

ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
FEBRUARY 2016

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,101	1,060	3.9%	1,009	9.1%	5,131	5,346	-4.0%	5,368	-4.4%
Neonatal ICU (NICU)	26	22	16.9%	21	23.8%	117	110	6.2%	116	0.9%
<b>Total Admissions</b>	<b>1,127</b>	<b>1,082</b>	<b>4.2%</b>	<b>1,030</b>	<b>9.4%</b>	<b>5,248</b>	<b>5,456</b>	<b>-3.8%</b>	<b>5,484</b>	<b>-4.3%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,831	4,422	9.2%	4,511	7.1%	23,008	22,224	3.5%	22,846	0.7%
ICU	460	483	-4.7%	441	4.3%	2,269	2,391	-5.1%	2,494	-9.0%
CCU	476	473	0.6%	422	12.8%	2,296	2,344	-2.0%	2,437	-5.8%
NICU	517	372	39.0%	305	69.5%	1,960	1,842	6.4%	1,819	7.8%
<b>Total Patient Days</b>	<b>6,284</b>	<b>5,750</b>	<b>9.3%</b>	<b>5,679</b>	<b>10.7%</b>	<b>29,533</b>	<b>28,800</b>	<b>2.5%</b>	<b>29,596</b>	<b>-0.2%</b>
Observation (Obs) Days	599	517	15.9%	502	19.3%	3,321	2,545	30.5%	2,493	33.2%
Nursery Days	209	242	-13.5%	192	8.9%	856	1,197	-28.5%	1,216	-29.6%
<b>Total Occupied Beds / Bassinets</b>	<b>7,092</b>	<b>6,509</b>	<b>9.0%</b>	<b>6,373</b>	<b>11.3%</b>	<b>33,710</b>	<b>32,542</b>	<b>3.6%</b>	<b>33,305</b>	<b>1.2%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	5.24	5.08	3.2%	5.33	-1.7%	5.37	5.04	6.6%	5.17	3.9%
NICU	19.88	16.73	18.9%	14.52	36.9%	16.75	16.72	0.2%	15.68	6.8%
<b>Total ALOS</b>	<b>5.58</b>	<b>5.31</b>	<b>4.9%</b>	<b>5.51</b>	<b>1.1%</b>	<b>5.63</b>	<b>5.28</b>	<b>6.6%</b>	<b>5.40</b>	<b>4.3%</b>
<b>Average Daily Census</b>	<b>216.7</b>	<b>198.3</b>	<b>9.3%</b>	<b>202.8</b>	<b>6.8%</b>	<b>194.3</b>	<b>189.5</b>	<b>2.5%</b>	<b>196.0</b>	<b>-0.9%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4539</b>			<b>1.3719</b>	<b>6.0%</b>	<b>1.5041</b>			<b>1.4425</b>	<b>4.3%</b>
<b>Medicare</b>										
Admissions	462	443	4.3%	385	20.0%	2,086	2,173	-4.0%	2,175	-4.1%
Patient Days	2,839	2,596	9.3%	2,497	13.7%	12,499	12,463	0.3%	12,841	-2.7%
Average Length of Stay	6.15	5.86	4.8%	6.49	-5.3%	5.99	5.74	4.5%	5.90	1.5%
Case Mix Index	1.7222			1.6332	5.4%	1.7576			1.8236	-3.6%
<b>Medicaid</b>										
Admissions	148	142	4.2%	143	3.5%	620	640	-3.1%	682	-9.1%
Patient Days	877	803	9.2%	670	30.9%	3,254	3,153	3.2%	3,405	-4.4%
Average Length of Stay	5.93	5.65	4.8%	4.69	26.5%	5.25	4.93	6.5%	4.99	5.1%
Case Mix Index	1.2245			0.9387	30.4%	1.1624			0.8950	29.9%
<b>Commercial</b>										
Admissions	135	130	3.8%	112	20.5%	548	569	-3.7%	537	2.0%
Patient Days	661	605	9.3%	517	27.9%	2,943	2,867	2.7%	2,278	29.2%
Average Length of Stay	4.90	4.65	5.2%	4.62	6.1%	5.37	5.04	6.6%	4.24	26.6%
Case Mix Index	1.3384			1.3769	-2.8%	1.3147			1.3968	-5.9%
<b>Blue Cross</b>										
Admissions	158	152	3.9%	163	-3.1%	794	825	-3.8%	752	5.6%
Patient Days	639	585	9.2%	708	-9.7%	3,452	3,348	3.1%	2,975	16.0%
