

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2016**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,037	1,084	-4.3%	1,094	-5.2%	8,338	8,581	-2.8%	8,562	-2.6%
Neonatal ICU (NICU)	22	22	-1.1%	26	-15.4%	198	178	11.3%	185	7.0%
Total Admissions	1,059	1,106	-4.2%	1,120	-5.4%	8,536	8,759	-2.5%	8,747	-2.4%
<u>Patient Days</u>										
Adult & Pediatric	4,408	4,176	5.6%	4,404	0.1%	36,562	35,160	4.0%	36,182	1.1%
ICU	399	483	-17.3%	519	-23.1%	3,596	3,862	-6.9%	4,012	-10.4%
CCU	364	473	-23.1%	535	-32.0%	3,606	3,786	-4.8%	3,965	-9.1%
NICU	380	372	2.1%	342	11.1%	3,239	2,976	8.8%	2,783	16.4%
Total Patient Days	5,551	5,504	0.9%	5,800	-4.3%	47,003	45,783	2.7%	46,942	0.1%
Observation (Obs) Days	759	517	46.9%	568	33.7%	5,551	4,120	34.7%	4,196	32.3%
Nursery Days	232	242	-4.0%	214	8.4%	1,572	1,933	-18.7%	1,841	-14.6%
Total Occupied Beds / Bassinets	6,542	6,262	4.5%	6,582	-0.6%	54,126	51,836	4.4%	52,979	2.2%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	4.99	4.74	5.3%	4.99	-0.1%	5.25	4.99	5.2%	5.16	1.8%
NICU	17.27	16.73	3.2%	13.15	31.3%	16.36	16.73	-2.2%	15.04	8.7%
Total ALOS	5.24	4.98	5.3%	5.18	1.2%	5.51	5.23	5.3%	5.37	2.6%
Average Daily Census	179.1	177.5	0.9%	187.1	-4.3%	192.6	187.6	2.7%	193.2	-0.3%
Hospital Case Mix Index (CMI)	1.5768	1.4398	9.5%	1.4220	10.9%	1.5027	1.4398	4.4%	1.4425	4.2%
<u>Medicare</u>										
Admissions	416	434	-4.1%	431	-3.5%	3,381	3,474	-2.7%	3,437	-1.6%
Patient Days	2,448	2,423	1.0%	2,361	3.7%	20,224	19,731	2.5%	19,996	1.1%
Average Length of Stay	5.88	5.58	5.4%	5.48	7.4%	5.98	5.68	5.3%	5.82	2.8%
Case Mix Index	1.7097			1.6505	3.6%	1.7497			1.8236	-4.1%
<u>Medicaid</u>										
Admissions	140	146	-4.1%	141	-0.7%	1,069	1,090	-1.9%	1,110	-3.7%
Patient Days	684	678	0.9%	590	15.9%	5,420	5,258	3.1%	5,289	2.5%
Average Length of Stay	4.89	4.64	5.2%	4.18	16.8%	5.07	4.82	5.1%	4.76	6.4%
Case Mix Index	1.2397			1.1697	6.0%	1.3663			0.8950	52.7%
<u>Commercial</u>										
Admissions	115	120	-4.2%	88	30.7%	886	909	-2.5%	846	4.7%
Patient Days	547	542	0.9%	522	4.8%	4,713	4,587	2.7%	3,861	22.1%
Average Length of Stay	4.76	4.52	5.3%	5.93	-19.8%	5.32	5.05	5.4%	4.56	16.6%
Case Mix Index	1.5423			1.5898	-3.0%	1.3663			1.3968	-2.2%
<u>Blue Cross</u>										
Admissions	134	140	-4.3%	150	-10.7%	1,250	1,281	-2.4%	1,234	1.3%
Patient Days	595	590	0.8%	741	-19.7%	5,487	5,326	3.0%	5,246	4.6%
Average Length of Stay	4.44	4.21	5.4%	4.94	-10.1%	4.39	4.16	5.6%	4.25	3.3%
Case Mix Index	1.3902			1.2894	7.8%	1.4370			1.5218	-5.6%
<u>Exchange</u>										
Admissions	2	2	0.0%	21	-90.5%	16	16	0.0%	56	-71.4%
Patient Days	5	5	0.0%	63	-92.1%	37	37	0.0%	206	-82.0%
Average Length of Stay	2.50	2.50	0.0%	3.00	-16.7%	2.31	2.31	0.0%	3.68	-37.1%
Case Mix Index	0.0731			1.3970	-94.8%	0.5709			2.4428	-76.6%
<u>Self Pay</u>										
Admissions	216	226	-4.4%	233	-7.3%	1,531	1,573	-2.7%	1,715	-10.7%
Patient Days	1,014	1,005	0.9%	1,316	-22.9%	9,275	9,073	2.2%	10,638	-12.8%
