

ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
JUNE 2016

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,073	1,078	-0.4%	1,049	2.3%	9,411	9,659	-2.6%	9,611	-2.1%
Neonatal ICU (NICU)	32	23	37.3%	18	77.8%	230	201	14.3%	203	13.3%
<b>Total Admissions</b>	<b>1,105</b>	<b>1,101</b>	<b>0.4%</b>	<b>1,067</b>	<b>3.6%</b>	<b>9,641</b>	<b>9,860</b>	<b>-2.2%</b>	<b>9,814</b>	<b>-1.8%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,165	4,058	2.6%	4,353	-4.3%	40,727	39,218	3.8%	40,535	0.5%
ICU	434	506	-14.2%	482	-10.0%	4,030	4,368	-7.7%	4,494	-10.3%
CCU	401	496	-19.1%	458	-12.4%	4,007	4,282	-6.4%	4,423	-9.4%
NICU	365	390	-6.4%	297	22.9%	3,604	3,365	7.1%	3,080	17.0%
<b>Total Patient Days</b>	<b>5,365</b>	<b>5,450</b>	<b>-1.6%</b>	<b>5,590</b>	<b>-4.0%</b>	<b>52,368</b>	<b>51,233</b>	<b>2.2%</b>	<b>52,532</b>	<b>-0.3%</b>
Observation (Obs) Days	725	541	33.9%	528	37.4%	6,276	4,662	34.6%	4,724	32.9%
Nursery Days	240	253	-5.2%	205	17.1%	1,812	2,186	-17.1%	2,046	-11.4%
<b>Total Occupied Beds / Bassinets</b>	<b>6,330</b>	<b>6,244</b>	<b>1.4%</b>	<b>6,323</b>	<b>0.1%</b>	<b>60,456</b>	<b>58,081</b>	<b>4.1%</b>	<b>59,302</b>	<b>1.9%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.66	4.70	-0.7%	5.05	-7.6%	5.18	4.96	4.6%	5.15	0.7%
NICU	11.41	16.73	-31.8%	16.50	-30.9%	15.67	16.73	-6.3%	15.17	3.3%
<b>Total ALOS</b>	<b>4.86</b>	<b>4.95</b>	<b>-1.9%</b>	<b>5.24</b>	<b>-7.3%</b>	<b>5.43</b>	<b>5.20</b>	<b>4.5%</b>	<b>5.35</b>	<b>1.5%</b>
<b>Average Daily Census</b>	<b>178.8</b>	<b>181.7</b>	<b>-1.6%</b>	<b>186.3</b>	<b>-4.0%</b>	<b>191.1</b>	<b>187.0</b>	<b>2.2%</b>	<b>192.4</b>	<b>-0.7%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.6545</b>	<b>1.4398</b>	<b>14.9%</b>	<b>1.4394</b>	<b>14.9%</b>	<b>1.4970</b>	<b>1.4398</b>	<b>4.0%</b>	<b>1.4425</b>	<b>3.8%</b>
<b>Medicare</b>										
Admissions	439	438	0.2%	390	12.6%	3,820	3,912	-2.4%	3,827	-0.2%
Patient Days	2,311	2,349	-1.6%	2,321	-0.4%	22,535	22,080	2.1%	22,317	1.0%
Average Length of Stay	5.26	5.36	-1.8%	5.95	-11.5%	5.90	5.64	4.5%	5.83	1.2%
Case Mix Index	1.7343			1.7102	1.4%	1.7512			1.8236	-4.0%
<b>Medicaid</b>										
Admissions	161	160	0.6%	115	40.0%	1,230	1,250	-1.6%	1,225	0.4%
Patient Days	728	739	-1.5%	560	30.0%	6,148	5,997	2.5%	5,849	5.1%
Average Length of Stay	4.52	4.62	-2.1%	4.87	-7.1%	5.00	4.80	4.2%	4.77	4.7%
Case Mix Index	0.9682			0.0949	920.2%	1.1377			0.8950	27.1%
<b>Commercial</b>										
Admissions	108	108	0.0%	126	-14.3%	994	1,017	-2.3%	972	2.3%
