

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
DECEMBER 2015**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b><u>Hospital InPatient Admissions</u></b>										
Acute / Adult	1,093	1,151	-5.0%	1,133	-3.5%	2,952	3,223	-8.4%	3,241	-8.9%
Neonatal ICU (NICU)	32	23	37.3%	31	3.2%	61	67	-8.6%	69	-11.6%
<b>Total Admissions</b>	<b>1,125</b>	<b>1,174</b>	<b>-4.2%</b>	<b>1,164</b>	<b>-3.4%</b>	<b>3,013</b>	<b>3,290</b>	<b>-8.4%</b>	<b>3,310</b>	<b>-9.0%</b>
<b><u>Patient Days</u></b>										
Adult & Pediatric	5,140	4,533	13.4%	4,510	14.0%	13,466	13,340	0.9%	13,529	-0.5%
ICU	471	506	-6.9%	546	-13.7%	1,394	1,448	-3.7%	1,514	-7.9%
CCU	469	496	-5.4%	541	-13.3%	1,385	1,420	-2.4%	1,492	-7.2%
NICU	422	390	8.3%	498	-15.3%	885	1,115	-20.7%	1,160	-23.7%
<b>Total Patient Days</b>	<b>6,502</b>	<b>5,925</b>	<b>9.7%</b>	<b>6,095</b>	<b>6.7%</b>	<b>17,130</b>	<b>17,324</b>	<b>-1.1%</b>	<b>17,695</b>	<b>-3.2%</b>
Observation (Obs) Days	697	528	32.1%	527	32.3%	2,008	1,537	30.7%	1,428	40.6%
Nursery Days	248	253	-2.0%	268	-7.5%	413	725	-43.0%	787	-47.5%
<b>Total Occupied Beds / Bassinets</b>	<b>7,447</b>	<b>6,706</b>	<b>11.1%</b>	<b>6,890</b>	<b>8.1%</b>	<b>19,551</b>	<b>19,585</b>	<b>-0.2%</b>	<b>19,910</b>	<b>-1.8%</b>
<b><u>Average Length of Stay (ALOS)</u></b>										
Acute / Adult & Pediatric	5.56	4.81	15.6%	4.94	12.6%	5.50	5.03	9.4%	5.10	7.9%
NICU	13.19	16.73	-21.2%	16.06	-17.9%	14.51	16.72	-13.2%	16.81	-13.7%
<b>Total ALOS</b>	<b>5.78</b>	<b>5.05</b>	<b>14.5%</b>	<b>5.24</b>	<b>10.4%</b>	<b>5.69</b>	<b>5.27</b>	<b>8.0%</b>	<b>5.35</b>	<b>6.3%</b>
<b>Average Daily Census</b>	<b>209.7</b>	<b>191.1</b>	<b>9.7%</b>	<b>196.6</b>	<b>6.7%</b>	<b>186.2</b>	<b>188.3</b>	<b>-1.1%</b>	<b>192.3</b>	<b>-3.2%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.5845</b>			<b>1.3752</b>	<b>15.2%</b>	<b>1.5647</b>			<b>1.4425</b>	<b>8.5%</b>
<b><u>Medicare</u></b>										
Admissions	414	432	-4.2%	457	-9.4%	1,209	1,324	-8.7%	1,282	-5.7%
Patient Days	2,743	2,490	10.2%	2,577	6.4%	7,403	7,475	-1.0%	7,586	-2.4%
Average Length of Stay	6.63	5.76	15.0%	5.64	17.5%	6.12	5.65	8.5%	5.92	3.5%
Case Mix Index	1.8978			1.5718	20.7%	1.8162			1.8236	-0.4%
<b><u>Medicaid</u></b>										
Admissions	132	138	-4.3%	171	-22.8%	327	356	-8.1%	429	-23.8%
Patient Days	660	601	9.8%	796	-17.1%	1,705	1,721	-0.9%	1,979	-13.8%
Average Length of Stay	5.00	4.36	14.8%	4.65	7.4%	5.21	4.83	7.9%	4.61	13.0%
Case Mix Index	0.9068			0.9733	-6.8%	1.2158			0.8950	35.8%
