The Ector County Hospital District Board of Directors is elected by the voters of Ector County. Terms are four years. An election is held every two years with districts 1, 3, 5 and 7 alternating with districts 2, 4 and 6. Any of the ECHD Board Members can be contacted through the Board Office at (432) 640-1132.

**MISSION, VISION AND VALUES**

**MISSION**

Medical Center Health System is a community-based teaching organization dedicated to providing high quality healthcare and improving the health and wellness of all residents of the Permian Basin.

**VISION**

To be the premier source for health and wellness.

**VALUES**

“I CARE”

Integrity  
Customer Centered  
Accountability  
Respect  
Excellence

By every measure, 2010 was a banner year for Medical Center Health System as we initiated a groundbreaking transformation that took us from being a one-hospital provider, to a full-service healthcare system comprised of a family of advanced medical centers.

We also accomplished monumental growth through a series of expansion projects anchored by the opening of the MCH Center for Health & Wellness, Mission Fitness, the new Urgent Care and the Clinics at Walmart.

As you’ll see in this Annual Report, our substantial investments in our facilities and technology have increased our capacity to deliver a new, higher level of care. And with new development projects on the horizon, such as the Center for Women and Infants, our future as the premier healthcare provider in the region is looking brighter than ever.

**FINANCIAL STATEMENT**

<table>
<thead>
<tr>
<th>Fiscal Year 2010</th>
<th>Fiscal Year 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Statement of Operations</strong></td>
<td><strong>Statement of Operations</strong></td>
</tr>
<tr>
<td><strong>Sources of our Revenues</strong></td>
<td><strong>Sources of our Revenues</strong></td>
</tr>
<tr>
<td>Patient Receipts</td>
<td>$ 213,051,356</td>
</tr>
<tr>
<td>Investment Income</td>
<td>$ 153,409</td>
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<tr>
<td>Tax Revenues</td>
<td>$ 26,208,410</td>
</tr>
<tr>
<td>Other Income</td>
<td>$ 11,614,997</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td>$ 251,028,172</td>
</tr>
<tr>
<td><strong>Uses of our Revenues</strong></td>
<td><strong>Uses of our Revenues</strong></td>
</tr>
<tr>
<td>Salaries &amp; Benefits</td>
<td>$ 132,144,857</td>
</tr>
<tr>
<td>Supplies, Utilities and Other</td>
<td>$ 65,166,701</td>
</tr>
<tr>
<td>Med Specialist Fees</td>
<td>$ 6,167,639</td>
</tr>
<tr>
<td>Purchased Services</td>
<td>$ 21,485,408</td>
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<tr>
<td>Depreciation &amp; Interest</td>
<td>$ 20,132,446</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$ 245,097,051</td>
</tr>
<tr>
<td><strong>Change in Net Assets</strong></td>
<td>$ 5,931,121</td>
</tr>
</tbody>
</table>
**PROGRAM HIGHLIGHTS**

**Investing in Our Community**

In FY 2010, Medical Center Health System invested over $19 million to renovate key sectors of our facility and purchase state-of-the-art medical equipment. This investment exemplifies our ongoing commitment to provide the best level of care possible to our community, and to advance our capabilities as the premier healthcare provider in the region. The capital improvements and expenditures included:

- Operating Room Renovation
- Nihon Kohden Cardiac Monitoring System
- Elevators 5, 6, 7 & 8
- Siemens 3 Tesla MRI Unit

**MCH Center for Health & Wellness**

In October 2010, MCH unveiled the much-anticipated Center for Health & Wellness, the area’s most advanced medically integrated health and fitness complex. This one-of-a-kind facility demonstrates a truly multi-disciplinary approach to healthcare delivery, combining outpatient medical and diagnostic services, rehabilitation and fitness into one beautiful location. The Center for Health & Wellness offers:

- Mission Fitness
- Rehabilitation Services
- Diabetes Center
- Sports Medicine
- Imaging Services
- Physician Offices
- Laboratory Services
- Urgent Care

**MCH Center for Women and Infants**

2010 was also the year MCH reached an important milestone when it broke ground for the Center for Women and Infants. When completed in December 2011, the center will provide state-of-the-art maternity care to families in our region for decades to come. This comprehensive center will feature:

- 12 Labor & Delivery Rooms
- 30 Post Partum Rooms
- 20 Nursery Beds - Level I, II and III
- 30 NICU Private Rooms
- 3 Cesarean Section Suites

**Clinics at Walmart – East & West**

The challenge of providing affordable healthcare to the Permian Basin was met head-on in 2010 with the opening of the MCH Clinics at Walmart. Designed as a convenient healthcare option for non-emergent medical needs, the clinics closed the gap on access and affordability for thousands of people living in our service area.

