

ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
APRIL 2016

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	1,076	1,031	4.4%	1,027	4.8%	7,301	7,497	-2.6%	7,468	-2.2%
Neonatal ICU (NICU)	27	22	21.4%	25	8.0%	176	156	13.1%	159	10.7%
Total Admissions	1,103	1,053	4.7%	1,052	4.8%	7,477	7,653	-2.3%	7,627	-2.0%
Patient Days										
Adult & Pediatric	4,324	4,136	4.5%	4,365	-0.9%	32,154	30,984	3.8%	31,778	1.2%
ICU	438	483	-9.3%	461	-5.0%	3,197	3,379	-5.4%	3,493	-8.5%
CCU	460	473	-2.8%	471	-2.3%	3,242	3,313	-2.1%	3,430	-5.5%
NICU	425	372	14.2%	300	41.7%	2,859	2,604	9.8%	2,441	17.1%
Total Patient Days	5,647	5,464	3.3%	5,597	0.9%	41,452	40,279	2.9%	41,142	0.8%
Observation (Obs) Days	737	517	42.6%	602	22.4%	4,792	3,604	33.0%	3,629	32.1%
Nursery Days	207	242	-14.3%	220	-5.9%	1,340	1,691	-20.8%	1,627	-17.6%
Total Occupied Beds / Bassinets	6,591	6,222	5.9%	6,419	2.7%	47,584	45,574	4.4%	46,398	2.6%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.85	4.94	-1.8%	5.16	-5.9%	5.29	5.03	5.2%	5.18	2.0%
NICU	15.74	16.73	-5.9%	12.00	31.2%	16.24	16.72	-2.9%	15.35	5.8%
Total ALOS	5.12	5.19	-1.3%	5.32	-3.8%	5.54	5.26	5.3%	5.39	2.8%
Average Daily Census	188.2	182.1	3.3%	186.6	0.9%	194.6	189.1	2.9%	194.1	0.3%
Hospital Case Mix Index (CMI)	1.4281	1.4398	-0.8%	1.4188	0.7%	1.4956	1.4398	3.9%	1.4425	3.7%
Medicare										
Admissions	426	406	4.9%	410	3.9%	2,965	3,040	-2.5%	3,006	-1.4%
Patient Days	2,523	2,206	14.4%	2,354	7.2%	17,776	17,308	2.7%	17,635	0.8%
Average Length of Stay	5.92	5.43	9.0%	5.74	3.2%	6.00	5.69	5.3%	5.87	2.2%
Case Mix Index	1.6695			1.7535	-4.8%	1.7518			1.8236	-3.9%
Medicaid										
Admissions	157	150	4.7%	137	14.6%	929	944	-1.6%	969	-4.1%
Patient Days	695	672	3.4%	598	16.2%	4,736	4,580	3.4%	4,699	0.8%
Average Length of Stay	4.43	4.48	-1.2%	4.36	1.4%	5.10	4.85	5.1%	4.85	5.1%
Case Mix Index	1.1470			0.9844	16.5%	1.1379			0.8950	27.1%
Commercial										
Admissions	113	108	4.6%	117	-3.4%	771	789	-2.3%	758	1.7%
Patient Days	561	543	3.3%	515	8.9%	4,166	4,045	3.0%	3,339	24.8%
Average Length of Stay	4.96	5.03	-1.3%	4.40	12.8%	5.40	5.13	5.4%	4.41	22.7%
Case Mix Index	1.2458			1.3801	-9.7%	1.3610			1.3968	-2.6%
Blue Cross										
Admissions	177	169	4.7%	167	6.0%	1,116	1,141	-2.2%	1,084	3.0%
Patient Days	805	779	3.3%	772	4.3%	4,892	4,736	3.3%	4,505	8.6%
Average Length of Stay	4.55	4.61	-1.3%	4.62	-1.6%	4.38	4.15	5.6%	4.16	5.5%
Case Mix Index	1.4538			1.2377	17.5%	1.4305			1.5218	-6.0%
Exchange										
Admissions	3	3	0.0%	2	50.0%	14	14	0.0%	35	-60.0%
Patient Days	5	5	0.0%	14	-64.3%	32	32	0.0%	143	-77.6%
Average Length of Stay	1.67	1.67	0.0%	7.00	-76.2%	2.29	2.29	0.0%	4.09	-44.1%
Case Mix Index	0.7099			0.7049	0.7%	0.6420			2.4428	-73.7%
Self Pay										
Admissions	178	170	4.7%	164	8.5%	1,315	1,347	-2.4%	1,482	-11.3%
Patient Days	1,083	1,048	3.3%	1,164	-7.0%	8,261	8,068	2.4%	9,322	-11.4%