<b><u>Commercial</u></b>										
Admissions	115	120	-4.2%	108	6.5%	306	334	-8.4%	312	-1.9%
Patient Days	612	558	9.7%	390	56.9%	1,659	1,679	-1.2%	1,286	29.0%
Average Length of Stay	5.32	4.65	14.4%	3.61	47.4%	5.42	5.03	7.9%	4.12	31.5%
Case Mix Index	1.2535			1.1828	6.0%	1.3228			1.3968	-5.3%
<b><u>Blue Cross</u></b>										
Admissions	185	193	-4.1%	164	12.8%	455	496	-8.3%	447	1.8%
Patient Days	920	838	9.8%	557	65.2%	2,048	2,047	0.0%	1,651	24.0%
Average Length of Stay	4.97	4.34	14.5%	3.40	46.4%	4.50	4.13	9.1%	3.69	21.9%
Case Mix Index	0.9567			1.3231	-27.7%	1.5154			1.5218	-0.4%
<b><u>Exchange</u></b>										
Admissions	5	5	0.0%	2	150.0%	10	10	0.0%	11	-9.1%
Patient Days	11	10	10.0%	4	175.0%	25	25	0.0%	28	-10.7%
Average Length of Stay	2	2	10.0%	2	10.0%	2.50	2.50	0.0%	3	-1.8%
Case Mix Index	1.3247			1.9691	-32.7%	0.8917			2.4428	-63.5%
<b><u>Self Pay</u></b>										
Admissions	200	209	-4.3%	226	-11.5%	542	591	-8.3%	701	-22.7%
Patient Days	1,198	1,092	9.7%	1,569	-23.6%	3,598	3,665	-1.8%	4,479	-19.7%
Average Length of Stay	5.99	5.22	14.6%	6.94	-13.7%	6.64	6.20	7.0%	6.39	3.9%
Case Mix Index	1.2988			1.4343	-9.4%	1.4867			1.4690	1.2%
<b><u>All Other</u></b>										
Admissions	74	77	-3.9%	36	105.6%	164	179	-8.4%	128	28.1%
Patient Days	369	336	9.8%	203	81.8%	717	712	0.7%	687	4.4%
Average Length of Stay	4.99	4.36	14.3%	5.64	-11.6%	4.37	3.98	9.9%	5.37	-18.5%
Case Mix Index	1.5845			1.4291	10.9%	1.6381			1.3114	24.9%
<b><u>Radiology</u></b>										
InPatient	3,897	3,820	2.0%	4,093	-4.8%	10,929	10,939	-0.1%	11,551	-5.4%
OutPatient	7,123	8,251	-13.7%	6,978	2.1%	21,960	23,629	-7.1%	21,107	4.0%
<b><u>Cath Lab</u></b>										
InPatient	256	205	24.7%	192	33.3%	742	588	26.2%	564	31.6%
OutPatient	217	212	2.2%	164	32.3%	711	608	17.0%	464	53.2%
<b><u>Laboratory</u></b>										
InPatient	62,225	61,702	0.8%	66,458	-6.4%	174,132	176,691	-1.4%	186,447	-6.6%
OutPatient	36,458	40,353	-9.7%	36,201	0.7%	109,866	115,556	-4.9%	101,616	8.1%
NonPatient	5,427	5,778	-6.1%	4,246	27.8%	17,252	16,545	4.3%	13,977	23.4%
<b><u>Sleep Lab</u></b>										
OutPatient	26	41	-36.1%	38	-31.6%	114	117	-2.2%	112	1.8%
<b><u>Other</u></b>										
Deliveries	153	167	-8.5%	158	-3.2%	262	470	-44.3%	444	-41.0%
<b><u>Surgical Cases</u></b>										
InPatient	345	341	1.0%	345	0.0%	1,041	987	5.5%	912	14.1%
OutPatient	643	632	1.8%	512	25.6%	1,876	1,847	1.6%	1,602	17.1%
<b>Total Surgical Cases</b>	<b>988</b>	<b>973</b>	<b>1.5%</b>	<b>857</b>	<b>15.3%</b>	<b>2,917</b>	<b>2,834</b>	<b>2.9%</b>	<b>2,514</b>	<b>16.0%</b>

