

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
SEPTEMBER 2016**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,034	1,065	-2.9%	1,052	-1.7%	12,569	12,808	-1.9%	12,750	-1.4%
Neonatal ICU (NICU)	27	22	21.4%	30	-10.0%	313	269	16.4%	297	5.4%
<b>Total Admissions</b>	<b>1,061</b>	<b>1,087</b>	<b>-2.4%</b>	<b>1,082</b>	<b>-1.9%</b>	<b>12,882</b>	<b>13,077</b>	<b>-1.5%</b>	<b>13,047</b>	<b>-1.3%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,253	3,958	7.5%	4,265	-0.3%	53,146	50,909	4.4%	54,075	-1.7%
ICU	338	483	-30.0%	432	-21.8%	5,181	5,839	-11.3%	5,858	-11.6%
CCU	331	473	-30.1%	430	-23.0%	5,114	5,724	-10.7%	5,690	-10.1%
NICU	416	371	12.0%	398	4.5%	5,018	4,499	11.5%	4,171	20.3%
<b>Total Patient Days</b>	<b>5,338</b>	<b>5,285</b>	<b>1.0%</b>	<b>5,525</b>	<b>-3.4%</b>	<b>68,459</b>	<b>66,971</b>	<b>2.2%</b>	<b>69,794</b>	<b>-1.9%</b>
Observation (Obs) Days	804	517	55.6%	586	37.2%	8,525	6,250	36.4%	6,638	28.4%
Nursery Days	155	242	-35.9%	233	-33.5%	2,472	2,923	-15.4%	2,736	-9.6%
<b>Total Occupied Beds / Bassinets</b>	<b>6,297</b>	<b>6,044</b>	<b>4.2%</b>	<b>6,344</b>	<b>-0.7%</b>	<b>79,456</b>	<b>76,143</b>	<b>4.4%</b>	<b>79,168</b>	<b>0.4%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.76	4.62	3.1%	4.87	-2.3%	5.05	4.88	3.5%	5.15	-1.9%
NICU	15.41	16.70	-7.7%	13.27	16.1%	16.03	16.72	-4.1%	14.04	14.2%
<b>Total ALOS</b>	<b>5.03</b>	<b>4.86</b>	<b>3.5%</b>	<b>5.11</b>	<b>-1.5%</b>	<b>5.31</b>	<b>5.12</b>	<b>3.8%</b>	<b>5.35</b>	<b>-0.7%</b>
<b>Average Daily Census</b>	<b>177.9</b>	<b>176.2</b>	<b>1.0%</b>	<b>184.2</b>	<b>-3.4%</b>	<b>187.0</b>	<b>183.0</b>	<b>2.2%</b>	<b>191.2</b>	<b>-2.2%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4370</b>	<b>1.4398</b>	<b>-0.2%</b>	<b>1.4826</b>	<b>-3.1%</b>	<b>1.4974</b>	<b>1.4398</b>	<b>4.0%</b>	<b>1.4425</b>	<b>3.8%</b>
<b>Medicare</b>										
Admissions	421	431	-2.3%	389	8.2%	5,067	5,150	-1.6%	4,993	1.5%
Patient Days	2,318	2,296	0.9%	2,246	3.2%	29,402	28,435	3.4%	29,271	0.4%
Average Length of Stay	5.51	5.33	3.3%	5.77	-4.6%	5.80	5.52	5.1%	5.86	-1.0%
Case Mix Index	1.8057			1.7243	4.7%	1.7593			1.8236	-3.5%
<b>Medicaid</b>										
Admissions	157	161	-2.5%	143	9.8%	1,661	1,679	-1.1%	1,684	-1.4%
Patient Days	674	667	1.0%	635	6.1%	8,293	8,095	2.4%	7,854	5.6%
Average Length of Stay	4.29	4.14	3.6%	4.44	-3.3%	4.99	4.82	3.6%	4.66	7.1%
Case Mix Index	1.0681			1.1924	-10.4%	1.1421			0.8950	27.6%
<b>Commercial</b>										
Admissions	88	90	-2.2%	119	-26.1%	1,317	1,337	-1.5%	1,343	-1.9%