Average Length of Stay	6.08	6.16	-1.3%	7.10	-14.3%	6.28	5.99	4.9%	6.29	-0.1%
Case Mix Index	1.2644			1.2608	0.3%	1.4365			1.4690	-2.2%
All Other										
Admissions	49	47	4.3%	55	-10.9%	367	378	-2.9%	293	25.3%
Patient Days	218	211	3.3%	194	12.4%	1,559	1,510	3.2%	1,557	0.1%
Average Length of Stay	4.45	4.49	-0.9%	3.53	26.1%	4.25	3.99	6.3%	5.31	-20.1%
Case Mix Index	1.6086			1.8008	-10.7%	1.6341			1.3114	24.6%
Radiology										
InPatient	3,561	3,646	-2.3%	3,582	-0.6%	26,485	25,525	3.8%	26,793	-1.1%
OutPatient	7,508	7,876	-4.7%	7,700	-2.5%	51,690	55,135	-6.2%	50,229	2.9%
Cath Lab										
InPatient	273	196	39.3%	232	17.7%	1,776	1,372	29.5%	1,381	28.6%
OutPatient	271	203	33.8%	268	1.1%	1,739	1,418	22.6%	1,229	41.5%
Laboratory										
InPatient	59,010	58,897	0.2%	57,819	2.1%	420,067	412,279	1.9%	433,525	-3.1%
OutPatient	36,242	38,519	-5.9%	35,865	1.1%	261,906	269,630	-2.9%	244,227	7.2%
NonPatient	7,865	5,515	42.6%	5,265	49.4%	43,806	38,605	13.5%	33,297	31.6%
Sleep Lab										
OutPatient	28	39	-27.9%	38	-26.3%	208	272	-23.5%	228	-8.8%
Other										
Deliveries	135	149	-9.6%	141	-4.3%	818	1,038	-21.2%	980	-16.5%
Surgical Cases										
InPatient	305	331	-7.8%	308	-1.0%	2,342	2,310	1.4%	2,170	7.9%
OutPatient	643	622	3.3%	633	1.6%	4,187	4,336	-3.4%	3,933	6.5%
Total Surgical Cases	948	953	-0.5%	941	0.7%	6,529	6,646	-1.8%	6,103	7.0%

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
OutPatient (O/P)										
Emergency Room Visits	3,918	4,133	-5.2%	4,133	-5.2%	28,799	30,287	-4.9%	30,056	-4.2%
Chest Pain Center Visits	-	115	-100.0%	76	-100.0%	-	731	-100.0%	585	-100.0%
Total ER / CPC Visits	3,918	4,248	-7.8%	4,209	-6.9%	28,799	31,018	-7.2%	30,641	-6.0%
Observation Days	737	517	42.6%	602	22.4%	4,792	3,604	33.0%	3,629	32.1%
GI Procedures (Endo)	374	279	34.2%	224	67.0%	2,425	2,004	21.0%	1,611	50.5%
Other O/P Occasions of Service	23,661	27,110	-12.7%	26,619	-11.1%	173,813	189,769	-8.4%	175,343	-0.9%
Total O/P Occasions of Service	28,690	32,153	-10.8%	31,654	-9.4%	209,829	226,395	-7.3%	211,224	-0.7%
Hospital Operations										
Manhours Paid	281,095	283,263	-0.8%	282,355	-0.4%	2,002,790	2,039,956	-1.8%	1,991,300	0.6%
FTE's	1,639.7	1,652.4	-0.8%	1,647	-0.4%	1,645.5	1,676.0	-1.8%	1,643.8	0.1%
Adjusted Patient Days	10,654	9,224	15.5%	9,448	12.8%	76,601	67,802	13.0%	69,245	10.6%
Hours / Adjusted Patient Day	26.38	30.71	-14.1%	29.88	-11.7%	26.15	30.09	-13.1%	28.76	-9.1%
Occupancy - Actual Beds	66.5%	64.4%	3.3%	54.4%	22.3%	68.8%	66.8%	2.9%	56.6%	21.5%
FTE's per Adjusted Occupied Bed	4.6	5.4	-14.1%	5.2	-11.7%	4.6	5.3	-13.1%	5.0	-9.1%
InPatient Rehab Unit										
Admissions	35	35	0.0%	33	6.1%	254	268	-5.2%	247	2.8%
Patient Days	487	361	35.1%	272	79.0%	3,024	2,760	9.5%	2,509	20.5%
Average Length of Stay	13.9	10.3	35.1%	8.2	68.8%	11.9	10.3	15.6%	10.2	17.2%
