

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JANUARY 2016**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,078	1,063	1.4%	1,118	-3.6%	4,030	4,286	-6.0%	4,359	-7.5%
Neonatal ICU (NICU)	30	21	41.6%	26	15.4%	91	88	3.5%	95	-4.2%
Total Admissions	1,108	1,084	2.2%	1,144	-3.1%	4,121	4,374	-5.8%	4,454	-7.5%
<u>Patient Days</u>										
Adult & Pediatric	4,711	4,461	5.6%	4,806	-2.0%	18,177	17,801	2.1%	18,335	-0.9%
ICU	415	460	-9.7%	539	-23.0%	1,809	1,908	-5.2%	2,053	-11.9%
CCU	435	451	-3.5%	523	-16.8%	1,820	1,870	-2.7%	2,015	-9.7%
NICU	558	354	57.5%	354	57.6%	1,443	1,470	-1.8%	1,514	-4.7%
Total Patient Days	6,119	5,726	6.9%	6,222	-1.7%	23,249	23,049	0.9%	23,917	-2.8%
Observation (Obs) Days	714	492	45.1%	563	26.8%	2,722	2,029	34.2%	1,991	36.7%
Nursery Days	234	230	1.7%	237	-1.3%	647	955	-32.3%	1,024	-36.8%
Total Occupied Beds / Bassinets	7,067	6,448	9.6%	7,022	0.6%	26,618	26,033	2.2%	26,932	-1.2%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	5.16	5.05	2.1%	5.25	-1.7%	5.41	5.03	7.5%	5.14	5.3%
NICU	18.60	16.73	11.2%	13.62	36.6%	15.86	16.72	-5.2%	15.94	-0.5%
Total ALOS	5.52	5.28	4.6%	5.44	1.5%	5.64	5.27	7.1%	5.37	5.1%
Average Daily Census	197.4	184.7	6.9%	200.7	-1.7%	189.0	187.4	0.9%	194.4	-2.8%
Hospital Case Mix Index (CMI)	1.3920			1.4078	-1.1%	1.5109			1.4425	4.7%
<u>Medicare</u>										
Admissions	415	406	2.2%	508	-18.3%	1,624	1,730	-6.1%	1,790	-9.3%
Patient Days	2,257	2,392	-5.6%	2,758	-18.2%	9,660	9,866	-2.1%	10,344	-6.6%
Average Length of Stay	5.44	5.89	-7.7%	5.43	0.2%	5.95	5.70	4.3%	5.78	2.9%
Case Mix Index	1.6578			1.5144	9.5%	1.7608			1.8236	-3.4%
<u>Medicaid</u>										
Admissions	145	142	2.1%	110	31.8%	472	498	-5.2%	539	-12.4%
Patient Days	672	629	6.8%	756	-11.1%	2,377	2,350	1.1%	2,735	-13.1%
Average Length of Stay	4.63	4.43	4.6%	6.87	-32.6%	5.04	4.72	6.7%	5.07	-0.8%
Case Mix Index	1.0265			1.0446	-1.7%	1.1449			0.8950	27.9%
<u>Commercial</u>										
Admissions	107	105	1.9%	113	-5.3%	413	439	-5.9%	425	-2.8%
Patient Days	623	583	6.9%	475	31.2%	2,282	2,262	0.9%	1,761	29.6%
Average Length of Stay	5.82	5.55	4.9%	4.20	38.5%	5.53	5.15	7.2%	4.14	33.4%
Case Mix Index	1.3169			1.5133	-13.0%	1.3243			1.3968	-5.2%
<u>Blue Cross</u>										
Admissions	181	177	2.3%	142	27.5%	636	673	-5.5%	589	8.0%
Patient Days	765	716	6.8%	616	24.2%	2,813	2,763	1.8%	2,267	24.1%
Average Length of Stay	4.23	4.05	4.5%	4.34	-2.6%	4.42	4.11	7.7%	3.85	14.9%
Case Mix Index	1.3135			1.4430	-9.0%	1.4384			1.5218	-5.5%
<u>Exchange</u>										
Admissions	-	-	0.0%	6	-100.0%	10	10	0.0%	17	-41.2%
Patient Days	-	-	0.0%	22	-100.0%	25	25	0.0%	50	-50.0%
Average Length of Stay	-	-	0.0%	4	-100.0%	2.50	2.50	0.0%	3	-15.0%
Case Mix Index	0.0000			1.1500	-100.0%	0.6688			2.4428	-72.6%
<u>Self Pay</u>										
Admissions	214	209	2.4%	231	-7.4%	756	800	-5.5%	932	-18.9%
