

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
AUGUST 2016**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b><u>Hospital InPatient Admissions</u></b>										
Acute / Adult	1,089	1,101	-1.1%	1,022	6.6%	11,535	11,743	-1.8%	11,698	-1.4%
Neonatal ICU (NICU)	29	24	19.1%	34	-14.7%	286	247	15.9%	267	7.1%
<b>Total Admissions</b>	<b>1,118</b>	<b>1,125</b>	<b>-0.6%</b>	<b>1,056</b>	<b>5.9%</b>	<b>11,821</b>	<b>11,990</b>	<b>-1.4%</b>	<b>11,965</b>	<b>-1.2%</b>
<b><u>Patient Days</u></b>										
Adult & Pediatric	4,095	4,054	1.0%	4,516	-9.3%	48,893	46,951	4.1%	49,810	-1.8%
ICU	388	529	-26.6%	429	-9.6%	4,843	5,356	-9.6%	5,426	-10.7%
CCU	381	518	-26.5%	373	2.1%	4,783	5,251	-8.9%	5,260	-9.1%
NICU	503	408	23.4%	374	34.5%	4,602	4,127	11.5%	3,773	22.0%
<b>Total Patient Days</b>	<b>5,367</b>	<b>5,509</b>	<b>-2.6%</b>	<b>5,692</b>	<b>-5.7%</b>	<b>63,121</b>	<b>61,686</b>	<b>2.3%</b>	<b>64,269</b>	<b>-1.8%</b>
Observation (Obs) Days	754	566	33.2%	588	28.1%	7,721	5,733	34.7%	6,052	27.6%
Nursery Days	258	265	-2.5%	256	0.8%	2,317	2,681	-13.6%	2,503	-7.4%
<b>Total Occupied Beds / Bassinets</b>	<b>6,379</b>	<b>6,340</b>	<b>0.6%</b>	<b>6,536</b>	<b>-2.4%</b>	<b>73,159</b>	<b>70,100</b>	<b>4.4%</b>	<b>72,824</b>	<b>0.5%</b>
<b><u>Average Length of Stay (ALOS)</u></b>										
Acute / Adult & Pediatric	4.47	4.64	-3.6%	5.20	-14.2%	5.07	4.90	3.5%	5.17	-1.9%
NICU	17.34	16.73	3.7%	11.00	57.7%	16.09	16.73	-3.8%	14.13	13.9%
<b>Total ALOS</b>	<b>4.80</b>	<b>4.90</b>	<b>-2.0%</b>	<b>5.39</b>	<b>-10.9%</b>	<b>5.34</b>	<b>5.14</b>	<b>3.8%</b>	<b>5.37</b>	<b>-0.6%</b>
<b>Average Daily Census</b>	<b>173.1</b>	<b>177.7</b>	<b>-2.6%</b>	<b>183.6</b>	<b>-5.7%</b>	<b>187.9</b>	<b>183.6</b>	<b>2.3%</b>	<b>191.8</b>	<b>-2.1%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.5034</b>	<b>1.4398</b>	<b>4.4%</b>	<b>1.3358</b>	<b>12.5%</b>	<b>1.5002</b>	<b>1.4398</b>	<b>4.2%</b>	<b>1.4425</b>	<b>4.0%</b>
<b><u>Medicare</u></b>										
Admissions	430	433	-0.7%	380	13.2%	4,646	4,719	-1.5%	4,604	0.9%
Patient Days	2,188	2,240	-2.3%	2,177	0.5%	27,084	26,139	3.6%	27,025	0.2%
Average Length of Stay	5.09	5.17	-1.6%	5.73	-11.2%	5.83	5.54	5.2%	5.87	-0.7%
Case Mix Index	1.7436			1.6589	5.1%	1.7502			1.8236	-4.0%
<b><u>Medicaid</u></b>										
Admissions	139	140	-0.7%	155	-10.3%	1,504	1,518	-0.9%	1,541	-2.4%
Patient Days	743	763	-2.6%	692	7.4%	7,619	7,428	2.6%	7,219	5.5%
Average Length of Stay	5.35	5.45	-1.9%	4.46	19.7%	5.07	4.89	3.5%	4.68	8.1%
Case Mix Index	1.2108			1.0287	17.7%	1.1435			0.8950	27.8%
<b><u>Commercial</u></b>										