Average Length of Stay	4.69	4.45	5.6%	5.65	-16.9%	6.06	5.77	5.0%	6.20	-2.3%
Case Mix Index	1.7155			1.2239	40.2%	1.4665			1.4690	-0.2%
<u>All Other</u>										
Admissions	36	38	-5.3%	56	-35.7%	403	416	-3.1%	349	15.5%
Patient Days	263	261	0.8%	270	-2.6%	1,822	1,771	2.9%	1,827	-0.3%
Average Length of Stay	7.31	6.87	6.4%	4.82	51.5%	4.52	4.26	6.2%	5.23	-13.6%
Case Mix Index	1.9074			1.4542	31.2%	1.6641			1.3114	26.9%
<u>Radiology</u>										
InPatient	3,363	3,646	-7.8%	3,901	-13.8%	29,848	29,172	2.3%	30,694	-2.8%
OutPatient	7,697	7,876	-2.3%	7,442	3.4%	59,387	63,011	-5.8%	57,671	3.0%
<u>Cath Lab</u>										
InPatient	329	196	67.9%	199	65.3%	2,105	1,568	34.3%	1,580	33.2%
OutPatient	261	203	28.8%	183	42.6%	2,000	1,621	23.4%	1,412	41.6%
<u>Laboratory</u>										
InPatient	56,780	58,897	-3.6%	63,006	-9.9%	476,847	471,176	1.2%	496,531	-4.0%
OutPatient	37,697	38,519	-2.1%	35,797	5.3%	299,603	308,148	-2.8%	280,024	7.0%
NonPatient	6,726	5,515	22.0%	5,149	30.6%	50,532	44,120	14.5%	38,446	31.4%
<u>Sleep Lab</u>										
OutPatient	34	39	-12.5%	37	-8.1%	242	311	-22.2%	265	-8.7%
<u>Other</u>										
Deliveries	129	150	-14.2%	142	-9.2%	947	1,188	-20.3%	1,122	-15.6%
<u>Surgical Cases</u>										
InPatient	330	331	-0.2%	348	-5.2%	2,672	2,641	1.2%	2,518	6.1%
OutPatient	608	622	-2.3%	638	-4.7%	4,795	4,958	-3.3%	4,571	4.9%
Total Surgical Cases	938	953	-1.6%	986	-4.9%	7,467	7,599	-1.7%	7,089	5.3%

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	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
OutPatient (O/P)										
Emergency Room Visits	4,038	4,123	-2.1%	4,180	-3.4%	32,837	34,410	-4.6%	34,236	-4.1%
Chest Pain Center Visits	-	110	-100.0%	56	-100.0%	-	841	-100.0%	641	-100.0%
Total ER / CPC Visits	4,038	4,233	-4.6%	4,236	-4.7%	32,837	35,251	-6.8%	34,877	-5.8%
Observation Days	759	517	46.9%	568	33.7%	5,551	4,120	34.7%	4,196	32.3%
GI Procedures (Endo)	376	271	38.6%	218	72.5%	2,801	2,276	23.1%	1,829	53.1%
Other O/P Occasions of Service	23,857	27,110	-12.0%	24,823	-3.9%	197,670	216,879	-8.9%	200,166	-1.2%
Total O/P Occasions of Service	29,030	32,131	-9.6%	29,845	-2.7%	238,859	258,525	-7.6%	241,068	-0.9%
Hospital Operations										
Manhours Paid	291,369	288,051	1.2%	293,648	-0.8%	2,294,159	2,328,007	-1.5%	2,284,948	0.4%
FTE's	1,644.8	1,626.1	1.2%	1,658	-0.8%	1,645.4	1,669.7	-1.5%	1,645.5	0.0%
Adjusted Patient Days	10,454	9,319	12.2%	9,821	6.4%	87,056	77,121	12.9%	79,066	10.1%
Hours / Adjusted Patient Day	27.87	30.91	-9.8%	29.90	-6.8%	26.35	30.19	-12.7%	28.90	-8.8%
Occupancy - Actual Beds	63.3%	62.7%	0.9%	54.5%	16.0%	68.1%	66.3%	2.7%	56.3%	20.9%
FTE's per Adjusted Occupied Bed	4.9	5.4	-9.8%	5.2	-6.8%	4.6	5.3	-12.7%	5.1	-8.8%
InPatient Rehab Unit										
Admissions	27	34	-20.6%	30	-10.0%	281	302	-7.0%	277	1.4%
Patient Days	499	350	42.5%	300	66.3%	3,523	3,111	13.3%	2,809	25.4%