Patient Days	1,308	1,224	6.9%	1,335	-2.0%	4,906	4,889	0.3%	5,814	-15.6%
Average Length of Stay	6.11	5.86	4.4%	5.78	5.8%	6.49	6.11	6.2%	6.24	4.0%
Case Mix Index	1.2694			1.4110	-10.0%	1.4652			1.4690	-0.3%
<u>All Other</u>										
Admissions	46	45	2.2%	34	35.3%	210	224	-6.3%	162	29.6%
Patient Days	194	182	6.6%	282	-31.2%	911	894	1.9%	969	-6.0%
Average Length of Stay	4.22	4.04	4.3%	8.29	-49.2%	4.34	3.99	8.7%	5.98	-27.5%
Case Mix Index	1.8736			1.5088	24.2%	1.6652			1.3114	27.0%
<u>Radiology</u>										
InPatient	4,105	3,473	18.2%	3,852	6.6%	15,034	14,412	4.3%	15,403	-2.4%
OutPatient	7,228	7,501	-3.6%	7,269	-0.6%	29,188	31,130	-6.2%	28,376	2.9%
<u>Cath Lab</u>										
InPatient	226	187	21.1%	133	69.9%	968	774	25.0%	697	38.9%
OutPatient	215	193	11.4%	154	39.6%	926	801	15.6%	618	49.8%
<u>Laboratory</u>										
InPatient	60,801	56,092	8.4%	63,646	-4.5%	234,933	232,784	0.9%	250,093	-6.1%
OutPatient	37,365	36,684	1.9%	36,005	3.8%	147,231	152,240	-3.3%	137,621	7.0%
NonPatient	6,109	5,252	16.3%	4,138	47.6%	23,361	21,797	7.2%	18,115	29.0%
<u>Sleep Lab</u>										
OutPatient	15	37	-59.5%	15	0.0%	129	154	-16.0%	127	1.6%
<u>Other</u>										
Deliveries	147	151	-2.9%	143	2.8%	409	622	-34.2%	587	-30.3%
<u>Surgical Cases</u>										
InPatient	262	315	-16.8%	317	-17.4%	1,303	1,302	0.1%	1,229	6.0%
OutPatient	522	593	-11.9%	514	1.6%	2,398	2,439	-1.7%	2,116	13.3%
Total Surgical Cases	784	908	-13.6%	831	-5.7%	3,701	3,741	-1.1%	3,345	10.6%

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,226	4,538	-6.9%	4,377	-3.4%	16,542	17,692	-6.5%	17,688	-6.5%
Chest Pain Center Visits	-	106	-100.0%	60	-100.0%	-	431	-100.0%	339	-100.0%
Total ER / CPC Visits	4,226	4,644	-9.0%	4,437	-4.8%	16,542	18,123	-8.7%	18,027	-8.2%
Observation Days	714	492	45.1%	563	26.8%	2,722	2,029	34.2%	1,991	36.7%
GI Procedures (Endo)	307	289	6.4%	232	32.3%	1,124	1,237	-9.1%	994	13.1%
Other O/P Occasions of Service	24,358	25,819	-5.7%	25,320	-3.8%	99,137	107,148	-7.5%	97,474	1.7%
Total O/P Occasions of Service	29,298	30,955	-5.4%	30,320	-3.4%	118,401	127,300	-7.0%	117,492	0.8%
Hospital Operations										
Manhours Paid	287,543	289,282	-0.6%	291,662	-1.4%	1,158,316	1,178,680	-1.7%	1,151,232	0.6%
FTE's	1,623.2	1,633.0	-0.6%	1,646	-1.4%	1,648.0	1,677.0	-1.7%	1,637.9	0.6%
Adjusted Patient Days	10,240	9,582	6.9%	10,413	-1.7%	39,160	38,846	0.8%	40,296	-2.8%
Hours / Adjusted Patient Day	28.08	30.19	-7.0%	28.01	0.2%	29.58	30.34	-2.5%	28.57	3.5%
Occupancy - Actual Beds	69.7%	65.3%	6.9%	58.5%	19.2%	16.7%	16.6%	0.9%	56.7%	-70.5%
FTE's per Adjusted Occupied Bed	4.9	5.3	-7.0%	4.9	0.2%	5.2	5.3	-2.5%	5.0	3.5%
InPatient Rehab Unit										
Admissions	39	39	0.0%	38	2.6%	148	154	-3.9%	143	3.5%
Patient Days	468	402	16.5%	371	26.1%	1,683	1,586	6.1%	1,528	10.1%