Patient Days	533	541	-1.5%	534	-0.2%	5,246	5,128	2.3%	4,395	19.4%
Average Length of Stay	4.94	5.01	-1.5%	4.24	16.4%	5.28	5.04	4.7%	4.52	16.7%
Case Mix Index	1.3660			1.2270	11.3%	1.3697			1.3968	-1.9%
<b>Blue Cross</b>										
Admissions	144	143	0.7%	193	-25.4%	1,394	1,424	-2.1%	1,427	-2.3%
Patient Days	558	567	-1.6%	825	-32.4%	6,045	5,893	2.6%	6,071	-0.4%
Average Length of Stay	3.88	3.97	-2.3%	4.27	-9.3%	4.34	4.14	4.8%	4.25	1.9%
Case Mix Index	1.2557			1.5353	-18.2%	1.4267			1.5218	-6.2%
<b>Exchange</b>										
Admissions	-	-	0.0%	2	-100.0%	16	16	0.0%	58	-72.4%
Patient Days	-	-	0.0%	9	-100.0%	37	37	0.0%	215	-82.8%
Average Length of Stay	-	-	0.0%	4.50	-100.0%	2.31	2.31	0.0%	3.71	-37.6%
Case Mix Index	0.0000			10.9883	-100.0%	0.5709			2.4428	-76.6%
<b>Self Pay</b>										
Admissions	202	201	0.5%	193	4.7%	1,733	1,774	-2.3%	1,908	-9.2%
Patient Days	1,029	1,045	-1.5%	1,103	-6.7%	10,304	10,118	1.8%	11,741	-12.2%
Average Length of Stay	5.09	5.20	-2.0%	5.72	-10.9%	5.95	5.70	4.2%	6.15	-3.4%
Case Mix Index	1.1513			1.3028	-11.6%	1.4527			1.4690	-1.1%
<b>All Other</b>										
Admissions	51	51	0.0%	48	6.3%	454	467	-2.8%	397	14.4%
Patient Days	206	209	-1.4%	247	-16.6%	2,028	1,980	2.4%	2,074	-2.2%
Average Length of Stay	4.04	4.10	-1.4%	5.15	-21.5%	4.47	4.24	5.4%	5.22	-14.5%
Case Mix Index	1.6545			1.8844	-12.2%	1.6686			1.3114	27.2%
<b>Radiology</b>										
InPatient	3,719	3,820	-2.6%	3,651	1.9%	33,567	32,992	1.7%	34,345	-2.3%
OutPatient	7,338	8,251	-11.1%	7,564	-3.0%	66,725	71,263	-6.4%	65,235	2.3%
<b>Cath Lab</b>										
InPatient	276	205	34.5%	196	40.8%	2,381	1,773	34.3%	1,776	34.1%
OutPatient	283	212	33.3%	222	27.5%	2,283	1,833	24.5%	1,634	39.7%
<b>Laboratory</b>										
InPatient	57,672	61,702	-6.5%	59,484	-3.0%	534,519	532,878	0.3%	556,015	-3.9%
OutPatient	36,782	40,353	-8.8%	35,382	4.0%	336,385	348,501	-3.5%	315,406	6.7%
NonPatient	6,900	5,778	19.4%	5,729	20.4%	57,432	49,897	15.1%	44,175	30.0%
<b>Sleep Lab</b>										
OutPatient	39	41	-4.2%	36	8.3%	281	352	-20.1%	301	-6.6%
<b>Other</b>										
Deliveries	130	156	-16.5%	147	-11.6%	1,077	1,344	-19.8%	1,269	-15.1%
<b>Surgical Cases</b>										
InPatient	302	346	-12.8%	355	-14.9%	2,974	2,987	-0.4%	2,873	3.5%
OutPatient	599	652	-8.1%	601	-0.3%	5,394	5,610	-3.8%	5,172	4.3%
<b>Total Surgical Cases</b>	<b>901</b>	<b>998</b>	<b>-9.8%</b>	<b>956</b>	<b>-5.8%</b>	<b>8,368</b>	<b>8,597</b>	<b>-2.7%</b>	<b>8,045</b>	<b>4.0%</b>

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>OutPatient (O/P)</b>										