Average Length of Stay	18.5	10.3	79.4%	10.0	84.8%	12.5	10.3	21.7%	10.1	23.6%
Manhours Paid	6,705	6,146	9.1%	6,239	7.5%	54,645	48,473	12.7%	49,297	10.8%
FTE's	37.9	34.7	9.1%	35.2	7.5%	39.2	34.8	12.7%	35.5	10.4%
Center for Primary Care - Clements										
Total Medical Visits	1,074	1,055	1.8%	810	32.6%	9,654	9,067	6.5%	8,766	10.1%
Total Dental Visits	666	475	40.2%	309	115.5%	4,732	3,550	33.3%	2,511	88.5%
FTE's	6.2	9.6	-35.4%	9.1	-31.5%	7.0	9.6	-27.3%	9.0	-22.1%
Center for Primary Care - West University										
Total Medical Visits	621	719	-13.6%	293	111.9%	5,031	5,427	-7.3%	1,926	161.2%
Total Optometry	277	180	53.9%	115	140.9%	1,973	1,250	57.8%	590	234.4%
Manhours Paid	173	245	-29.5%	-	0.0%	1,486	1,927	-22.9%	441	237.1%
FTE's	1.0	1.4	-29.5%	-	0.0%	1.1	1.4	-22.9%	0.3	235.7%
Caremobile										
Visits	111	152	-27.0%	152	-27.0%	1,031	1,299	-20.6%	1,299	-20.6%
Manhours Paid	189	164	15.4%	200	-5.5%	1,410	1,446	-2.5%	1,471	-4.1%
FTE's	1.1	0.9	15.4%	1.1	-5.5%	1.0	1.0	-2.5%	1.1	-4.5%
Total ECHD Operations										
Total Admissions	1,086	1,140	-4.7%	1,150	-5.6%	8,817	9,061	-2.7%	9,024	-2.3%
Total Patient Days	6,050	5,854	3.4%	6,100	-0.8%	50,526	48,894	3.3%	49,751	1.6%
Total Patient and Obs Days	6,809	6,371	6.9%	6,668	2.1%	56,077	53,014	5.8%	53,947	3.9%
Total FTE's	1,690.9	1,672.7	1.1%	1,703.1	-0.7%	1,693.6	1,716.5	-1.3%	1,691.4	0.1%
Total FTE's per Adj Occupied Bed	4.6	4.8	-4.9%	4.8	-4.0%	4.4	4.7	-5.4%	4.7	-5.9%
Total Adjusted Patient Days	11,394	10,723	6.3%	11,016	3.4%	93,585	89,705	4.3%	87,571	6.9%
Hours / Adjusted Patient Day	26.29	27.63	-4.9%	27.39	-4.0%	25.23	26.68	-5.4%	26.82	-5.9%
OutPatient Factor	1.8833	1.8318	2.8%	1.8060	4.3%	1.8528	1.8350	1.0%	1.7602	5.3%
Blended O/P Factor	2.0691	2.0240	2.2%	1.9963	3.6%	2.0471	2.0308	0.8%	1.9294	6.1%
Total Adjusted Admissions	2,045	2,088	-2.1%	2,077	-1.5%	16,336	16,625	-1.7%	15,884	2.8%
Hours / Adjusted Admisssion	146.45	141.89	3.2%	145.26	0.8%	144.55	143.95	0.4%	147.86	-2.2%
FTE's - Hospital Contract	54.8	29.9	83.2%	29.0	88.8%	42.2	31.1	35.7%	30.1	40.0%
FTE's - Mgmt Services	48.8	43.0	13.5%	40.1	21.6%	49.6	43.0	15.4%	40.9	21.1%
Total FTE's (including Contract)	1,794.6	1,745.6	2.8%	1,772.3	1.3%	1,785.4	1,790.5	-0.3%	1,762.5	1.3%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.9	5.0	-3.3%	5.0	-2.1%	4.7	4.9	-4.4%	4.9	-4.8%
Urgent Care Visits										
Health & Wellness	424	639	-33.7%	581	-27.0%	4,740	5,919	-19.9%	5,381	-11.9%
Golder	535	689	-22.3%	626	-14.5%	5,468	6,495	-15.8%	5,905	-7.4%
JBS Clinic	676	717	-5.7%	651	3.8%	7,801	6,456	20.8%	5,869	32.9%
West University	465	507	-8.4%	515	-9.7%	4,327	3,697	17.0%	3,164	36.8%
Total Urgent Care Visits	2,100	2,552	-17.7%	2,373	-11.5%	22,336	22,567	-1.0%	20,319	9.9%
Wal-Mart Clinic Visits										
East Clinic	226	273	-17.2%	273	-17.2%	2,421	2,864	-15.5%	2,864	-15.5%
West Clinic	152	217	-30.0%	217	-30.0%	1,315	1,831	-28.2%	1,831	-28.2%
