

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
MARCH 2016**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,094	1,121	-2.4%	1,073	2.0%	6,225	6,467	-3.7%	6,441	-3.4%
Neonatal ICU (NICU)	32	23	37.3%	18	77.8%	149	133	11.7%	134	11.2%
<b>Total Admissions</b>	<b>1,126</b>	<b>1,144</b>	<b>-1.6%</b>	<b>1,091</b>	<b>3.2%</b>	<b>6,374</b>	<b>6,600</b>	<b>-3.4%</b>	<b>6,575</b>	<b>-3.1%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,822	4,624	4.3%	4,567	5.6%	27,830	26,848	3.7%	27,413	1.5%
ICU	490	506	-3.1%	538	-8.9%	2,759	2,897	-4.7%	3,032	-9.0%
CCU	486	496	-2.0%	522	-6.9%	2,782	2,839	-2.0%	2,959	-6.0%
NICU	474	390	21.6%	322	47.2%	2,434	2,232	9.1%	2,141	13.7%
<b>Total Patient Days</b>	<b>6,272</b>	<b>6,016</b>	<b>4.3%</b>	<b>5,949</b>	<b>5.4%</b>	<b>35,805</b>	<b>34,815</b>	<b>2.8%</b>	<b>35,545</b>	<b>0.7%</b>
Observation (Obs) Days	734	541	35.6%	532	38.1%	4,055	3,087	31.4%	3,026	34.0%
Nursery Days	277	253	9.4%	191	45.0%	1,133	1,450	-21.8%	1,407	-19.5%
<b>Total Occupied Beds / Bassinets</b>	<b>7,283</b>	<b>6,810</b>	<b>6.9%</b>	<b>6,672</b>	<b>9.2%</b>	<b>40,993</b>	<b>39,352</b>	<b>4.2%</b>	<b>39,978</b>	<b>2.5%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	5.30	5.02	5.6%	5.24	1.1%	5.36	5.04	6.4%	5.19	3.4%
NICU	14.81	16.73	-11.5%	17.89	-17.2%	16.34	16.72	-2.3%	15.98	2.2%
<b>Total ALOS</b>	<b>5.57</b>	<b>5.26</b>	<b>5.9%</b>	<b>5.45</b>	<b>2.2%</b>	<b>5.62</b>	<b>5.28</b>	<b>6.5%</b>	<b>5.41</b>	<b>3.9%</b>
<b>Average Daily Census</b>	<b>202.3</b>	<b>194.1</b>	<b>4.3%</b>	<b>191.9</b>	<b>5.4%</b>	<b>195.7</b>	<b>190.2</b>	<b>2.8%</b>	<b>195.3</b>	<b>0.2%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4091</b>			<b>1.4198</b>	<b>-0.8%</b>	<b>1.5085</b>			<b>1.4425</b>	<b>4.6%</b>
<b>Medicare</b>										
Admissions	453	461	-1.7%	421	7.6%	2,539	2,634	-3.6%	2,596	-2.2%
Patient Days	2,754	2,640	4.3%	2,440	12.9%	15,253	15,102	1.0%	15,281	-0.2%
Average Length of Stay	6.08	5.73	6.2%	5.80	4.9%	6.01	5.73	4.8%	5.89	2.1%
Case Mix Index	1.7647			1.7063	3.4%	1.7682			1.8236	-3.0%
<b>Medicaid</b>										
Admissions	152	154	-1.3%	150	1.3%	772	794	-2.8%	832	-7.2%
Patient Days	787	755	4.2%	696	13.1%	4,041	3,908	3.4%	4,101	-1.5%
Average Length of Stay	5.18	4.90	5.6%	4.64	11.6%	5.23	4.92	6.4%	4.93	6.2%
Case Mix Index	1.0026			0.9085	10.4%	1.1326			0.8950	26.5%
<b>Commercial</b>										
Admissions	110	112	-1.8%	104	5.8%	658	681	-3.4%	641	2.7%
Patient Days	662	635	4.3%	546	21.2%	3,605	3,502	2.9%	2,824	27.7%
Average Length of Stay	6.02	5.67	6.1%	5.25	14.6%	5.48	5.14	6.5%	4.41	24.4%
Case Mix Index	1.5756			1.2674	24.3%	1.3539			1.3968	-3.1%
<b>Blue Cross</b>										
Admissions	145	147	-1.4%	165	-12.1%	939	972	-3.4%	917	2.4%
Patient Days	635	609	4.3%	758	-16.2%	4,087	3,957	3.3%	3,733	9.5%
Average Length of Stay	4.38	4.14	5.7%	4.59	-4.7%	4.35	4.07	6.9%	4.07	6.9%
Case Mix Index	1.4878			1.5191	-2.1%	1.4292			1.5218	-6.1%
<b>Exchange</b>										
Admissions	1	1	0.0%	9	-88.9%	11	11	0.0%	33	-66.7%
Patient Days	2	2	0.0%	38	-94.7%	27	27	0.0%	129	-79.1%
Average Length of Stay	2	2	0.0%	4	-52.6%	2.45	2.45	0.0%	4	-37.2%
Case Mix Index	1.1090			1.0483	5.8%	0.6307			2.4428	-74.2%
<b>Self Pay</b>										
Admissions	201	204	-1.5%	202	-0.5%	1,137	1,177	-3.4%	1,318	-13.7%
Patient Days	1,172	1,124	4.3%	1,286	-8.9%	7,178	7,020	2.3%	8,158	-12.0%
Average Length of Stay	5.83	5.51	5.8%	6.37	-8.4%	6.31	5.96	5.8%	6.19	2.0%
Case Mix Index	1.4901			1.3155	13.3%	1.4686			1.4690	0.0%
<b>All Other</b>										
Admissions	64	65	-1.5%	40	60.0%	318	331	-3.9%	238	33.6%
Patient Days	262	251	4.4%	185	41.6%	1,341	1,299	3.2%	1,363	-1.6%
Average Length of Stay	4.09	3.86	6.0%	4.63	-11.5%	4.22	3.92	7.5%	5.73	-26.4%
Case Mix Index	1.5540			1.3013	19.4%	1.6648			1.3114	26.9%
<b>Radiology</b>										
InPatient	3,975	3,820	4.1%	4,166	-4.6%	22,924	21,879	4.8%	23,211	-1.2%
OutPatient	7,584	8,251	-8.1%	7,287	4.1%	44,182	47,258	-6.5%	42,529	3.9%
<b>Cath Lab</b>										
InPatient	230	205	12.0%	271	-15.1%	1,503	1,176	27.8%	1,149	30.8%
OutPatient	299	212	40.9%	204	46.6%	1,468	1,216	20.8%	961	52.8%
<b>Laboratory</b>										
InPatient	64,409	61,702	4.4%	66,256	-2.8%	361,057	353,382	2.2%	375,706	-3.9%
OutPatient	39,317	40,353	-2.6%	37,086	6.0%	225,664	231,111	-2.4%	208,362	8.3%
NonPatient	6,649	5,778	15.1%	4,743	40.2%	35,941	33,090	8.6%	28,032	28.2%
<b>Sleep Lab</b>										
OutPatient	20	41	-50.9%	41	-51.2%	180	233	-22.8%	190	-5.3%
<b>Other</b>										
Deliveries	139	129	7.6%	122	13.9%	683	888	-23.1%	839	-18.6%
<b>Surgical Cases</b>										
InPatient	348	346	0.4%	368	-5.4%	2,037	1,979	2.9%	1,862	9.4%
OutPatient	581	652	-10.9%	626	-7.2%	3,544	3,714	-4.6%	3,300	7.4%
<b>Total Surgical Cases</b>	<b>929</b>	<b>998</b>	<b>-6.9%</b>	<b>994</b>	<b>-6.5%</b>	<b>5,581</b>	<b>5,693</b>	<b>-2.0%</b>	<b>5,162</b>	<b>8.1%</b>

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	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,024	4,274	-5.8%	4,174	-3.6%	24,881	26,154	-4.9%	25,923	-4.0%
Chest Pain Center Visits	-	95	-100.0%	115	-100.0%	-	616	-100.0%	509	-100.0%
<b>Total ER / CPC Visits</b>	<b>4,024</b>	<b>4,369</b>	<b>-7.9%</b>	<b>4,289</b>	<b>-6.2%</b>	<b>24,881</b>	<b>26,770</b>	<b>-7.1%</b>	<b>26,432</b>	<b>-5.9%</b>
Observation Days	734	541	35.6%	532	38.1%	4,055	3,087	31.4%	3,026	34.0%
GI Procedures (Endo)	390	207	88.8%	166	134.9%	2,051	1,726	18.8%	1,387	47.9%
Other O/P Occasions of Service	24,939	28,401	-12.2%	26,679	-6.5%	150,152	162,659	-7.7%	148,724	1.0%
<b>Total O/P Occasions of Service</b>	<b>29,697</b>	<b>33,311</b>	<b>-10.8%</b>	<b>31,500</b>	<b>-5.7%</b>	<b>179,088</b>	<b>192,516</b>	<b>-7.0%</b>	<b>178,182</b>	<b>0.5%</b>
<b>Hospital Operations</b>										
Manhours Paid	300,043	300,528	-0.2%	294,220	2.0%	1,735,421	1,756,693	-1.2%	1,708,945	1.5%
FTE's	1,693.8	1,696.5	-0.2%	1,661	2.0%	1,659.6	1,679.9	-1.2%	1,643.2	1.0%
Adjusted Patient Days	10,528	10,098	4.3%	9,986	5.4%	60,215	58,578	2.8%	59,796	0.7%
Hours / Adjusted Patient Day	28.50	29.76	-4.2%	29.46	-3.3%	28.82	29.99	-3.9%	28.58	0.8%
Occupancy - Actual Beds	71.5%	68.6%	4.3%	55.9%	27.8%	11.5%	11.2%	2.8%	56.9%	-79.8%
FTE's per Adjusted Occupied Bed	5.0	5.2	-4.2%	5.2	-3.3%	5.0	5.2	-3.9%	5.0	0.8%
<b>InPatient Rehab Unit</b>										
Admissions	40	40	0.0%	37	8.1%	219	233	-6.0%	214	2.3%
Patient Days	399	412	-3.2%	357	11.8%	2,537	2,400	5.7%	2,237	13.4%
Average Length of Stay	10.0	10.3	-3.2%	9.6	3.4%	11.6	10.3	12.5%	10.5	10.8%
Manhours Paid	6,557	6,569	-0.2%	6,427	2.0%	41,015	36,423	12.6%	37,189	10.3%
FTE's	37.0	37.1	-0.2%	36.3	2.0%	39.2	34.8	12.6%	35.8	9.7%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,266	1,166	8.6%	991	27.7%	7,401	6,911	7.1%	6,803	8.8%
Total Dental Visits	658	450	46.2%	364	80.8%	3,512	2,600	35.1%	1,860	88.8%
FTE's	7.5	9.6	-21.4%	8.6	-12.6%	7.5	9.6	-21.4%	8.9	-15.1%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	743	719	3.3%	195	281.0%	3,829	3,989	-4.0%	1,490	157.0%
Total Optometry	275	80	243.8%	112	145.5%	1,403	900	55.9%	347	304.3%
Manhours Paid	173	245	-29.4%	14	1143.8%	1,143	1,445	-21.0%	444	157.1%
FTE's	1.0	1.4	-29.4%	0.1	1143.8%	1.1	1.4	-21.0%	0.4	155.7%
<b>Caremobile</b>										
Visits	123	155	-20.6%	155	-20.6%	855	977	-12.5%	977	-12.5%
Manhours Paid	184	177	3.9%	197	-6.6%	1,122	1,094	2.6%	1,105	1.5%
FTE's	1.0	1.0	3.9%	1.1	-6.6%	1.1	1.0	2.6%	1.1	1.0%
<b>Total ECHD Operations</b>										
Total Admissions	1,166	1,184	-1.5%	1,128	3.4%	6,593	6,833	-3.5%	6,789	-2.9%
Total Patient Days	6,671	6,428	3.8%	6,306	5.8%	38,342	37,215	3.0%	37,782	1.5%
Total Patient and Obs Days	7,405	6,969	6.3%	6,838	8.3%	42,397	40,302	5.2%	40,808	3.9%
Total FTE's	1,740.4	1,745.6	-0.3%	1,707.0	2.0%	1,708.5	1,726.8	-1.1%	1,689.4	1.1%
Total FTE's per Adj Occupied Bed	4.3	4.6	-5.6%	4.8	-9.6%	4.4	4.6	-4.4%	4.7	-5.7%
<b>Total Adjusted Patient Days</b>	<b>12,440</b>	<b>11,774</b>	<b>5.7%</b>	<b>11,025</b>	<b>12.8%</b>	<b>70,618</b>	<b>68,242</b>	<b>3.5%</b>	<b>65,479</b>	<b>7.8%</b>
<b>Hours / Adjusted Patient Day</b>	<b>24.78</b>	<b>26.26</b>	<b>-5.6%</b>	<b>27.43</b>	<b>-9.6%</b>	<b>25.30</b>	<b>26.46</b>	<b>-4.4%</b>	<b>26.83</b>	<b>-5.7%</b>
<b>OutPatient Factor</b>	<b>1.8649</b>	<b>1.8318</b>	<b>1.8%</b>	<b>1.7484</b>	<b>6.7%</b>	<b>1.8418</b>	<b>1.8341</b>	<b>0.4%</b>	<b>1.7331</b>	<b>6.3%</b>
<b>Blended O/P Factor</b>	<b>2.0501</b>	<b>2.0243</b>	<b>1.3%</b>	<b>1.9063</b>	<b>7.5%</b>	<b>2.0332</b>	<b>2.0275</b>	<b>0.3%</b>	<b>1.8948</b>	<b>7.3%</b>
<b>Total Adjusted Admissions</b>	<b>2,174</b>	<b>2,169</b>	<b>0.3%</b>	<b>1,972</b>	<b>10.3%</b>	<b>12,144</b>	<b>12,531</b>	<b>-3.1%</b>	<b>11,766</b>	<b>3.2%</b>
<b>Hours / Adjusted Admission</b>	<b>141.78</b>	<b>142.58</b>	<b>-0.6%</b>	<b>153.33</b>	<b>-7.5%</b>	<b>147.12</b>	<b>144.10</b>	<b>2.1%</b>	<b>149.32</b>	<b>-1.5%</b>
<b>FTE's - Hospital Contract</b>	<b>42.0</b>	<b>31.5</b>	<b>33.7%</b>	<b>33.5</b>	<b>25.7%</b>	<b>39.5</b>	<b>31.4</b>	<b>26.0%</b>	<b>30.4</b>	<b>29.8%</b>
<b>FTE's - Mgmt Services</b>	<b>53.1</b>	<b>43.0</b>	<b>23.5%</b>	<b>42.1</b>	<b>26.0%</b>	<b>49.4</b>	<b>43.0</b>	<b>15.0%</b>	<b>40.8</b>	<b>21.1%</b>
<b>Total FTE's (including Contract)</b>	<b>1,835.5</b>	<b>1,820.0</b>	<b>0.8%</b>	<b>1,782.6</b>	<b>3.0%</b>	<b>1,797.4</b>	<b>1,801.1</b>	<b>-0.2%</b>	<b>1,760.6</b>	<b>2.1%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.6</b>	<b>4.8</b>	<b>-4.6%</b>	<b>5.0</b>	<b>-8.7%</b>	<b>4.7</b>	<b>4.8</b>	<b>-3.6%</b>	<b>4.9</b>	<b>-4.8%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	496	706	-29.8%	642	-22.7%	3,865	4,604	-16.0%	4,185	-7.6%
Golden	662	737	-10.2%	670	-1.2%	4,392	5,052	-13.1%	4,593	-4.4%
JBS Clinic	935	792	18.0%	808	15.7%	6,330	5,008	26.4%	4,553	39.0%
West University	505	411	22.9%	417	21.1%	3,420	2,732	25.2%	2,185	56.5%
<b>Total Urgent Care Visits</b>	<b>2,598</b>	<b>2,647</b>	<b>-1.9%</b>	<b>2,537</b>	<b>2.4%</b>	<b>18,007</b>	<b>17,395</b>	<b>3.5%</b>	<b>15,516</b>	<b>16.1%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	340	345	-1.4%	345	-1.4%	1,932	2,260	-14.5%	2,260	-14.5%
West Clinic	209	203	3.0%	203	3.0%	1,013	1,436	-29.5%	1,436	-29.5%
<b>Total Wal-Mart Visits</b>	<b>549</b>	<b>548</b>	<b>0.2%</b>	<b>548</b>	<b>0.2%</b>	<b>2,945</b>	<b>3,696</b>	<b>-20.3%</b>	<b>3,696</b>	<b>-20.3%</b>
<b>Mission Fitness</b>										
Memberships	2,356	2,667	-11.7%	2,614	-9.9%	2,356	15,573	-84.9%	2,614	-9.9%
Visits	8,550	10,274	-16.8%	10,022	-14.7%	48,145	53,917	-10.7%	53,232	-9.6%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
SIX MONTHS ENDED MARCH 31, 2016**