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	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>OutPatient (O/P)</b>										
Emergency Room Visits	3,984	4,618	-13.7%	4,712	-15.4%	12,316	13,154	-6.4%	13,311	-7.5%
Observation Days	697	528	32.1%	527	32.3%	2,008	1,537	30.7%	1,428	40.6%
GI Procedures (Endo)	287	331	-13.3%	266	7.9%	817	948	-13.8%	762	7.2%
Other O/P Occasions of Service	24,423	28,401	-14.0%	26,071	-6.3%	74,779	81,330	-8.1%	72,154	3.6%
<b>Total O/P Occasions of Service</b>	<b>29,104</b>	<b>33,645</b>	<b>-13.5%</b>	<b>31,404</b>	<b>-7.3%</b>	<b>89,103</b>	<b>96,345</b>	<b>-7.5%</b>	<b>87,172</b>	<b>2.2%</b>
<b>Hospital Operations</b>										
Manhours Paid	292,574	307,578	-4.9%	290,275	0.8%	870,774	889,398	-2.1%	859,570	1.3%
FTE's	1,651.6	1,736.3	-4.9%	1,639	0.8%	1,656.4	1,691.8	-2.1%	1,635.1	1.3%
Adjusted Patient Days	10,800	9,841	9.7%	10,124	6.7%	28,920	29,264	-1.2%	29,884	-3.2%
Hours / Adjusted Patient Day	27.09	31.26	-13.3%	28.67	-5.5%	30.11	30.39	-0.9%	28.76	4.7%
Occupancy - Actual Beds	74.1%	67.5%	9.7%	57.3%	29.3%	21.9%	22.2%	-1.1%	56.1%	-60.9%
FTE's per Adjusted Occupied Bed	4.7	5.5	-13.3%	5.0	-5.5%	5.3	5.3	-0.9%	5.0	4.7%
<b>InPatient Rehab Unit</b>										
Admissions	45	32	40.6%	29	55.2%	109	115	-5.2%	105	3.8%
Patient Days	451	330	36.8%	344	31.1%	1,215	1,185	2.6%	1,157	5.0%
Average Length of Stay	10.0	10.3	-2.7%	11.9	-15.5%	11.1	10.3	8.2%	11.0	1.2%
Manhours Paid	6,807	6,345	7.3%	6,052	12.5%	20,326	18,040	12.7%	18,752	8.4%
FTE's	38.4	35.8	7.3%	34.2	12.5%	38.7	34.3	12.7%	35.7	8.4%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,126	1,141	-1.3%	1,031	9.2%	3,445	3,383	1.8%	3,819	-9.8%
Total Dental Visits	554	400	38.5%	307	80.5%	1,727	1,250	38.2%	962	79.5%
FTE's	7.0	9.6	-27.5%	8.3	-16.4%	7.8	9.6	-18.9%	9.3	-15.8%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	601	629	-4.5%	287	109.4%	1,782	1,742	2.3%	707	152.1%
Total Optometry	208	160	30.0%	36	477.8%	599	480	24.8%	80	648.8%
Manhours Paid	234	245	-4.6%	83	182.0%	629	727	-13.5%	305	106.3%
FTE's	1.3	1.4	-4.6%	0.5	182.0%	1.2	1.4	-13.5%	0.6	106.3%
<b>Caremobile</b>										
Visits	107	129	-17.1%	129	-17.1%	292	455	-35.8%	455	-35.8%
Manhours Paid	170	137	23.9%	181	-6.2%	582	507	14.8%	555	4.8%
FTE's	1.0	0.8	23.9%	1.0	-6.2%	1.1	1.0	14.8%	1.1	4.8%
<b>Total ECHD Operations</b>										
Total Admissions	1,170	1,206	-3.0%	1,193	-1.9%	3,122	3,405	-8.3%	3,415	-8.6%