Emergency Room Visits	3,885	4,202	-7.5%	4,202	-7.5%	36,722	38,612	-4.9%	38,438	-4.5%
Chest Pain Center Visits	-	101	-100.0%	62	-100.0%	-	942	-100.0%	703	-100.0%
<b>Total ER / CPC Visits</b>	<b>3,885</b>	<b>4,303</b>	<b>-9.7%</b>	<b>4,264</b>	<b>-8.9%</b>	<b>36,722</b>	<b>39,554</b>	<b>-7.2%</b>	<b>39,141</b>	<b>-6.2%</b>
Observation Days	725	541	33.9%	528	37.4%	6,276	4,662	34.6%	4,724	32.9%
GI Procedures (Endo)	269	275	-2.2%	221	21.7%	3,070	2,551	20.4%	2,050	49.8%
Other O/P Occasions of Service	23,831	28,401	-16.1%	25,471	-6.4%	221,501	245,280	-9.7%	225,637	-1.8%
<b>Total O/P Occasions of Service</b>	<b>28,710</b>	<b>33,520</b>	<b>-14.3%</b>	<b>30,484</b>	<b>-5.8%</b>	<b>267,569</b>	<b>292,045</b>	<b>-8.4%</b>	<b>271,552</b>	<b>-1.5%</b>
<b>Hospital Operations</b>										
Manhours Paid	283,743	290,290	-2.3%	285,520	-0.6%	2,577,901	2,618,297	-1.5%	2,570,468	0.3%
FTE's	1,655.2	1,693.4	-2.3%	1,666	-0.6%	1,646.5	1,672.3	-1.5%	1,647.7	-0.1%
Adjusted Patient Days	9,931	9,193	8.0%	9,429	5.3%	96,987	86,314	12.4%	88,495	9.6%
Hours / Adjusted Patient Day	28.57	31.58	-9.5%	30.28	-5.6%	26.58	30.33	-12.4%	29.05	-8.5%
Occupancy - Actual Beds	63.2%	64.2%	-1.6%	54.3%	16.3%	67.5%	66.1%	2.2%	56.1%	20.4%
FTE's per Adjusted Occupied Bed	5.0	5.5	-9.5%	5.3	-5.6%	4.7	5.3	-12.4%	5.1	-8.5%
<b>InPatient Rehab Unit</b>										
Admissions	38	36	5.6%	33	15.2%	319	338	-5.6%	310	2.9%
Patient Days	410	371	10.6%	317	29.3%	3,933	3,481	13.0%	3,126	25.8%
Average Length of Stay	10.8	10.3	4.8%	9.6	12.3%	12.3	10.3	19.7%	10.1	22.3%
Manhours Paid	6,034	5,702	5.8%	5,720	5.5%	60,678	54,175	12.0%	55,018	10.3%
FTE's	35.2	33.3	5.8%	33.4	5.5%	38.8	34.6	12.0%	35.3	9.9%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,086	964	12.6%	949	14.4%	10,740	10,031	7.1%	9,715	10.6%
Total Dental Visits	742	375	97.9%	363	104.4%	5,474	3,925	39.5%	2,874	90.5%
FTE's	6.5	9.6	-32.5%	8.3	-21.7%	6.9	9.6	-27.9%	8.9	-22.1%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	576	599	-3.8%	214	169.2%	5,607	6,026	-7.0%	2,140	162.0%
Total Optometry	264	180	46.7%	128	106.3%	2,237	1,430	56.4%	718	211.6%
Manhours Paid	168	237	-29.2%	157	6.8%	1,654	2,164	-23.6%	598	176.6%
FTE's	1.0	1.4	-29.2%	0.9	6.8%	1.1	1.4	-23.6%	0.4	175.6%
<b>Caremobile</b>										
Visits	66	108	-38.9%	108	-38.9%	1,097	1,407	-22.0%	1,407	-22.0%
Manhours Paid	177	123	43.9%	179	-1.4%	1,587	1,569	1.1%	1,650	-3.8%
FTE's	1.0	0.7	43.9%	1.0	-1.4%	1.0	1.0	1.1%	1.1	-4.2%
<b>Total ECHD Operations</b>										
Total Admissions	1,143	1,137	0.5%	1,100	3.9%	9,960	10,198	-2.3%	10,124	-1.6%