	<u>HOSPITAL</u>	<u>PRO CARE</u>	<u>ECTOR COUNTY HOSPITAL DISTRICT</u>
<b>ASSETS</b>			
<b>CURRENT ASSETS:</b>			
Cash and Cash Equivalents	\$ 71,677,010	\$ 3,163,032	\$ 74,840,043
Investments	35,085,810	-	35,085,810
Patient Accounts Receivable - Gross	150,418,245	13,676,031	164,094,276
Less: 3rd Party Allowances	(65,500,467)	(4,033,276)	(69,533,743)
Bad Debt Allowance	(51,539,088)	(6,223,455)	(57,762,543)
Net Patient Accounts Receivable	33,378,690	3,419,301	36,797,991
Taxes Receivable	6,078,636	-	6,078,636
Accounts Receivable - Other	24,760,063	2,532,056	27,292,120
Inventories	6,657,677	272,572	6,930,249
Prepaid Expenses	4,005,757	230,448	4,236,205
<b>Total Current Assets</b>	<b>181,643,643</b>	<b>9,617,410</b>	<b>191,261,053</b>
<b>CAPITAL ASSETS:</b>			
Property and Equipment	402,337,733	583,858	402,921,590
Construction in Progress	8,998,569	-	8,998,569
	411,336,302	583,858	411,920,160
 Less: Accumulated Depreciation and Amortization	 (227,740,217)	 (264,188)	 (228,004,405)
<b>Total Capital Assets</b>	<b>183,596,085</b>	<b>319,670</b>	<b>183,915,755</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>542,571</b>	<b>502,126</b>	<b>1,044,696</b>
<b>RESTRICTED ASSETS:</b>			
Restricted Assets Held by Trustee	5,441,596	-	5,441,596
Restricted Assets Held in Endowment	6,499,834	-	6,499,834
Restricted Corner Escrow	9,352,377	-	9,352,377
Restricted MCH West Texas Services	1,597,041	-	1,597,041
Pension, Deferred Outflows of Resources	9,931,627	-	9,931,627
Assets whose use is Limited	-	17,476	17,476
<b>TOTAL ASSETS</b>	<b>\$ 398,604,774</b>	<b>\$ 10,456,682</b>	<b>\$ 409,061,455</b>
<b>LIABILITIES AND FUND BALANCE</b>			
<b>CURRENT LIABILITIES:</b>			
Current Maturities of Long-Term Debt	\$ 4,691,204	\$ -	\$ 4,691,204
Self-Insurance Liability - Current Portion	4,278,821	-	4,278,821
Accounts Payable	28,152,996	2,762,739	30,915,735
Accrued Interest	193,380	-	193,380
Accrued Salaries and Wages	5,641,699	5,974,466	11,616,165
Accrued Compensated Absences	4,523,523	176,878	4,700,401
Due to Third Party Payors	5,637,494	-	5,637,494
Deferred Revenue	6,868,773	971,872	7,840,646
<b>Total Current Liabilities</b>	<b>59,987,891</b>	<b>9,885,955</b>	<b>69,873,846</b>
ACCRUED POST RETIREMENT BENEFITS	38,393,696	-	38,393,696
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	-	1,602,280
LONG-TERM DEBT - Less Current Maturities	57,745,455	-	57,745,455
<b>Total Liabilities</b>	<b>157,729,322</b>	<b>9,885,955</b>	<b>167,615,277</b>
<b>FUND BALANCE</b>	<b>240,875,452</b>	<b>570,727</b>	<b>241,446,179</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 398,604,774</b>	<b>\$ 10,456,682</b>	<b>\$ 409,061,455</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
SIX MONTHS ENDED MARCH 31, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 74,840,043	\$ 51,470,952	\$ 3,146,409	\$ 20,222,681
Investments	35,085,810	40,081,285	-	(4,995,475)
Patient Accounts Receivable - Gross	164,094,276	123,854,050	16,081,964	24,158,263
Less: 3rd Party Allowances	(69,533,743)	(53,125,771)	(3,355,305)	(13,052,667)
Bad Debt Allowance	(57,762,543)	(39,919,274)	(8,747,905)	(9,095,363)
Net Patient Accounts Receivable	36,797,991	30,809,004	3,978,753	2,010,233
Taxes Receivable	6,078,636	6,139,597	-	(60,961)
Accounts Receivable - Other	27,292,120	31,272,441	1,479,994	(5,460,316)
Inventories	6,930,249	6,802,631	246,991	(119,373)
Prepaid Expenses	4,236,205	2,847,774	437,419	951,012
<b>Total Current Assets</b>	<b>191,261,053</b>	<b>169,423,685</b>	<b>9,289,567</b>	<b>12,547,802</b>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	402,921,590	397,547,295	586,120	4,788,176
Construction in Progress	8,998,569	7,142,394	-	1,856,175
	411,920,160	404,689,689	586,120	6,644,351
Less: Accumulated Depreciation and Amortization	(228,004,405)	(217,637,984)	(229,491)	(10,136,929)
<b>Total Capital Assets</b>	<b>183,915,755</b>	<b>187,051,705</b>	<b>356,629</b>	<b>(3,492,578)</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>1,044,696</b>	<b>812,560</b>	<b>564,378</b>	<b>(332,242)</b>
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	5,441,596	4,660,223	-	781,373
Restricted Assets Held in Endowment	6,499,834	6,405,192	-	94,642
Restricted Corner Escrow	9,352,377	12,568,645	-	(3,216,268)
Restricted MCH West Texas Services	1,597,041	1,427,881	-	169,160
Restricted MCH West Texas Services	9,931,627	9,931,627	-	-
Assets whose use is Limited	17,476	-	19,346	(1,870)
<b>TOTAL ASSETS</b>	<b>\$ 409,061,455</b>	<b>\$ 392,281,517</b>	<b>\$ 10,229,920</b>	<b>\$ 6,550,018</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 4,691,204	\$ 4,691,204	\$ -	\$ -
Self-Insurance Liability - Current Portion	4,278,821	4,278,821	-	-
Accounts Payable	30,915,735	27,338,050	2,400,222	1,177,463
Accrued Interest	193,380	118,833	-	74,547
Accrued Salaries and Wages	11,616,165	4,718,278	5,668,308	1,229,579
Accrued Compensated Absences	4,700,401	4,373,916	179,568	146,917
Due to Third Party Payors	5,637,494	5,665,434	-	(27,940)
Deferred Revenue	7,840,646	355,892	713,651	6,771,103
<b>Total Current Liabilities</b>	<b>69,873,846</b>	<b>51,540,428</b>	<b>8,961,750</b>	<b>9,371,668</b>
ACCRUED POST RETIREMENT BENEFITS	38,393,696	36,712,422	-	1,681,274
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	57,745,455	59,516,989	-	(1,771,535)
<b>Total Liabilities</b>	<b>167,615,277</b>	<b>149,372,119</b>	<b>8,961,750</b>	<b>9,281,408</b>
<b>FUND BALANCE</b>	<b>241,446,179</b>	<b>242,909,398</b>	<b>1,268,171</b>	<b>(2,731,390)</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 409,061,455</b>	<b>\$ 392,281,517</b>	<b>\$ 10,229,920</b>	<b>\$ 6,550,018</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
SIX MONTHS ENDED MARCH 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Routine Revenue	\$ 9,585,111	\$ 9,039,246	6.0%	\$ 8,995,649	6.6%	\$ 54,149,660	\$ 52,256,921	3.6%	\$ 52,477,407	3.2%
Inpatient Ancillary Revenue	36,284,354	34,135,419	6.3%	34,632,044	4.8%	200,876,908	198,249,408	1.3%	198,968,245	1.0%
Outpatient Revenue	48,165,748	44,224,951	8.9%	39,541,101	21.8%	263,488,704	257,403,034	2.4%	225,001,922	17.1%
<b>TOTAL PATIENT REVENUE</b>	<b>\$94,035,213</b>	<b>\$87,399,616</b>	<b>7.6%</b>	<b>\$83,168,794</b>	<b>13.1%</b>	<b>\$518,515,272</b>	<b>\$507,909,363</b>	<b>2.1%</b>	<b>\$476,447,573</b>	<b>8.8%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$52,857,921	\$47,195,494	12.0%	\$46,709,897	13.2%	\$287,182,379	\$274,214,689	4.7%	\$257,471,478	11.5%
Policy Adjustments	8,806,796	6,087,003	44.7%	5,007,770	75.9%	38,869,271	35,379,794	9.9%	31,305,007	24.2%
Uninsured Discount	3,798,035	5,534,304	-31.4%	5,400,842	-29.7%	23,461,238	31,760,198	-26.1%	30,769,989	-23.8%
Indigent	1,345,273	1,950,166	-31.0%	765,871	75.7%	9,958,205	11,329,676	-12.1%	8,140,601	22.3%
Provision for Bad Debts	5,314,521	5,785,324	-8.1%	5,659,100	-6.1%	36,081,556	33,271,661	8.4%	36,577,027	-1.4%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$72,122,546</b>	<b>\$66,552,290</b>	<b>8.4%</b>	<b>\$63,543,481</b>	<b>13.5%</b>	<b>\$395,552,648</b>	<b>\$385,956,018</b>	<b>2.5%</b>	<b>\$364,264,102</b>	<b>8.6%</b>
	<b>76.70%</b>	<b>76.15%</b>		<b>76.40%</b>		<b>76.29%</b>	<b>75.99%</b>		<b>76.45%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 541,667	\$ 541,667	0.0%	\$ 639,486	-15.3%	\$ 2,500,123	3,250,000	-23.1%	\$ 3,813,389	-34.4%
DSRIP	1,000,000	1,000,000	0.0%	961,219	4.0%	6,000,000	6,000,000	0.0%	5,767,314	4.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	-	511,243	-	0.0%	-	-
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,541,667</b>	<b>\$ 1,541,667</b>	<b>0.0%</b>	<b>\$ 1,600,705</b>	<b>-3.7%</b>	<b>\$ 9,011,366</b>	<b>\$ 9,250,000</b>	<b>-2.6%</b>	<b>\$ 9,580,703</b>	<b>-5.9%</b>
<b>NET PATIENT REVENUE</b>	<b>\$23,454,333</b>	<b>\$22,388,992</b>	<b>4.8%</b>	<b>\$21,226,017</b>	<b>10.5%</b>	<b>\$131,973,990</b>	<b>\$131,203,345</b>	<b>0.6%</b>	<b>\$121,764,174</b>	<b>8.4%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 3,100,135	\$ 3,786,888	-18.1%	\$ 4,182,694	-25.9%	\$ 21,477,673	\$ 22,608,615	-5.0%	\$ 28,400,393	-24.4%
Other Revenue	1,090,598	1,369,727	-20.4%	1,199,985	-9.1%	6,213,329	5,898,793	5.3%	5,169,257	20.2%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 4,190,732</b>	<b>\$ 5,156,615</b>	<b>-18.7%</b>	<b>\$ 5,382,679</b>	<b>-22.1%</b>	<b>\$ 27,691,002</b>	<b>\$ 28,507,408</b>	<b>-2.9%</b>	<b>\$ 33,569,650</b>	<b>-17.5%</b>
<b>NET OPERATING REVENUE</b>	<b>\$27,645,066</b>	<b>\$27,545,607</b>	<b>0.4%</b>	<b>\$26,608,697</b>	<b>3.9%</b>	<b>\$159,664,992</b>	<b>\$159,710,753</b>	<b>0.0%</b>	<b>\$155,333,824</b>	<b>2.8%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$12,782,489	\$13,333,396	-4.1%	\$11,996,947	6.5%	\$ 74,442,617	\$ 77,633,967	-4.1%	\$ 70,503,462	5.6%
Benefits	3,001,689	2,837,640	5.8%	2,844,211	5.5%	17,571,975	16,761,090	4.8%	16,235,608	8.2%
Temporary Labor	556,000	463,856	19.9%	428,531	29.7%	3,676,737	2,763,893	33.0%	2,455,281	49.7%
Physician Fees	333,396	198,539	67.9%	546,367	-39.0%	2,230,721	1,418,596	57.2%	2,128,313	4.8%
Texas Tech Support	16,696	16,696	0.0%	16,753	-0.3%	100,177	100,177	0.0%	100,519	-0.3%
Purchased Services	2,345,874	2,407,457	-2.6%	2,036,826	15.2%	14,232,309	15,304,644	-7.0%	13,094,491	8.7%
Supplies	4,912,744	5,012,830	-2.0%	4,830,061	1.7%	28,094,367	28,782,436	-2.4%	27,480,667	2.2%
Utilities	339,418	366,463	-7.4%	361,861	-6.2%	1,886,187	2,223,530	-15.2%	2,188,367	-13.8%
Repairs and Maintenance	980,361	919,443	6.6%	914,649	7.2%	5,774,575	5,716,636	1.0%	5,603,894	3.0%
Leases and Rent	133,037	133,351	-0.2%	124,273	7.1%	843,645	800,988	5.3%	733,591	15.0%
Insurance	115,752	133,252	-13.1%	120,696	-4.1%	739,050	793,726	-6.9%	759,482	-2.7%
Interest Expense	268,440	273,489	-1.8%	271,229	-1.0%	1,610,639	1,640,935	-1.8%	1,622,459	-0.7%
ECHDA	37,944	45,424	-16.5%	46,616	-18.6%	222,430	277,658	-19.9%	306,817	-27.5%
Other Expense	241,385	255,572	-5.6%	221,390	9.0%	1,424,401	1,680,089	-15.2%	1,218,298	16.9%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$26,065,225</b>	<b>\$26,397,411</b>	<b>-1.3%</b>	<b>\$24,760,409</b>	<b>5.3%</b>	<b>\$152,849,829</b>	<b>\$155,898,364</b>	<b>-2.0%</b>	<b>\$144,431,249</b>	<b>5.8%</b>
Depreciation/Amortization	\$ 1,741,126	\$ 1,725,955	0.9%	\$ 1,859,981	-6.4%	\$ 10,469,172	\$ 10,465,761	0.0%	\$ 10,996,869	-4.8%
(Gain) Loss on Sale of Assets	-	-	-100.0%	-	-	(6,540)	-	-100.0%	(38,780)	-83.1%
<b>TOTAL OPERATING COSTS</b>	<b>\$27,806,350</b>	<b>\$28,123,366</b>	<b>-1.1%</b>	<b>\$26,620,390</b>	<b>4.5%</b>	<b>\$163,312,460</b>	<b>\$166,364,126</b>	<b>-1.8%</b>	<b>\$155,389,338</b>	<b>5.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (161,285)</b>	<b>\$ (577,758)</b>	<b>-72.1%</b>	<b>\$ (11,694)</b>	<b>1279.2%</b>	<b>\$ (3,647,469)</b>	<b>\$ (6,653,372)</b>	<b>-45.2%</b>	<b>\$ (55,514)</b>	<b>6470.4%</b>
Operating Margin	-0.58%	-2.10%	-72.2%	-0.04%	1227.5%	-2.28%	-4.17%	-45.2%	-0.04%	6292.2%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 35,771	\$ 22,245	60.8%	\$ 17,824	100.7%	\$ 196,735	\$ 123,479	59.3%	\$ 97,459	101.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	11,968	139,488	-91.4%	30,925	-61.3%	112,524	836,926	-86.6%	125,303	-10.2%
Build America Bonds Subsidy	86,944	76,492	13.7%	82,515	5.4%	505,847	458,951	10.2%	495,092	2.2%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (26,602)</b>	<b>\$ (339,534)</b>	<b>-92.2%</b>	<b>\$ 119,571</b>	<b>-122.2%</b>	<b>\$ (2,832,363)</b>	<b>\$ (5,234,017)</b>	<b>-45.9%</b>	<b>\$ 662,340</b>	<b>-527.6%</b>
Unrealized Gain/(Loss) on Investments	\$ 94,337	\$ -	0.0%	\$ 53,726	75.6%	\$ 11,812	\$ -	0.0%	\$ 119,011	-90.1%
Investment in Subsidiaries	26,166	7,407	253.3%	2,758	848.6%	89,160	44,441	100.6%	43,017	107.3%