Admissions	128	129	-0.8%	135	-5.2%	1,229	1,247	-1.4%	1,224	0.4%
Patient Days	507	520	-2.5%	789	-35.7%	6,193	6,052	2.3%	5,849	5.9%
Average Length of Stay	3.96	4.03	-1.7%	5.84	-32.2%	5.04	4.85	3.8%	4.78	5.5%
Case Mix Index	1.3903			1.2572	10.6%	1.3845			1.3968	-0.9%
<b><u>Blue Cross</u></b>										
Admissions	171	172	-0.6%	161	6.2%	1,702	1,726	-1.4%	1,775	-4.1%
Patient Days	661	678	-2.5%	777	-14.9%	7,404	7,212	2.7%	7,746	-4.4%
Average Length of Stay	3.87	3.94	-1.9%	4.83	-19.9%	4.35	4.18	4.1%	4.36	-0.3%
Case Mix Index	1.4608			1.4586	0.2%	1.4382			1.5218	-5.5%
<b><u>Exchange</u></b>										
Admissions	2	2	0.0%	5	-60.0%	22	22	0.0%	67	-67.2%
Patient Days	6	6	0.0%	17	-64.7%	62	62	0.0%	245	-74.7%
Average Length of Stay	3.00	3.00	0.0%	3.40	-11.8%	2.82	2.82	0.0%	3.66	-22.9%
Case Mix Index	0.8134			3.0820	-73.6%	0.8748			2.4428	-64.2%
<b><u>Self Pay</u></b>										
Admissions	202	203	-0.5%	187	8.0%	2,157	2,187	-1.4%	2,276	-5.2%
Patient Days	1,049	1,077	-2.6%	1,112	-5.7%	12,639	12,375	2.1%	13,855	-8.8%
Average Length of Stay	5.19	5.31	-2.1%	5.95	-12.7%	5.86	5.66	3.6%	6.09	-3.7%
Case Mix Index	1.2919			1.2297	5.1%	1.4595			1.4690	-0.6%
<b><u>All Other</u></b>										
Admissions	46	46	0.0%	33	39.4%	561	571	-1.8%	478	17.4%
Patient Days	219	225	-2.7%	145	51.0%	2,479	2,418	2.5%	2,490	-0.4%
Average Length of Stay	4.76	4.89	-2.7%	4.39	8.4%	4.42	4.23	4.4%	5.21	-15.2%
Case Mix Index	1.9091			1.6504	15.7%	1.6943			1.3114	29.2%
<b><u>Radiology</u></b>										
InPatient	3,627	3,994	-9.2%	3,663	-1.0%	40,917	40,459	1.1%	41,884	-2.3%
OutPatient	7,696	8,627	-10.8%	7,357	4.6%	81,697	87,390	-6.5%	79,974	2.2%
<b><u>Cath Lab</u></b>										
InPatient	328	215	52.8%	257	27.6%	3,021	2,174	39.0%	2,273	32.9%
OutPatient	313	222	41.1%	179	74.9%	2,796	2,248	24.4%	2,027	37.9%
<b><u>Laboratory</u></b>										
InPatient	58,036	64,506	-10.0%	58,707	-1.1%	652,593	653,477	-0.1%	679,413	-3.9%
OutPatient	39,352	42,187	-6.7%	37,100	6.1%	411,150	427,372	-3.8%	389,335	5.6%
NonPatient	7,692	6,040	27.3%	6,242	23.2%	72,320	61,190	18.2%	56,464	28.1%
<b><u>Sleep Lab</u></b>										
OutPatient	25	43	-41.3%	40	-37.5%	342	431	-20.7%	375	-8.8%
<b><u>Other</u></b>										
Deliveries	156	151	3.0%	165	-5.5%	1,372	1,642	-16.5%	1,577	-13.0%
<b><u>Surgical Cases</u></b>										
InPatient	306	362	-15.5%	309	-1.0%	3,595	3,669	-2.0%	3,559	1.0%
OutPatient	624	682	-8.4%	630	-1.0%	6,537	6,904	-5.3%	6,433	1.6%
<b>Total Surgical Cases</b>	<b>930</b>	<b>1,044</b>	<b>-10.9%</b>	<b>939</b>	<b>-1.0%</b>	<b>10,132</b>	<b>10,573</b>	<b>-4.2%</b>	<b>9,992</b>	<b>1.4%</b>