Average Length of Stay	4.04	3.85	5.1%	4.34	-6.9%	4.35	4.06	7.1%	3.96	9.9%
Case Mix Index	1.3384			1.3248	1.0%	1.4265			1.5218	-6.3%
<b>Exchange</b>										
Admissions	-	-	0.0%	7	-100.0%	10	10	0.0%	24	-58.3%
Patient Days	-	-	0.0%	41	-100.0%	25	25	0.0%	91	-72.5%
Average Length of Stay	-	-	0.0%	6	-100.0%	2.50	2.50	0.0%	4	-34.1%
Case Mix Index	0.0000			1.2000	-100.0%	0.5350			2.4428	-78.1%
<b>Self Pay</b>										
Admissions	180	173	4.0%	184	-2.2%	936	973	-3.8%	1,116	-16.1%
Patient Days	1,100	1,007	9.2%	1,058	4.0%	6,006	5,896	1.9%	6,872	-12.6%
Average Length of Stay	6.11	5.82	5.0%	5.75	6.3%	6.42	6.06	5.9%	6.16	4.2%
Case Mix Index	1.2550			1.3547	-7.4%	1.4455			1.4690	-1.6%
<b>All Other</b>										
Admissions	44	42	4.8%	36	22.2%	254	266	-4.5%	198	28.3%
Patient Days	168	154	9.1%	209	-19.6%	1,079	1,048	3.0%	1,178	-8.4%
Average Length of Stay	3.82	3.67	4.1%	5.81	-34.2%	4.25	3.94	7.8%	5.95	-28.6%
Case Mix Index	1.6340			1.5716	4.0%	1.6854			1.3114	28.5%
<b>Radiology</b>										
InPatient	3,915	3,646	7.4%	3,642	7.5%	18,949	18,059	4.9%	19,045	-0.5%
OutPatient	7,410	7,876	-5.9%	6,866	7.9%	36,598	39,007	-6.2%	35,242	3.8%
<b>Cath Lab</b>										
InPatient	305	196	55.7%	181	68.5%	1,273	970	31.2%	878	45.0%
OutPatient	243	203	19.9%	139	74.8%	1,169	1,003	16.5%	757	54.4%
<b>Laboratory</b>										
InPatient	61,715	58,897	4.8%	59,357	4.0%	296,648	291,681	1.7%	309,450	-4.1%
OutPatient	39,116	38,519	1.6%	33,655	16.2%	186,347	190,758	-2.3%	171,276	8.8%
NonPatient	5,931	5,515	7.5%	5,174	14.6%	29,292	27,312	7.2%	23,289	25.8%
<b>Sleep Lab</b>										
OutPatient	31	39	-20.2%	22	40.9%	160	192	-16.9%	149	7.4%
<b>Other</b>										
Deliveries	135	138	-1.9%	130	3.8%	544	759	-28.3%	717	-24.1%
<b>Surgical Cases</b>										
InPatient	386	331	16.7%	265	45.7%	1,689	1,633	3.4%	1,494	13.1%
OutPatient	565	622	-9.2%	558	1.3%	2,963	3,062	-3.2%	2,674	10.8%
<b>Total Surgical Cases</b>	<b>951</b>	<b>953</b>	<b>-0.2%</b>	<b>823</b>	<b>15.6%</b>	<b>4,652</b>	<b>4,694</b>	<b>-0.9%</b>	<b>4,168</b>	<b>11.6%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
FEBRUARY 2016**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,315	4,188	3.0%	4,061	6.3%	20,857	21,880	-4.7%	21,749	-4.1%
Chest Pain Center Visits	-	90	-100.0%	55	-100.0%	-	521	-100.0%	394	-100.0%
<b>Total ER / CPC Visits</b>	<b>4,315</b>	<b>4,278</b>	<b>0.9%</b>	<b>4,116</b>	<b>4.8%</b>	<b>20,857</b>	<b>22,401</b>	<b>-6.9%</b>	<b>22,143</b>	<b>-5.8%</b>
Observation Days	599	517	15.9%	502	19.3%	3,321	2,545	30.5%	2,493	33.2%
GI Procedures (Endo)	301	282	6.6%	227	32.6%	1,425	1,519	-6.2%	1,221	16.7%
Other O/P Occasions of Service	26,695	27,110	-1.5%	24,571	8.6%	125,832	134,258	-6.3%	122,045	3.1%
<b>Total O/P Occasions of Service</b>	<b>31,609</b>	<b>31,904</b>	<b>-0.9%</b>	<b>29,189</b>	<b>8.3%</b>	<b>150,010</b>	<b>159,205</b>	<b>-5.8%</b>	<b>146,681</b>	<b>2.3%</b>