<b>CHANGE IN NET POSITION</b>	<b>\$ 93,901</b>	<b>\$ (332,128)</b>	<b>-128.3%</b>	<b>\$ 176,056</b>	<b>-46.7%</b>	<b>\$ (2,731,390)</b>	<b>\$ (5,189,576)</b>	<b>-47.4%</b>	<b>\$ 824,368</b>	<b>-431.3%</b>
<b>EBIDA</b>	<b>\$ 2,103,467</b>	<b>\$ 1,667,317</b>	<b>26.2%</b>	<b>\$ 2,307,266</b>	<b>-8.8%</b>	<b>\$ 9,348,420</b>	<b>\$ 6,917,120</b>	<b>35.1%</b>	<b>\$ 13,443,695</b>	<b>-30.5%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
SIX MONTHS ENDED MARCH 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Routine Revenue	\$ 9,585,111	\$ 9,039,246	6.0%	\$ 8,995,649	6.6%	\$ 54,149,660	\$ 52,256,921	3.6%	\$ 52,477,407	3.2%
Inpatient Ancillary Revenue	36,284,354	34,135,419	6.3%	34,632,044	4.8%	200,876,908	198,249,408	1.3%	198,968,245	1.0%
Outpatient Revenue	39,670,554	35,911,230	10.5%	32,649,236	21.5%	214,673,867	208,956,731	2.7%	184,329,934	16.5%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 85,540,018</b>	<b>\$ 79,085,894</b>	<b>8.2%</b>	<b>\$ 76,276,929</b>	<b>12.1%</b>	<b>\$ 469,700,435</b>	<b>\$ 459,463,060</b>	<b>2.2%</b>	<b>\$ 435,775,586</b>	<b>7.8%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 49,657,110	\$ 43,889,545	13.1%	\$ 44,194,585	12.4%	\$ 267,933,866	\$ 255,003,258	5.1%	\$ 241,390,473	11.0%
Policy Adjustments	7,619,979	4,820,250	58.1%	3,846,324	98.1%	31,548,790	28,004,070	12.7%	25,480,955	23.8%
Uninsured Discount	3,393,230	5,138,484	-34.0%	5,077,741	-33.2%	21,387,865	29,429,498	-27.3%	28,468,122	-24.9%
Indigent Care	1,321,033	1,933,664	-31.7%	762,323	73.3%	9,572,080	11,233,950	-14.8%	8,040,857	19.0%
Provision for Bad Debts	4,522,479	4,961,841	-8.9%	4,746,693	-4.7%	30,716,665	28,417,816	8.1%	32,241,370	-4.7%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 66,513,832</b>	<b>\$ 60,743,784</b>	<b>9.5%</b>	<b>\$ 58,627,666</b>	<b>13.5%</b>	<b>\$ 361,159,266</b>	<b>\$ 352,088,593</b>	<b>2.6%</b>	<b>\$ 335,621,777</b>	<b>7.6%</b>
	<b>77.76%</b>	<b>76.81%</b>		<b>76.86%</b>		<b>76.89%</b>	<b>76.63%</b>		<b>77.02%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ (333,333)	\$ (333,333)	0.0%	\$ (234,986)	41.9%	\$ (2,749,877)	\$ (2,000,000)	37.5%	\$ (1,297,217)	112.0%
DSRIP	1,000,000	1,000,000	0.0%	961,219	100.0%	6,000,000	6,000,000	0.0%	5,767,314	100.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	100.0%	511,243	-	0.0%	-	100.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 666,667</b>	<b>\$ 666,667</b>	<b>0.0%</b>	<b>\$ 726,233</b>	<b>-8.2%</b>	<b>\$ 3,761,366</b>	<b>\$ 4,000,000</b>	<b>-6.0%</b>	<b>\$ 4,470,097</b>	<b>-15.9%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 19,692,853</b>	<b>\$ 19,008,777</b>	<b>3.6%</b>	<b>\$ 18,375,497</b>	<b>7.2%</b>	<b>\$ 112,302,535</b>	<b>\$ 111,374,467</b>	<b>0.8%</b>	<b>\$ 104,623,906</b>	<b>7.3%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 3,100,135	\$ 3,786,888	-18.1%	\$ 4,182,694	-25.9%	\$ 21,477,673	\$ 22,608,615	-5.0%	\$ 28,400,393	-24.4%
Other Revenue	969,232	1,243,612	-22.1%	1,077,849	-10.1%	5,376,495	5,114,653	5.1%	4,483,768	19.9%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 4,069,367</b>	<b>\$ 5,030,500</b>	<b>-19.1%</b>	<b>\$ 5,260,543</b>	<b>-22.6%</b>	<b>\$ 26,854,167</b>	<b>\$ 27,723,268</b>	<b>-3.1%</b>	<b>\$ 32,884,161</b>	<b>-18.3%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 23,762,221</b>	<b>\$ 24,039,277</b>	<b>-1.2%</b>	<b>\$ 23,636,039</b>	<b>0.5%</b>	<b>\$ 139,156,702</b>	<b>\$ 139,097,735</b>	<b>0.0%</b>	<b>\$ 137,508,067</b>	<b>1.2%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 9,058,927	\$ 9,487,374	-4.5%	\$ 8,826,962	2.6%	\$ 52,950,836	\$ 55,406,636	-4.4%	\$ 51,897,437	2.0%
Benefits	2,563,693	2,370,898	8.1%	2,499,066	2.6%	14,643,879	13,865,154	5.6%	14,095,068	3.9%
Temporary Labor	438,516	332,073	32.1%	344,299	27.4%	2,361,074	1,944,027	21.5%	1,902,698	24.1%
Physician Fees	68,833	85,435	-19.4%	326,383	-78.9%	469,993	570,612	-17.6%	888,349	-47.1%
Texas Tech Support	16,696	16,696	0.0%	16,753	-0.3%	100,177	100,177	0.0%	100,519	-0.3%
Purchased Services	2,438,402	2,577,786	-5.4%	2,154,856	13.2%	15,056,502	16,328,687	-7.8%	13,150,709	14.5%
Supplies	4,770,747	4,881,624	-2.3%	4,716,724	1.1%	27,351,156	28,035,196	-2.4%	26,887,524	1.7%
Utilities	337,498	363,374	-7.1%	358,913	-6.0%	1,870,635	2,204,924	-15.2%	2,170,337	-13.8%
Repairs and Maintenance	978,471	918,643	6.5%	913,502	7.1%	5,752,164	5,711,836	0.7%	5,601,945	2.7%
Leases and Rentals	(35,597)	(35,199)	1.1%	(23,367)	52.3%	(161,934)	(209,169)	-22.6%	(113,962)	42.1%
Insurance	77,929	82,870	-6.0%	61,840	26.0%	479,125	497,220	-3.6%	491,432	-2.5%
Interest Expense	268,440	273,489	-1.8%	271,229	-1.0%	1,610,639	1,640,935	-1.9%	1,622,459	-0.7%
ECHDA	37,944	45,424	-16.5%	46,616	-18.6%	222,430	277,658	-19.9%	306,817	-27.5%
Other Expense	175,027	189,363	-7.6%	163,630	7.0%	980,682	1,141,328	-14.1%	846,763	15.8%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 21,195,526</b>	<b>\$ 21,589,852</b>	<b>-1.8%</b>	<b>\$ 20,677,405</b>	<b>2.5%</b>	<b>\$ 123,687,357</b>	<b>\$ 127,515,221</b>	<b>-3.0%</b>	<b>\$ 119,848,095</b>	<b>3.2%</b>
Depreciation/Amortization	\$ 1,713,173	\$ 1,699,499	0.8%	\$ 1,844,204	-7.1%	\$ 10,301,334	\$ 10,306,649	-0.1%	\$ 10,906,169	-5.5%
(Gain)/Loss on Disposal of Assets	-	-	100.0%	-	100.0%	(6,500)	-	100.0%	(38,365)	-83.1%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 22,908,699</b>	<b>\$ 23,289,351</b>	<b>-1.6%</b>	<b>\$ 22,521,608</b>	<b>1.7%</b>	<b>\$ 133,982,191</b>	<b>\$ 137,821,870</b>	<b>-2.8%</b>	<b>\$ 130,715,899</b>	<b>2.5%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 853,521</b>	<b>\$ 749,926</b>	<b>13.8%</b>	<b>\$ 1,114,431</b>	<b>-23.4%</b>	<b>\$ 5,174,511</b>	<b>\$ 1,275,866</b>	<b>305.6%</b>	<b>\$ 6,792,168</b>	<b>-23.8%</b>
Operating Margin	3.59%	3.12%	15.1%	4.71%	-23.8%	3.72%	0.92%	305.4%	4.94%	-24.7%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 35,771	\$ 22,245	60.8%	\$ 17,824	100.7%	\$ 196,735	\$ 123,479	59.3%	\$ 97,459	101.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	11,968	139,488	-91.4%	30,925	-61.3%	112,524	836,926	-86.6%	125,303	-10.2%
Build America Bonds Subsidy	86,944	76,492	13.7%	82,515	5.4%	505,847	458,951	10.2%	495,092	2.2%
<b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b>	<b>\$ 988,204</b>	<b>\$ 988,150</b>	<b>0.0%</b>	<b>\$ 1,245,696</b>	<b>-20.7%</b>	<b>\$ 5,989,618</b>	<b>\$ 2,695,221</b>	<b>122.2%</b>	<b>\$ 7,510,022</b>	<b>-20.2%</b>
Procure Capital Contribution	(1,026,388)	(1,327,684)	-22.7%	(1,126,894)	-8.9%	(8,124,536)	(7,929,236)	2.5%	(6,785,709)	19.7%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (38,184)</b>	<b>\$ (339,534)</b>	<b>-88.8%</b>	<b>\$ 118,802</b>	<b>-132.1%</b>	<b>\$ (2,134,918)</b>	<b>\$ (5,234,015)</b>	<b>-59.2%</b>	<b>\$ 724,313</b>	<b>-394.8%</b>
Unrealized Gain/(Loss) on Investments	\$ 94,337	\$ -	0.0%	\$ 53,726	0.0%	\$ 11,812	\$ -	0.0%	\$ 119,011	0.0%
Investment in Subsidiaries	26,166	7,407	-100.0%	2,758	-100.0%	89,160	44,441	0.0%	43,017	-100.0%
<b>CHANGE IN NET POSITION</b>	<b>\$ 82,318</b>	<b>\$ (332,127)</b>	<b>-124.8%</b>	<b>\$ 175,287</b>	<b>-53.0%</b>	<b>\$ (2,033,946)</b>	<b>\$ (5,189,574)</b>	<b>-60.8%</b>	<b>\$ 886,341</b>	<b>-329.5%</b>
<b>EBIDA</b>	<b>\$ 1,943,429</b>	<b>\$ 1,633,454</b>	<b>19.0%</b>	<b>\$ 2,234,234</b>	<b>-13.0%</b>	<b>\$ 9,777,055</b>	<b>\$ 6,713,569</b>	<b>45.6%</b>	<b>\$ 13,252,941</b>	<b>-26.2%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
SIX MONTHS ENDED MARCH 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 8,495,195	\$ 8,313,721	2.2%	\$ 6,891,865	23.3%	\$ 48,814,837	\$ 48,446,303	0.8%	\$ 40,671,987	20.0%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 8,495,195</b>	<b>\$ 8,313,721</b>	<b>2.2%</b>	<b>\$ 6,891,865</b>	<b>23.3%</b>	<b>\$ 48,814,837</b>	<b>\$ 48,446,303</b>	<b>0.8%</b>	<b>\$ 40,671,987</b>	<b>20.0%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 3,200,811	\$ 3,305,948	-3.2%	\$ 2,515,312	27.3%	\$ 19,248,513	\$ 19,211,431	0.2%	\$ 16,081,006	19.7%
Policy Adjustments	1,186,816	1,266,753	-6.3%	1,161,446	2.2%	7,320,481	7,375,724	-0.7%	5,824,052	25.7%
Uninsured Discount	404,805	395,820	2.3%	323,101	25.3%	2,073,372	2,330,699	-11.0%	2,301,867	-9.9%
Indigent	24,240	16,502	46.9%	3,548	583.1%	386,124	95,726	303.4%	99,744	287.1%
Provision for Bad Debts	792,043	823,483	-3.8%	912,407	-13.2%	5,364,891	4,853,845	10.5%	4,335,657	23.7%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 5,608,715</b>	<b>\$ 5,808,506</b>	<b>-3.4%</b>	<b>\$ 4,915,815</b>	<b>14.1%</b>	<b>\$ 34,393,382</b>	<b>\$ 33,867,425</b>	<b>1.6%</b>	<b>\$ 28,642,326</b>	<b>20.1%</b>
	<b>66.02%</b>	<b>69.87%</b>		<b>71.33%</b>		<b>70.46%</b>	<b>69.91%</b>		<b>70.42%</b>	
Medicaid Supplemental Payments	\$ 875,000	\$ 875,000	0.0%	\$ 874,472	0.1%	5,250,000	5,250,000	0.0%	\$ 5,110,606	2.7%
<b>NET PATIENT REVENUE</b>	<b>\$ 3,761,480</b>	<b>\$ 3,380,215</b>	<b>11.3%</b>	<b>\$ 2,850,521</b>	<b>32.0%</b>	<b>\$ 19,671,455</b>	<b>\$ 19,828,878</b>	<b>-0.8%</b>	<b>\$ 17,140,268</b>	<b>14.8%</b>
<b>OTHER REVENUE</b>										
Other Income	\$ 121,365	\$ 126,115	-3.8%	\$ 122,136	-0.6%	\$ 836,834	\$ 784,140	6.7%	\$ 685,489	22.1%
<b>TOTAL OTHER REVENUE</b>										
<b>NET OPERATING REVENUE</b>	<b>\$ 3,882,845</b>	<b>\$ 3,506,330</b>	<b>10.7%</b>	<b>\$ 2,972,657</b>	<b>30.6%</b>	<b>\$ 20,508,289</b>	<b>\$ 20,613,018</b>	<b>-0.5%</b>	<b>\$ 17,825,757</b>	<b>15.0%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 3,723,562	\$ 3,846,022	-3.2%	\$ 3,169,985	17.5%	\$ 21,491,781	\$ 22,227,331	-3.3%	\$ 18,606,026	15.5%
Benefits	437,996	466,742	-6.2%	345,145	26.9%	2,928,096	2,895,937	1.1%	2,140,540	36.8%
Temporary Labor	117,484	131,783	-10.9%	84,232	39.5%	1,315,663	819,867	60.5%	552,583	138.1%
Physician Fees	264,563	113,104	133.9%	219,984	20.3%	1,760,728	847,983	107.6%	1,239,965	42.0%
Purchased Services	(92,528)	(170,329)	-45.7%	(118,030)	-21.6%	(824,193)	(1,024,044)	-19.5%	(56,219)	1366.1%
Supplies	141,997	131,206	8.2%	113,338	25.3%	743,211	747,240	-0.5%	593,143	25.3%
Utilities	1,919	3,089	-37.9%	2,948	-34.9%	15,552	18,606	-16.4%	18,030	-13.7%
Repairs and Maintenance	1,890	800	136.2%	1,147	64.7%	22,411	4,800	366.9%	1,948	1050.2%
Leases and Rentals	168,634	168,550	0.0%	147,640	14.2%	1,005,579	1,010,157	-0.5%	847,553	18.6%
Insurance	37,824	50,382	-24.9%	58,856	-35.7%	259,925	296,506	-12.3%	268,050	-3.0%
Other Expense	66,358	66,209	0.2%	57,760	14.9%	443,718	538,761	-17.6%	371,535	19.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 4,869,699</b>	<b>\$ 4,807,559</b>	<b>1.3%</b>	<b>\$ 4,083,005</b>	<b>19.3%</b>	<b>\$ 29,162,472</b>	<b>\$ 28,383,144</b>	<b>2.7%</b>	<b>\$ 24,583,154</b>	<b>18.6%</b>
Depreciation/Amortization	\$ 27,952	\$ 26,456	5.7%	\$ 15,777	77.2%	\$ 167,837	\$ 159,112	5.5%	\$ 90,700	85.0%
(Gain)/Loss on Sale of Assets	-	-	-100.0%	-	0.0%	(40)	-	-100.0%	(415)	0.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 4,897,651</b>	<b>\$ 4,834,015</b>	<b>1.3%</b>	<b>\$ 4,098,782</b>	<b>19.5%</b>	<b>\$ 29,330,270</b>	<b>\$ 28,542,256</b>	<b>2.8%</b>	<b>\$ 24,673,439</b>	<b>18.9%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$(1,014,806)</b>	<b>\$(1,327,685)</b>	<b>-23.6%</b>	<b>\$(1,126,125)</b>	<b>-9.9%</b>	<b>\$(8,821,980)</b>	<b>\$(7,929,238)</b>	<b>11.3%</b>	<b>\$(6,847,682)</b>	<b>28.8%</b>
Operating Margin	-26.14%	-37.87%	-31.0%	-37.88%	-31.0%	-43.02%	-38.47%	11.8%	-38.41%	12.0%
MCH Contribution	\$ 1,026,388	\$ 1,327,684	-22.7%	\$ 1,126,894	-8.9%	\$ 8,124,536	\$ 7,929,236	2.5%	\$ 6,785,708	19.7%
<b>CAPITAL CONTRIBUTION</b>	<b>\$ 11,583</b>	<b>\$ -</b>	<b>-100.0%</b>	<b>\$ 769</b>	<b>1405.9%</b>	<b>\$(697,444)</b>	<b>\$ -</b>	<b>-100.0%</b>	<b>\$(61,974)</b>	<b>1025.4%</b>