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	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>OutPatient (O/P)</b>										
Emergency Room Visits	3,940	3,998	-1.4%	4,223	-6.7%	44,601	46,751	-4.6%	46,672	-4.4%
Chest Pain Center Visits	-	114	-100.0%	-	0.0%	-	1,164	-100.0%	703	-100.0%
<b>Total ER / CPC Visits</b>	<b>3,940</b>	<b>4,112</b>	<b>-4.2%</b>	<b>4,223</b>	<b>-6.7%</b>	<b>44,601</b>	<b>47,915</b>	<b>-6.9%</b>	<b>47,375</b>	<b>-5.9%</b>
Observation Days	754	566	33.2%	588	28.1%	7,721	5,733	34.7%	6,052	27.6%
GI Procedures (Endo)	294	391	-24.7%	314	-6.4%	3,685	3,241	13.7%	2,605	41.5%
Other O/P Occasions of Service	22,586	29,692	-23.9%	25,391	-11.0%	266,526	300,790	-11.4%	276,044	-3.4%
<b>Total O/P Occasions of Service</b>	<b>27,574</b>	<b>34,760</b>	<b>-20.7%</b>	<b>30,516</b>	<b>-9.6%</b>	<b>322,533</b>	<b>357,680</b>	<b>-9.8%</b>	<b>332,076</b>	<b>-2.9%</b>
<b>Hospital Operations</b>										
Manhours Paid	292,392	300,295	-2.6%	296,866	-1.5%	3,139,135	3,202,691	-2.0%	3,164,773	-0.8%
FTE's	1,650.6	1,695.2	-2.6%	1,676	-1.5%	1,635.0	1,668.1	-2.0%	1,653.2	-1.1%
Adjusted Patient Days	10,334	9,374	10.2%	9,685	6.7%	116,893	104,082	12.3%	108,444	7.8%
Hours / Adjusted Patient Day	28.29	32.04	-11.7%	30.65	-7.7%	26.85	30.77	-12.7%	29.18	-8.0%
Occupancy - Actual Beds	61.2%	62.8%	-2.6%	53.5%	14.3%	66.4%	64.9%	2.3%	55.9%	18.7%
FTE's per Adjusted Occupied Bed	5.0	5.6	-11.7%	5.4	-7.7%	4.7	5.4	-12.7%	5.1	-8.0%
<b>InPatient Rehab Unit</b>										
Admissions	37	44	-15.9%	32	15.6%	387	409	-5.4%	383	1.0%
Patient Days	390	453	-13.9%	361	8.0%	4,682	4,213	11.1%	3,941	18.8%
Average Length of Stay	10.5	10.3	2.3%	11.3	-6.6%	12.1	10.3	17.5%	10.3	17.6%
Manhours Paid	7,243	6,245	16.0%	6,642	9.0%	74,146	65,395	13.4%	68,571	8.1%
FTE's	40.9	35.3	16.0%	37.5	9.0%	38.6	34.1	13.4%	35.8	7.8%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,152	1,055	9.2%	717	60.7%	12,924	11,894	8.7%	11,327	14.1%
Total Dental Visits	742	475	56.2%	505	46.9%	6,848	4,800	42.7%	3,873	76.8%
FTE's	5.3	9.6	-45.1%	9.1	-42.2%	6.6	9.6	-31.7%	8.9	-26.6%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	787	669	17.6%	485	62.3%	7,043	7,209	-2.3%	2,994	135.2%
Total Optometry	309	180	71.7%	184	67.9%	2,811	1,700	65.4%	1,001	180.8%
Manhours Paid	190	245	-22.5%	-	0.0%	2,019	2,654	-23.9%	598	237.7%
FTE's	1.1	1.4	-22.5%	-	0.0%	1.1	1.4	-23.9%	0.3	236.7%
<b>Caremobile</b>										
Visits	154	225	-31.6%	75	105.3%	1,316	1,825	-27.9%	1,577	-16.6%
Manhours Paid	184	272	-32.5%	190	-3.3%	1,957	2,058	-4.9%	2,017	-3.0%
FTE's	1.0	1.5	-32.5%	1.1	-3.3%	1.0	1.1	-4.9%	1.1	-3.3%