**Historical Timeline**

- 1949: Ector County Hospital opens with 85 beds
- 1953: Women’s Hospital Auxiliary formed by Sue Neas with 127 charter members
- 1954: Addition of 75 more beds to become 160 licensed beds
- 1955: Women’s Hospital opened
- 1956: 7-story West Tower opened increasing bed capacity to 353
- 1957: First open heart surgery performed
- 1964: First cardiac catheterization performed
- 1965: 30-bed Special Care Nursery opened
- 1968: Affiliation with Children’s Miracle Network Telethon
- 1969: Creation of Ector County Hospital District
- 1970: 20-bed Special Care Nursery opened
- 1973: Affiliation with Children’s Miracle Network Telethon
- 1975-1977: New 7-story Central Tower added increasing bed size to 376
- 1980: 1st annual Children’s Miracle Network Telethon
- 1988: Creation of Ector County Hospice
- 1993: Affiliation of MCH Family Health Clinic
- 1995: Opening of MCH Family Health Clinic
- 1996-1997: Completion of $20.3 million Phase I Expansion Project including construction of the East Wing, expanded Coronary Care Unit (CCU), Ultrasound Unit and two additional Rooms added to the Central Tower
- 1999: MCH Diabetes Center opens
- 2001: MCH Diabetes Center opens
- 2002: MCH Children’s Ambulance service begins
- 2005: MCH Children’s Ambulance service begins
- 2006: Opening of the West Texas Cancer Center at MCH
- 2010: Opened the Clinics at Walmart East and West locations
- 2010: Opened the Center for Health & Wellness

For over 55 years, MCH has kept a keen focus on its collaboration with Texas Tech University Health Sciences Center through the following residency programs: Family Practice, Obstetrics and Gynecology, Internal Medicine, and a Geriatric Medicine Fellowship. MCH is also pleased to work with TTUHSC Third and Fourth Year Medical Students.
Providing the highest levels of care to our patients is the cornerstone of our organization, and we are proud to share the many certifications and achievements awarded to MCH by the nation’s leading accreditation programs.

**QUALITY ACHIEVEMENTS**

- American College of Radiology: Breast Imaging Center of Excellence
- Stroke Program - Joint Commission Certified Primary Stroke Center
- HealthGrades 2009 Orthopedic Excellence Award
- HealthGrades 2010/2011 5-Star Rated: Maternity Care
- Recognized for Meeting National Standards for Diabetes Self Management Education by American Diabetes Association
- HealthGrades 2009 5-Star Rated: Spine Surgery
- HealthCare’s Most Wired 2010: Most Improved Award
- Cancer Program Designated Community Hospital Program by the American College of Surgeons
- Texas Department of State Health Services Recognition for Outstanding Achievement: 2010 EMS Air Medical Service of the Year Award

**FAMILY OF SERVICES**

- MCH Professional Care
  - Physician Offices
  - Clinics at Walmart East and West
- Medical Center Health System Foundation
  - Children’s Miracle Network
  - Permian Basin Healthcare Network
- Affiliations with:
  - Texas Tech University Health Sciences Center
  - West Texas Cancer Center

**WHAT’S TO COME**

MCH is well positioned to meet the challenges that are inherent in today’s healthcare economy. And with forward thinking and dedicated leadership, we’ve set our sights squarely on providing an exceptional experience for patients and physician partners, alike. Following are some of the core tenets that we will strive towards in the years to come:

- Ensure that patients receive a high quality, patient centered experience that increases their loyalty to MCH
- Develop business structures that will ensure adequate financial resources as reimbursement models change
- Structure key service lines to deliver care effectively and efficiently
- Become a true health “system” in order to deliver integrated care