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,909	9,258	-3.77%	7,331	21.53%	50,045	51,156	-2.17%	43,893	14.02%
Total Hospital Visits	5,404	4,922	9.79%	4,458	21.22%	27,247	28,060	-2.90%	26,758	1.83%
Total Procedures	66,015	56,647	16.54%	53,191	24.11%	329,728	335,730	-1.79%	313,092	5.31%
Total Surgeries	636	692	-8.09%	373	70.51%	3,621	4,020	-9.93%	2,062	75.61%
Total Provider FTE's	82.0	96.2	-14.76%	72.4	13.26%	82.0	90.6	-9.49%	72.4	13.26%
Total Staff FTE's	118.4	115.8	2.25%	92.6	27.86%	113.1	115.2	-1.82%	95.4	18.55%
Total Administrative FTE's	33.4	38.0	-12.11%	32.2	3.73%	34.5	37.8	-8.73%	31.0	11.29%
Total FTE's	233.8	250.0	-6.48%	197.2	18.56%	229.6	243.6	-5.75%	198.8	15.49%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY  
SIX MONTHS ENDED MARCH 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 474,494	\$ 304,018	56.1%	\$ 179,381	164.5%	\$ 1,989,344	\$ 1,789,151	11.2%	\$ 1,391,931	42.9%
<b>TOTAL PATIENT REVENUE</b>	\$ 474,494	\$ 304,018	56.1%	\$ 179,381	164.5%	\$ 1,989,344	\$ 1,789,151	11.2%	\$ 1,391,931	42.9%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 184,758	\$ 33,207	456.4%	\$ 159,453	15.9%	\$ 805,998	\$ 192,923	317.8%	\$ 1,066,770	-24.4%
Self Pay Adjustments	(1,997)	71,713	-102.8%	14,677	-113.6%	143,268	416,631	-65.6%	55,995	155.9%
Bad Debts	94,982	29,775	219.0%	(28,332)	-435.2%	166,865	170,527	-2.1%	(185,494)	-190.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 277,743	\$ 134,695	106.2%	\$ 145,798	90.5%	\$ 1,116,130	\$ 780,081	43.1%	\$ 937,270	19.1%
	58.5%	44.3%		81.3%		56.1%	43.6%		67.3%	
<b>NET PATIENT REVENUE</b>	\$ 196,751	\$ 169,322	16.2%	\$ 33,583	485.9%	\$ 873,214	\$ 1,009,070	-13.5%	\$ 454,661	92.1%
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ 20,750	-100.0%	\$ -	\$ -	0.0%	\$ 124,500	-100.0%
<b>TOTAL OTHER REVENUE</b>	\$ -	\$ -	0.0%	\$ 20,750	-100.0%	\$ -	\$ -	0.0%	\$ 124,500	-100.0%
<b>NET OPERATING REVENUE</b>	\$ 196,751	\$ 169,322	16.2%	\$ 54,333	262.1%	\$ 873,214	\$ 1,009,070	-13.5%	\$ 579,161	50.8%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 40,761	\$ 53,161	-23.3%	\$ 43,972	-7.3%	\$ 247,742	\$ 312,633	-20.8%	\$ 239,562	3.4%
Benefits	11,535	13,285	-13.2%	12,449	-7.3%	68,515	78,234	-12.4%	65,064	5.3%
Physician Services	209,439	83,901	149.6%	155,593	34.6%	1,202,067	892,969	34.6%	965,824	24.5%
Cost of Drugs Sold	984	6,166	-84.0%	9,312	-89.4%	34,999	36,289	-3.6%	193,376	-81.9%
Supplies	8,910	6,072	46.7%	7,097	25.5%	48,658	37,353	30.3%	47,263	3.0%
Utilities	2,809	3,803	-26.1%	3,453	-18.7%	17,885	22,983	-22.2%	20,771	-13.9%
Repairs and Maintenance	3,150	3,609	-12.7%	2,127	48.2%	11,944	16,318	-26.8%	10,413	14.7%
Leases and Rentals	540	534	1.2%	11	4936.8%	3,047	3,204	-4.9%	2,550	19.5%
Other Expense	1,000	1,490	-32.9%	1,000	0.0%	6,475	10,382	-37.6%	7,292	-11.2%
<b>TOTAL OPERATING EXPENSES</b>	\$ 279,129	\$ 172,021	62.3%	\$ 235,014	18.8%	\$ 1,641,333	\$ 1,410,364	16.4%	\$ 1,552,116	5.7%
Depreciation/Amortization	\$ 5,271	\$ 5,405	-2.5%	\$ 7,177	-26.6%	\$ 32,236	\$ 33,040	-2.4%	\$ 43,059	-25.1%
<b>TOTAL OPERATING COSTS</b>	\$ 284,400	\$ 177,427	60.3%	\$ 242,191	17.4%	\$ 1,673,570	\$ 1,443,404	15.9%	\$ 1,595,175	4.9%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (87,649)	\$ (8,104)	981.5%	\$ (187,857)	-53.3%	\$ (800,356)	\$ (434,335)	84.3%	\$ (1,016,014)	-21.2%
Operating Margin	-44.55%	-4.79%	830.8%	-345.75%	-87.1%	-91.66%	-43.04%	112.9%	-175.43%	-47.8%
<b>EBIDA</b>	\$ (82,378)	\$ (2,699)	2952.1%	\$ (180,681)	-54.4%	\$ (768,119)	\$ (401,294)	91.4%	\$ (972,955)	-21.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,266	1,166	8.6%	991	27.7%	7,401	6,911	7.1%	6,803	8.8%
Dental Visits	658	450	46.2%	364	80.8%	3,512	2,600	35.1%	1,860	88.8%
Total Visits	1,924	1,616	19.0%	1,355	42.0%	10,913	9,511	14.7%	8,663	26.0%
Average Revenue per Office Visit	246.62	188.10	31.1%	132.38	86.3%	182.29	188.10	-3.1%	160.68	13.5%
Total FTE's	7.5	9.6	-21.4%	8.6	-12.6%	7.5	9.6	-21.4%	8.9	-15.1%
Caremobile Visits	123	155	-20.6%	155	-20.6%	855	977	-12.5%	977	-12.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY  
SIX MONTHS ENDED MARCH 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 315,544	\$ 120,972	160.8%	\$ 33,196	850.5%	\$ 1,186,356	\$ 740,213	60.3%	\$ 229,398	417.2%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 315,544</b>	<b>\$ 120,972</b>	<b>160.8%</b>	<b>\$ 33,196</b>	<b>850.5%</b>	<b>\$ 1,186,356</b>	<b>\$ 740,213</b>	<b>60.3%</b>	<b>\$ 229,398</b>	<b>417.2%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 80,057	\$ 17,945	346.1%	\$ 14,903	437.2%	\$ 301,873	\$ 104,253	189.6%	\$ 91,006	231.7%
Self Pay Adjustments	7,109	42,661	-83.3%	(9,370)	-175.9%	170,263	247,846	-31.3%	35,812	375.4%
Bad Debts	138,012	14,017	884.6%	18,329	653.0%	482,838	80,279	501.5%	21,421	2154.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 225,177</b>	<b>\$ 74,623</b>	<b>201.8%</b>	<b>\$ 23,862</b>	<b>843.7%</b>	<b>\$ 954,974</b>	<b>\$ 432,378</b>	<b>120.9%</b>	<b>\$ 148,240</b>	<b>544.2%</b>
	<b>71.36%</b>	<b>61.69%</b>		<b>71.88%</b>		<b>80.50%</b>	<b>58.41%</b>		<b>64.62%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 90,367</b>	<b>\$ 46,349</b>	<b>95.0%</b>	<b>\$ 9,334</b>	<b>868.2%</b>	<b>\$ 231,382</b>	<b>\$ 307,835</b>	<b>-24.8%</b>	<b>\$ 81,158</b>	<b>185.1%</b>
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 90,367</b>	<b>\$ 46,349</b>	<b>95.0%</b>	<b>\$ 9,334</b>	<b>868.2%</b>	<b>\$ 231,382</b>	<b>\$ 307,835</b>	<b>-24.8%</b>	<b>\$ 81,158</b>	<b>185.1%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 3,223	\$ 4,670	-31.0%	\$ 509	532.8%	\$ 20,229	\$ 27,571	-26.6%	\$ 31,943	-36.7%
Benefits	912	1,167	-21.9%	144	533.3%	5,594	6,899	-18.9%	8,675	-35.5%
Physician Services	143,895	174,151	-17.4%	86,449	66.5%	1,009,100	725,493	39.1%	360,136	180.2%
Cost of Drugs Sold	0	296	-100.0%	135	-100.0%	11,573	2,763	318.8%	1,260	818.4%
Supplies	12,461	4,810	159.1%	873	1327.9%	39,656	59,135	-32.9%	26,744	48.3%
Utilities	1,960	3,570	-45.1%	2,224	-11.9%	12,714	20,989	-39.4%	13,422	-5.3%
Repairs and Maintenance	190	892	-78.7%	-	100.0%	6,278	6,527	-3.8%	1,058	493.4%
Leases and Rentals	-	535	-100.0%	-	0.0%	-	3,210	-100.0%	-	0.0%
Other Expense	-	-	0.0%	-	100.0%	-	979	-100.0%	735	-100.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 162,641</b>	<b>\$ 190,090</b>	<b>-14.4%</b>	<b>\$ 90,334</b>	<b>80.0%</b>	<b>\$ 1,105,143</b>	<b>\$ 853,566</b>	<b>29.5%</b>	<b>\$ 443,973</b>	<b>148.9%</b>
Depreciation/Amortization	\$ 41,241	\$ 41,231	0.0%	\$ 41,136	0.3%	\$ 247,445	\$ 247,383	0.0%	\$ 243,369	1.7%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 203,882</b>	<b>\$ 231,321</b>	<b>-11.9%</b>	<b>\$ 131,470</b>	<b>55.1%</b>	<b>\$ 1,352,589</b>	<b>\$ 1,100,949</b>	<b>22.9%</b>	<b>\$ 687,342</b>	<b>96.8%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (113,515)</b>	<b>\$ (184,972)</b>	<b>-38.6%</b>	<b>\$ (122,136)</b>	<b>-7.1%</b>	<b>\$ (1,121,207)</b>	<b>\$ (793,114)</b>	<b>41.4%</b>	<b>\$ (606,184)</b>	<b>85.0%</b>
Operating Margin	-125.62%	-399.09%	-68.5%	-1308.52%	-90.4%	-484.57%	-257.64%	88.1%	-746.92%	-35.1%
<b>EBIDA</b>	<b>\$ (72,274)</b>	<b>\$ (143,741)</b>	<b>-49.7%</b>	<b>\$ (81,000)</b>	<b>-10.8%</b>	<b>\$ (873,761)</b>	<b>\$ (545,731)</b>	<b>60.1%</b>	<b>\$ (362,815)</b>	<b>140.8%</b>