Total Patient Days	6,953	6,254	11.2%	6,439	8.0%	18,345	18,508	-0.9%	18,852	-2.7%
Total Patient and Obs Days	7,650	6,782	12.8%	6,966	9.8%	20,353	20,045	1.5%	20,280	0.4%
Total FTE's	1,699.3	1,783.9	-4.7%	1,682.6	1.0%	1,705.1	1,738.1	-1.9%	1,681.6	1.4%
Total FTE's per Adj Occupied Bed	4.2	4.8	-12.9%	4.7	-11.3%	4.6	4.7	-2.7%	4.8	-4.3%
<b>Total Adjusted Patient Days</b>	<b>12,573</b>	<b>11,497</b>	<b>9.4%</b>	<b>11,039</b>	<b>13.9%</b>	<b>34,232</b>	<b>33,959</b>	<b>0.8%</b>	<b>32,294</b>	<b>6.0%</b>
<b>Hours / Adjusted Patient Day</b>	<b>23.94</b>	<b>27.48</b>	<b>-12.9%</b>	<b>27.00</b>	<b>-11.3%</b>	<b>26.19</b>	<b>26.91</b>	<b>-2.7%</b>	<b>27.37</b>	<b>-4.3%</b>
<b>OutPatient Factor</b>	<b>1.8083</b>	<b>1.8383</b>	<b>-1.6%</b>	<b>1.7144</b>	<b>5.5%</b>	<b>1.8668</b>	<b>1.8357</b>	<b>1.7%</b>	<b>1.7130</b>	<b>9.0%</b>
<b>Blended O/P Factor</b>	<b>2.0004</b>	<b>2.0187</b>	<b>-0.9%</b>	<b>1.8641</b>	<b>7.3%</b>	<b>2.0754</b>	<b>2.0234</b>	<b>2.6%</b>	<b>1.8693</b>	<b>11.0%</b>
<b>Total Adjusted Admissions</b>	<b>2,116</b>	<b>2,217</b>	<b>-4.6%</b>	<b>2,045</b>	<b>3.4%</b>	<b>5,827</b>	<b>6,248</b>	<b>-6.7%</b>	<b>5,850</b>	<b>-0.4%</b>
<b>Hours / Adjusted Admission</b>	<b>142.28</b>	<b>142.54</b>	<b>-0.2%</b>	<b>145.73</b>	<b>-2.4%</b>	<b>153.83</b>	<b>146.23</b>	<b>5.2%</b>	<b>151.12</b>	<b>1.8%</b>
<b>FTE's - Hospital Contract</b>	<b>34.7</b>	<b>32.4</b>	<b>6.9%</b>	<b>23.3</b>	<b>49.1%</b>	<b>38.4</b>	<b>31.6</b>	<b>21.4%</b>	<b>28.8</b>	<b>33.1%</b>
<b>FTE's - Mgmt Services</b>	<b>47.1</b>	<b>43.0</b>	<b>9.5%</b>	<b>40.4</b>	<b>16.5%</b>	<b>47.5</b>	<b>43.0</b>	<b>10.5%</b>	<b>39.7</b>	<b>19.7%</b>
<b>Total FTE's (including Contract)</b>	<b>1,781.1</b>	<b>1,859.3</b>	<b>-4.2%</b>	<b>1,746.3</b>	<b>2.0%</b>	<b>1,791.0</b>	<b>1,812.7</b>	<b>-1.2%</b>	<b>1,750.1</b>	<b>2.3%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.4</b>	<b>5.0</b>	<b>-12.4%</b>	<b>4.9</b>	<b>-10.5%</b>	<b>4.8</b>	<b>4.9</b>	<b>-2.0%</b>	<b>5.0</b>	<b>-3.5%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	633	942	-32.8%	856	-26.1%	1,760	2,561	-31.3%	2,441	-27.9%
Golder	647	905	-28.5%	823	-21.4%	1,895	2,604	-27.2%	2,368	-20.0%
JBS Clinic	935	904	3.4%	822	13.7%	2,737	2,463	11.1%	2,067	32.4%
West University	479	493	-2.8%	386	24.1%	1,420	1,478	-3.9%	978	45.2%
<b>Total Urgent Care Visits</b>	<b>2,694</b>	<b>3,243</b>	<b>-16.9%</b>	<b>2,887</b>	<b>-6.7%</b>	<b>7,812</b>	<b>9,107</b>	<b>-14.2%</b>	<b>7,854</b>	<b>-0.5%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	273	346	-21.1%	346	-21.1%	821	1,007	-18.5%	1,007	-18.5%