<b>Total ECHD Operations</b>										
Total Admissions	1,155	1,169	-1.2%	1,088	6.2%	12,208	12,399	-1.5%	12,348	-1.1%
Total Patient Days	5,757	5,962	-3.4%	6,053	-4.9%	67,803	65,898	2.9%	68,210	-0.6%
Total Patient and Obs Days	6,511	6,528	-0.3%	6,641	-2.0%	75,524	71,632	5.4%	74,262	1.7%
Total FTE's	1,698.9	1,743.0	-2.5%	1,723.6	-1.4%	1,682.2	1,714.2	-1.9%	1,699.4	-1.0%
Total FTE's per Adj Occupied Bed	4.8	4.9	-2.9%	4.8	-2.0%	4.5	4.8	-5.3%	4.7	-4.3%
<b>Total Adjusted Patient Days</b>	<b>11,085</b>	<b>11,042</b>	<b>0.4%</b>	<b>11,025</b>	<b>0.5%</b>	<b>125,570</b>	<b>121,131</b>	<b>3.7%</b>	<b>120,996</b>	<b>3.8%</b>
<b>Hours / Adjusted Patient Day</b>	<b>27.15</b>	<b>27.96</b>	<b>-2.9%</b>	<b>27.69</b>	<b>-2.0%</b>	<b>25.72</b>	<b>27.17</b>	<b>-5.3%</b>	<b>26.89</b>	<b>-4.3%</b>
<b>OutPatient Factor</b>	<b>1.9254</b>	<b>1.8521</b>	<b>4.0%</b>	<b>1.8215</b>	<b>5.7%</b>	<b>1.8521</b>	<b>1.8386</b>	<b>0.7%</b>	<b>1.7739</b>	<b>4.4%</b>
<b>Blended O/P Factor</b>	<b>2.1737</b>	<b>2.0571</b>	<b>5.7%</b>	<b>2.0239</b>	<b>7.4%</b>	<b>2.0526</b>	<b>2.0394</b>	<b>0.6%</b>	<b>1.9487</b>	<b>5.3%</b>
<b>Total Adjusted Admissions</b>	<b>2,224</b>	<b>2,165</b>	<b>2.7%</b>	<b>1,982</b>	<b>12.2%</b>	<b>22,618</b>	<b>22,794</b>	<b>-0.8%</b>	<b>21,904</b>	<b>3.3%</b>
<b>Hours / Adjusted Admisssion</b>	<b>135.32</b>	<b>142.61</b>	<b>-5.1%</b>	<b>154.06</b>	<b>-12.2%</b>	<b>142.80</b>	<b>144.39</b>	<b>-1.1%</b>	<b>148.52</b>	<b>-3.8%</b>
<b>FTE's - Hospital Contract</b>	<b>65.5</b>	<b>31.2</b>	<b>109.6%</b>	<b>39.3</b>	<b>66.5%</b>	<b>47.6</b>	<b>30.8</b>	<b>54.3%</b>	<b>33.4</b>	<b>42.7%</b>
<b>FTE's - Mgmt Services</b>	<b>55.7</b>	<b>43.0</b>	<b>29.5%</b>	<b>42.3</b>	<b>31.6%</b>	<b>49.8</b>	<b>43.0</b>	<b>15.9%</b>	<b>41.7</b>	<b>19.6%</b>
<b>Total FTE's (including Contract)</b>	<b>1,820.0</b>	<b>1,817.2</b>	<b>0.2%</b>	<b>1,805.2</b>	<b>0.8%</b>	<b>1,779.6</b>	<b>1,788.0</b>	<b>-0.5%</b>	<b>1,774.4</b>	<b>0.3%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>5.1</b>	<b>5.1</b>	<b>-0.2%</b>	<b>5.1</b>	<b>0.3%</b>	<b>4.8</b>	<b>5.0</b>	<b>-4.0%</b>	<b>4.9</b>	<b>-3.1%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	346	660	-47.6%	515	-32.8%	5,816	7,844	-25.9%	6,998	-16.9%
Golden	452	715	-36.8%	722	-37.4%	6,756	8,600	-21.4%	7,803	-13.4%
JBS Clinic	609	726	-16.1%	829	-26.5%	9,593	8,635	11.1%	8,019	19.6%
West University	397	468	-15.2%	389	2.1%	5,499	5,060	8.7%	4,406	24.8%
<b>Total Urgent Care Visits</b>	<b>1,804</b>	<b>2,569</b>	<b>-29.8%</b>	<b>2,455</b>	<b>-26.5%</b>	<b>27,664</b>	<b>30,139</b>	<b>-8.2%</b>	<b>27,226</b>	<b>1.6%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	474	485	-2.3%	410	15.6%	3,367	3,808	-11.6%	3,698	-9.0%