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	743	719	3.3%	195	281.0%	3,829	3,989	-4.0%	1,490	157.0%
Optometry Visits	275	80	243.8%	112	145.5%	1,403	900	55.9%	347	304.3%
<b>Total Visits</b>	<b>1,018</b>	<b>799</b>	<b>27.4%</b>	<b>307</b>	<b>231.6%</b>	<b>5,232</b>	<b>4,889</b>	<b>7.0%</b>	<b>1,837</b>	<b>184.8%</b>
Average Revenue per Office Visit	309.96	151.40	104.7%	108.13	186.7%	226.75	151.40	49.8%	124.88	81.6%
Total FTE's	1.0	1.4	-29.4%	0.1	1143.8%	1.1	1.4	-21.0%	0.4	155.7%

**ECTOR COUNTY HOSPITAL DISTRICT  
MARCH 2016**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 36,523,761	42.7%	\$ 30,053,138	39.4%	\$ 197,846,529	42.2%	\$ 175,796,391	40.3%
Medicaid	8,002,457	9.4%	7,099,110	9.3%	50,778,810	10.8%	49,043,593	11.3%
Blue Cross	10,132,973	11.8%	8,520,540	11.2%	54,641,035	11.6%	48,964,717	11.2%
Commercial	13,018,382	15.2%	13,531,869	17.7%	80,497,291	17.1%	75,731,625	17.4%
Self Pay	12,492,391	14.6%	13,411,075	17.6%	57,821,613	12.3%	60,488,649	13.9%
Other	5,370,054	6.3%	3,661,198	4.8%	28,115,157	6.0%	25,750,611	5.9%
<b>TOTAL</b>	<b>\$ 85,540,018</b>	<b>100.0%</b>	<b>\$ 76,276,929</b>	<b>100.0%</b>	<b>\$ 469,700,435</b>	<b>100.0%</b>	<b>\$ 435,775,586</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,699,090	34.2%	\$ 6,011,764	32.8%	\$ 33,227,116	32.1%	\$ 31,512,513	31.9%
Medicaid	2,152,232	11.0%	1,553,820	8.5%	9,068,629	8.7%	8,580,842	8.7%
Blue Cross	3,802,219	19.5%	3,497,368	19.0%	21,774,173	21.0%	19,049,799	19.3%
Commercial	4,316,603	22.1%	4,333,365	23.6%	25,584,047	24.6%	23,871,884	24.1%
Self Pay	1,690,750	8.7%	1,819,968	9.9%	8,530,061	8.2%	10,211,055	10.3%
Other	885,147	4.5%	1,146,499	6.2%	5,612,109	5.4%	5,634,508	5.7%
<b>TOTAL</b>	<b>\$ 19,546,043</b>	<b>100.0%</b>	<b>\$ 18,362,784</b>	<b>100.0%</b>	<b>\$ 103,796,135</b>	<b>100.0%</b>	<b>\$ 98,860,602</b>	<b>100.0%</b>

\* Includes patient A/R, MCH ProFees and Bad Debt Collections.  
MCH Pro Fees, Bad Debt Collections & CareMobile are shown in "Self Pay".