Manhours Paid	7,119	5,904	20.6%	5,869	21.3%	47,940	42,327	13.3%	43,058	11.3%
FTE's	41.5	34.4	20.6%	34.2	21.3%	39.4	34.8	13.3%	35.5	10.8%
Center for Primary Care - Clements										
Total Medical Visits	1,179	1,101	7.1%	1,153	2.3%	8,580	8,012	7.1%	7,956	7.8%
Total Dental Visits	554	475	16.6%	342	62.0%	4,066	3,075	32.2%	2,202	84.7%
FTE's	5.4	9.6	-43.3%	9.3	-41.5%	7.1	9.6	-26.1%	8.9	-20.7%
Center for Primary Care - West University										
Total Medical Visits	581	719	-19.2%	143	306.3%	4,410	4,708	-6.3%	1,633	170.1%
Total Optometry	293	170	72.4%	128	128.9%	1,696	1,070	58.5%	475	257.1%
Manhours Paid	171	237	-27.9%	(3)	-4998.3%	1,313	1,682	-21.9%	441	197.9%
FTE's	1.0	1.4	-27.9%	(0.0)	-4998.3%	1.1	1.4	-21.9%	0.4	196.5%
Caremobile										
Visits	65	170	-61.8%	170	-61.8%	920	1,147	-19.8%	1,147	-19.8%
Manhours Paid	180	189	-4.8%	166	8.1%	1,221	1,282	-4.8%	1,271	-3.9%
FTE's	1.0	1.1	-4.8%	1.0	8.1%	1.0	1.1	-4.8%	1.0	-4.4%
Total ECHD Operations										
Total Admissions	1,138	1,088	4.6%	1,085	4.9%	7,731	7,921	-2.4%	7,874	-1.8%
Total Patient Days	6,134	5,825	5.3%	5,869	4.5%	44,476	43,040	3.3%	43,651	1.9%
Total Patient and Obs Days	6,871	6,341	8.4%	6,471	6.2%	49,268	46,643	5.6%	47,280	4.2%
Total FTE's	1,688.7	1,698.9	-0.6%	1,691.6	-0.2%	1,694.0	1,722.8	-1.7%	1,689.7	0.3%
Total FTE's per Adj Occupied Bed	4.4	4.7	-7.8%	4.6	-4.6%	4.4	4.6	-5.5%	4.7	-6.2%
Total Adjusted Patient Days	11,573	10,740	7.8%	11,064	4.6%	82,191	78,982	4.1%	76,550	7.4%
Hours / Adjusted Patient Day	25.01	27.12	-7.8%	26.21	-4.6%	25.09	26.55	-5.5%	26.74	-6.2%
OutPatient Factor	1.8867	1.8439	2.3%	1.8851	0.1%	1.8483	1.8355	0.7%	1.7537	5.4%
Blended O/P Factor	2.1066	2.0574	2.4%	2.0802	1.3%	2.0439	2.0317	0.6%	1.9200	6.5%
Total Adjusted Admissions	2,147	2,006	7.0%	2,045	5.0%	14,291	14,537	-1.7%	13,809	3.5%
Hours / Adjusted Admission	134.83	145.17	-7.1%	141.78	-4.9%	144.28	144.25	0.0%	148.24	-2.7%
FTE's - Hospital Contract	45.4	30.5	48.6%	29.4	54.6%	40.3	31.3	29.1%	30.3	33.2%
FTE's - Mgmt Services	51.4	43.0	19.6%	42.6	20.7%	49.7	43.0	15.6%	41.1	21.1%
Total FTE's (including Contract)	1,785.5	1,772.4	0.7%	1,763.5	1.2%	1,784.1	1,797.1	-0.7%	1,761.0	1.3%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.6	5.0	-6.5%	4.8	-3.2%	4.6	4.8	-4.6%	4.9	-5.2%
Urgent Care Visits										
Health & Wellness	451	676	-33.3%	615	-26.7%	4,316	5,280	-18.3%	4,800	-10.1%
Golder	541	754	-28.3%	686	-21.1%	4,933	5,806	-15.0%	5,279	-6.6%
JBS Clinic	795	732	8.6%	665	19.5%	7,125	5,739	24.1%	5,218	36.5%
West University	442	457	-3.3%	464	-4.7%	3,862	3,189	21.1%	2,649	45.8%
Total Urgent Care Visits	2,229	2,620	-14.9%	2,430	-8.3%	20,236	20,015	1.1%	17,946	12.8%
Wal-Mart Clinic Visits										
East Clinic	263	331	-20.5%	331	-20.5%	2,195	2,591	-15.3%	2,591	-15.3%
West Clinic	150	178	-15.7%	178	-15.7%	1,163	1,614	-27.9%	1,614	-27.9%