West Clinic	472	348	35.6%	329	43.5%	2,044	2,571	-20.5%	2,403	-14.9%
<b>Total Wal-Mart Visits</b>	<b>946</b>	<b>833</b>	<b>13.6%</b>	<b>739</b>	<b>28.0%</b>	<b>5,411</b>	<b>6,379</b>	<b>-15.2%</b>	<b>6,101</b>	<b>-11.3%</b>
<b>Mission Fitness</b>										
Memberships	2,280	2,650	-14.0%	2,240	1.8%	2,280	2,650	-14.0%	2,240	1.8%
Visits	8,464	9,045	-6.4%	8,154	3.8%	88,124	100,602	-12.4%	96,863	-9.0%
<b>LTACH</b>										
Total Admissions	14	17	-17.6%	2	600.0%	77	49	57.1%	16	381.3%
Total Patient Days	409	439	-6.8%	73	460.3%	1,992	1,264	57.6%	152	1210.5%
Average Length of Stay	29.21	25.82	13.1%	36.50	-20.0%	25.87	25.80	0.3%	9.50	172.3%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
ELEVEN MONTHS ENDED AUGUST 31, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 59,927,956	\$ 51,470,952	\$ 3,146,409	\$ 5,310,595
Investments	35,067,734	40,081,285	-	(5,013,551)
Patient Accounts Receivable - Gross	165,965,474	123,854,050	16,081,964	26,029,460
Less: 3rd Party Allowances	(65,063,094)	(53,125,771)	(3,355,305)	(8,582,018)
Bad Debt Allowance	(62,670,463)	(39,919,274)	(8,747,905)	(14,003,283)
Net Patient Accounts Receivable	38,231,918	30,809,004	3,978,753	3,444,160
Taxes Receivable	5,073,678	6,139,597	-	(1,065,920)
Accounts Receivable - Other	26,801,112	31,272,441	1,479,994	(5,951,323)
Inventories	6,814,808	6,802,631	246,991	(234,814)
Prepaid Expenses	3,402,737	2,847,774	437,419	117,544
<b>Total Current Assets</b>	<b>175,319,942</b>	<b>169,423,685</b>	<b>9,289,567</b>	<b>(3,393,310)</b>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	405,970,493	397,547,295	586,120	7,837,079
Construction in Progress	24,170,362	7,142,394	-	17,027,968
	430,140,855	404,689,689	586,120	24,865,047
Less: Accumulated Depreciation and Amortization	(236,094,548)	(217,637,984)	(229,491)	(18,227,073)
<b>Total Capital Assets</b>	<b>194,046,307</b>	<b>187,051,705</b>	<b>356,629</b>	<b>6,637,974</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>709,885</b>	<b>812,560</b>	<b>564,378</b>	<b>(667,054)</b>
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	6,891,831	4,660,223	-	2,231,608
Restricted Assets Held in Endowment	6,364,243	6,405,192	-	(40,949)
Restricted Corner Escrow	5,267,237	12,568,645	-	(7,301,408)
Restricted MCH West Texas Services	1,736,667	1,427,881	-	308,785
Restricted MCH West Texas Services	9,931,627	9,931,627	-	-
Assets whose use is Limited	18,994	-	19,346	(353)