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
MARCH 2016**

**REVENUE BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>
Medicare	\$ 59,894	12.6%	\$ 12,942	7.2%	\$ 229,963	11.6%	\$ 91,752	6.6%
Medicaid	114,885	24.2%	58,019	32.4%	529,096	26.6%	365,866	26.3%
PHC	167,665	35.4%	23,698	13.2%	661,531	33.2%	236,759	17.0%
Commercial	78,629	16.6%	39,982	22.3%	294,906	14.8%	276,087	19.8%
Self Pay	39,125	8.2%	39,326	21.9%	210,321	10.6%	372,615	26.8%
Other	14,296	3.0%	5,414	3.0%	63,528	3.2%	48,852	3.5%
<b>TOTAL</b>	<b>\$ 474,494</b>	<b>100.0%</b>	<b>\$ 179,381</b>	<b>100.0%</b>	<b>\$ 1,989,344</b>	<b>100.0%</b>	<b>\$ 1,391,931</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>
Medicare	\$ 26,361	16.9%	\$ 11,355	8.1%	\$ 123,618	14.2%	\$ 51,155	8.2%
Medicaid	52,710	33.7%	75,113	53.9%	292,144	33.5%	323,831	51.9%
PHC	24,151	15.5%	736	0.5%	138,148	15.9%	3,893	0.6%
Commercial	27,542	17.8%	28,345	20.3%	155,373	17.8%	103,280	16.5%
Self Pay	24,907	16.0%	23,874	17.1%	160,607	18.5%	141,529	22.7%
Other	86	0.1%	84	0.1%	559	0.1%	436	0.1%
<b>TOTAL</b>	<b>\$ 155,757</b>	<b>100.0%</b>	<b>\$ 139,507</b>	<b>100.0%</b>	<b>\$ 870,449</b>	<b>100.0%</b>	<b>\$ 624,125</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
MARCH 2016**

**REVENUE BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>	<b>GROSS REVENUE</b>	<b>%</b>
Medicare	\$ 79,601	25.2%	\$ 2,417	7.3%	\$ 221,208	18.6%	\$ 21,786	9.5%
Medicaid	87,168	27.6%	7,468	22.5%	342,219	28.9%	66,207	28.9%
PHC	47,456	15.0%	6,959	21.0%	230,592	19.4%	44,080	19.2%
Commercial	57,915	18.4%	8,167	24.6%	219,188	18.5%	51,692	22.5%
Self Pay	29,832	9.5%	7,921	23.9%	120,828	10.2%	43,397	18.9%
Other	13,572	4.3%	264	0.8%	52,321	4.4%	2,235	1.0%
<b>TOTAL</b>	<b>\$ 315,544</b>	<b>100.0%</b>	<b>\$ 33,196</b>	<b>100.0%</b>	<b>\$ 1,186,356</b>	<b>100.0%</b>	<b>\$ 229,398</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	<b>CURRENT MONTH</b>				<b>YEAR TO DATE</b>			
	<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>		<b>CURRENT YEAR</b>		<b>PRIOR YEAR</b>	
	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>	<b>PAYMENTS</b>	<b>%</b>
Medicare	\$ 7,048	22.9%	\$ 118	1.0%	\$ 9,798.20	7.1%	\$ 228	0.5%
Medicaid	4,584	14.9%	6,650	54.0%	56,931	41.0%	24,972	59.6%
PHC	2,483	8.1%	138	1.1%	11,582	8.3%	324	0.8%
Commercial	6,560	21.3%	613	5.0%	24,706	17.8%	2,317	5.5%
Self Pay	10,118	32.8%	4,805	39.0%	35,683	25.7%	14,055	33.5%
Other	-	0.0%	-	0.0%	164	0.1%	-	0.0%
<b>TOTAL</b>	<b>\$ 30,793</b>	<b>100.0%</b>	<b>\$ 12,323</b>	<b>100.0%</b>	<b>\$ 138,865</b>	<b>100.0%</b>	<b>\$ 41,897</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
SIX MONTHS ENDED MARCH 31, 2016**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>SWS</u>	<u>Total</u>
Operating	\$ 4,105,066	\$ -	\$ 4,105,066
Payroll	32,066	-	32,066
Worker's Comp Claims	247,039	-	247,039
UMR Group Medical	16,126	-	16,126
Flex Benefits	69,105	-	69,105
Mission Fitness	692,187	-	692,187
Petty Cash	9,425	-	9,425
Dispro	17,244,908	15,009,934	32,254,842
Debt Service	10,253,360	-	10,253,360
Tobacco Settlement	420	-	420
General Liability	-	1,886,450	1,886,450
Professional Liability	-	1,964,305	1,964,305
Funded Worker's Compensation	-	1,969,097	1,969,097
Funded Depreciation	-	17,082,424	17,082,424
Designated Funds	-	1,095,097	1,095,097
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 32,669,703	\$ 39,007,307	<b>\$ 71,677,010</b>

<u>Investments</u>	<u>Other</u>	<u>SWS</u>	<u>Total</u>
Dispro	\$ -	\$ 10,000,000	\$ 10,000,000
Funded Depreciation	-	19,000,000	19,000,000
Funded Worker's Compensation	-	2,000,000	2,000,000
General Liability	-	1,000,000	1,000,000
Professional Liability	-	1,000,000	1,000,000
Designated Funds	90,510	2,000,000	2,090,510
Allowance for Change in Market Values	-	(4,700)	(4,700)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 90,510	\$ 34,995,300	<b>\$ 35,085,810</b>

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,659,203	\$ -	\$ 4,659,203
Assets Held By Trustee - Debt Payment Reserves	782,392	-	782,392
Assets Held In Endowment	-	6,499,834	6,499,834
Escrow Account - Cerner Financing	9,352,377	-	9,352,377
MCH West TX Services	-	1,597,041	1,597,041
	<hr/>	<hr/>	<hr/>
Total Restricted Assets	\$ 14,793,973	\$ 8,096,875	<b>\$ 22,890,848</b>

Total Cash & Investments			<b><u><u>\$ 129,653,668</u></u></b>
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**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
SIX MONTHS ENDED MARCH 31, 2016**

	<b>Hospital</b>	<b>Procure</b>	<b>Blended</b>
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (2,033,946)	\$ (697,444)	\$ (2,731,390)
Noncash Expenses:			
Depreciation and Amortization	10,372,222	96,949	10,469,172
Unrealized Gain/Loss on Investments	11,812	-	11,812
Accretion (Bonds)	(4,435)	-	(4,435)
Changes in Assets and Liabilities			
Patient Receivables, Net	(2,569,685)	559,452	(2,010,233)
Taxes Receivable/Deferred	6,573,843	258,221	6,832,064
Inventories, Prepays and Other	5,499,349	(870,673)	4,628,676
Accounts Payable	814,946	362,517	1,177,463
Accrued Expenses	1,147,575	303,467	1,451,042
Due to Third Party Payors	(27,940)	-	(27,940)
Accrued Post Retirement Benefit Costs	1,681,274	-	1,681,274
Capitalized Leases	(46,570)	-	(46,570)
	\$ 21,418,447	\$ 12,491	\$ 21,430,937
Cash Flows from Investing Activities:			
Investments	\$ 4,983,663	\$ -	\$ 4,983,663
Acquisition of Property and Equipment	\$ (2,374,435)	\$ 2,262	\$ (2,372,173)
Cerner Project Costs	\$ (4,272,178)	\$ -	\$ (4,272,178)
	\$ (1,662,950)	\$ 2,262	\$ (1,660,688)
Cash Flows from Financing Activities:			
Net Repayment of Long-term Debt/Bond Issuance	\$ (1,720,530)	\$ -	\$ (1,720,530)
	\$ (1,720,530)	\$ -	\$ (1,720,530)
Net Increase (Decrease) in Cash	\$ 18,034,966	\$ 14,753	\$ 18,049,718
Beginning Cash & Cash Equivalents @ 9/30/2015	\$ 76,532,893	\$ 3,148,280	\$ 79,681,172
Ending Cash & Cash Equivalents @ 3/31/2016	\$ 94,567,857	\$ 3,163,032	\$ 97,730,890
<b>Balance Sheet</b>			
Cash and Cash Equivalents	\$ 71,677,010	\$ 3,163,032	\$ 74,840,043
Restricted Assets	22,890,848	-	22,890,848
Ending Cash & Cash Equivalents @ 3/31/2016	\$ 94,567,858	\$ 3,163,032	\$ 97,730,890

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2016**

<b>CASH ACTIVITY</b>	<b>TAX ASSESSSED</b>	<b>GOVERNMENT PAYOUT</b>	<b>BURDEN ALLEVIATION</b>	<b>NET INFLOW</b>
<b>DSH</b>				
1st Qtr	\$ (5,092,914)	\$ 6,271,415		\$ 1,178,500
2nd Qtr	(1,837,504)	4,320,110		2,482,606
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSH TOTAL</b>	<b>\$ (6,930,419)</b>	<b>\$ 10,591,525</b>		<b>\$ 3,661,106</b>
<b>UC</b>				
1st Qtr	\$ (2,244,577)	\$ 5,350,601		\$ 3,106,024
2nd Qtr	(1,807,603)	4,308,945		2,501,343
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UC TOTAL</b>	<b>\$ (4,052,180)</b>	<b>\$ 9,659,546</b>		<b>\$ 5,607,367</b>
<b>Regional UPL (Community Benefit)</b>				
1st Qtr	\$ (1,294,742)	\$ -		\$ (1,294,742)
2nd Qtr	(7,968,722)	-		(7,968,722)
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>REGIONAL UPL TOTAL</b>	<b>\$ (9,263,464)</b>	<b>\$ -</b>		<b>\$ (9,263,464)</b>
<b>DSRIP</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(4,993,206)	11,404,104		6,410,899
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSRIP UPL TOTAL</b>	<b>\$ (4,993,206)</b>	<b>\$ 11,404,104</b>		<b>\$ 6,410,899</b>
<b>Nursing Home MPAP</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(273,224)	-		(273,224)
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>Nursing Home MPAP TOTAL</b>	<b>\$ (273,224)</b>	<b>\$ -</b>		<b>\$ (273,224)</b>
<b>MCH Cash Activity</b>	<b>\$ (25,512,492)</b>	<b>\$ 31,655,175</b>		<b>\$ 6,142,683</b>
<b>ProCare Cash Activity</b>			\$ 5,250,000	<b>\$ 5,250,000</b>
<b>Blended Cash Activity</b>	<b>\$ (25,512,492)</b>	<b>\$ 31,655,175</b>	<b>\$ 5,250,000</b>	<b>\$ 11,392,683</b>

**INCOME STATEMENT ACTIVITY:**

**FY 2016 Accrued / (Deferred) Adjustments:**

	<b>MCH</b>	<b>PROCARE</b>	<b>BLENDED</b>
DSH Accrual	\$ 1,850,123	\$ -	\$ 1,850,123
Uncompensated Care Accrual	6,750,000	-	6,750,000
Regional UPL Accrual	(11,500,000)	-	(11,500,000)
Nursing Home UPL	150,000	-	150,000
Regional UPL Benefit	-	5,250,000	5,250,000
<b>Medicaid Supplemental Payments</b>	<b>(2,749,877)</b>	<b>5,250,000</b>	<b>2,500,123</b>
DSRIP Accrual	6,000,000	-	6,000,000
<b>Total Adjustments</b>	<b>\$ 3,250,123</b>	<b>\$ 5,250,000</b>	<b>\$ 8,500,123</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2016**