Patient Days	463	458	1.1%	588	-21.3%	6,656	6,510	2.2%	6,437	3.4%
Average Length of Stay	5.26	5.09	3.4%	4.94	6.5%	5.05	4.87	3.8%	4.79	5.4%
Case Mix Index	1.3419			1.7128	-21.7%	1.3778			1.3968	-1.4%
<b>Blue Cross</b>										
Admissions	141	144	-2.1%	169	-16.6%	1,843	1,870	-1.4%	1,944	-5.2%
Patient Days	506	501	1.0%	623	-18.8%	7,910	7,713	2.6%	8,369	-5.5%
Average Length of Stay	3.59	3.48	3.1%	3.69	-2.7%	4.29	4.12	4.1%	4.31	-0.3%
Case Mix Index	1.3354			1.3342	0.1%	1.4298			1.5218	-6.0%
<b>Exchange</b>										
Admissions	-	-	0.0%	2	-100.0%	22	22	0.0%	69	-68.1%
Patient Days	-	-	0.0%	4	-100.0%	62	62	0.0%	249	-75.1%
Average Length of Stay	-	-	0.0%	2.00	-100.0%	2.82	2.82	0.0%	3.61	-21.9%
Case Mix Index	0.0000			0.6352	-100.0%	0.8748			2.4428	-64.2%
<b>Self Pay</b>										
Admissions	189	194	-2.6%	216	-12.5%	2,346	2,381	-1.5%	2,492	-5.9%
Patient Days	1,109	1,098	1.0%	1,253	-11.5%	13,748	13,473	2.0%	15,108	-9.0%
Average Length of Stay	5.87	5.66	3.7%	5.80	1.2%	5.86	5.66	3.6%	6.06	-3.3%
Case Mix Index	1.3353			1.2340	8.2%	1.3970			1.4690	-4.9%
<b>All Other</b>										
Admissions	65	67	-3.0%	44	47.7%	626	638	-1.9%	522	19.9%
Patient Days	268	265	1.1%	180	48.9%	2,747	2,683	2.4%	2,670	2.9%
Average Length of Stay	4.12	3.96	4.2%	4.09	0.8%	4.39	4.21	4.3%	5.11	-14.2%
Case Mix Index	1.6513			1.5408	7.2%	1.7366			1.3114	32.4%
<b>Radiology</b>										
InPatient	3,352	3,646	-8.1%	3,615	-7.3%	44,269	44,105	0.4%	45,499	-2.7%
OutPatient	7,517	7,876	-4.6%	7,651	-1.8%	89,214	95,267	-6.4%	87,625	1.8%
<b>Cath Lab</b>										
InPatient	233	196	18.9%	287	-18.8%	3,254	2,370	37.3%	2,560	27.1%
OutPatient	247	203	21.9%	198	24.7%	3,043	2,451	24.2%	2,225	36.8%
<b>Laboratory</b>										
InPatient	55,430	58,897	-5.9%	58,353	-5.0%	708,023	712,374	-0.6%	737,766	-4.0%
OutPatient	37,185	38,519	-3.5%	37,329	-0.4%	448,335	465,891	-3.8%	426,664	5.1%
NonPatient	7,363	5,515	33.5%	6,341	16.1%	79,683	66,705	19.5%	62,805	26.9%
<b>Sleep Lab</b>										
OutPatient	30	39	-22.8%	38	-21.1%	372	470	-20.9%	413	-9.9%
<b>Other</b>										
Deliveries	158	158	0.1%	146	8.2%	1,530	1,800	-15.0%	1,723	-11.2%
<b>Surgical Cases</b>										
InPatient	307	331	-7.2%	304	1.0%	3,902	4,000	-2.5%	3,863	1.0%
OutPatient	631	622	1.4%	632	-0.2%	7,168	7,526	-4.8%	7,065	1.5%
<b>Total Surgical Cases</b>	<b>938</b>	<b>953</b>	<b>-1.6%</b>	<b>936</b>	<b>0.2%</b>	<b>11,070</b>	<b>11,526</b>	<b>-4.0%</b>	<b>10,928</b>	<b>1.3%</b>

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	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,165	4,226	-1.4%	4,384	-5.0%	48,766	50,977	-4.3%	51,056	-4.5%