West Clinic	107	295	-63.7%	295	-63.7%	405	708	-42.8%	708	-42.8%
<b>Total Wal-Mart Visits</b>	<b>380</b>	<b>641</b>	<b>-40.7%</b>	<b>641</b>	<b>-40.7%</b>	<b>1,226</b>	<b>1,715</b>	<b>-28.5%</b>	<b>1,715</b>	<b>-28.5%</b>
<b>Mission Fitness</b>										
Memberships	2,333	2,567	-9.1%	2,637	-11.5%	2,333	7,626	-69.4%	2,637	-11.5%
Visits	6,232	7,565	-17.6%	7,490	-16.8%	21,413	24,008	-10.8%	23,770	-9.9%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - CONSOLIDATED  
THREE MONTHS ENDED DECEMBER 31, 2015**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 49,821,254	\$ 51,470,952	\$ 3,146,409	\$ (4,796,107)
Investments	39,948,960	40,081,285	-	(132,325)
Patient Accounts Receivable - Gross	149,060,997	123,195,654	16,081,964	9,783,380
Less: 3rd Party Allowances	(65,433,431)	(53,125,771)	(3,355,305)	(8,952,355)
Bad Debt Allowance	(48,351,111)	(39,919,274)	(8,747,905)	316,069
Net Patient Accounts Receivable	35,276,455	30,150,608	3,978,753	1,147,093
Taxes Receivable	6,078,636	6,139,597	-	(60,961)
Accounts Receivable - Other	41,256,261	31,930,837	658,666	8,666,759
Inventories	6,933,747	6,802,631	246,991	(115,875)
Prepaid Expenses	3,548,738	2,847,774	437,419	263,546
<b>Total Current Assets</b>	<b>182,864,052</b>	<b>169,423,685</b>	<b>8,468,238</b>	<b>4,972,129</b>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	400,496,706	397,547,295	586,120	2,363,291
Construction in Progress	9,762,484	7,142,394	-	2,620,090
	410,259,190	404,689,689	586,120	4,983,381
Less: Accumulated Depreciation and Amortization	(222,978,727)	(217,637,984)	(229,491)	(5,111,252)
<b>Total Capital Assets</b>	<b>187,280,462</b>	<b>187,051,705</b>	<b>356,629</b>	<b>(127,871)</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>1,264,806</b>	<b>812,560</b>	<b>564,378</b>	<b>(112,133)</b>
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	5,606,418	4,660,223	-	946,195
Restricted Assets Held in Endowment	6,372,035	6,405,192	-	(33,156)
Restricted Corner Escrow	10,960,511	12,568,645	-	(1,608,134)
Restricted MCH West Texas Services	1,495,118	1,427,881	-	67,237
Restricted MCH West Texas Services	9,931,627	9,931,627	-	-
Assets whose use is Limited	71,319	-	19,346	51,972
<b>TOTAL ASSETS</b>	<b>\$ 405,846,349</b>	<b>\$ 392,281,517</b>	<b>\$ 9,408,592</b>	<b>\$ 4,156,239</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 4,691,204	\$ 4,691,204	\$ -	\$ -