Total Wal-Mart Visits	378	490	-22.9%	490	-22.9%	3,736	4,695	-20.4%	4,695	-20.4%
Mission Fitness										
Memberships	2,344	2,666	-12.1%	2,555	-8.3%	2,344	2,666	-12.1%	2,555	-8.3%
Visits	8,345	9,211	-9.4%	8,868	-5.9%	64,764	72,695	-10.9%	71,403	-9.3%
LTACH										
Total Admissions	7	6	16.7%	-	0.0%	40	10	300.0%	-	0.0%
Total Patient Days	234	147	59.2%	-	0.0%	981	247	297.2%	-	0.0%
Average Length of Stay	33.43	24.50	36.4%	0.00	0.0%	24.53	24.70	-0.7%	0.00	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
EIGHT MONTHS ENDED MAY 31, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 75,430,641	\$ 51,470,952	\$ 3,146,409	\$ 20,813,280
Investments	25,086,610	40,081,285	-	(14,994,675)
Patient Accounts Receivable - Gross	174,043,903	123,854,050	16,081,964	34,107,889
Less: 3rd Party Allowances	(74,890,530)	(53,125,771)	(3,355,305)	(18,409,454)
Bad Debt Allowance	(60,443,555)	(39,919,274)	(8,747,905)	(11,776,375)
Net Patient Accounts Receivable	38,709,818	30,809,004	3,978,753	3,922,060
Taxes Receivable	5,823,678	6,139,597	-	(315,920)
Accounts Receivable - Other	28,116,556	31,272,441	1,479,994	(4,635,879)
Inventories	6,973,800	6,802,631	246,991	(75,822)
Prepaid Expenses	4,087,634	2,847,774	437,419	802,442
Total Current Assets	184,228,737	169,423,685	9,289,567	5,515,486
CAPITAL ASSETS:				
Property and Equipment	403,264,221	397,547,295	586,120	5,130,806
Construction in Progress	20,248,901	7,142,394	-	13,106,506
	423,513,121	404,689,689	586,120	18,237,313
Less: Accumulated Depreciation and Amortization	(231,336,441)	(217,637,984)	(229,491)	(13,468,966)
Total Capital Assets	192,176,680	187,051,705	356,629	4,768,347
INTANGIBLE ASSETS / GOODWILL - NET	910,772	812,560	564,378	(466,167)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,441,596	4,660,223	-	781,373
Restricted Assets Held in Endowment	6,499,834	6,405,192	-	94,642
Restricted Corner Escrow	-	12,568,645	-	(12,568,645)
Restricted MCH West Texas Services	1,658,864	1,427,881	-	230,983
Restricted MCH West Texas Services	9,931,627	9,931,627	-	-
Assets whose use is Limited	18,006	-	19,346	(1,340)
TOTAL ASSETS	\$ 400,866,116	\$ 392,281,517	\$ 10,229,920	\$ (1,645,321)
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,691,204	\$ 4,691,204	\$ -	\$ -
Self-Insurance Liability - Current Portion	4,278,821	4,278,821	-	-
Accounts Payable	28,183,867	27,338,050	2,400,222	(1,554,405)
Accrued Interest	731,737	118,833	-	612,905
Accrued Salaries and Wages	10,361,504	4,718,278	5,668,308	(25,082)
Accrued Compensated Absences	5,312,096	4,373,916	179,568	758,611
Due to Third Party Payors	5,880,567	5,665,434	-	215,133
Deferred Revenue	6,578,301	355,892	713,651	5,508,758
Total Current Liabilities	66,018,097	51,540,428	8,961,750	5,515,919
ACCRUED POST RETIREMENT BENEFITS	38,939,827	36,712,422	-	2,227,406
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	57,228,096	59,516,989	-	(2,288,894)