Chest Pain Center Visits	-	109	-100.0%	-	0.0%	-	1,273	-100.0%	703	-100.0%
<b>Total ER / CPC Visits</b>	<b>4,165</b>	<b>4,335</b>	<b>-3.9%</b>	<b>4,384</b>	<b>-5.0%</b>	<b>48,766</b>	<b>52,250</b>	<b>-6.7%</b>	<b>51,759</b>	<b>-5.8%</b>
Observation Days	804	517	55.6%	586	37.2%	8,525	6,250	36.4%	6,638	28.4%
GI Procedures (Endo)	363	259	40.3%	310	17.1%	4,048	3,500	15.7%	2,915	38.9%
Other O/P Occasions of Service	24,461	27,110	-9.8%	26,211	-6.7%	290,987	327,900	-11.3%	302,255	-3.7%
<b>Total O/P Occasions of Service</b>	<b>29,793</b>	<b>32,220</b>	<b>-7.5%</b>	<b>31,491</b>	<b>-5.4%</b>	<b>352,326</b>	<b>389,900</b>	<b>-9.6%</b>	<b>363,567</b>	<b>-3.1%</b>
<b>Hospital Operations</b>										
Manhours Paid	278,448	287,271	-3.1%	282,468	-1.4%	3,417,584	3,489,962	-2.1%	3,447,241	-0.9%
FTE's	1,624.3	1,675.7	-3.1%	1,648	-1.4%	1,634.1	1,668.7	-2.1%	1,652.8	-1.1%
Adjusted Patient Days	10,450	9,004	16.1%	9,413	11.0%	127,342	113,086	12.6%	117,857	8.0%
Hours / Adjusted Patient Day	26.65	31.90	-16.5%	30.01	-11.2%	26.84	30.86	-13.0%	29.25	-8.2%
Occupancy - Actual Beds	62.9%	62.3%	1.0%	53.7%	17.1%	66.1%	64.7%	2.2%	55.7%	18.6%
FTE's per Adjusted Occupied Bed	4.7	5.6	-16.5%	5.3	-11.2%	4.7	5.4	-13.0%	5.1	-8.2%
<b>InPatient Rehab Unit</b>										
Admissions	23	31	-25.8%	32	-28.1%	410	440	-6.8%	415	-1.2%
Patient Days	345	319	8.0%	370	-6.8%	5,027	4,532	10.9%	4,311	16.6%
Average Length of Stay	15.0	10.3	45.6%	11.6	29.7%	12.3	10.3	19.0%	10.4	18.0%
Manhours Paid	6,499	5,950	9.2%	5,577	16.5%	80,645	71,345	13.0%	74,148	8.8%
FTE's	37.9	34.7	9.2%	32.5	16.5%	38.6	34.1	13.0%	35.6	8.5%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,334	1,106	20.7%	1,213	10.0%	14,258	13,000	9.7%	12,540	13.7%
Total Dental Visits	658	475	38.5%	567	16.0%	7,506	5,275	42.3%	4,440	69.1%
FTE's	5.1	9.6	-47.2%	8.9	-43.0%	6.4	9.6	-32.9%	8.9	-27.9%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	785	709	10.7%	631	24.4%	7,828	7,918	-1.1%	3,625	115.9%
Total Optometry	282	190	48.4%	282	0.0%	3,093	1,890	63.7%	1,283	141.1%
Manhours Paid	205	237	-13.6%	-	0.0%	2,224	2,891	-23.1%	598	271.9%
FTE's	1.2	1.4	-13.6%	-	0.0%	1.1	1.4	-23.1%	0.3	270.9%
<b>Caremobile</b>										
Visits	140	202	-30.7%	132	6.1%	1,456	2,027	-28.2%	1,709	-14.8%
Manhours Paid	171	240	-28.7%	181	-5.3%	2,128	2,298	-7.4%	2,198	-3.2%
FTE's	1.0	1.4	-28.7%	1.1	-5.3%	1.0	1.1	-7.4%	1.1	-3.4%
<b>Total ECHD Operations</b>										
Total Admissions	1,084	1,118	-3.0%	1,114	-2.7%	13,292	13,517	-1.7%	13,462	-1.3%