Self-Insurance Liability - Current Portion	4,278,821	4,278,821	-	-
Accounts Payable	34,809,092	27,338,050	1,578,894	5,892,148
Accrued Interest	970,801	118,833	-	851,968
Accrued Salaries and Wages	9,819,568	4,718,278	5,668,308	(567,018)
Accrued Compensated Absences	4,647,871	4,373,916	179,568	94,387
Due to Third Party Payors	6,494,692	5,665,434	-	829,258
Deferred Revenue	257,384	355,892	713,651	(812,159)
<b>Total Current Liabilities</b>	<b>65,969,433</b>	<b>51,540,428</b>	<b>8,140,421</b>	<b>6,288,584</b>
ACCRUED POST RETIREMENT BENEFITS	37,498,059	36,712,422	-	785,637
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	58,750,192	59,516,989	-	(766,797)
<b>Total Liabilities</b>	<b>163,819,964</b>	<b>149,372,119</b>	<b>8,140,421</b>	<b>6,307,424</b>
<b>FUND BALANCE</b>	<b>242,026,385</b>	<b>242,909,398</b>	<b>1,268,171</b>	<b>(2,151,184)</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 405,846,349</b>	<b>\$ 392,281,517</b>	<b>\$ 9,408,592</b>	<b>\$ 4,156,239</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
THREE MONTHS ENDED DECEMBER 31, 2015**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Routine Revenue	\$ 9,576,416	\$ 8,849,030	8.2%	\$ 8,886,267	7.8%	\$ 25,372,895	\$ 26,011,573	-2.5%	\$ 25,519,742	-0.6%
Inpatient Ancillary Revenue	34,581,384	34,572,657	0.0%	34,695,490	-0.3%	94,366,026	99,283,785	-5.0%	100,361,360	-6.0%
Outpatient Revenue	44,177,663	44,234,995	-0.1%	37,658,711	17.3%	128,766,173	128,224,239	0.4%	109,429,023	17.7%
<b>TOTAL PATIENT REVENUE</b>	<b>\$88,335,462</b>	<b>\$87,656,683</b>	<b>0.8%</b>	<b>\$81,240,468</b>	<b>8.7%</b>	<b>\$ 248,505,095</b>	<b>\$ 253,519,597</b>	<b>-2.0%</b>	<b>\$ 235,310,125</b>	<b>5.6%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$50,183,267	\$47,397,175	5.9%	\$42,734,008	17.4%	\$137,593,304	\$136,997,519	0.4%	\$122,626,845	12.2%
Policy Adjustments	5,863,284	6,049,860	-3.1%	4,864,067	20.5%	17,162,418	17,595,327	-2.5%	14,990,407	14.5%
Uninsured Discount	5,493,804	5,520,224	-0.5%	6,014,454	-8.7%	14,133,631	15,848,981	-10.8%	14,966,985	-5.6%
Indigent	2,392,929	1,967,391	21.6%	1,904,027	25.7%	4,694,999	5,670,996	-17.2%	4,813,878	-2.5%
Provision for Bad Debts	3,024,011	5,764,271	-47.5%	6,510,503	-53.6%	15,417,032	16,581,915	-7.0%	20,804,502	-25.9%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$66,957,296</b>	<b>\$66,698,921</b>	<b>0.4%</b>	<b>\$62,027,059</b>	<b>7.9%</b>	<b>\$ 189,001,384</b>	<b>\$ 192,694,739</b>	<b>-1.9%</b>	<b>\$ 178,202,619</b>	<b>6.1%</b>