<b>Hospital Operations</b>										
Manhours Paid	277,062	277,485	-0.2%	263,493	5.1%	1,435,378	1,456,165	-1.4%	1,414,725	1.5%
FTE's	1,671.9	1,674.5	-0.2%	1,647	1.5%	1,652.6	1,676.5	-1.4%	1,639.6	0.8%
Adjusted Patient Days	10,527	9,633	9.3%	9,514	10.7%	49,687	48,480	2.5%	49,810	-0.2%
Hours / Adjusted Patient Day	26.32	28.81	-8.6%	27.70	-5.0%	28.89	30.04	-3.8%	28.40	1.7%
Occupancy - Actual Beds	76.6%	70.1%	9.3%	59.1%	29.5%	13.7%	13.4%	2.5%	57.1%	-76.0%
FTE's per Adjusted Occupied Bed	4.6	5.0	-8.6%	4.8	-5.0%	5.1	5.3	-3.8%	5.0	1.7%
<b>InPatient Rehab Unit</b>										
Admissions	31	39	-20.5%	34	-8.8%	179	193	-7.3%	177	1.1%
Patient Days	455	402	13.3%	352	29.3%	2,138	1,988	7.6%	1,880	13.7%
Average Length of Stay	14.7	10.3	42.5%	10.4	41.8%	11.9	10.3	16.0%	10.6	12.5%
Manhours Paid	6,941	5,819	19.3%	5,728	21.2%	34,458	29,854	15.4%	30,761	12.0%
FTE's	41.9	35.1	19.3%	35.8	17.0%	39.7	34.4	15.4%	35.7	11.3%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,381	1,161	18.9%	994	38.9%	6,135	5,745	6.8%	5,812	5.6%
Total Dental Visits	578	450	28.4%	227	154.6%	2,854	2,150	32.7%	1,496	90.8%
FTE's	7.3	9.6	-24.1%	8.7	-16.0%	7.5	9.6	-21.4%	8.9	-15.6%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	712	759	-6.2%	298	138.9%	3,086	3,270	-5.6%	1,295	138.3%
Total Optometry	262	170	54.1%	80	227.5%	1,128	820	37.6%	235	380.0%
Manhours Paid	164	229	-28.4%	46	258.9%	970	1,201	-19.2%	430	125.3%
FTE's	1.0	1.4	-28.4%	0.3	246.5%	1.1	1.4	-19.2%	0.5	123.8%
<b>Caremobile</b>										
Visits	268	183	46.4%	183	46.4%	732	822	-10.9%	822	-10.9%
Manhours Paid	174	195	-10.5%	168	3.7%	938	917	2.3%	908	3.3%
FTE's	1.1	1.2	-10.5%	1.0	0.1%	1.1	1.1	2.3%	1.1	2.6%
<b>Total ECHD Operations</b>										
Total Admissions	1,158	1,121	3.3%	1,064	8.8%	5,427	5,649	-3.9%	5,661	-4.1%
Total Patient Days	6,739	6,152	9.5%	6,031	11.7%	31,671	30,788	2.9%	31,476	0.6%
Total Patient and Obs Days	7,338	6,669	10.0%	6,533	12.3%	34,992	33,333	5.0%	33,969	3.0%
Total FTE's	1,723.1	1,721.8	0.1%	1,692.6	1.8%	1,702.0	1,722.9	-1.2%	1,685.7	1.0%
Total FTE's per Adj Occupied Bed	4.2	4.4	-5.3%	4.4	-5.9%	4.4	4.6	-4.1%	4.7	-4.9%
<b>Total Adjusted Patient Days</b>	<b>11,962</b>	<b>11,322</b>	<b>5.7%</b>	<b>10,672</b>	<b>12.1%</b>	<b>58,178</b>	<b>56,468</b>	<b>3.0%</b>	<b>54,449</b>	<b>6.8%</b>
<b>Hours / Adjusted Patient Day</b>	<b>23.87</b>	<b>25.20</b>	<b>-5.3%</b>	<b>25.38</b>	<b>-5.9%</b>	<b>25.41</b>	<b>26.50</b>	<b>-4.1%</b>	<b>26.71</b>	<b>-4.9%</b>
<b>OutPatient Factor</b>	<b>1.7751</b>	<b>1.8404</b>	<b>-3.5%</b>	<b>1.7696</b>	<b>0.3%</b>	<b>1.8367</b>	<b>1.8346</b>	<b>0.1%</b>	<b>1.7299</b>	<b>6.2%</b>
<b>Blended O/P Factor</b>	<b>1.9475</b>	<b>2.0432</b>	<b>-4.7%</b>	<b>1.9438</b>	<b>0.2%</b>	<b>2.0295</b>	<b>2.0282</b>	<b>0.1%</b>	<b>1.8924</b>	<b>7.2%</b>
