

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
SEPTEMBER 2016**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	1,034	1,065	-2.9%	1,052	-1.7%	12,569	12,808	-1.9%	12,750	-1.4%
Neonatal ICU (NICU)	27	22	21.4%	30	-10.0%	313	269	16.4%	297	5.4%
Total Admissions	1,061	1,087	-2.4%	1,082	-1.9%	12,882	13,077	-1.5%	13,047	-1.3%
Patient Days										
Adult & Pediatric	4,253	3,958	7.5%	4,265	-0.3%	53,146	50,909	4.4%	54,075	-1.7%
ICU	338	483	-30.0%	432	-21.8%	5,181	5,839	-11.3%	5,858	-11.6%
CCU	331	473	-30.1%	430	-23.0%	5,114	5,724	-10.7%	5,690	-10.1%
NICU	416	371	12.0%	398	4.5%	5,018	4,499	11.5%	4,171	20.3%
Total Patient Days	5,338	5,285	1.0%	5,525	-3.4%	68,459	66,971	2.2%	69,794	-1.9%
Observation (Obs) Days	804	517	55.6%	586	37.2%	8,525	6,250	36.4%	6,638	28.4%
Nursery Days	155	242	-35.9%	233	-33.5%	2,472	2,923	-15.4%	2,736	-9.6%
Total Occupied Beds / Bassinets	6,297	6,044	4.2%	6,344	-0.7%	79,456	76,143	4.4%	79,168	0.4%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.76	4.62	3.1%	4.87	-2.3%	5.05	4.88	3.5%	5.15	-1.9%
NICU	15.41	16.70	-7.7%	13.27	16.1%	16.03	16.72	-4.1%	14.04	14.2%
Total ALOS	5.03	4.86	3.5%	5.11	-1.5%	5.31	5.12	3.8%	5.35	-0.7%
Average Daily Census	177.9	176.2	1.0%	184.2	-3.4%	187.0	183.0	2.2%	191.2	-2.2%
Hospital Case Mix Index (CMI)	1.4370	1.4398	-0.2%	1.4826	-3.1%	1.4974	1.4398	4.0%	1.4425	3.8%
Medicare										
Admissions	421	431	-2.3%	389	8.2%	5,067	5,150	-1.6%	4,993	1.5%
Patient Days	2,318	2,296	0.9%	2,246	3.2%	29,402	28,435	3.4%	29,271	0.4%
Average Length of Stay	5.51	5.33	3.3%	5.77	-4.6%	5.80	5.52	5.1%	5.86	-1.0%
Case Mix Index	1.8057			1.7243	4.7%	1.7593			1.8236	-3.5%
Medicaid										
Admissions	157	161	-2.5%	143	9.8%	1,661	1,679	-1.1%	1,684	-1.4%
Patient Days	674	667	1.0%	635	6.1%	8,293	8,095	2.4%	7,854	5.6%
Average Length of Stay	4.29	4.14	3.6%	4.44	-3.3%	4.99	4.82	3.6%	4.66	7.1%
Case Mix Index	1.0681			1.1924	-10.4%	1.1421			0.8950	27.6%
Commercial										
Admissions	88	90	-2.2%	119	-26.1%	1,317	1,337	-1.5%	1,343	-1.9%
Patient Days	463	458	1.1%	588	-21.3%	6,656	6,510	2.2%	6,437	3.4%
Average Length of Stay	5.26	5.09	3.4%	4.94	6.5%	5.05	4.87	3.8%	4.79	5.4%
Case Mix Index	1.3419			1.7128	-21.7%	1.3778			1.3968	-1.4%
Blue Cross										
Admissions	141	144	-2.1%	169	-16.6%	1,843	1,870	-1.4%	1,944	-5.2%
Patient Days	506	501	1.0%	623	-18.8%	7,910	7,713	2.6%	8,369	-5.5%
Average Length of Stay	3.59	3.48	3.1%	3.69	-2.7%	4.29	4.12	4.1%	4.31	-0.3%
Case Mix Index	1.3354			1.3342	0.1%	1.4298			1.5218	-6.0%
Exchange										
Admissions	-	-	0.0%	2	-100.0%	22	22	0.0%	69	-68.1%
Patient Days	-	-	0.0%	4	-100.0%	62	62	0.0%	249	-75.1%
Average Length of Stay	-	-	0.0%	2.00	-100.0%	2.82	2.82	0.0%	3.61	-21.9%
Case Mix Index	0.0000			0.6352	-100.0%	0.8748			2.4428	-64.2%
Self Pay										
Admissions	189	194	-2.6%	216	-12.5%	2,346	2,381	-1.5%	2,492	-5.9%
Patient Days	1,109	1,098	1.0%	1,253	-11.5%	13,748	13,473	2.0%	15,108	-9.0%
Average Length of Stay	5.87	5.66	3.7%	5.80	1.2%	5.86	5.66	3.6%	6.06	-3.3%
Case Mix Index	1.3353			1.2340	8.2%	1.3970			1.4690	-4.9%
All Other										
Admissions	65	67	-3.0%	44	47.7%	626	638	-1.9%	522	19.9%
Patient Days	268	265	1.1%	180	48.9%	2,747	2,683	2.4%	2,670	2.9%