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 541,667	\$ 541,667	0.0%	\$ 415,623	30.3%	\$ 1,625,000	1,625,000	0.0%	\$ 1,776,385	-8.5%
DSRIP	1,000,000	1,000,000	0.0%	961,219	4.0%	3,000,000	3,000,000	0.0%	2,883,657	4.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	-	-	-	0.0%	-	-
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,541,667</b>	<b>\$ 1,541,667</b>	<b>0.0%</b>	<b>\$ 1,376,842</b>	<b>12.0%</b>	<b>\$ 4,625,000</b>	<b>\$ 4,625,000</b>	<b>0.0%</b>	<b>\$ 4,660,042</b>	<b>-0.8%</b>
<b>NET PATIENT REVENUE</b>	<b>\$22,919,833</b>	<b>\$22,499,429</b>	<b>1.9%</b>	<b>\$20,590,251</b>	<b>11.3%</b>	<b>\$ 64,128,711</b>	<b>\$ 65,449,859</b>	<b>-2.0%</b>	<b>\$ 61,767,548</b>	<b>3.8%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 3,506,705	\$ 3,610,701	-2.9%	\$ 4,541,635	-22.8%	\$ 11,196,802	\$ 10,904,487	2.7%	\$ 14,264,944	-21.5%
Other Revenue	812,118	822,574	-1.3%	711,247	14.2%	3,518,162	2,531,944	39.0%	2,253,523	56.1%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 4,318,823</b>	<b>\$ 4,433,276</b>	<b>-2.6%</b>	<b>\$ 5,252,881</b>	<b>-17.8%</b>	<b>\$ 14,714,964</b>	<b>\$ 13,436,431</b>	<b>9.5%</b>	<b>\$ 16,518,466</b>	<b>-10.9%</b>
<b>NET OPERATING REVENUE</b>	<b>\$27,238,656</b>	<b>\$26,932,704</b>	<b>1.1%</b>	<b>\$25,843,133</b>	<b>5.4%</b>	<b>\$ 78,843,674</b>	<b>\$ 78,886,290</b>	<b>-0.1%</b>	<b>\$ 78,286,015</b>	<b>0.7%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$12,507,360	\$13,289,742	-5.9%	\$12,233,149	2.2%	\$ 37,213,684	\$ 38,768,020	-4.0%	\$ 35,330,237	5.3%
Benefits	3,102,142	2,658,722	16.7%	2,255,024	37.6%	8,794,690	8,549,696	2.9%	7,917,544	11.1%
Temporary Labor	562,801	479,184	17.4%	187,239	200.6%	2,004,017	1,418,147	41.3%	1,005,448	99.3%
Physician Fees	439,438	285,506	53.9%	419,650	4.7%	1,219,849	801,666	52.2%	993,778	22.7%
Texas Tech Support	16,696	16,696	0.0%	16,753	-0.3%	50,088	50,088	0.0%	50,259	-0.3%
Purchased Services	2,156,571	2,585,650	-16.6%	2,136,746	0.9%	6,479,080	7,309,843	-11.4%	6,506,893	-0.4%
Supplies	5,093,106	4,907,733	3.8%	4,700,634	8.3%	14,183,546	14,345,196	-1.1%	14,081,818	0.7%
Utilities	320,878	411,500	-22.0%	408,115	-21.4%	929,318	1,118,139	-16.9%	1,106,002	-16.0%
Repairs and Maintenance	994,538	1,002,295	-0.8%	1,037,395	-4.1%	2,834,469	2,875,171	-1.4%	2,758,601	2.8%
Leases and Rent	146,962	133,566	10.0%	173,424	-15.3%	413,562	400,699	3.2%	439,177	-5.8%
Insurance	139,851	131,663	6.2%	123,306	13.4%	417,411	393,969	6.0%	390,746	6.8%