Total Patient Days	5,683	5,605	1.4%	5,895	-3.6%	73,486	71,503	2.8%	74,105	-0.8%
Total Patient and Obs Days	6,487	6,121	6.0%	6,481	0.1%	82,011	77,753	5.5%	80,743	1.6%
Total FTE's	1,669.5	1,722.8	-3.1%	1,690.2	-1.2%	1,681.2	1,714.9	-2.0%	1,698.6	-1.0%
Total FTE's per Adj Occupied Bed	4.5	5.0	-10.0%	4.6	-1.4%	4.5	4.8	-5.7%	4.7	-4.1%
<b>Total Adjusted Patient Days</b>	<b>11,125</b>	<b>10,331</b>	<b>7.7%</b>	<b>11,103</b>	<b>0.2%</b>	<b>136,695</b>	<b>131,462</b>	<b>4.0%</b>	<b>132,114</b>	<b>3.5%</b>
<b>Hours / Adjusted Patient Day</b>	<b>25.72</b>	<b>28.59</b>	<b>-10.0%</b>	<b>26.10</b>	<b>-1.4%</b>	<b>25.72</b>	<b>27.28</b>	<b>-5.7%</b>	<b>26.82</b>	<b>-4.1%</b>
<b>OutPatient Factor</b>	<b>1.9576</b>	<b>1.8434</b>	<b>6.2%</b>	<b>1.8834</b>	<b>3.9%</b>	<b>1.8603</b>	<b>1.8390</b>	<b>1.2%</b>	<b>1.7828</b>	<b>4.3%</b>
<b>Blended O/P Factor</b>	<b>2.2714</b>	<b>2.0631</b>	<b>10.1%</b>	<b>2.0924</b>	<b>8.6%</b>	<b>2.0696</b>	<b>2.0413</b>	<b>1.4%</b>	<b>1.9588</b>	<b>5.7%</b>
<b>Total Adjusted Admissions</b>	<b>2,122</b>	<b>2,061</b>	<b>3.0%</b>	<b>2,098</b>	<b>1.1%</b>	<b>24,740</b>	<b>24,855</b>	<b>-0.5%</b>	<b>24,000</b>	<b>3.1%</b>
<b>Hours / Adjusted Admisssion</b>	<b>134.86</b>	<b>143.31</b>	<b>-5.9%</b>	<b>138.10</b>	<b>-2.3%</b>	<b>142.12</b>	<b>144.30</b>	<b>-1.5%</b>	<b>147.62</b>	<b>-3.7%</b>
<b>FTE's - Hospital Contract</b>	<b>61.0</b>	<b>30.5</b>	<b>100.2%</b>	<b>38.9</b>	<b>56.9%</b>	<b>48.7</b>	<b>30.8</b>	<b>58.0%</b>	<b>33.8</b>	<b>44.0%</b>
<b>FTE's - Mgmt Services</b>	<b>53.5</b>	<b>43.0</b>	<b>24.3%</b>	<b>42.3</b>	<b>26.4%</b>	<b>50.1</b>	<b>43.0</b>	<b>16.6%</b>	<b>41.7</b>	<b>20.2%</b>
<b>Total FTE's (including Contract)</b>	<b>1,783.9</b>	<b>1,796.3</b>	<b>-0.7%</b>	<b>1,771.4</b>	<b>0.7%</b>	<b>1,780.0</b>	<b>1,788.7</b>	<b>-0.5%</b>	<b>1,774.1</b>	<b>0.3%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.8</b>	<b>5.2</b>	<b>-7.8%</b>	<b>4.8</b>	<b>0.5%</b>	<b>4.8</b>	<b>5.0</b>	<b>-4.3%</b>	<b>4.9</b>	<b>-2.8%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	494	660	-25.2%	548	-9.9%	6,310	8,504	-25.8%	7,546	-16.4%
Golder	477	715	-33.3%	645	-26.0%	7,233	9,315	-22.4%	8,448	-14.4%
JBS Clinic	750	726	3.3%	886	-15.3%	10,343	9,361	10.5%	8,905	16.1%
West University	501	493	1.7%	519	-3.5%	6,000	5,553	8.0%	4,925	21.8%
<b>Total Urgent Care Visits</b>	<b>2,222</b>	<b>2,594</b>	<b>-14.3%</b>	<b>2,598</b>	<b>-14.5%</b>	<b>29,886</b>	<b>32,733</b>	<b>-8.7%</b>	<b>29,824</b>	<b>0.2%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	337	527	-36.1%	417	-19.2%	3,704	4,335	-14.6%	4,115	-10.0%