Average Length of Stay	12.0	10.3	16.5%	9.8	22.9%	11.4	10.3	10.4%	10.7	6.4%
Manhours Paid	7,191	5,994	20.0%	6,281	14.5%	27,517	24,035	14.5%	25,033	9.9%
FTE's	40.6	33.8	20.0%	35.5	14.5%	39.2	34.2	14.5%	35.6	9.9%
Center for Primary Care - Clements										
Total Medical Visits	1,309	1,202	8.9%	999	31.0%	4,754	4,584	3.7%	4,818	-1.3%
Total Dental Visits	549	450	22.0%	307	78.8%	2,276	1,700	33.9%	1,269	79.4%
FTE's	7.1	9.6	-26.5%	8.3	-14.6%	7.6	9.6	-20.8%	9.0	-15.5%
Center for Primary Care - West University										
Total Medical Visits	592	769	-23.0%	290	104.1%	2,374	2,511	-5.5%	997	138.1%
Total Optometry	267	170	57.1%	75	256.0%	866	650	33.2%	155	458.7%
Manhours Paid	177	245	-27.7%	80	121.3%	806	971	-17.1%	385	109.4%
FTE's	1.0	1.4	-27.7%	0.5	121.3%	1.1	1.4	-17.1%	0.5	109.4%
Caremobile										
Visits	172	184	-6.5%	184	-6.5%	464	639	-27.4%	639	-27.4%
Manhours Paid	182	216	-15.5%	185	-1.6%	764	722	5.8%	740	3.2%
FTE's	1.0	1.2	-15.5%	1.0	-1.6%	1.1	1.0	5.8%	1.1	3.2%
Total ECHD Operations										
Total Admissions	1,147	1,123	2.1%	1,182	-3.0%	4,269	4,528	-5.7%	4,597	-7.1%
Total Patient Days	6,587	6,128	7.5%	6,593	-0.1%	24,932	24,636	1.2%	25,445	-2.0%
Total Patient and Obs Days	7,301	6,620	10.3%	7,156	2.0%	27,654	26,664	3.7%	27,436	0.8%
Total FTE's	1,672.9	1,679.1	-0.4%	1,691.7	-1.1%	1,697.0	1,723.2	-1.5%	1,684.2	0.8%
Total FTE's per Adj Occupied Bed	4.3	4.7	-7.0%	4.6	-5.2%	4.5	4.7	-3.8%	4.7	-4.6%
Total Adjusted Patient Days	11,983	11,187	7.1%	11,489	4.3%	46,216	45,146	2.4%	43,776	5.6%
Hours / Adjusted Patient Day	24.73	26.59	-7.0%	26.08	-5.2%	25.81	26.83	-3.8%	27.04	-4.6%
OutPatient Factor	1.8192	1.8256	-0.4%	1.7426	4.4%	1.8542	1.8332	1.1%	1.7204	7.8%
Blended O/P Factor	1.9899	2.0279	-1.9%	1.9128	4.0%	2.0527	2.0245	1.4%	1.8802	9.2%
Total Adjusted Admissions	2,087	2,050	1.8%	2,060	1.3%	7,914	8,299	-4.6%	7,909	0.1%
Hours / Adjusted Admission	142.02	145.08	-2.1%	145.49	-2.4%	150.72	145.95	3.3%	149.67	0.7%
FTE's - Hospital Contract	37.6	29.8	25.9%	26.7	40.5%	38.2	31.2	22.5%	28.3	34.9%
FTE's - Mgmt Services	48.0	43.0	11.7%	40.3	19.2%	47.6	43.0	10.8%	39.8	19.6%
Total FTE's (including Contract)	1,758.5	1,751.9	0.4%	1,758.7	0.0%	1,782.8	1,797.3	-0.8%	1,752.3	1.7%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.5	4.9	-6.3%	4.7	-4.1%	4.7	4.9	-3.1%	4.9	-3.6%
Urgent Care Visits										
Health & Wellness	582	733	-20.6%	580	0.3%	2,342	3,294	-28.9%	3,021	-22.5%
Golder	656	812	-19.2%	738	-11.1%	2,551	3,416	-25.3%	3,106	-17.9%
JBS Clinic	922	851	8.3%	860	7.2%	3,659	3,315	10.4%	2,927	25.0%
West University	515	443	16.2%	384	34.1%	1,935	1,921	0.7%	1,362	42.1%
Total Urgent Care Visits	2,675	2,839	-5.8%	2,562	4.4%	10,487	11,946	-12.2%	10,416	0.7%
Wal-Mart Clinic Visits										
East Clinic	257	472	-45.6%	472	-45.6%	1,078	1,479	-27.1%	1,479	-27.1%
West Clinic	102	279	-63.4%	279	-63.4%	507	987	-48.6%	987	-48.6%