<b>Total Adjusted Admissions</b>	<b>2,056</b>	<b>2,063</b>	<b>-0.4%</b>	<b>1,883</b>	<b>9.2%</b>	<b>9,969</b>	<b>10,362</b>	<b>-3.8%</b>	<b>9,793</b>	<b>1.8%</b>
<b>Hours / Adjusted Admission</b>	<b>138.91</b>	<b>138.30</b>	<b>0.4%</b>	<b>143.84</b>	<b>-3.4%</b>	<b>148.28</b>	<b>144.42</b>	<b>2.7%</b>	<b>148.53</b>	<b>-0.2%</b>
<b>FTE's - Hospital Contract</b>	<b>42.5</b>	<b>32.2</b>	<b>32.1%</b>	<b>36.5</b>	<b>16.5%</b>	<b>39.0</b>	<b>31.4</b>	<b>24.4%</b>	<b>29.8</b>	<b>30.8%</b>
<b>FTE's - Mgmt Services</b>	<b>53.1</b>	<b>43.0</b>	<b>23.6%</b>	<b>43.6</b>	<b>21.8%</b>	<b>48.7</b>	<b>43.0</b>	<b>13.2%</b>	<b>40.5</b>	<b>20.1%</b>
<b>Total FTE's (including Contract)</b>	<b>1,818.8</b>	<b>1,796.9</b>	<b>1.2%</b>	<b>1,772.8</b>	<b>2.6%</b>	<b>1,789.7</b>	<b>1,797.3</b>	<b>-0.4%</b>	<b>1,756.1</b>	<b>1.9%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.4</b>	<b>4.6</b>	<b>-4.2%</b>	<b>4.7</b>	<b>-5.2%</b>	<b>4.7</b>	<b>4.8</b>	<b>-3.3%</b>	<b>4.9</b>	<b>-4.0%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	855	603	41.8%	522	63.8%	3,197	3,897	-18.0%	3,543	-9.8%
Golden	826	899	-8.1%	817	1.1%	3,377	4,315	-21.7%	3,923	-13.9%
JBS Clinic	1,198	900	33.0%	818	46.5%	4,857	4,215	15.2%	3,745	29.7%
West University	663	400	65.7%	406	63.3%	2,598	2,321	11.9%	1,768	46.9%
<b>Total Urgent Care Visits</b>	<b>3,542</b>	<b>2,802</b>	<b>26.4%</b>	<b>2,563</b>	<b>38.2%</b>	<b>14,029</b>	<b>14,748</b>	<b>-4.9%</b>	<b>12,979</b>	<b>8.1%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	514	436	17.9%	436	17.9%	1,592	1,915	-16.9%	1,915	-16.9%
West Clinic	297	246	20.7%	246	20.7%	804	1,233	-34.8%	1,233	-34.8%
<b>Total Wal-Mart Visits</b>	<b>811</b>	<b>682</b>	<b>18.9%</b>	<b>682</b>	<b>18.9%</b>	<b>2,396</b>	<b>3,148</b>	<b>-23.9%</b>	<b>3,148</b>	<b>-23.9%</b>
<b>Mission Fitness</b>										
Memberships	2,370	2,649	-10.5%	2,621	-9.6%	2,370	12,906	-81.6%	2,621	-9.6%
Visits	8,955	9,547	-6.2%	9,452	-5.3%	39,595	43,643	-9.3%	43,210	-8.4%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
FIVE MONTHS ENDED FEBRUARY 29, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 72,080,195	\$ 51,470,952	\$ 3,146,409	\$ 17,462,833
Investments	35,086,210	40,081,285	-	(4,995,075)
Patient Accounts Receivable - Gross	168,790,661	123,854,050	16,081,964	28,854,648
Less: 3rd Party Allowances	(73,708,199)	(53,125,771)	(3,355,305)	(17,227,123)
Bad Debt Allowance	(57,120,098)	(39,919,274)	(8,747,905)	(8,452,918)
Net Patient Accounts Receivable	37,962,364	30,809,004	3,978,753	3,174,607
Taxes Receivable	6,078,636	6,139,597	-	(60,961)
Accounts Receivable - Other	25,694,170	31,272,441	658,666	(6,236,936)
Inventories	6,871,298	6,802,631	246,991	(178,324)
Prepaid Expenses	4,584,865	2,847,774	437,419	1,299,673