<b>TOTAL ASSETS</b>	<b>\$ 400,286,732</b>	<b>\$ 392,281,517</b>	<b>\$ 10,229,920</b>	<b>\$ (2,224,706)</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 4,691,204	\$ 4,691,204	\$ -	\$ -
Self-Insurance Liability - Current Portion	2,924,832	4,278,821	-	(1,353,989)
Accounts Payable	35,096,931	27,338,050	2,400,222	5,358,659
Accrued Interest	1,426,865	118,833	-	1,308,032
Accrued Salaries and Wages	11,819,982	4,718,278	5,668,308	1,433,396
Accrued Compensated Absences	4,834,607	4,373,916	179,568	281,123
Due to Third Party Payors	5,775,671	5,665,434	-	110,237
Deferred Revenue	4,122,466	355,892	713,651	3,052,923
<b>Total Current Liabilities</b>	<b>70,692,559</b>	<b>51,540,428</b>	<b>8,961,750</b>	<b>10,190,381</b>
ACCRUED POST RETIREMENT BENEFITS	39,593,763	36,712,422	-	2,881,341
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	56,448,469	59,516,989	-	(3,068,521)
<b>Total Liabilities</b>	<b>168,337,071</b>	<b>149,372,119</b>	<b>8,961,750</b>	<b>10,003,202</b>
<b>FUND BALANCE</b>	<b>231,949,661</b>	<b>242,909,398</b>	<b>1,268,171</b>	<b>(12,227,908)</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 400,286,732</b>	<b>\$ 392,281,517</b>	<b>\$ 10,229,920</b>	<b>\$ (2,224,706)</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
ELEVEN MONTHS ENDED AUGUST 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Routine Revenue	\$ 8,226,816	\$ 8,516,162	-3.4%	\$ 8,669,633	-5.1%	\$ 96,409,276	\$ 93,119,139	3.5%	\$ 95,583,449	0.9%
Inpatient Ancillary Revenue	34,940,887	34,979,196	-0.1%	31,380,047	11.3%	377,401,117	364,374,881	3.6%	361,136,092	4.5%
Outpatient Revenue	50,666,470	45,977,786	10.2%	41,005,404	23.6%	498,729,401	475,504,475	4.9%	433,275,080	15.1%
<b>TOTAL PATIENT REVENUE</b>	<b>\$93,834,172</b>	<b>\$ 89,473,144</b>	<b>4.9%</b>	<b>\$81,055,084</b>	<b>15.8%</b>	<b>\$ 972,539,794</b>	<b>\$ 932,998,495</b>	<b>4.2%</b>	<b>\$ 889,994,621</b>	<b>9.3%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$49,325,255	\$47,885,815	3.0%	\$44,122,843	11.8%	\$534,666,919	\$502,173,084	6.5%	\$483,603,410	10.6%
Policy Adjustments	7,889,521	6,292,586	25.4%	6,366,507	23.9%	72,173,220	65,338,418	10.5%	62,957,294	14.6%
Uninsured Discount	7,193,434	5,786,979	24.3%	4,458,801	61.3%	46,515,146	58,794,570	-20.9%	54,832,320	-15.2%
Indigent	4,173,090	1,986,789	110.0%	815,811	411.5%	24,333,061	20,750,022	17.3%	19,026,398	27.9%
Provision for Bad Debts	5,697,415	6,038,125	-5.6%	5,761,219	-1.1%	71,701,985	61,686,180	16.2%	58,622,465	22.3%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$74,278,714</b>	<b>\$67,990,294</b>	<b>9.2%</b>	<b>\$61,525,181</b>	<b>20.7%</b>	<b>\$ 749,390,330</b>	<b>\$ 708,742,274</b>	<b>5.7%</b>	<b>\$ 679,041,888</b>	<b>10.4%</b>