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<b><u>AD VALOREM</u></b>					
OCTOBER	\$ 24,234	\$ 874,854	\$ (850,620)	\$ 639,712	\$ (615,478)
NOVEMBER	388,112	874,854	(486,742)	292,547	95,565
DECEMBER	1,126,746	874,854	251,892	795,572	331,173
JANUARY	1,767,519	874,854	892,665	1,673,880	93,639
FEBRUARY	5,353,749	874,854	4,478,895	3,442,621	1,911,128
MARCH	1,132,226	874,854	257,372	1,014,301	117,925
SUB TOTAL	<u>\$ 9,792,585</u>	<u>\$ 5,249,123</u>	<u>\$ 4,543,462</u>	<u>\$ 7,858,633</u>	<u>\$ 1,933,952</u>
ACCRUAL	(4,543,462)	-	(4,543,462)	(4,020,367)	(523,095)
TOTAL	<u>\$ 5,249,123</u>	<u>\$ 5,249,123</u>	<u>\$ -</u>	<u>\$ 3,838,266</u>	<u>\$ 1,410,857</u>
<b><u>SALES</u></b>					
OCTOBER	\$ 2,887,145	\$ 2,787,951	\$ 99,194	\$ 4,028,012	\$ (1,140,867)
NOVEMBER	3,053,244	2,756,127	297,117	4,415,875	(1,362,631)
DECEMBER	2,631,851	2,735,847	(103,996)	3,901,924	(1,270,073)
JANUARY	2,457,544	2,902,973	(445,429)	3,759,820	(1,302,276)
FEBRUARY	2,973,484	3,264,559	(291,075)	4,913,513	(1,940,029)
MARCH	2,225,281	2,912,034	(686,753)	3,542,983	(1,317,702)
SUB TOTAL	<u>\$ 16,228,549</u>	<u>\$ 17,359,492</u>	<u>\$ (1,130,943)</u>	<u>\$ 24,562,127</u>	<u>\$ (8,333,578)</u>
ACCRUAL	-	-	-	-	-
TOTAL	<u>\$ 16,228,549</u>	<u>\$ 17,359,492</u>	<u>\$ (1,130,943)</u>	<u>\$ 24,562,127</u>	<u>\$ (8,333,578)</u>
TAX REVENUE	<u><u>\$ 21,477,673</u></u>	<u><u>\$ 22,608,615</u></u>	<u><u>\$ (1,130,943)</u></u>	<u><u>\$ 28,400,393</u></u>	<u><u>\$ (6,922,720)</u></u>

ECTOR COUNTY HOSPITAL DISTRICT  
CONSTRUCTION IN PROGRESS  
AS OF MARCH 31, 2016

ITEM	A	B	C	D	E=A+B+C+D	F	G=E+F	H	H-G	
	CIP BALANCE AS OF 3/1/2016	MARCH "+" ADDITIONS	MARCH "- " ADDITIONS	MARCH TRANSFERS	CIP BALANCE AS OF 3/31/2016	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER(OVER) BOARD APRVD/BUDGET	
<u>RENOVATIONS</u>										
RE NUMBER										
RE12-1174	6C RENOVATION	\$ 322,711	\$ 6,444	\$ -	\$ -	\$ 329,155	\$ -	\$ 329,155	\$ 350,000	\$ 20,845
RE14-1215 and RE14-1216	ICU2 AND ICU4 RENOVATION	27,584	-	-	-	27,584	7,297	34,882	1,500,000	1,465,118
RE14-1237	EMERGENCY ROOM RENOVATION	978,766	-	-	-	978,766	-	978,766	1,350,000	371,234
RE15-1256	PEDIATRIC RENOVATION - PLANNING	227,532	414	-	-	227,946	-	227,946	2,891,775	2,663,829
RE15-1264	2W BED STORAGE	151,536	1,880	-	-	153,416	-	153,416	200,000	46,584
RE15-1275	CWI DISASTER	5,390,924	1,768,483	-	-	7,159,407	-	7,159,407	10,000,000	2,840,593
RE15-1275B	CWI /ADMIN INSURANCE NON-REIMBURSABLE ITEMS	-	10,732	-	-	10,732	-	10,732	35,000	24,268
RE15-1275	REIMBURSEMENT CWI	(7,830,866)	-	-	-	(7,830,866)	-	(7,830,866)	(10,000,000)	(2,169,134)
<b>SUB-TOTAL</b>		<b>\$ (731,813)</b>	<b>\$ 1,787,953</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,056,140</b>	<b>\$ 7,297</b>	<b>\$ 1,063,438</b>	<b>\$ 6,326,775</b>	<b>\$ 5,263,337</b>
<u>MINOR BUILDING IMPROVEMENT</u>										
RE14-1221	FAMILY HEALTH CLINIC - CLEMENTS IMPROVEMENT	\$ 15,781	\$ -	\$ -	\$ -	\$ 15,781	\$ -	\$ 15,781	\$ 45,000	\$ 29,219
RE14-1239	UPS OR (UNINTERRUPTED POWER SUPPLY)	20,422	-	-	-	20,422	-	20,422	25,000	4,578
RE15-1248	CHW TT ENDOCRONOLOGY SUITE	11,871	7,123	-	-	18,994	1,400	20,394	1,000,000	979,606
RE15-1254	WOMEN'S CLINIC	193,316	12,689	-	-	206,005	-	206,005	5,000,000	4,793,995
RE15-1259	PBX - FLOORING REMEDIATION (MAIN HOSPITAL 1ST FLOOR)	6,247	-	-	-	6,247	-	6,247	45,000	38,753
RE15-1269	KILLION - IT TRAINING	348,597	15,345	-	-	363,942	-	363,942	365,000	1,058
RE15-1271	MCHS WSMP ANESTHESIA UPGRADES	4,842	8,492	-	-	13,334	-	13,334	90,000	76,666
RE15-1272	GARAGE PROJECT	4,860	-	-	-	4,860	-	4,860	10,000	5,140
RE16-1276	ANNEX FLOOD RENOVATIONS	32,697	50,037	-	-	82,734	-	82,734	85,000	2,266
RE16-1277	HOSPITAL DISHROOM REPAIR	47,663	19,482	-	-	67,145	-	67,145	150,000	82,855
RE16-1278	3RD FLOOR ANNEX IT MODIFICATIONS	-	33,612	-	-	33,612	-	33,612	45,000	11,388
RE16-1280	WSMP SUITE 300 / LASER RELOAD	-	46	-	-	46	-	46	10,000	9,954
<b>SUB-TOTAL</b>		<b>\$ 686,296</b>	<b>\$ 146,826</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 833,122</b>	<b>\$ 1,400</b>	<b>\$ 834,522</b>	<b>\$ 6,870,000</b>	<b>\$ 6,035,478</b>
<u>WORK IN PROGRESS - CERNER</u>										
	CERNER	\$ 6,331,266	\$ 106,987	\$ (472)	\$ -	\$ 6,437,781	\$ (74,970)	\$ 6,362,811	\$ 25,867,367	\$ 19,504,556
<b>SUB-TOTAL</b>		<b>\$ 6,331,266</b>	<b>\$ 106,987</b>	<b>\$ (472)</b>	<b>\$ -</b>	<b>\$ 6,437,781</b>	<b>\$ (74,970)</b>	<b>\$ 6,362,811</b>	<b>\$ 25,867,367</b>	<b>\$ 19,504,556</b>
<u>EQUIPMENT &amp; SOFTWARE PROJECTS - CIP INCOMPLETE</u>										
	VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 2,333,115	\$ 185	\$ -	\$ (1,661,774)	\$ 671,526	\$ 3,587,347	\$ 4,258,873	\$ 16,091,971	\$ 11,833,098
<b>SUB-TOTAL</b>		<b>\$ 2,333,115</b>	<b>\$ 185</b>	<b>\$ -</b>	<b>\$ (1,661,774)</b>	<b>\$ 671,526</b>	<b>\$ 3,587,347</b>	<b>\$ 4,258,873</b>	<b>\$ 16,091,971</b>	<b>\$ 11,833,098</b>
<b>TOTAL CONSTRUCTION IN PROGRESS</b>		<b>\$ 8,618,864</b>	<b>\$ 2,041,951</b>	<b>\$ (472)</b>	<b>\$ (1,661,774)</b>	<b>\$ 8,998,569</b>	<b>\$ 3,521,074</b>	<b>\$ 12,519,644</b>	<b>\$ 55,156,113</b>	<b>\$ 42,636,470</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
CAPITAL PROJECT & EQUIPMENT EXPENDITURES  
MARCH 2016**

<b>DEPT</b>	<b>ITEM</b>	<b>CLASS</b>	<b>BOOKED AMOUNT</b>
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b>			
8200	ER SAFE ROOM - BUILDING	BUILDING	\$ 22,600
8200	COMPLIANCE OFFICE REMODEL- PARTIAL	BUILDING	138
8200	ER SAFE ROOM - EQUIPMENT	MOVEABLE	9,934
<b>TOTAL PROJECT TRANSFERS</b>			<b>\$ 32,672</b>
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/EQUIPMENT</b>			
9100	PROFESSIONAL & ED SERVICE - KRONOS -PARTIAL - CREDIT	MOVEABLE	\$ (185)
7220	CATH LAB - CCW/DATABASE UPGRADE - 80% DOWN	MOVEABLE	595,495
9220	LTACH EQUIPMENT PROJECT	MOVEABLE	1,066,279
<b>TOTAL EQUIPMENT TRANSFERS</b>			<b>\$ 1,661,589</b>
<b>TOTAL TRANSFERS FROM CIP</b>			<b>\$ 1,694,261</b>
<b>CAPITAL EQUIPMENT EXPENDITURES</b>			
8380	VALET MOBILE SOFTWARE AND HARDWARE - PARTIAL	MOVEABLE	\$ 349
6310	MOBILITY PACE CARTS	MOVEABLE	19,760
7220	CATH LAB - CCW / DATABASE UPGRADE	MOVEABLE	41,089
6620	VEIN ILLUMINATOR W/CHARGING CRADLE	MOVEABLE	9,184
9100	KRONOS EST INSTAL & CONFIGURATION SERVICES - PARTIAL	MOVEABLE	729
8200	PROCARE GI CLINIC RENOVATION - PARTIAL	BUILDING	25
6090	TELEMETRY OVERFLOW MONITORS	MOVEABLE	11,725
6620	ABDOMINAL FLEXIBLE RETRACTOR SYSTEM	MOVEABLE	1,416
7370	ASPIRE VIEW VAPORIZERS	MOVEABLE	28,175
8200	AUTOMATIC DOOR OPERATOR OR RECOVERY	MOVEABLE	4,600
<b>EQUIPMENT EXPENDITURES</b>			<b>\$ 117,052</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2016 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
SIX MONTHS ENDED MARCH 31, 2016**

<b>MONTH/ YEAR</b>	<b>DESCRIPTION</b>	<b>DEPT NUMBER</b>	<b>BUDGETED AMOUNT</b>	<b>P.O AMOUNT</b>	<b>ACTUAL AMOUNT</b>	<b>TO/(FROM) CONTINGENCY</b>
	<b>Available funds from budget</b>		<b>\$ 600,000</b>			<b>\$ 600,000</b>
Oct-15	Cerner Catalyst - Not Purchased - Continue using HBI	9070	1,000,000	-	-	1,000,000
Oct-15	Cerner ASP Model - Not Purchased	9070	360,000	-	-	360,000
Oct-15	Purchase of Building - 42nd Street	8200	-	-	1,360,000	(1,360,000)
Oct-15	Neoprobe GDS System	6670	63,014	49,904	-	13,110
Nov-15	Linen Cart	8310	-	-	2,538	(2,538)
Nov-15	Nurse Call System	6310	-	-	57,669	(57,669)
Dec-15	Automatic Door Operator OR Recovery	8200	-	4,600	-	(4,600)
Dec-15	Trophon Units	Various	51,811	-	45,856	5,955
Dec-15	Surgical Saw	6620	-	5,795	-	(5,795)
Dec-15	GETAC F110 - Intel Core 15-5200U	8380	-	9,900	-	(9,900)
Dec-15	Emergency Preparedness Plan and Manuals	8380	-	-	7,430	(7,430)
Jan-16	Chiller Head Coating WSMP	8200	52,000	46,020	-	5,980
Jan-16	Glidescope Titanium	7370	-	18,309	-	(18,309)
Feb-16	Mobility Pace Carts	6310	23,400	22,880	-	520
Feb-16	Anesthesia Machine - Aspire View	7370	-	155,582	-	(155,582)
Mar-16	Telemetry Overflow Monitors	6090	-	11,725	-	(11,725)
Mar-16	Mayfield Headrest	6620	9,650	-	9,164	486
Mar-16	Digital Radiographic Unit	7260	357,690	342,868	-	14,822
Mar-16	Aspire View Vaporizers	7370	-	28,175	-	(28,175)
			<b>\$ 2,517,565</b>	<b>\$ 695,758</b>	<b>\$ 1,482,656</b>	<b>\$ 339,151</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
SIX MONTHS ENDED MARCH 31, 2016**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (132,606)	\$ 2,793,290	\$ -	\$ (2,925,896)
AR UNCOMPENSATED CARE	4,248,657	7,983,802	-	(3,735,144)
AR DSRIP	6,000,000	8,036,495	-	(2,036,495)
AR NURSING HOME UPL	423,224	-	-	423,224
AR BAB REVENUE	84,233	83,781	-	452
AR PHYSICIAN GUARANTEES	-	-	-	-
AR ACCRUED INTEREST	153,345	57,993	-	95,352
AR OTHER:	6,312,449	3,009,029	1,479,994	1,823,426
Medicare Meaningful Use	-	1,573,922	-	(1,573,922)
Medicaid Meaningful Use	-	308,779	-	(308,779)
Procure On-Call Fees	69,550	-	43,500	26,050
Procure A/R - FHC	397,541	-	225,982	171,559
Other Misc A/R	5,845,359	1,126,328	1,210,513	3,508,518
AR DUE FROM THIRD PARTY PAYOR	9,074,371	8,486,723	-	587,648
PROCARE-INTERCOMPANY RECEIVABLE	1,128,447	821,328	-	307,119
<b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b>	<b>\$ 27,292,120</b>	<b>\$ 31,272,441</b>	<b>\$ 1,479,994</b>	<b>\$ (5,460,316)</b>
PROCARE-INTERCOMPANY LIABILITY	\$ (1,128,547)	\$ -	\$ (821,328)	\$ (307,219)