Total Wal-Mart Visits	413	509	-18.9%	509	-18.9%	3,358	4,205	-20.1%	4,205	-20.1%
Mission Fitness										
Memberships	2,314	2,666	-13.2%	2,577	-10.2%	2,314	2,666	-13.2%	2,577	-10.2%
Visits	8,274	9,567	-13.5%	9,303	-11.1%	56,419	63,484	-11.1%	62,535	-9.8%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
SEVEN MONTHS ENDED APRIL 30, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 65,576,481	\$ 51,470,952	\$ 3,146,409	\$ 10,959,120
Investments	35,085,810	40,081,285	-	(4,995,475)
Patient Accounts Receivable - Gross	171,157,798	123,854,050	16,081,964	31,221,785
Less: 3rd Party Allowances	(72,073,437)	(53,125,771)	(3,355,305)	(15,592,360)
Bad Debt Allowance	(60,938,634)	(39,919,274)	(8,747,905)	(12,271,454)
Net Patient Accounts Receivable	38,145,728	30,809,004	3,978,753	3,357,970
Taxes Receivable	6,078,636	6,139,597	-	(60,961)
Accounts Receivable - Other	27,754,849	31,272,441	1,479,994	(4,997,586)
Inventories	6,875,120	6,802,631	246,991	(174,502)
Prepaid Expenses	4,873,908	2,847,774	437,419	1,588,715
Total Current Assets	184,390,533	169,423,685	9,289,567	5,677,282
CAPITAL ASSETS:				
Property and Equipment	402,877,677	397,547,295	586,120	4,744,263
Construction in Progress	20,182,137	7,142,394	-	13,039,742
	423,059,814	404,689,689	586,120	17,784,005
Less: Accumulated Depreciation and Amortization	(229,672,796)	(217,637,984)	(229,491)	(11,805,320)
Total Capital Assets	193,387,018	187,051,705	356,629	5,978,685
INTANGIBLE ASSETS / GOODWILL - NET	977,734	812,560	564,378	(399,205)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,441,596	4,660,223	-	781,373
Restricted Assets Held in Endowment	6,499,834	6,405,192	-	94,642
Restricted Cerner Escrow	-	12,568,645	-	(12,568,645)
Restricted MCH West Texas Services	1,722,071	1,427,881	-	294,190
Restricted MCH West Texas Services	9,931,627	9,931,627	-	-
Assets whose use is Limited	27,246	-	19,346	7,899
TOTAL ASSETS	\$ 402,377,659	\$ 392,281,517	\$ 10,229,920	\$ (133,779)
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,691,204	\$ 4,691,204	\$ -	\$ -
Self-Insurance Liability - Current Portion	4,278,821	4,278,821	-	-
Accounts Payable	26,290,316	27,338,050	2,400,222	(3,447,957)
Accrued Interest	462,558	118,833	-	343,726
Accrued Salaries and Wages	9,669,926	4,718,278	5,668,308	(716,660)
Accrued Compensated Absences	5,154,140	4,373,916	179,568	600,656
Due to Third Party Payors	6,005,035	5,665,434	-	339,601
Deferred Revenue	7,353,781	355,892	713,651	6,284,238
Total Current Liabilities	63,905,781	51,540,428	8,961,750	3,403,604
ACCRUED POST RETIREMENT BENEFITS	38,706,017	36,712,422	-	1,993,596
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	57,487,014	59,516,989	-	(2,029,975)
Total Liabilities	161,701,093	149,372,119	8,961,750	3,367,224
FUND BALANCE	240,676,566	242,909,398	1,268,171	(3,501,003)