Total Wal-Mart Visits	359	751	-52.2%	751	-52.2%	1,585	2,466	-35.7%	2,466	-35.7%
Mission Fitness										
Memberships	2,353	2,631	-10.6%	2,635	-10.7%	2,353	10,257	-77.1%	2,635	-10.7%
Visits	9,227	10,088	-8.5%	9,988	-7.6%	30,640	34,096	-10.1%	33,758	-9.2%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
FOUR MONTHS ENDED JANUARY 31, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 61,491,152	\$ 51,470,952	\$ 3,146,409	\$ 6,873,791
Investments	39,949,035	40,081,285	-	(132,250)
Patient Accounts Receivable - Gross	159,391,587	123,195,654	16,081,964	20,113,970
Less: 3rd Party Allowances	(69,079,216)	(53,125,771)	(3,355,305)	(12,598,140)
Bad Debt Allowance	(54,615,928)	(39,919,274)	(8,747,905)	(5,948,748)
Net Patient Accounts Receivable	35,696,443	30,150,608	3,978,753	1,567,082
Taxes Receivable	6,078,636	6,139,597	-	(60,961)
Accounts Receivable - Other	25,285,858	31,930,837	658,666	(7,303,644)
Inventories	6,929,875	6,802,631	246,991	(119,747)
Prepaid Expenses	5,353,784	2,847,774	437,419	2,068,592
Total Current Assets	180,784,784	169,423,685	8,468,238	2,892,861
CAPITAL ASSETS:				
Property and Equipment	400,761,166	397,547,295	586,120	2,627,751
Construction in Progress	8,532,595	7,142,394	-	1,390,201
	409,293,761	404,689,689	586,120	4,017,952
Less: Accumulated Depreciation and Amortization	(224,671,847)	(217,637,984)	(229,491)	(6,804,371)
Total Capital Assets	184,621,914	187,051,705	356,629	(2,786,419)
INTANGIBLE ASSETS / GOODWILL - NET	1,178,621	812,560	564,378	(198,318)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,606,434	4,660,223	-	946,212
Restricted Assets Held in Endowment	6,372,035	6,405,192	-	(33,156)
Restricted Corner Escrow	9,352,377	12,568,645	-	(3,216,268)
Restricted MCH West Texas Services	1,539,076	1,427,881	-	111,195
Restricted MCH West Texas Services	9,931,627	9,931,627	-	-
Assets whose use is Limited	16,689	-	19,346	(2,658)
TOTAL ASSETS	\$ 399,403,558	\$ 392,281,517	\$ 9,408,592	\$ (2,286,552)
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,691,204	\$ 4,691,204	\$ -	\$ -
Self-Insurance Liability - Current Portion	4,278,821	4,278,821	-	-
Accounts Payable	26,485,527	27,338,050	1,578,894	(2,431,417)
Accrued Interest	1,239,980	118,833	-	1,121,147
Accrued Salaries and Wages	10,421,663	4,718,278	5,668,308	35,077
Accrued Compensated Absences	4,806,174	4,373,916	179,568	252,689
Due to Third Party Payors	6,118,893	5,665,434	-	453,459
Deferred Revenue	2,557,611	355,892	713,651	1,488,069
Total Current Liabilities	60,599,873	51,540,428	8,140,421	919,024
ACCRUED POST RETIREMENT BENEFITS	37,856,738	36,712,422	-	1,144,316
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	58,278,633	59,516,989	-	(1,238,357)
Total Liabilities	158,337,524	149,372,119	8,140,421	824,984
FUND BALANCE	241,066,034	242,909,398	1,268,171	(3,111,536)