Total Patient Days	5,775	5,820	-0.8%	5,907	-2.2%	56,301	54,714	2.9%	55,658	1.2%
Total Patient and Obs Days	6,500	6,362	2.2%	6,435	1.0%	62,577	59,376	5.4%	60,382	3.6%
Total FTE's	1,698.8	1,738.3	-2.3%	1,709.1	-0.6%	1,694.2	1,718.9	-1.4%	1,693.3	0.1%
Total FTE's per Adj Occupied Bed	4.8	4.9	-1.7%	4.8	0.2%	4.5	4.7	-5.0%	4.7	-5.3%
<b>Total Adjusted Patient Days</b>	<b>10,690</b>	<b>10,751</b>	<b>-0.6%</b>	<b>10,773</b>	<b>-0.8%</b>	<b>104,276</b>	<b>100,456</b>	<b>3.8%</b>	<b>98,358</b>	<b>6.0%</b>
<b>Hours / Adjusted Patient Day</b>	<b>27.24</b>	<b>27.72</b>	<b>-1.7%</b>	<b>27.20</b>	<b>0.2%</b>	<b>25.44</b>	<b>26.79</b>	<b>-5.0%</b>	<b>26.86</b>	<b>-5.3%</b>
<b>OutPatient Factor</b>	<b>1.8511</b>	<b>1.8472</b>	<b>0.2%</b>	<b>1.8238</b>	<b>1.5%</b>	<b>1.8526</b>	<b>1.8364</b>	<b>0.9%</b>	<b>1.7672</b>	<b>4.8%</b>
<b>Blended O/P Factor</b>	<b>2.0574</b>	<b>2.0589</b>	<b>-0.1%</b>	<b>2.0169</b>	<b>2.0%</b>	<b>2.0483</b>	<b>2.0339</b>	<b>0.7%</b>	<b>1.9391</b>	<b>5.6%</b>
<b>Total Adjusted Admissions</b>	<b>2,116</b>	<b>2,100</b>	<b>0.7%</b>	<b>2,006</b>	<b>5.5%</b>	<b>18,452</b>	<b>18,725</b>	<b>-1.5%</b>	<b>17,891</b>	<b>3.1%</b>
<b>Hours / Adjusted Admisssion</b>	<b>137.64</b>	<b>141.89</b>	<b>-3.0%</b>	<b>146.05</b>	<b>-5.8%</b>	<b>143.76</b>	<b>143.72</b>	<b>0.0%</b>	<b>147.65</b>	<b>-2.6%</b>
<b>FTE's - Hospital Contract</b>	<b>59.6</b>	<b>31.4</b>	<b>89.4%</b>	<b>41.2</b>	<b>44.4%</b>	<b>44.1</b>	<b>31.1</b>	<b>41.6%</b>	<b>31.3</b>	<b>40.6%</b>
<b>FTE's - Mgmt Services</b>	<b>46.7</b>	<b>43.0</b>	<b>8.7%</b>	<b>43.3</b>	<b>7.9%</b>	<b>49.3</b>	<b>43.0</b>	<b>14.6%</b>	<b>41.2</b>	<b>19.6%</b>
<b>Total FTE's (including Contract)</b>	<b>1,805.1</b>	<b>1,812.8</b>	<b>-0.4%</b>	<b>1,793.7</b>	<b>0.6%</b>	<b>1,787.6</b>	<b>1,793.0</b>	<b>-0.3%</b>	<b>1,765.9</b>	<b>1.2%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>5.1</b>	<b>5.1</b>	<b>0.1%</b>	<b>5.0</b>	<b>1.4%</b>	<b>4.7</b>	<b>4.9</b>	<b>-4.0%</b>	<b>4.9</b>	<b>-4.2%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	374	605	-38.2%	550	-32.0%	5,114	6,524	-21.6%	5,931	-13.8%
Golder	453	674	-32.8%	613	-26.1%	5,921	7,169	-17.4%	6,518	-9.2%
JBS Clinic	619	727	-14.9%	661	-6.4%	8,420	7,183	17.2%	6,530	28.9%
West University	431	442	-2.6%	449	-4.0%	4,758	4,139	15.0%	3,613	31.7%
<b>Total Urgent Care Visits</b>	<b>1,877</b>	<b>2,449</b>	<b>-23.3%</b>	<b>2,273</b>	<b>-17.4%</b>	<b>24,213</b>	<b>25,015</b>	<b>-3.2%</b>	<b>22,592</b>	<b>7.2%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	281	170	65.3%	265	6.0%	2,702	3,034	-10.9%	3,129	-13.6%