TOTAL LIABILITIES AND FUND BALANCE	\$ 402,377,659	\$ 392,281,517	\$ 10,229,920	\$ (133,779)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
SEVEN MONTHS ENDED APRIL 30, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Routine Revenue	\$ 8,587,871	\$ 8,257,000	4.0%	\$ 8,354,168	2.8%	\$ 62,737,531	\$ 60,513,920	3.7%	\$ 60,831,574	3.1%
Inpatient Ancillary Revenue	34,786,052	32,558,294	6.8%	31,066,495	12.0%	235,662,960	230,807,703	2.1%	230,034,740	2.4%
Outpatient Revenue	47,999,237	43,157,424	11.2%	42,582,676	12.7%	311,487,941	300,560,458	3.6%	267,584,598	16.4%
TOTAL PATIENT REVENUE	\$91,373,160	\$83,972,718	8.8%	\$82,003,338	11.4%	\$ 609,888,432	\$ 591,882,081	3.0%	\$ 558,450,912	9.2%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$51,494,987	\$45,129,781	14.1%	\$45,745,307	12.6%	\$338,677,365	\$319,344,470	6.1%	\$303,216,786	11.7%
Policy Adjustments	5,068,975	5,919,388	-14.4%	6,811,068	-25.6%	43,938,246	41,299,182	6.4%	38,116,075	15.3%
Uninsured Discount	4,928,289	5,319,887	-7.4%	4,708,244	4.7%	28,389,527	37,080,085	-23.4%	35,478,233	-20.0%
Indigent	1,961,939	1,858,024	5.6%	1,437,344	36.5%	11,920,144	13,187,699	-9.6%	9,577,946	24.5%
Provision for Bad Debts	7,514,016	5,620,944	33.7%	3,573,493	110.3%	43,595,573	38,892,606	12.1%	40,150,520	8.6%
TOTAL REVENUE DEDUCTIONS	\$70,968,206	\$63,848,024	11.2%	\$62,275,457	14.0%	\$466,520,854	\$449,804,042	3.7%	\$426,539,559	9.4%
	77.67%	76.03%		75.94%		76.49%	76.00%		76.38%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 441,667	\$ 541,667	-18.5%	\$ 620,624	-28.8%	\$ 2,941,790	3,791,667	-22.4%	\$ 4,434,013	-33.7%
DSRIP	1,000,000	1,000,000	0.0%	961,219	4.0%	7,000,000	7,000,000	0.0%	6,728,533	4.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	-	511,243	-	0.0%	-	-
TOTAL OTHER PATIENT REVENUE	\$ 1,441,667	\$ 1,541,667	-6.5%	\$ 1,581,843	-8.9%	\$ 10,453,033	\$ 10,791,667	-3.1%	\$ 11,162,546	-6.4%
NET PATIENT REVENUE	\$21,846,621	\$21,666,361	0.8%	\$21,309,724	2.5%	\$153,820,611	\$152,869,706	0.6%	\$143,073,898	7.5%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 3,205,007	\$ 3,990,667	-19.7%	\$ 3,997,886	-19.8%	\$ 24,682,680	\$ 26,599,282	-7.2%	\$ 32,398,279	-23.8%
Other Revenue	827,539	881,443	-6.1%	833,318	-0.7%	7,040,868	6,780,236	3.8%	6,002,575	17.3%
TOTAL OTHER REVENUE	\$ 4,032,546	\$ 4,872,110	-17.2%	\$ 4,831,205	-16.5%	\$ 31,723,547	\$ 33,379,518	-5.0%	\$ 38,400,855	-17.4%
NET OPERATING REVENUE	\$25,879,167	\$26,538,471	-2.5%	\$26,140,929	-1.0%	\$185,544,159	\$186,249,224	-0.4%	\$181,474,753	2.2%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$12,785,523	\$12,792,700	-0.1%	\$11,785,300	8.5%	\$ 87,228,140	\$ 90,426,667	-3.5%	\$ 82,288,762	6.0%
Benefits	2,768,699	2,778,846	-0.4%	3,204,745	-13.6%	20,340,674	19,539,936	4.1%	19,440,353	4.6%
Temporary Labor	612,160	427,323	43.3%	479,538	27.7%	4,288,897	3,191,216	34.4%	2,934,819	46.1%