Interest Expense	268,440	273,489	-1.8%	272,823	-1.6%	805,319	820,468	-1.8%	808,773	-0.4%
ECHDA	39,872	45,424	-12.2%	58,164	-31.4%	109,525	138,273	-20.8%	146,702	-25.3%
Other Expense	172,681	251,998	-31.5%	205,823	-16.1%	654,928	900,872	-27.3%	613,635	6.7%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$25,961,334</b>	<b>\$26,473,168</b>	<b>-1.9%</b>	<b>\$24,228,246</b>	<b>7.2%</b>	<b>\$ 76,109,487</b>	<b>\$ 77,890,247</b>	<b>-2.3%</b>	<b>\$ 72,149,612</b>	<b>5.5%</b>
Depreciation/Amortization	\$ 1,728,683	\$ 1,738,135	-0.5%	\$ 1,842,757	-6.2%	\$ 5,220,798	\$ 5,245,333	-0.5%	\$ 5,513,060	-5.3%
(Gain) Loss on Sale of Assets	-	-	-100.0%	(2,600)	-100.0%	(6,540)	-	-100.0%	(38,760)	-83.1%
<b>TOTAL OPERATING COSTS</b>	<b>\$27,690,017</b>	<b>\$28,211,303</b>	<b>-1.8%</b>	<b>\$26,068,403</b>	<b>6.2%</b>	<b>\$ 81,323,745</b>	<b>\$ 83,135,580</b>	<b>-2.2%</b>	<b>\$ 77,623,912</b>	<b>4.8%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (451,362)</b>	<b>\$ (1,278,599)</b>	<b>-64.7%</b>	<b>\$ (225,270)</b>	<b>100.4%</b>	<b>\$ (2,480,070)</b>	<b>\$ (4,249,290)</b>	<b>-41.6%</b>	<b>\$ 662,103</b>	<b>-474.6%</b>
Operating Margin	-1.66%	-4.75%	-65.1%	-0.87%	90.1%	-3.15%	-5.39%	-41.6%	0.85%	-471.9%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 37,089	\$ 20,301	82.69%	\$ 26,174	41.7%	\$ 87,904	\$ 59,115	48.7%	\$ 28,903	204.1%
Tobacco Settlement	-	-	0.00%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.00%	-	0.0%	-	-	0.0%	-	0.0%
Donations	28,966	139,488	-79.23%	13,573	113.4%	49,928	418,463	-88.1%	45,766	9.1%
Build America Bonds Subsidy	83,781	76,492	9.53%	82,515	1.5%	251,342	229,475	9.5%	247,546	1.5%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (301,526)</b>	<b>\$ (1,042,318)</b>	<b>-71.07%</b>	<b>\$ (103,007)</b>	<b>192.7%</b>	<b>\$ (2,090,897)</b>	<b>\$ (3,542,237)</b>	<b>-41.0%</b>	<b>\$ 984,318</b>	<b>-312.4%</b>
Unrealized Gain/(Loss) on Investments	\$ (82,524)	\$ -	0.00%	\$ 65,284	-226.4%	\$ (82,524)	\$ -	0.0%	\$ 65,284	-226.4%
Investment in Subsidiaries	12,574	7,407	69.77%	52,984	-76.3%	22,237	22,220	0.1%	53,389	-58.3%
<b>CHANGE IN NET POSITION</b>	<b>\$ (371,476)</b>	<b>\$ (1,034,912)</b>	<b>-64.11%</b>	<b>\$ 15,260</b>	<b>-2534.3%</b>	<b>\$ (2,151,184)</b>	<b>\$ (3,520,017)</b>	<b>-38.9%</b>	<b>\$ 1,102,992</b>	<b>-295.0%</b>
<b>EBIDA</b>	<b>\$ 1,625,647</b>	<b>\$ 976,713</b>	<b>66.44%</b>	<b>\$ 2,130,840</b>	<b>-23.7%</b>	<b>\$ 3,874,933</b>	<b>\$ 2,545,784</b>	<b>52.2%</b>	<b>\$ 7,424,825</b>	<b>-47.8%</b>