West Clinic	129	197	-34.5%	138	-6.5%	1,444	2,028	-28.8%	1,969	-26.7%
<b>Total Wal-Mart Visits</b>	<b>410</b>	<b>367</b>	<b>11.7%</b>	<b>403</b>	<b>1.7%</b>	<b>4,146</b>	<b>5,062</b>	<b>-18.1%</b>	<b>5,098</b>	<b>-18.7%</b>
<b>Mission Fitness</b>										
Memberships	2,298	2,663	-13.7%	2,534	-9.3%	2,298	2,663	-13.7%	2,534	-9.3%
Visits	7,845	9,466	-17.1%	8,770	-10.5%	72,609	82,161	-11.6%	80,173	-9.4%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
NINE MONTHS ENDED JUNE 30, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 72,993,572	\$ 51,470,952	\$ 3,146,409	\$ 18,376,211
Investments	35,084,594	40,081,285	-	(4,996,691)
Patient Accounts Receivable - Gross	172,141,420	123,854,050	16,081,964	32,205,406
Less: 3rd Party Allowances	(68,625,094)	(53,125,771)	(3,355,305)	(12,144,018)
Bad Debt Allowance	(65,000,109)	(39,919,274)	(8,747,905)	(16,332,929)
Net Patient Accounts Receivable	38,516,217	30,809,004	3,978,753	3,728,459
Taxes Receivable	5,573,678	6,139,597	-	(565,920)
Accounts Receivable - Other	23,983,859	31,272,441	1,479,994	(8,768,576)
Inventories	6,912,758	6,802,631	246,991	(136,864)
Prepaid Expenses	3,523,210	2,847,774	437,419	238,017
<b>Total Current Assets</b>	<b>186,587,887</b>	<b>169,423,685</b>	<b>9,289,567</b>	<b>7,874,636</b>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	403,405,124	397,547,295	586,120	5,271,709
Construction in Progress	16,151,648	7,142,394	-	9,009,254
	419,556,772	404,689,689	586,120	14,280,963
Less: Accumulated Depreciation and Amortization	(232,992,418)	(217,637,984)	(229,491)	(15,124,943)
<b>Total Capital Assets</b>	<b>186,564,354</b>	<b>187,051,705</b>	<b>356,629</b>	<b>(843,980)</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>843,809</b>	<b>812,560</b>	<b>564,378</b>	<b>(533,129)</b>
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	6,386,435	4,660,223	-	1,726,213
Restricted Assets Held in Endowment	6,364,243	6,405,192	-	(40,949)
Restricted Corner Escrow	6,144,243	12,568,645	-	(6,424,402)
Restricted MCH West Texas Services	1,679,782	1,427,881	-	251,901
Restricted MCH West Texas Services	9,931,627	9,931,627	-	-
Assets whose use is Limited	19,671	-	19,346	324
<b>TOTAL ASSETS</b>	<b>\$ 404,522,051</b>	<b>\$ 392,281,517</b>	<b>\$ 10,229,920</b>	<b>\$ 2,010,613</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 4,691,204	\$ 4,691,204	\$ -	\$ -
Self-Insurance Liability - Current Portion	2,924,832	4,278,821	-	(1,353,989)