Total Current Assets	188,357,740	169,423,685	8,468,238	10,465,817
CAPITAL ASSETS:				
Property and Equipment	401,110,872	397,547,295	586,120	2,977,457
Construction in Progress	8,651,118	7,142,394	-	1,508,723
	409,761,989	404,689,689	586,120	4,486,181
Less: Accumulated Depreciation and Amortization	(226,331,169)	(217,637,984)	(229,491)	(8,463,694)
Total Capital Assets	183,430,820	187,051,705	356,629	(3,977,514)
INTANGIBLE ASSETS / GOODWILL - NET	1,111,659	812,560	564,378	(265,280)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	6,111,830	4,660,223	-	1,451,607
Restricted Assets Held in Endowment	6,372,035	6,405,192	-	(33,156)
Restricted Corner Escrow	9,352,377	12,568,645	-	(3,216,268)
Restricted MCH West Texas Services	1,550,875	1,427,881	-	122,994
Restricted MCH West Texas Services	9,931,627	9,931,627	-	-
Assets whose use is Limited	14,970	-	19,346	(4,376)
TOTAL ASSETS	\$ 406,233,933	\$ 392,281,517	\$ 9,408,592	\$ 4,543,824
<b>LIABILITIES AND FUND BALANCE</b>				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,691,204	\$ 4,691,204	\$ -	\$ -
Self-Insurance Liability - Current Portion	4,278,821	4,278,821	-	-
Accounts Payable	27,095,750	27,338,050	1,578,894	(1,821,194)
Accrued Interest	1,509,159	118,833	-	1,390,326
Accrued Salaries and Wages	10,439,782	4,718,278	5,668,308	53,196
Accrued Compensated Absences	4,706,255	4,373,916	179,568	152,770
Due to Third Party Payors	6,006,583	5,665,434	-	341,149
Deferred Revenue	8,498,324	355,892	713,651	7,428,782
Total Current Liabilities	67,225,878	51,540,428	8,140,421	7,545,029
ACCRUED POST RETIREMENT BENEFITS	38,049,606	36,712,422	-	1,337,184
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	58,003,892	59,516,989	-	(1,513,098)
Total Liabilities	164,881,656	149,372,119	8,140,421	7,369,115
FUND BALANCE	241,352,278	242,909,398	1,268,171	(2,825,291)
TOTAL LIABILITIES AND FUND BALANCE	\$ 406,233,933	\$ 392,281,517	\$ 9,408,592	\$ 4,543,824

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
FIVE MONTHS ENDED FEBRUARY 29, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Routine Revenue	\$ 9,593,765	\$ 8,645,821	11.0%	\$ 8,638,663	11.1%	\$ 44,564,549	\$ 43,217,675	3.1%	\$ 43,481,758	2.5%
Inpatient Ancillary Revenue	36,615,806	32,561,919	12.4%	31,326,163	16.9%	164,592,554	164,113,989	0.3%	164,336,201	0.2%
Outpatient Revenue	43,784,873	42,985,942	1.9%	37,719,943	16.1%	215,322,956	213,178,083	1.0%	185,460,821	16.1%
<b>TOTAL PATIENT REVENUE</b>	<b>\$89,994,444</b>	<b>\$84,193,682</b>	<b>6.9%</b>	<b>\$77,684,769</b>	<b>15.8%</b>	<b>\$ 424,480,059</b>	<b>\$ 420,509,747</b>	<b>0.9%</b>	<b>\$ 393,278,779</b>	<b>7.9%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$51,495,877	\$45,387,958	13.5%	\$42,564,165	21.0%	\$234,324,457	\$227,019,195	3.2%	\$210,761,581	11.2%