Total Liabilities	163,788,300	149,372,119	8,961,750	5,454,431
FUND BALANCE	237,077,816	242,909,398	1,268,171	(7,099,753)
TOTAL LIABILITIES AND FUND BALANCE	\$ 400,866,116	\$ 392,281,517	\$ 10,229,920	\$ (1,645,321)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
EIGHT MONTHS ENDED MAY 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Routine Revenue	\$ 8,429,396	\$ 8,296,181	1.6%	\$ 8,696,612	-3.1%	\$ 71,166,927	\$ 68,810,102	3.4%	\$ 69,528,186	2.4%
Inpatient Ancillary Revenue	35,030,699	33,107,039	5.8%	32,579,599	7.5%	270,693,659	263,914,742	2.6%	262,614,338	3.1%
Outpatient Revenue	46,464,517	42,397,412	9.6%	41,123,690	13.0%	357,952,459	342,957,870	4.4%	308,708,288	16.0%
TOTAL PATIENT REVENUE	\$89,924,612	\$83,800,632	7.3%	\$82,399,900	9.1%	\$ 699,813,044	\$ 675,682,713	3.6%	\$ 640,850,812	9.2%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$50,122,954	\$45,120,670	11.1%	\$45,276,002	10.7%	\$388,800,319	\$364,465,140	6.7%	\$348,492,787	11.6%
Policy Adjustments	7,575,038	5,864,410	29.2%	6,384,518	18.6%	51,513,283	47,163,592	9.2%	44,500,593	15.8%
Uninsured Discount	4,178,628	5,269,093	-20.7%	4,532,056	-7.8%	32,568,155	42,349,178	-23.1%	40,010,289	-18.6%
Indigent	3,175,600	1,870,460	69.8%	1,362,307	133.1%	15,095,743	15,058,159	0.2%	10,940,253	38.0%
Provision for Bad Debts	5,136,675	5,504,352	-6.7%	6,216,778	-17.4%	48,732,248	44,396,958	9.8%	46,367,298	5.1%
TOTAL REVENUE DEDUCTIONS	\$70,188,895	\$63,628,985	10.3%	\$63,771,661	10.1%	\$536,709,749	\$513,433,027	4.5%	\$490,311,220	9.5%
	78.05%	75.93%		77.39%		76.69%	75.99%		76.51%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ (1,027,400)	\$ 541,667	-289.7%	\$ 660,363	-255.6%	\$ 1,914,389	4,333,333	-55.8%	\$ 5,094,375	-62.4%
DSRIP	1,000,000	1,000,000	0.0%	961,219	4.0%	8,000,000	8,000,000	0.0%	7,689,752	4.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	-	511,243	-	0.0%	-	-
TOTAL OTHER PATIENT REVENUE	\$ (27,400)	\$ 1,541,667	-101.8%	\$ 1,621,582	-101.7%	\$ 10,425,632	\$ 12,333,333	-15.5%	\$ 12,784,127	-18.4%
NET PATIENT REVENUE	\$19,708,316	\$21,713,314	-9.2%	\$20,249,820	-2.7%	\$173,528,928	\$174,583,020	-0.6%	\$163,323,719	6.2%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 3,453,745	\$ 4,215,233	-18.1%	\$ 4,641,257	-25.6%	\$ 28,136,424	\$ 30,814,516	-8.7%	\$ 37,039,536	-24.0%
Other Revenue	889,740	865,185	2.8%	843,226	5.5%	7,930,608	7,645,421	3.7%	6,845,801	15.8%
TOTAL OTHER REVENUE	\$ 4,343,485	\$ 5,080,418	-14.5%	\$ 5,484,483	-20.8%	\$ 36,067,033	\$ 38,459,936	-6.2%	\$ 43,885,338	-17.8%
NET OPERATING REVENUE	\$24,051,802	\$26,793,732	-10.2%	\$25,734,303	-6.5%	\$209,595,960	\$213,042,956	-1.6%	\$207,209,056	1.2%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$12,676,965	\$12,894,246	-1.7%	\$12,204,141	3.9%	\$ 99,905,105	\$103,320,913	-3.3%	\$ 94,492,903	5.7%
Benefits	3,218,661	3,377,043	-4.7%	3,557,188	-9.5%	23,559,335	22,916,979	2.8%	22,997,541	2.4%