Accounts Payable	35,061,668	27,338,050	2,400,222	5,323,395
Accrued Interest	888,507	118,833	-	769,675
Accrued Salaries and Wages	10,087,832	4,718,278	5,668,308	(298,754)
Accrued Compensated Absences	5,203,731	4,373,916	179,568	650,246
Due to Third Party Payors	5,851,811	5,665,434	-	186,377
Deferred Revenue	5,641,722	355,892	713,651	4,572,179
<b>Total Current Liabilities</b>	<b>70,351,307</b>	<b>51,540,428</b>	<b>8,961,750</b>	<b>9,849,129</b>
ACCRUED POST RETIREMENT BENEFITS	39,279,406	36,712,422	-	2,566,985
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	56,968,700	59,516,989	-	(2,548,290)
<b>Total Liabilities</b>	<b>168,201,693</b>	<b>149,372,119</b>	<b>8,961,750</b>	<b>9,867,824</b>
<b>FUND BALANCE</b>	<b>236,320,358</b>	<b>242,909,398</b>	<b>1,268,171</b>	<b>(7,857,211)</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 404,522,051</b>	<b>\$ 392,281,517</b>	<b>\$ 10,229,920</b>	<b>\$ 2,010,613</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
NINE MONTHS ENDED JUNE 30, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Routine Revenue	\$ 8,291,681	\$ 8,310,599	-0.2%	\$ 8,342,578	-0.6%	\$ 79,458,608	\$ 77,120,701	3.0%	\$ 77,870,764	2.0%
Inpatient Ancillary Revenue	35,929,236	33,767,675	6.4%	32,748,057	9.7%	306,622,895	297,682,417	3.0%	295,362,395	3.8%
Outpatient Revenue	46,759,440	44,556,590	4.9%	41,783,862	11.9%	404,711,898	387,514,460	4.4%	350,492,150	15.5%
<b>TOTAL PATIENT REVENUE</b>	<b>\$90,980,356</b>	<b>\$86,634,864</b>	<b>5.0%</b>	<b>\$82,874,497</b>	<b>9.8%</b>	<b>\$ 790,793,400</b>	<b>\$ 762,317,578</b>	<b>3.7%</b>	<b>\$ 723,725,309</b>	<b>9.3%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$46,534,691	\$46,541,796	0.0%	\$45,625,416	2.0%	\$435,335,010	\$411,006,936	5.9%	\$394,118,203	10.5%
Policy Adjustments	6,841,627	6,102,281	12.1%	5,352,992	27.8%	58,354,911	53,265,873	9.6%	49,853,585	17.1%
Uninsured Discount	3,353,288	5,564,583	-39.7%	6,080,449	-44.9%	35,921,443	47,913,761	-25.0%	46,090,738	-22.1%
Indigent	2,791,191	1,918,816	45.5%	4,934,300	-43.4%	17,886,935	16,976,975	5.4%	15,874,552	12.7%
Provision for Bad Debts	10,661,650	5,861,425	81.9%	1,241,742	758.6%	59,393,898	50,258,383	18.2%	47,609,040	24.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 70,182,448</b>	<b>\$ 65,988,901</b>	<b>6.4%</b>	<b>\$ 63,234,899</b>	<b>11.0%</b>	<b>\$ 606,892,197</b>	<b>\$ 579,421,928</b>	<b>4.7%</b>	<b>\$ 553,546,119</b>	<b>9.6%</b>