West Clinic	254	389	-34.7%	258	-1.6%	2,298	2,960	-22.4%	2,661	-13.6%
<b>Total Wal-Mart Visits</b>	<b>591</b>	<b>916</b>	<b>-35.5%</b>	<b>675</b>	<b>-12.4%</b>	<b>6,002</b>	<b>7,295</b>	<b>-17.7%</b>	<b>6,776</b>	<b>-11.4%</b>
<b>Mission Fitness</b>										
Memberships	2,242	2,625	-14.6%	2,377	-5.7%	2,242	2,625	-14.6%	2,377	-5.7%
Visits	7,734	9,323	-17.0%	7,677	0.7%	95,858	109,925	-12.8%	104,540	-8.3%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
TWELVE MONTHS ENDED SEPTEMBER 30, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 49,525,113	\$ 51,470,952	\$ 3,146,409	\$ (5,092,248)
Investments	35,050,242	40,081,285	-	(5,031,044)
Patient Accounts Receivable - Gross	165,461,823	123,854,050	16,081,964	25,525,809
Less: 3rd Party Allowances	(66,903,280)	(53,125,771)	(3,355,305)	(10,422,203)
Bad Debt Allowance	(63,992,184)	(39,919,274)	(8,747,905)	(15,325,004)
Net Patient Accounts Receivable	34,566,359	30,809,004	3,978,753	(221,399)
Taxes Receivable	4,907,422	6,139,597	-	(1,232,175)
Accounts Receivable - Other	25,732,590	31,272,441	1,479,994	(7,019,845)
Inventories	6,925,611	6,802,631	246,991	(124,011)
Prepaid Expenses	3,161,005	2,847,774	437,419	(124,187)
Total Current Assets	159,868,344	169,423,685	9,289,567	(18,844,908)
CAPITAL ASSETS:				
Property and Equipment	408,378,024	397,547,295	586,120	10,244,610
Construction in Progress	20,242,037	7,142,394	-	13,099,643
	428,620,061	404,689,689	586,120	23,344,253
Less: Accumulated Depreciation and Amortization	(234,250,416)	(217,637,984)	(229,491)	(16,382,941)
Total Capital Assets	194,369,645	187,051,705	356,629	6,961,311
INTANGIBLE ASSETS / GOODWILL - NET	642,922	812,560	564,378	(734,016)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,661,597	4,660,223	-	1,374
Restricted Assets Held in Endowment	6,351,234	6,405,192	-	(53,957)
Restricted Corner Escrow	2,390,231	12,568,645	-	(10,178,414)
Restricted MCH West Texas Services	1,759,115	1,427,881	-	331,234
Pension, Deferred Outflows of Resources	37,828,652	9,931,627	-	27,897,025
Assets whose use is Limited	19,273	-	19,346	(73)
TOTAL ASSETS	\$ 407,891,013	\$ 392,281,517	\$ 10,229,920	\$ 5,379,575
<b>LIABILITIES AND FUND BALANCE</b>				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,594,799	\$ 4,691,204	\$ -	\$ (96,406)
Self-Insurance Liability - Current Portion	2,924,832	4,278,821	-	(1,353,989)
Accounts Payable	24,531,614	27,338,050	2,400,222	(5,206,658)