TOTAL LIABILITIES AND FUND BALANCE	\$ 399,403,558	\$ 392,281,517	\$ 9,408,592	\$ (2,286,552)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
FOUR MONTHS ENDED JANUARY 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Routine Revenue	\$ 9,597,889	\$ 8,560,280	12.1%	\$ 9,323,353	2.9%	\$ 34,970,784	\$ 34,571,854	1.2%	\$ 34,843,094	0.4%
Inpatient Ancillary Revenue	33,610,721	32,268,286	4.2%	32,648,678	2.9%	127,976,748	131,552,071	-2.7%	133,010,038	-3.8%
Outpatient Revenue	42,771,910	41,967,902	1.9%	38,311,855	11.6%	171,538,083	170,192,141	0.8%	147,740,878	16.1%
TOTAL PATIENT REVENUE	\$85,980,520	\$82,796,468	3.8%	\$80,283,885	7.1%	\$334,485,615	\$336,316,066	-0.5%	\$315,594,010	6.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$45,235,276	\$44,633,718	1.3%	\$45,570,572	-0.7%	\$182,828,580	\$181,631,238	0.7%	\$168,197,417	8.7%
Policy Adjustments	7,072,256	5,788,403	22.2%	5,695,024	24.2%	24,234,674	23,383,730	3.6%	20,685,431	17.2%
Uninsured Discount	3,016,908	5,076,487	-40.6%	6,248,347	-51.7%	17,150,539	20,925,469	-18.0%	21,215,332	-19.2%
Indigent	2,168,502	1,838,399	18.0%	1,613,546	34.4%	6,863,501	7,509,395	-8.6%	6,427,424	6.8%
Provision for Bad Debts	8,176,581	5,349,689	52.8%	2,912,518	180.7%	23,593,613	21,931,604	7.6%	23,717,020	-0.5%
TOTAL REVENUE DEDUCTIONS	\$65,669,523	\$62,686,698	4.8%	\$62,040,006	5.9%	\$254,670,907	\$255,381,436	-0.3%	\$240,242,625	6.0%
	76.38%	75.71%		77.28%		76.14%	75.93%		76.12%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 541,667	\$ 541,667	0.0%	\$ 701,903	-22.8%	\$ 2,166,667	2,166,667	0.0%	\$ 2,478,288	-12.6%
DSRIP	1,000,000	1,000,000	0.0%	961,219	4.0%	4,000,000	4,000,000	0.0%	3,844,876	4.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	-	-	-	0.0%	-	-
TOTAL OTHER PATIENT REVENUE	\$ 1,541,667	\$ 1,541,667	0.0%	\$ 1,663,122	-7.3%	\$ 6,166,667	\$ 6,166,667	0.0%	\$ 6,323,164	-2.5%
NET PATIENT REVENUE	\$21,852,664	\$21,651,438	0.9%	\$19,907,000	9.8%	\$ 85,981,374	\$ 87,101,296	-1.3%	\$ 81,674,549	5.3%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 3,332,398	\$ 3,777,827	-11.8%	\$ 4,399,531	-24.3%	\$ 14,529,200	\$ 14,682,314	-1.0%	\$ 18,664,475	-22.2%
Other Revenue	803,066	906,629	-11.4%	801,925	0.1%	4,321,228	3,438,573	25.7%	3,055,447	41.4%
TOTAL OTHER REVENUE	\$ 4,135,464	\$ 4,684,456	-11.7%	\$ 5,201,456	-20.5%	\$ 18,850,428	\$ 18,120,887	4.0%	\$ 21,719,922	-13.2%
NET OPERATING REVENUE	\$25,988,128	\$26,335,893	-1.3%	\$25,108,456	3.5%	\$104,831,802	\$105,222,183	-0.4%	\$103,394,471	1.4%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$12,352,874	\$12,930,293	-4.5%	\$11,857,853	4.2%	\$ 49,566,558	\$ 51,698,313	-4.1%	\$ 47,188,090	5.0%
Benefits	3,047,397	2,796,578	9.0%	2,925,984	4.1%	11,842,087	11,346,274	4.4%	10,843,528	9.2%