	<b>77.14%</b>	<b>76.17%</b>		<b>76.30%</b>		<b>76.74%</b>	<b>76.01%</b>		<b>76.49%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 491,667	\$ 541,667	-9.2%	\$ 645,809	-23.9%	\$ 2,406,056	4,875,000	-50.6%	\$ 5,740,184	-58.1%
DSRIP	1,000,000	1,000,000	0.0%	961,219	4.0%	9,000,000	9,000,000	0.0%	8,650,971	4.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	-	511,243	-	0.0%	-	-
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,491,667</b>	<b>\$ 1,541,667</b>	<b>-3.2%</b>	<b>\$ 1,607,028</b>	<b>-7.2%</b>	<b>\$ 11,917,299</b>	<b>\$ 13,875,000</b>	<b>-14.1%</b>	<b>\$ 14,391,155</b>	<b>-17.2%</b>
<b>NET PATIENT REVENUE</b>	<b>\$22,289,575</b>	<b>\$22,187,630</b>	<b>0.5%</b>	<b>\$21,246,626</b>	<b>4.9%</b>	<b>\$ 195,818,503</b>	<b>\$ 196,770,649</b>	<b>-0.5%</b>	<b>\$ 184,570,345</b>	<b>6.1%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 2,784,830	\$ 4,050,784	-31.3%	\$ 3,784,783	-26.4%	\$ 30,921,254	\$ 34,865,300	-11.3%	\$ 40,824,319	-24.3%
Other Revenue	725,735	974,123	-6.0%	952,447	-23.8%	8,656,073	8,619,543	0.4%	7,798,248	11.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 3,510,565</b>	<b>\$ 5,024,907</b>	<b>-30.1%</b>	<b>\$ 4,737,230</b>	<b>-25.9%</b>	<b>\$ 39,577,328</b>	<b>\$ 43,484,843</b>	<b>-9.0%</b>	<b>\$ 48,622,568</b>	<b>-18.6%</b>
<b>NET OPERATING REVENUE</b>	<b>\$25,800,140</b>	<b>\$27,212,537</b>	<b>-5.2%</b>	<b>\$25,983,856</b>	<b>-0.7%</b>	<b>\$235,395,830</b>	<b>\$240,255,492</b>	<b>-2.0%</b>	<b>\$233,192,913</b>	<b>0.9%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$12,143,707	\$13,021,650	-6.7%	\$11,839,418	2.6%	\$112,048,812	\$116,342,563	-3.7%	\$106,332,321	5.4%
Benefits	2,712,786	2,798,098	-3.0%	2,493,996	8.8%	26,272,121	25,715,077	2.2%	25,491,537	3.1%
Temporary Labor	805,046	415,228	93.9%	558,127	44.2%	6,003,774	4,017,282	49.4%	4,297,083	39.7%
Physician Fees	300,368	193,535	55.2%	334,263	-10.1%	3,127,833	2,007,766	55.8%	3,154,753	-0.9%
Texas Tech Support	16,696	16,696	0.0%	16,753	-0.3%	150,265	150,265	0.0%	150,780	-0.3%
Purchased Services	2,670,982	2,738,863	-2.5%	2,491,012	7.2%	21,988,196	23,375,949	-5.9%	19,863,686	10.7%
Supplies	4,569,400	4,859,177	-6.0%	5,010,089	-8.8%	41,848,648	43,053,111	-2.8%	41,478,852	0.9%
Utilities	308,633	342,500	-9.9%	330,407	-6.6%	2,824,866	3,289,086	-14.1%	3,216,458	-12.2%
Repairs and Maintenance	1,012,359	980,844	3.2%	894,530	13.2%	8,627,233	8,530,467	1.1%	8,225,553	4.9%
Leases and Rent	149,716	133,718	12.0%	125,846	19.0%	1,281,162	1,202,143	6.6%	1,079,884	18.6%
Insurance	163,732	134,158	22.0%	128,847	27.1%	1,175,801	1,195,400	-1.6%	1,127,326	4.3%