	<b>79.16%</b>	<b>75.99%</b>		<b>75.91%</b>		<b>77.05%</b>	<b>75.96%</b>		<b>76.30%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 491,667	\$ 541,667	-9.2%	\$ 743,741	-33.9%	\$ 3,389,389	5,958,333	-43.1%	\$ 7,169,466	-52.7%
DSRIP	1,000,000	1,000,000	0.0%	961,219	4.0%	11,000,000	11,000,000	0.0%	10,573,409	4.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	(10,025)	-	0.0%	-	-	501,218	-	0.0%	-	-
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,481,642</b>	<b>\$ 1,541,667</b>	<b>-3.9%</b>	<b>\$ 1,704,960</b>	<b>-13.1%</b>	<b>\$ 14,890,608</b>	<b>\$ 16,958,333</b>	<b>-12.2%</b>	<b>\$ 17,742,875</b>	<b>-16.1%</b>
<b>NET PATIENT REVENUE</b>	<b>\$21,037,100</b>	<b>\$23,024,516</b>	<b>-8.6%</b>	<b>\$21,234,863</b>	<b>-0.9%</b>	<b>\$ 238,040,072</b>	<b>\$ 241,214,555</b>	<b>-1.3%</b>	<b>\$ 228,695,608</b>	<b>4.1%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 3,245,708	\$ 4,408,238	-26.4%	\$ 4,373,190	-25.8%	\$ 36,981,021	\$ 43,552,361	-15.1%	\$ 48,842,266	-24.3%
Other Revenue	891,421	1,014,270	-12.2%	762,987	16.8%	10,560,047	10,412,198	1.4%	9,542,293	10.7%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 4,137,129</b>	<b>\$ 5,422,509</b>	<b>-23.7%</b>	<b>\$ 5,136,178</b>	<b>-19.5%</b>	<b>\$ 47,541,067</b>	<b>\$ 53,964,559</b>	<b>-11.9%</b>	<b>\$ 58,384,558</b>	<b>-18.6%</b>
<b>NET OPERATING REVENUE</b>	<b>\$25,174,230</b>	<b>\$28,447,025</b>	<b>-11.5%</b>	<b>\$26,371,040</b>	<b>-4.5%</b>	<b>\$ 285,581,139</b>	<b>\$ 295,179,114</b>	<b>-3.3%</b>	<b>\$ 287,080,166</b>	<b>-0.5%</b>
<b>OPERATING EXPENSES</b>										
Salaries and Wages	\$12,485,813	\$13,415,560	-6.9%	\$12,311,856	1.4%	\$135,906,031	\$142,553,863	-4.7%	\$130,789,126	3.9%
Benefits	3,430,655	2,987,848	14.8%	2,600,324	31.9%	33,022,096	31,647,153	4.3%	31,106,164	6.2%
Temporary Labor	934,058	428,079	118.2%	692,946	34.8%	7,912,210	4,845,437	63.3%	5,722,362	38.3%
Physician Fees	381,771	194,995	95.8%	364,454	4.8%	3,886,294	2,397,755	62.1%	3,881,259	0.1%
Texas Tech Support	16,696	16,696	0.0%	16,754	-0.3%	183,657	183,657	0.0%	184,288	-0.3%
Purchased Services	1,989,160	3,124,846	-36.3%	2,555,657	-22.2%	26,401,008	29,384,313	-10.2%	24,453,490	8.0%
Supplies	4,830,935	4,916,549	-1.7%	4,496,874	7.4%	51,898,804	52,460,960	-1.1%	51,191,483	1.4%
Utilities	425,131	367,600	15.7%	164,136	159.0%	3,558,398	4,051,636	-12.2%	3,764,482	-5.5%
Repairs and Maintenance	952,841	979,213	-2.7%	1,011,059	-5.8%	10,618,285	10,470,166	1.4%	9,761,668	8.8%
Leases and Rent	153,884	135,231	13.8%	157,836	-2.5%	1,568,317	1,472,604	6.5%	1,395,678	12.4%