Temporary Labor	436,299	445,223	-2.0%	568,735	-23.3%	2,440,316	1,863,370	31.0%	1,574,183	55.0%
Physician Fees	349,126	215,424	61.8%	288,203	21.1%	1,568,975	1,017,490	54.2%	1,281,981	22.4%
Texas Tech Support	16,696	16,696	0.0%	16,753	-0.3%	66,784	66,784	0.0%	67,012	-0.3%
Purchased Services	2,914,097	2,724,161	7.0%	2,243,066	29.9%	9,393,177	10,034,004	-6.4%	8,749,959	7.4%
Supplies	4,141,205	4,673,518	-11.4%	4,396,556	-5.8%	18,324,751	19,018,714	-3.6%	18,478,374	-0.8%
Utilities	302,069	381,038	-20.7%	373,275	-19.1%	1,231,387	1,499,177	-17.9%	1,479,277	-16.8%
Repairs and Maintenance	983,577	989,553	-0.6%	964,684	2.0%	3,818,046	3,864,724	-1.2%	3,723,285	2.5%
Leases and Rent	148,191	133,565	11.0%	59,148	150.5%	561,753	534,263	5.1%	498,325	12.7%
Insurance	85,247	133,252	-36.0%	120,679	-29.4%	502,658	527,221	-4.7%	511,426	-1.7%
Interest Expense	269,918	273,489	-1.3%	271,229	-0.5%	1,075,237	1,093,957	-1.7%	1,080,002	-0.4%
ECHDA	42,453	48,536	-12.5%	47,655	-10.9%	151,978	186,809	-18.6%	194,357	-21.8%
Other Expense	239,053	269,871	-11.4%	192,556	24.1%	893,981	1,170,743	-23.6%	806,192	10.9%
TOTAL OPERATING EXPENSES	\$25,328,200	\$26,031,598	-2.7%	\$24,326,377	4.1%	\$101,437,687	\$103,921,845	-2.4%	\$ 96,475,988	5.1%
Depreciation/Amortization	\$ 1,777,513	\$ 1,767,474	0.6%	\$ 1,788,667	-0.6%	\$ 6,998,311	\$ 7,012,807	-0.2%	\$ 7,301,727	-4.2%
(Gain) Loss on Sale of Assets	-	-	-100.0%	(20)	-100.0%	(6,540)	-	-100.0%	(38,780)	-83.1%
TOTAL OPERATING COSTS	\$27,105,714	\$27,799,071	-2.5%	\$26,115,023	3.8%	\$108,429,459	\$110,934,652	-2.3%	\$103,738,935	4.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,117,586)	\$ (1,463,178)	-23.6%	\$ (1,006,567)	11.0%	\$ (3,597,656)	\$ (5,712,468)	-37.0%	\$ (344,464)	944.4%
Operating Margin	-4.30%	-5.56%	-22.6%	-4.01%	7.3%	-3.43%	-5.43%	-36.8%	-0.33%	930.1%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 31,899	\$ 20,906	52.58%	\$ 3,458	822.5%	\$ 119,802	\$ 80,021	49.7%	\$ 32,361	270.2%
Tobacco Settlement	-	-	0.00%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.00%	-	0.0%	-	-	0.0%	-	0.0%
Donations	22,597	139,488	-83.80%	10,183	121.9%	72,525	557,950	-87.0%	55,949	29.6%
Build America Bonds Subsidy	83,781	76,492	9.53%	82,515	1.5%	335,123	305,967	9.5%	330,062	1.5%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (979,309)	\$ (1,226,293)	-20.14%	\$ (910,410)	7.6%	\$ (3,070,206)	\$ (4,768,530)	-35.6%	\$ 73,908	-4254.1%
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.00%	\$ -	-	\$ (82,524)	\$ -	0.0%	\$ 65,284	-226.4%
Investment in Subsidiaries	18,958	7,407	155.95%	(6,647)	-385.2%	41,195	29,627	39.0%	46,742	-11.9%
CHANGE IN NET POSITION	\$ (960,351)	\$ (1,218,886)	-21.21%	\$ (917,057)	4.7%	\$ (3,111,536)	\$ (4,738,903)	-34.3%	\$ 185,935	-1773.5%
EBIDA	\$ 1,087,080	\$ 822,077	32.24%	\$ 1,142,838	-4.9%	\$ 4,962,013	\$ 3,367,861	47.3%	\$ 8,567,663	-42.1%