Interest Expense	268,440	273,489	-1.8%	272,584	-1.5%	2,415,958	2,461,403	-1.8%	2,453,257	-1.5%
ECHDA	24,433	62,322	-60.8%	82,004	-70.2%	340,002	440,829	-22.9%	442,522	-23.2%
Other Expense	293,247	253,559	15.7%	265,016	10.7%	2,135,383	2,448,182	-12.8%	2,796,955	-23.7%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$25,439,545</b>	<b>\$26,223,838</b>	<b>-3.0%</b>	<b>\$24,842,894</b>	<b>2.4%</b>	<b>\$230,240,054</b>	<b>\$234,229,522</b>	<b>-1.7%</b>	<b>\$220,110,968</b>	<b>4.6%</b>
Depreciation/Amortization	\$ 1,722,939	\$ 1,736,988	-0.8%	\$ 1,732,101	-0.5%	\$ 15,658,072	\$ 15,700,736	-0.3%	\$ 16,307,693	-4.0%
(Gain) Loss on Sale of Assets	-	-	-100.0%	(570)	-100.0%	(6,540)	-	-100.0%	(39,615)	-83.5%
<b>TOTAL OPERATING COSTS</b>	<b>\$27,162,484</b>	<b>\$27,960,826</b>	<b>-2.9%</b>	<b>\$26,574,424</b>	<b>2.2%</b>	<b>\$245,891,586</b>	<b>\$249,930,258</b>	<b>-1.6%</b>	<b>\$236,379,046</b>	<b>4.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,362,344)</b>	<b>\$ (748,289)</b>	<b>82.1%</b>	<b>\$ (590,568)</b>	<b>130.7%</b>	<b>\$ (10,495,755)</b>	<b>\$ (9,674,765)</b>	<b>8.5%</b>	<b>\$ (3,186,133)</b>	<b>229.4%</b>
Operating Margin	-5.28%	-2.75%	92.0%	-2.27%	132.3%	-4.46%	-4.03%	10.7%	-1.37%	226.3%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 36,504	\$ 22,703	60.8%	\$ 15,930	129.2%	\$ 279,920	\$ 191,676	46.0%	\$ 115,481	142.4%
Tobacco Settlement	-	-	0.0%	-	0.0%	777,932	885,046	-12.1%	1,020,392	-23.8%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	502,947	139,488	260.6%	13,861	3528.5%	697,879	1,255,388	-44.4%	226,141	208.6%
Build America Bonds Subsidy	84,233	76,492	10.1%	83,781	0.5%	758,545	688,426	10.2%	753,936	0.6%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (738,661)</b>	<b>\$ (509,607)</b>	<b>44.9%</b>	<b>\$ (476,997)</b>	<b>54.9%</b>	<b>\$ (7,981,479)</b>	<b>\$ (6,654,230)</b>	<b>19.9%</b>	<b>\$ (1,070,184)</b>	<b>645.8%</b>
Unrealized Gain/(Loss) on Investments	\$ (29,446)	\$ -	0.0%	\$ 17,779	-265.6%	\$ (17,634)	\$ -	0.0%	\$ 136,790	-112.9%
Investment in Subsidiaries	10,918	7,407	47.4%	4,733	130.7%	141,901	66,661	112.9%	57,661	146.1%
<b>CHANGE IN NET POSITION</b>	<b>\$ (757,188)</b>	<b>\$ (502,200)</b>	<b>50.8%</b>	<b>\$ (454,484)</b>	<b>66.6%</b>	<b>\$ (7,857,211)</b>	<b>\$ (6,587,569)</b>	<b>19.3%</b>	<b>\$ (875,734)</b>	<b>797.2%</b>
<b>EBIDA</b>	<b>\$ 1,234,191</b>	<b>\$ 1,508,277</b>	<b>-18.2%</b>	<b>\$ 1,550,201</b>	<b>-20.4%</b>	<b>\$ 10,216,819</b>	<b>\$ 11,574,570</b>	<b>-11.7%</b>	<b>\$ 17,885,216</b>	<b>-42.9%</b>