Accrued Interest	96,889	118,833	-	(21,944)
Accrued Salaries and Wages	12,576,597	4,718,278	5,668,308	2,190,011
Accrued Compensated Absences	4,478,787	4,373,916	179,568	(74,697)
Due to Third Party Payors	4,127,373	5,665,434	-	(1,538,061)
Deferred Revenue	1,531,334	355,892	713,651	461,791
Total Current Liabilities	54,862,224	51,540,428	8,961,750	(5,639,953)
ACCRUED POST RETIREMENT BENEFITS	72,191,533	36,712,422	-	35,479,112
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	54,724,037	59,516,989	-	(4,792,952)
Total Liabilities	183,380,075	149,372,119	8,961,750	25,046,206
FUND BALANCE	224,510,938	242,909,398	1,268,171	(19,666,631)
TOTAL LIABILITIES AND FUND BALANCE	\$ 407,891,013	\$ 392,281,517	\$ 10,229,920	\$ 5,379,575

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
TWELVE MONTHS ENDED SEPTEMBER 30, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Routine Revenue	\$ 7,867,169	\$ 7,999,955	-1.7%	\$ 8,583,974	-8.4%	\$ 104,276,445	\$ 101,119,094	3.1%	\$ 104,167,423	0.1%
Inpatient Ancillary Revenue	32,064,408	32,817,565	-2.3%	31,890,220	0.5%	409,465,525	397,192,446	3.1%	393,026,312	4.2%
Outpatient Revenue	50,769,708	43,392,027	17.0%	43,453,488	16.8%	549,499,109	518,896,503	5.9%	476,728,568	15.3%
<b>TOTAL PATIENT REVENUE</b>	<b>\$90,701,285</b>	<b>\$ 84,209,547</b>	<b>7.7%</b>	<b>\$83,927,681</b>	<b>8.1%</b>	<b>\$ 1,063,241,079</b>	<b>\$ 1,017,208,043</b>	<b>4.5%</b>	<b>\$ 973,922,302</b>	<b>9.2%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 58,064,685	\$ 44,848,944	29.5%	\$ 47,822,880	21.4%	\$ 592,731,604	\$ 547,022,029	8.4%	\$ 531,426,290	11.5%
Policy Adjustments	1,731,301	5,988,701	-71.1%	6,239,205	-72.3%	73,904,521	71,327,118	3.6%	69,196,500	6.8%
Uninsured Discount	3,375,096	5,308,737	-36.4%	4,761,573	-29.1%	49,890,242	64,103,308	-22.2%	59,593,893	-16.3%
Indigent	2,959,199	1,856,856	59.4%	2,070,737	42.9%	27,292,260	22,606,878	20.7%	21,097,135	29.4%
Provision for Bad Debts	7,065,200	5,564,860	27.0%	6,046,475	16.8%	78,767,184	67,251,040	17.1%	64,668,941	21.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 73,195,481</b>	<b>\$ 63,568,098</b>	<b>15.1%</b>	<b>\$ 66,940,870</b>	<b>9.3%</b>	<b>\$ 822,585,811</b>	<b>\$ 772,310,373</b>	<b>6.5%</b>	<b>\$ 745,982,758</b>	<b>10.3%</b>
	<b>80.70%</b>	<b>75.49%</b>		<b>79.76%</b>		<b>77.37%</b>	<b>75.92%</b>		<b>76.60%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 491,667	\$ 541,667	-9.2%	\$ 999,185	-50.8%	\$ 3,881,056	6,500,000	-40.3%	\$ 8,168,651	-52.5%