Insurance	149,260	137,297	8.7%	136,391	9.4%	1,412,962	1,469,499	-3.8%	1,405,723	0.5%
Interest Expense	268,440	273,489	-1.8%	272,584	-1.5%	2,740,964	3,008,381	-8.9%	2,998,425	-8.6%
ECHDA	37,278	45,424	-17.9%	79,941	-53.4%	403,880	531,678	-24.0%	554,902	-27.2%
Other Expense	238,096	232,173	2.6%	220,053	8.2%	2,664,394	2,927,984	-9.0%	3,309,785	-19.5%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$26,294,017</b>	<b>\$27,255,001</b>	<b>-3.5%</b>	<b>\$25,080,865</b>	<b>4.8%</b>	<b>\$ 282,177,300</b>	<b>\$ 287,405,085</b>	<b>-1.8%</b>	<b>\$ 270,518,836</b>	<b>4.3%</b>
Depreciation/Amortization	\$ 1,739,868	\$ 1,711,468	1.7%	\$ 1,776,585	-2.1%	\$ 19,126,903	\$ 19,134,940	0.0%	\$ 19,856,711	-3.7%
(Gain) Loss on Sale of Assets	-	-	-100.0%	-	-	(6,540)	-	-100.0%	(44,806)	-85.4%
<b>TOTAL OPERATING COSTS</b>	<b>\$28,033,885</b>	<b>\$28,966,469</b>	<b>-3.2%</b>	<b>\$26,857,450</b>	<b>4.4%</b>	<b>\$ 301,297,663</b>	<b>\$ 306,540,026</b>	<b>-1.7%</b>	<b>\$ 290,330,741</b>	<b>3.8%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (2,859,655)</b>	<b>\$ (519,444)</b>	<b>450.5%</b>	<b>\$ (486,409)</b>	<b>487.9%</b>	<b>\$ (15,716,524)</b>	<b>\$ (11,360,912)</b>	<b>38.3%</b>	<b>\$ (3,250,574)</b>	<b>383.5%</b>
Operating Margin	-11.36%	-1.83%	522.1%	-1.84%	515.9%	-5.50%	-3.85%	43.0%	-1.13%	386.0%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 34,296	\$ 22,900	49.8%	\$ 64,573	-46.9%	\$ 346,807	\$ 237,476	46.0%	\$ 186,577	85.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	777,932	885,046	-12.1%	1,020,392	-23.8%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	564,348	139,488	304.6%	875,293	-35.5%	1,289,122	1,534,363	-16.0%	1,133,450	13.7%
Build America Bonds Subsidy	84,233	76,492	10.1%	83,781	0.5%	927,010	841,409	10.2%	921,497	0.6%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (2,176,779)</b>	<b>\$ (280,564)</b>	<b>675.9%</b>	<b>\$ 537,237</b>	<b>-505.2%</b>	<b>\$ (12,375,652)</b>	<b>\$ (7,862,617)</b>	<b>57.4%</b>	<b>\$ 11,342</b>	<b>-109213.6%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ 9,014	-100.0%	\$ (17,634)	\$ -	0.0%	\$ 145,804	-112.1%
Investment in Subsidiaries	11,847	7,407	59.9%	(5,012)	-336.4%	165,378	81,475	103.0%	57,382	188.2%
<b>CHANGE IN NET POSITION</b>	<b>\$ (2,164,932)</b>	<b>\$ (273,157)</b>	<b>692.6%</b>	<b>\$ 541,239</b>	<b>-500.0%</b>	<b>\$ (12,227,908)</b>	<b>\$ (7,781,143)</b>	<b>57.1%</b>	<b>\$ 214,528</b>	<b>-5799.9%</b>
EBIDA	\$ (156,624)	\$ 1,711,800	-109.1%	\$ 2,590,408	-106.0%	\$ 9,639,958	\$ 14,362,179	-32.9%	\$ 23,069,664	-58.2%