Policy Adjustments	5,827,801	5,909,061	-1.4%	5,611,805	3.8%	30,062,475	29,292,791	2.6%	26,297,237	14.3%
Uninsured Discount	2,512,663	5,300,425	-52.6%	4,153,814	-39.5%	19,663,202	26,225,894	-25.0%	25,369,147	-22.5%
Indigent	1,749,431	1,870,115	-6.5%	947,306	84.7%	8,612,932	9,379,510	-8.2%	7,374,730	16.8%
Provision for Bad Debts	7,173,422	5,554,733	29.1%	7,200,906	-0.4%	30,767,035	27,486,338	11.9%	30,917,926	-0.5%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$68,759,194</b>	<b>\$64,022,292</b>	<b>7.4%</b>	<b>\$60,477,996</b>	<b>13.7%</b>	<b>\$323,430,102</b>	<b>\$319,403,728</b>	<b>1.3%</b>	<b>\$300,720,621</b>	<b>7.6%</b>
	<b>76.40%</b>	<b>76.04%</b>		<b>77.85%</b>		<b>76.19%</b>	<b>75.96%</b>		<b>76.47%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ (208,210)	\$ 541,667	-138.4%	\$ 695,615	-129.9%	\$ 1,958,456	2,708,333	-27.7%	\$ 3,173,903	-38.3%
DSRIP	1,000,000	1,000,000	0.0%	961,219	4.0%	5,000,000	5,000,000	0.0%	4,806,095	4.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	511,243	-	0.0%	-	-	511,243	-	0.0%	-	-
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,303,033</b>	<b>\$ 1,541,667</b>	<b>-15.5%</b>	<b>\$ 1,656,834</b>	<b>-21.4%</b>	<b>\$ 7,469,699</b>	<b>\$ 7,708,333</b>	<b>-3.1%</b>	<b>\$ 7,979,998</b>	<b>-6.4%</b>
<b>NET PATIENT REVENUE</b>	<b>\$22,538,282</b>	<b>\$21,713,057</b>	<b>3.8%</b>	<b>\$18,863,608</b>	<b>19.5%</b>	<b>\$108,519,656</b>	<b>\$108,814,353</b>	<b>-0.3%</b>	<b>\$100,538,156</b>	<b>7.9%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 3,848,338	\$ 4,139,413	-7.0%	\$ 5,553,224	-30.7%	\$ 18,377,538	\$ 18,821,727	-2.4%	\$ 24,217,699	-24.1%
Other Revenue	801,503	1,090,493	-26.5%	913,825	-12.3%	5,122,731	4,529,066	13.1%	3,969,272	29.1%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 4,649,841</b>	<b>\$ 5,229,906</b>	<b>-11.1%</b>	<b>\$ 6,467,049</b>	<b>-28.1%</b>	<b>\$ 23,500,269</b>	<b>\$ 23,350,793</b>	<b>0.6%</b>	<b>\$ 28,186,971</b>	<b>-16.6%</b>
<b>NET OPERATING REVENUE</b>	<b>\$27,188,123</b>	<b>\$26,942,963</b>	<b>0.9%</b>	<b>\$25,330,656</b>	<b>7.3%</b>	<b>\$132,019,926</b>	<b>\$132,165,146</b>	<b>-0.1%</b>	<b>\$128,725,127</b>	<b>2.6%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$12,093,570	\$12,602,258	-4.0%	\$11,318,426	6.8%	\$ 61,660,128	\$ 64,300,571	-4.1%	\$ 58,506,516	5.4%
Benefits	2,728,200	2,577,176	5.9%	2,547,869	7.1%	14,570,287	13,923,450	4.6%	13,391,397	8.8%
Temporary Labor	680,421	436,667	55.8%	452,568	50.3%	3,120,737	2,300,037	35.7%	2,026,751	54.0%
Physician Fees	328,351	202,566	62.1%	299,966	9.5%	1,897,326	1,220,056	55.5%	1,581,946	19.9%
Texas Tech Support	16,696	16,696	0.0%	16,754	-0.3%	83,480	83,480	0.0%	83,766	-0.3%
Purchased Services	2,493,259	2,863,182	-12.9%	2,307,705	8.0%	11,886,435	12,897,186	-7.8%	11,057,664	7.5%
Supplies	4,856,871	4,750,892	2.2%	4,172,232	16.4%	23,181,622	23,769,606	-2.5%	22,650,606	2.3%