DSRIP	1,000,000	1,000,000	0.0%	961,222	4.0%	12,000,000	12,000,000	0.0%	11,534,631	4.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	62,534	0.0%	-	-	0.0%	62,534	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	(25,000)	-100.0%	501,218	-	0.0%	(25,000)	-2104.9%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,491,667</b>	<b>\$ 1,541,667</b>	<b>-3.2%</b>	<b>\$ 1,997,942</b>	<b>-25.3%</b>	<b>\$ 16,382,274</b>	<b>\$ 18,500,000</b>	<b>-11.4%</b>	<b>\$ 19,740,816</b>	<b>-17.0%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 18,997,470</b>	<b>\$ 22,183,115</b>	<b>-14.4%</b>	<b>\$ 18,984,753</b>	<b>0.1%</b>	<b>\$ 257,037,542</b>	<b>\$ 263,397,670</b>	<b>-2.4%</b>	<b>\$ 247,680,361</b>	<b>3.8%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 2,709,228	\$ 4,556,990	-40.5%	\$ 1,190,759	127.5%	\$ 39,690,249	\$ 48,109,351	-17.5%	\$ 50,033,025	-20.7%
Other Revenue	3,005,848	985,378		3,807,895	-21.1%	13,565,895	11,397,576	19.0%	13,350,188	1.6%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,715,076</b>	<b>\$ 5,542,368</b>	<b>3.1%</b>	<b>\$ 4,998,654</b>	<b>14.3%</b>	<b>\$ 53,256,144</b>	<b>\$ 59,506,927</b>	<b>-10.5%</b>	<b>\$ 63,383,212</b>	<b>-16.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 24,712,547</b>	<b>\$ 27,725,483</b>	<b>-10.9%</b>	<b>\$ 23,983,407</b>	<b>3.0%</b>	<b>\$ 310,293,686</b>	<b>\$ 322,904,597</b>	<b>-3.9%</b>	<b>\$ 311,063,573</b>	<b>-0.2%</b>
<b>OPERATING EXPENSES</b>										
Salaries and Wages	\$ 12,812,456	\$ 12,964,298	-1.2%	\$ 11,322,195	13.2%	\$ 148,718,487	\$ 155,518,161	-4.4%	\$ 142,111,321	4.6%
Benefits	6,949,761	2,952,026	135.4%	(253,055)	-2846.3%	39,971,858	34,599,179	15.5%	30,853,109	29.6%
Temporary Labor	974,873	413,317	135.9%	531,011	83.6%	8,887,083	5,258,754	69.0%	6,253,373	42.1%
Physician Fees	358,917	194,995	84.1%	428,972	-16.3%	4,245,211	2,592,750	63.7%	4,310,231	-1.5%
Texas Tech Support	16,696	16,696	0.0%	16,753	-0.3%	200,353	200,353	0.0%	201,041	-0.3%
Purchased Services	2,700,137	3,289,185	-17.9%	5,822,015	-53.6%	29,101,146	32,673,498	-10.9%	30,275,505	-3.9%
Supplies	4,616,101	4,605,271	0.2%	4,944,511	-6.6%	56,514,905	57,066,231	-1.0%	56,135,994	0.7%
Utilities	334,443	367,156	-8.9%	373,212	-10.4%	3,892,841	4,418,792	-11.9%	4,137,695	-5.9%
Repairs and Maintenance	1,006,528	979,318	2.8%	930,828	8.1%	11,624,814	11,449,484	1.5%	10,692,496	8.7%
Leases and Rent	141,995	135,231	5.0%	132,571	7.1%	1,710,313	1,607,835	6.4%	1,528,249	11.9%
Insurance	132,067	137,297	-3.8%	(13,270)	-1095.2%	1,545,029	1,606,796	-3.8%	1,392,453	11.0%