Physician Fees	280,117	206,426	35.7%	341,566	-18.0%	2,510,838	1,625,021	54.5%	2,469,879	1.7%
Texas Tech Support	16,696	16,696	0.0%	16,753	-0.3%	116,873	116,873	0.0%	117,273	-0.3%
Purchased Services	2,747,696	2,859,710	-3.9%	2,261,956	21.5%	16,980,005	18,164,353	-6.5%	15,356,447	10.6%
Supplies	4,569,863	4,693,859	-2.6%	4,530,283	0.9%	32,664,230	33,476,295	-2.4%	32,010,951	2.0%
Utilities	325,445	366,545	-11.2%	349,836	-7.0%	2,211,632	2,590,076	-14.6%	2,538,204	-12.9%
Repairs and Maintenance	945,819	976,348	-3.1%	931,472	1.5%	6,720,394	6,692,984	0.4%	6,535,366	2.8%
Leases and Rent	143,131	133,718	7.0%	94,620	51.3%	986,776	934,706	5.6%	828,211	19.1%
Insurance	133,582	133,358	0.2%	101,260	31.9%	872,632	927,084	-5.9%	860,742	1.4%
Interest Expense	268,440	273,489	-1.8%	285,630	-6.0%	1,879,079	1,914,424	-1.8%	1,908,089	-1.5%
ECHDA	38,298	45,424	-15.7%	32,991	16.1%	260,727	323,083	-19.3%	339,808	-23.3%
Other Expense	222,957	245,823	-9.3%	121,520	83.5%	1,647,358	1,925,912	-14.5%	1,339,818	23.0%
TOTAL OPERATING EXPENSES	\$25,858,425	\$25,950,265	-0.4%	\$24,537,472	5.4%	\$178,708,254	\$181,848,630	-1.7%	\$168,968,721	5.8%
Depreciation/Amortization	\$ 1,735,354	\$ 1,753,776	-1.1%	\$ 1,790,908	-3.1%	\$ 12,204,525	\$ 12,219,537	-0.1%	\$ 12,787,777	-4.6%
(Gain) Loss on Sale of Assets	-	-	-100.0%	(100)	-100.0%	(6,540)	-	-100.0%	(38,880)	-83.2%
TOTAL OPERATING COSTS	\$27,593,779	\$27,704,042	-0.4%	\$26,328,280	4.8%	\$190,906,239	\$194,068,167	-1.6%	\$181,717,618	5.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,714,612)	\$ (1,165,571)	47.1%	\$ (187,351)	815.2%	\$ (5,362,080)	\$ (7,818,943)	-31.4%	\$ (242,865)	2107.8%
Operating Margin	-6.63%	-4.39%	50.9%	-0.72%	824.4%	-2.89%	-4.20%	-31.2%	-0.13%	2059.4%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 30,477	\$ 22,593	34.9%	\$ 1,000	2947.7%	\$ 227,212	\$ 146,072	55.5%	\$ 98,459	130.8%
Tobacco Settlement	777,932	885,046	0.0%	1,020,392	0.0%	777,932	885,046	0.0%	1,020,392	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	26,260	139,488	-81.2%	61,220	-57.1%	138,784	976,413	-85.8%	186,524	-25.6%
Build America Bonds Subsidy	84,233	76,492	10.1%	88,751	-5.1%	590,080	535,442	10.2%	583,844	1.1%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (795,709)	\$ (41,952)	1796.7%	\$ 984,012	-180.9%	\$ (3,628,072)	\$ (5,275,970)	-31.2%	\$ 1,646,352	-320.4%
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	-	\$ 11,812	\$ -	0.0%	\$ 119,011	-90.1%
Investment in Subsidiaries	26,097	7,407	252.3%	2,758	846.0%	115,257	51,847	122.3%	45,775	151.8%
CHANGE IN NET POSITION	\$ (769,613)	\$ (34,546)	2127.8%	\$ 986,770	-178.0%	\$ (3,501,003)	\$ (5,224,122)	-33.0%	\$ 1,811,138	-293.3%
EBIDA	\$ 1,234,180	\$ 1,992,720	-38.1%	\$ 3,063,309	-59.7%	\$ 10,582,600	\$ 8,909,840	18.8%	\$ 16,507,004	-35.9%