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR & PURCHASED SERVICES  
MARCH 2016**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
7C TEMPORARY LABOR	\$ 45,737	\$ -	\$ 45,737	100.0%	\$ 20,006	128.6%	\$ 317,276	\$ -	\$ 317,276	100.0%	\$ 97,843	224.3%
OR TEMPORARY LABOR	99,314	53,384	45,929	86.0%	88,880	11.7%	538,122	306,417	231,705	75.6%	360,472	49.3%
SP TEMPORARY LABOR	36,329	7,860	28,469	362.2%	23,371	55.4%	194,571	46,456	148,115	318.8%	35,220	452.4%
ICU4 TEMPORARY LABOR	14,195	3,273	10,922	333.8%	3,510	304.4%	74,521	18,110	56,411	311.5%	10,616	602.0%
IMCU4 TEMPORARY LABOR	13,428	2,177	11,251	516.8%	-	100.0%	67,983	13,277	54,707	412.1%	15,229	346.4%
ORTHO/NEURO TEMPORARY LABOR	8,341	3,252	5,089	156.5%	4,080	104.4%	53,369	18,267	35,102	192.2%	5,443	880.6%
OP PM&R-CHW TEMPORARY LABOR	14,295	23,121	(8,826)	-38.2%	13,010	9.9%	152,164	131,132	21,031	16.0%	107,737	41.2%
OT TEMPORARY LABOR	9,199	4,297	4,901	114.1%	1,339	586.9%	56,302	23,530	32,772	139.3%	3,197	1661.2%
ED TEMPORARY LABOR	10,266	13,630	(3,364)	-24.7%	16,431	-37.5%	104,957	83,455	21,502	25.8%	68,857	52.4%
IMCU9 TEMPORARY LABOR	10,938	6,602	4,337	65.7%	2,520	334.1%	56,904	39,915	16,989	42.6%	39,398	44.4%
ICU2 TEMPORARY LABOR	35,572	17,694	17,878	101.0%	15,057	136.2%	129,773	102,988	26,784	26.0%	95,791	35.5%
8C TEMPORARY LABOR	12,737	8,553	4,185	48.9%	11,953	6.6%	61,487	51,307	10,180	19.8%	54,802	12.2%
L & D TEMPORARY LABOR	29,777	16,398	13,379	81.6%	8,453	252.3%	86,565	103,808	(17,243)	-16.6%	126,946	-31.8%
REHAB TEMPORARY LABOR	28,355	48,878	(20,523)	-42.0%	9,164	209.4%	151,227	272,430	(121,203)	-44.5%	154,513	-2.1%
ALL OTHER	70,033	122,953	(52,920)	-43.0%	126,525	-44.6%	315,853	732,933	(417,080)	-56.9%	726,636	-56.5%
<b>TOTAL TEMP LABOR</b>	<b>\$ 438,516</b>	<b>\$ 332,073</b>	<b>\$ 106,443</b>	<b>32.1%</b>	<b>\$ 344,299</b>	<b>27.4%</b>	<b>\$ 2,361,074</b>	<b>\$ 1,944,027</b>	<b>\$ 417,047</b>	<b>21.5%</b>	<b>\$ 1,902,698</b>	<b>24.1%</b>
FHC OTHER PURCH SVCS	\$ 209,439	\$ 69,659	\$ 139,780	200.7%	\$ 71,601	192.5%	\$ 1,202,066	\$ 807,518	\$ 394,548	48.9%	\$ 830,031	44.8%
PRIMARY CARE WEST OTHER PURCH SVCS	143,895	174,151	(30,256)	-17.4%	86,449	66.5%	959,260	725,493	233,766	32.2%	360,136	166.4%
DIALYSIS SERVICES	175,904	57,596	118,308	205.4%	64,831	171.3%	645,690	423,226	222,464	52.6%	476,387	35.5%
ADM LEGAL SETTLEMENT FEES	-	2,608	(2,608)	-100.0%	-	100.0%	231,725	15,650	216,075	1380.7%	30,000	672.4%
ADM CONSULTANT FEES	85,986	66,221	19,765	29.8%	76,214	12.8%	379,056	247,163	131,893	53.4%	284,461	33.3%
UC- CPC JBS PARKWAY PURCH SVCS-OTHER	50,151	32,392	17,758	54.8%	26,519	89.1%	279,521	171,766	107,756	62.7%	140,624	98.8%
ADMIN LEGAL FEES	36,318	41,443	(5,125)	-12.4%	68,032	-46.6%	249,123	157,345	91,778	58.3%	258,297	-3.6%
UC-MCH GOLDR GOLDR PURCH SVCS-OTHEI	55,110	86,026	(30,916)	-35.9%	68,379	-19.4%	340,644	251,223	89,421	35.6%	199,686	70.6%
TELECOM SERVICES	11,980	340	11,640	3420.2%	13,623	-12.1%	74,677	1,837	72,841	3966.0%	73,522	1.6%
UC- WEST CLINIC - PURCH SVCS-OTHER	72,531	44,562	27,969	62.8%	34,984	107.3%	294,751	236,217	58,534	24.8%	185,450	58.9%
COMM REL ADVERTISEMENT PURCH SVCS	20,103	20,598	(495)	-2.4%	22,816	-11.9%	128,731	85,730	43,001	50.2%	94,962	35.6%
FA EXTERNAL AUDIT FEES	19,304	14,662	4,642	31.7%	19,000	1.6%	115,825	73,309	42,516	58.0%	95,000	21.9%
PH CONTRACT PURCH SVC	11,273	5,753	5,521	96.0%	5,553	103.0%	75,134	34,515	40,619	117.7%	37,274	101.6%
OR FEES ( PERFUSION SERVICES )	22,465	31,588	(9,123)	-28.9%	32,603	-31.1%	168,230	134,711	33,519	24.9%	139,041	21.0%
ADMT OTHER PURCH SVCS	41,193	36,227	4,966	13.7%	30,840	33.6%	207,546	176,236	31,310	17.8%	150,028	38.3%
MED STAFF REVIEW FEES	1,773	5,052	(3,279)	-64.9%	2,167	-18.2%	53,210	30,312	22,899	75.5%	46,608	14.2%
NSG ED OTHER PURCH SVCS	7,147	7,560	(413)	-5.5%	4,671	53.0%	55,039	33,673	21,367	63.5%	20,806	164.5%
ADM APPRAISAL DIST FEE	32,220	22,291	9,929	44.5%	20,740	55.4%	64,440	44,583	19,857	44.5%	41,479	55.4%
ECHD POLICE DEPT OTHER PURCH SVCS	15,667	15,571	97	0.6%	15,071	4.0%	94,371	78,928	15,443	19.6%	76,394	23.5%
OPR OTHER PURCHASED SVC	-	-	-	100.0%	-	100.0%	626	-	626	100.0%	-	100.0%
REHAB OTHER PURCH SVCS	12,804	17,792	(4,989)	-28.0%	18,979	-32.5%	64,324	76,697	(12,373)	-16.1%	81,814	-21.4%
PHYS RECRUITMENT OTHER PURCH SVCS	-	17,167	(17,167)	-100.0%	1,921	-100.0%	85,500	103,000	(17,500)	-17.0%	3,359	2445.4%
CARDIOVASCULAR SERVICES	(11,000)	16,868	(27,868)	-165.2%	16,730	-165.8%	88,205	115,564	(27,359)	-23.7%	114,618	-23.0%
AMBULANCE FEES	21,777	37,133	(15,356)	-41.4%	34,766	-37.4%	149,610	188,356	(38,747)	-20.6%	176,347	-15.2%
PHARMACY SERVICES	7,416	19,200	(11,784)	-61.4%	13,779	-46.2%	86,445	144,314	(57,869)	-40.1%	103,569	-16.5%
CREDIT CARD FEES	24,007	20,429	3,578	17.5%	18,351	30.8%	126,454	187,011	(60,557)	-32.4%	167,987	-24.7%
DIET SVC CONTRACT PURCH SVC	11,171	46,305	(35,135)	-75.9%	45,716	-75.6%	211,655	277,831	(66,175)	-23.8%	274,295	-22.8%
MISSION FITNESS CONTRACT PURCH SVC	64,469	67,194	(2,726)	-4.1%	62,788	2.7%	331,072	404,458	(73,386)	-18.1%	453,331	-27.0%
UOM ( EHR FEES )	44,792	57,823	(13,031)	-22.5%	40,353	11.0%	274,653	380,513	(105,860)	-27.8%	265,550	3.4%
COMM REL MEDIA PLACEMENT	35,915	51,211	(15,296)	-29.9%	59,050	-39.2%	271,559	395,020	(123,461)	-31.3%	455,485	-40.4%
IT INFORMATION SOLUTIONS SVCS	37,259	62,525	(25,265)	-40.4%	36,508	2.1%	197,966	433,178	(235,212)	-54.3%	251,781	-21.4%
HR RECRUITING FEES	47,128	14,584	32,544	223.2%	15,801	198.3%	161,994	436,648	(274,654)	-62.9%	473,089	-65.8%
PT ACCTS COLLECTION FEES	96,728	126,565	(29,837)	-23.6%	101,993	-5.2%	648,471	978,895	(330,425)	-33.8%	788,847	-17.8%
CERNER OTHER PURCH SVCS	19,676	235,064	(215,388)	-91.6%	-	100.0%	703,935	1,628,550	(924,615)	-56.8%	-	100.0%
ALL OTHERS	1,013,802	1,053,627	(39,825)	-3.8%	1,024,030	-1.0%	6,034,991	6,849,218	(814,228)	-11.9%	6,000,452	0.6%
<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 2,438,402</b>	<b>\$ 2,577,786</b>	<b>\$ (139,384)</b>	<b>-5.4%</b>	<b>\$ 2,154,856</b>	<b>13.2%</b>	<b>\$ 15,056,502</b>	<b>\$ 16,328,687</b>	<b>\$ (1,272,185)</b>	<b>-7.8%</b>	<b>\$ 13,150,709</b>	<b>14.5%</b>

\*Only departments with an expense of \$50,000 or more and +/-15% YTD budget variance are presented in this schedule.

**ECTOR COUNTY HOSPITAL DISTRICT  
RATIO ANALYSIS  
MARCH 31, 2016**

	YTD MARCH 2016	2014 S&P Comparison**	YTD September 2015	YTD September 2014	YTD September 2013
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**Statement of Operations:**

Salaries & Benefits/Net Pt Rev (%)	↑	70.0	55.4	69.4	69.1	68.6
Bad Debt Exp/Total Operating Revenue (%)	↓	30.1	N/A	33.2	34.6	34.6
Maximum Debt Service Coverage (x)	↓	6.0	3.8	8.7	7.1	7.9
Maximum Debt Service/Total Operating Revenue (%)	↓	1.3	N/A	1.5	1.7	1.8
EBITDA Margin (%) <sup>1</sup>	↑	6.9	11.5	6.8	11.6	9.9
Operating Margin (%)	↑	-1.2	3.0	-2.0	-0.7	0.7
Profit Margin (%)	↑	-0.6	5.1	-1.2	2.8	0.1

**Balance Sheet:**

Average Age Net Fixed Assets (years)	↑	10.9	10.8	9.8	8.3	8.1
Cushion Ratio (x)	↑	29.7	18.5	25.5	21.8	23.9
Days' Cash on Hand	↑	132.3	202.6	118.3	113.0	133.5
Days in Accounts Receivable	↓	51.2	47.2	57.5	53.6	54.6
Cash Flow/Total Liabilities (%)	↓	11.3	16.1	11.7	24.5	20.6
Unrestricted Cash/Long-Term Debt (%)	↑	190.4	149.9	164.4	177.7	193.1
Long-Term Debt/Capitalization (%)	↑	20.9	32.6	17.4	18.0	18.6
Payment Period (days)	↑	78.3	N/A	65.5	57.9	51.0

**Other Ratios:**

Inventory Turnover <sup>2</sup>	↓	9.7	17.0	10.4	12.0	12.0
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**\*\*National medians based on Standard and Poors U.S. Not-For Profit Health Care Stand-Alone Ratios**

Note 1: EBITDA - Earnings before interest, taxes, depreciation, and amortization

Note 2: Inventory Turnover - this ratio is not reported by Standard & Poor's, Moodys or Fitch. The median of 17 was obtained by contacting several like size facilities within the VHA-SW group resulting in a range of 15 to 18.