Interest Expense	151,611	273,489	-44.6%	(108,227)	-240.1%	2,892,575	3,281,870	-11.9%	2,890,198	0.1%
ECHDA	33,212	45,424	-26.9%	122,347	-72.9%	437,092	577,102	-24.3%	677,249	-35.5%
Other Expense	303,335	233,541	29.9%	217,529	39.4%	2,967,729	3,161,525	-6.1%	3,527,314	-15.9%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 30,532,133</b>	<b>\$ 26,607,245</b>	<b>14.8%</b>	<b>\$ 24,467,392</b>	<b>24.8%</b>	<b>\$ 312,709,433</b>	<b>\$ 314,012,330</b>	<b>-0.4%</b>	<b>\$ 294,986,228</b>	<b>6.0%</b>
Depreciation/Amortization	\$ 1,731,504	\$ 1,694,346	2.2%	\$ 2,340,493	-26.0%	\$ 20,858,407	\$ 20,829,286	0.1%	\$ 22,197,204	-6.0%
(Gain) Loss on Sale of Assets	809	-	-100.0%	-		(5,731)	-	-100.0%	(44,806)	-87.2%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 32,264,446</b>	<b>\$ 28,301,591</b>	<b>14.0%</b>	<b>\$ 26,807,885</b>	<b>20.4%</b>	<b>\$ 333,562,109</b>	<b>\$ 334,841,616</b>	<b>-0.4%</b>	<b>\$ 317,138,626</b>	<b>5.2%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (7,551,899)</b>	<b>\$ (576,107)</b>	<b>1210.8%</b>	<b>\$ (2,824,478)</b>	<b>167.4%</b>	<b>\$ (23,268,423)</b>	<b>\$ (11,937,019)</b>	<b>94.9%</b>	<b>\$ (6,075,052)</b>	<b>283.0%</b>
Operating Margin	-30.56%	-2.08%	1370.7%	-11.78%	159.5%	-7.50%	-3.70%	102.8%	-1.95%	284.0%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 28,749	\$ 22,703	26.6%	\$ 41,545	-30.8%	\$ 375,556	\$ 260,179	44.3%	\$ 228,123	64.6%
Tobacco Settlement	-	-	0.0%	-	0.0%	777,932	885,046	-12.1%	1,020,392	-23.8%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	10,230	139,488	-92.7%	28,143	-63.6%	1,299,352	1,673,851	-22.4%	1,161,593	11.9%
Build America Bonds Subsidy	84,233	76,492	10.1%	83,781	0.5%	1,011,243	917,901	10.2%	1,005,278	0.6%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (7,428,688)</b>	<b>\$ (337,425)</b>	<b>2101.6%</b>	<b>\$ (2,671,009)</b>	<b>178.1%</b>	<b>\$ (19,804,340)</b>	<b>\$ (8,200,042)</b>	<b>141.5%</b>	<b>\$ (2,659,667)</b>	<b>644.6%</b>
Unrealized Gain/(Loss) on Investments	\$ (27,597)	\$ -	0.0%	\$ 90,369	-130.5%	\$ (45,231)	\$ -	0.0%	\$ 236,173	-119.2%
Investment in Subsidiaries	17,561	7,407	137.1%	6,189	183.7%	182,939	88,881	105.8%	63,571	187.8%
<b>CHANGE IN NET POSITION</b>	<b>\$ (7,438,723)</b>	<b>\$ (330,018)</b>	<b>2154.0%</b>	<b>\$ (2,574,451)</b>	<b>188.9%</b>	<b>\$ (19,666,631)</b>	<b>\$ (8,111,161)</b>	<b>142.5%</b>	<b>\$ (2,359,923)</b>	<b>733.4%</b>
EBIDA	\$ (5,555,609)	\$ 1,637,817	-439.2%	\$ (342,184)	1523.6%	\$ 4,084,350	\$ 15,999,996	-74.5%	\$ 22,727,479	-82.0%