Utilities	315,382	357,891	-11.9%	347,230	-9.2%	1,546,769	1,857,067	-16.7%	1,826,506	-15.3%
Repairs and Maintenance	976,168	932,469	4.7%	965,959	1.1%	4,794,214	4,797,193	-0.1%	4,689,244	2.2%
Leases and Rent	148,855	133,373	11.6%	110,993	34.1%	710,608	667,636	6.4%	609,318	16.6%
Insurance	120,640	133,252	-9.5%	127,361	-5.3%	623,298	660,474	-5.6%	638,786	-2.4%
Interest Expense	266,962	273,489	-2.4%	271,229	-1.6%	1,342,199	1,367,446	-1.8%	1,351,230	-0.7%
ECHDA	32,508	45,424	-28.4%	65,845	-50.6%	184,485	232,234	-20.6%	260,201	-29.1%
Other Expense	292,484	253,774	15.3%	190,716	53.4%	1,183,016	1,424,517	-17.0%	996,908	18.7%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$25,350,366</b>	<b>\$25,579,109</b>	<b>-0.9%</b>	<b>\$23,194,852</b>	<b>9.3%</b>	<b>\$126,784,604</b>	<b>\$129,500,954</b>	<b>-2.1%</b>	<b>\$119,670,840</b>	<b>5.9%</b>
Depreciation/Amortization	\$ 1,726,285	\$ 1,726,999	0.0%	\$ 1,835,160	-5.9%	\$ 8,728,046	\$ 8,739,806	-0.1%	\$ 9,136,888	-4.5%
(Gain) Loss on Sale of Assets	-	-	-100.0%	-	-	(6,540)	-	-100.0%	(38,780)	-83.1%
<b>TOTAL OPERATING COSTS</b>	<b>\$27,076,651</b>	<b>\$27,306,108</b>	<b>-0.8%</b>	<b>\$25,030,012</b>	<b>8.2%</b>	<b>\$135,506,110</b>	<b>\$138,240,760</b>	<b>-2.0%</b>	<b>\$128,768,947</b>	<b>5.2%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 111,472</b>	<b>\$ (363,145)</b>	<b>-130.7%</b>	<b>\$ 300,645</b>	<b>-62.9%</b>	<b>\$ (3,486,184)</b>	<b>\$ (6,075,614)</b>	<b>-42.6%</b>	<b>\$ (43,820)</b>	<b>7855.7%</b>
Operating Margin	0.41%	-1.35%	-130.4%	1.19%	-65.5%	-2.64%	-4.60%	-42.6%	-0.03%	7657.2%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 41,161	\$ 21,213	94.0%	\$ 47,273	-12.9%	\$ 160,964	\$ 101,234	59.0%	\$ 79,634	102.1%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	28,031	139,488	-79.9%	38,429	-27.1%	100,556	697,438	-85.6%	94,378	6.5%
Build America Bonds Subsidy	83,781	76,492	9.5%	82,515	1.5%	418,903	382,459	9.5%	412,577	1.5%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ 264,445</b>	<b>\$ (125,953)</b>	<b>-310.0%</b>	<b>\$ 468,861</b>	<b>-43.6%</b>	<b>\$ (2,805,761)</b>	<b>\$ (4,894,483)</b>	<b>-42.7%</b>	<b>\$ 542,769</b>	<b>-616.9%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	-	\$ (82,524)	\$ -	0.0%	\$ 65,284	-226.4%
Investment in Subsidiaries	21,799	7,407	194.3%	(6,484)	-436.2%	62,994	37,034	70.1%	40,258	56.5%
<b>CHANGE IN NET POSITION</b>	<b>\$ 286,244</b>	<b>\$ (118,546)</b>	<b>-341.5%</b>	<b>\$ 462,377</b>	<b>-38.1%</b>	<b>\$ (2,825,291)</b>	<b>\$ (4,857,449)</b>	<b>-41.8%</b>	<b>\$ 648,312</b>	<b>-535.8%</b>
<b>EBIDA</b>	<b>\$ 2,279,491</b>	<b>\$ 1,881,942</b>	<b>21.1%</b>	<b>\$ 2,568,766</b>	<b>-11.3%</b>	<b>\$ 7,244,953</b>	<b>\$ 5,249,803</b>	<b>38.0%</b>	<b>\$ 11,136,429</b>	<b>-34.9%</b>