Temporary Labor	909,831	410,838	121.5%	804,137	13.1%	5,198,728	3,602,054	44.3%	3,738,956	39.0%
Physician Fees	316,628	189,210	67.3%	350,611	-9.7%	2,827,466	1,814,231	55.8%	2,820,491	0.2%
Texas Tech Support	16,696	16,696	0.0%	16,754	-0.3%	133,569	133,569	0.0%	134,027	-0.3%
Purchased Services	2,337,209	2,472,733	-5.5%	2,016,227	15.9%	19,317,213	20,637,087	-6.4%	17,372,674	11.2%
Supplies	4,615,019	4,717,639	-2.2%	4,457,813	3.5%	37,279,249	38,193,934	-2.4%	36,468,763	2.2%
Utilities	304,601	356,510	-14.6%	347,847	-12.4%	2,516,233	2,946,586	-14.6%	2,886,051	-12.8%
Repairs and Maintenance	894,481	856,639	4.4%	795,658	12.4%	7,614,875	7,549,623	0.9%	7,331,023	3.9%
Leases and Rent	144,669	133,718	8.2%	125,826	15.0%	1,131,445	1,068,424	5.9%	954,037	18.6%
Insurance	139,438	134,158	3.9%	137,737	1.2%	1,012,069	1,061,242	-4.6%	998,479	1.4%
Interest Expense	268,440	273,489	-1.8%	272,584	-1.5%	2,147,518	2,187,913	-1.8%	2,180,673	-1.5%
ECHDA	54,841	55,424	-1.1%	20,710	164.8%	315,568	378,507	-16.6%	360,518	-12.5%
Other Expense	194,778	268,711	-27.5%	1,192,120	-83.7%	1,842,136	2,194,623	-16.1%	2,531,938	-27.2%
TOTAL OPERATING EXPENSES	\$26,092,255	\$26,157,055	-0.2%	\$26,299,354	-0.8%	\$204,800,509	\$208,005,684	-1.5%	\$195,268,075	4.9%
Depreciation/Amortization	\$ 1,730,608	\$ 1,744,210	-0.8%	\$ 1,787,815	-3.2%	\$ 13,935,133	\$ 13,963,748	-0.2%	\$ 14,575,592	-4.4%
(Gain) Loss on Sale of Assets	-	-	-100.0%	(165)	-100.0%	(6,540)	-	-100.0%	(39,045)	-83.3%
TOTAL OPERATING COSTS	\$27,822,863	\$27,901,265	-0.3%	\$28,087,003	-0.9%	\$218,729,102	\$221,969,432	-1.5%	\$209,804,621	4.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (3,771,061)	\$ (1,107,533)	240.5%	\$ (2,352,700)	60.3%	\$ (9,133,142)	\$ (8,926,476)	2.3%	\$ (2,595,565)	251.9%
Operating Margin	-15.68%	-4.13%	279.3%	-9.14%	71.5%	-4.36%	-4.19%	4.0%	-1.25%	247.9%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 16,205	\$ 22,900	-29.2%	\$ 1,093	1383.2%	\$ 243,417	\$ 168,972	44.1%	\$ 99,551	144.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	777,932	885,046	-12.1%	1,020,392	-23.8%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	56,148	139,488	-59.7%	25,756	118.0%	194,932	1,115,901	-82.5%	212,280	-8.2%
Build America Bonds Subsidy	84,233	76,492	10.1%	86,311	-2.4%	674,312	611,934	10.2%	670,155	0.6%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (3,614,476)	\$ (868,654)	316.1%	\$ (2,239,540)	61.4%	\$ (7,242,548)	\$ (6,144,623)	17.9%	\$ (593,188)	1121.0%
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	-	\$ 11,812	\$ -	0.0%	\$ 119,011	-90.1%
Investment in Subsidiaries	15,726	7,407	112.3%	7,152	119.9%	130,983	59,254	121.1%	52,928	147.5%
CHANGE IN NET POSITION	\$ (3,598,750)	\$ (861,247)	317.9%	\$ (2,232,388)	61.2%	\$ (7,099,753)	\$ (6,085,369)	16.7%	\$ (421,249)	1585.4%
EBIDA	\$ (1,599,702)	\$ 1,156,453	-238.3%	\$ (171,989)	830.1%	\$ 8,982,898	\$ 10,066,292	-10.8%	\$ 16,335,015	-45.0%