Average Length of Stay	4.12	3.96	4.2%	4.09	0.8%	4.39	4.21	4.3%	5.11	-14.2%
Case Mix Index	1.6513			1.5408	7.2%	1.7366			1.3114	32.4%
Radiology										
InPatient	3,352	3,646	-8.1%	3,615	-7.3%	44,269	44,105	0.4%	45,499	-2.7%
OutPatient	7,517	7,876	-4.6%	7,651	-1.8%	89,214	95,267	-6.4%	87,625	1.8%
Cath Lab										
InPatient	233	196	18.9%	287	-18.8%	3,254	2,370	37.3%	2,560	27.1%
OutPatient	247	203	21.9%	198	24.7%	3,043	2,451	24.2%	2,225	36.8%
Laboratory										
InPatient	55,430	58,897	-5.9%	58,353	-5.0%	708,023	712,374	-0.6%	737,766	-4.0%
OutPatient	37,185	38,519	-3.5%	37,329	-0.4%	448,335	465,891	-3.8%	426,664	5.1%
NonPatient	7,363	5,515	33.5%	6,341	16.1%	79,683	66,705	19.5%	62,805	26.9%
Sleep Lab										
OutPatient	30	39	-22.8%	38	-21.1%	372	470	-20.9%	413	-9.9%
Other										
Deliveries	158	158	0.1%	146	8.2%	1,530	1,800	-15.0%	1,723	-11.2%
Surgical Cases										
InPatient	307	331	-7.2%	304	1.0%	3,902	4,000	-2.5%	3,863	1.0%
OutPatient	631	622	1.4%	632	-0.2%	7,168	7,526	-4.8%	7,065	1.5%
Total Surgical Cases	938	953	-1.6%	936	0.2%	11,070	11,526	-4.0%	10,928	1.3%

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
OutPatient (O/P)										
Emergency Room Visits	4,165	4,226	-1.4%	4,384	-5.0%	48,766	50,977	-4.3%	51,056	-4.5%
Chest Pain Center Visits	-	109	-100.0%	-	0.0%	-	1,273	-100.0%	703	-100.0%
Total ER / CPC Visits	4,165	4,335	-3.9%	4,384	-5.0%	48,766	52,250	-6.7%	51,759	-5.8%
Observation Days	804	517	55.6%	586	37.2%	8,525	6,250	36.4%	6,638	28.4%
GI Procedures (Endo)	363	259	40.3%	310	17.1%	4,048	3,500	15.7%	2,915	38.9%
Other O/P Occasions of Service	24,461	27,110	-9.8%	26,211	-6.7%	290,987	327,900	-11.3%	302,255	-3.7%
Total O/P Occasions of Service	29,793	32,220	-7.5%	31,491	-5.4%	352,326	389,900	-9.6%	363,567	-3.1%
Hospital Operations										
Manhours Paid	278,448	287,271	-3.1%	282,468	-1.4%	3,417,584	3,489,962	-2.1%	3,447,241	-0.9%
FTE's	1,624.3	1,675.7	-3.1%	1,648	-1.4%	1,634.1	1,668.7	-2.1%	1,652.8	-1.1%
Adjusted Patient Days	10,450	9,004	16.1%	9,413	11.0%	127,342	113,086	12.6%	117,857	8.0%
Hours / Adjusted Patient Day	26.65	31.90	-16.5%	30.01	-11.2%	26.84	30.86	-13.0%	29.25	-8.2%
Occupancy - Actual Beds	62.9%	62.3%	1.0%	53.7%	17.1%	66.1%	64.7%	2.2%	55.7%	18.6%
FTE's per Adjusted Occupied Bed	4.7	5.6	-16.5%	5.3	-11.2%	4.7	5.4	-13.0%	5.1	-8.2%
InPatient Rehab Unit										
Admissions	23	31	-25.8%	32	-28.1%	410	440	-6.8%	415	-1.2%
Patient Days	345	319	8.0%	370	-6.8%	5,027	4,532	10.9%	4,311	16.6%
Average Length of Stay	15.0	10.3	45.6%	11.6	29.7%	12.3	10.3	19.0%	10.4	18.0%
Manhours Paid	6,499	5,950	9.2%	5,577	16.5%	80,645	71,345	13.0%	74,148	8.8%
FTE's	37.9	34.7	9.2%	32.5	16.5%	38.6	34.1	13.0%	35.6	8.5%
Center for Primary Care - Clements										
Total Medical Visits	1,334	1,106	20.7%	1,213	10.0%	14,258	13,000	9.7%	12,540	13.7%
Total Dental Visits	658	475	38.5%	567	16.0%	7,506	5,275	42.3%	4,440	69.1%
FTE's	5.1	9.6	-47.2%	8.9	-43.0%	6.4	9.6	-32.9%	8.9	-27.9%
Center for Primary Care - West University										
Total Medical Visits	785	709	10.7%	631	24.4%	7,828	7,918	-1.1%	3,625	115.9%
Total Optometry	282	190	48.4%	282	0.0%	3,093	1,890	63.7%	1,283	141.1%
Manhours Paid	205	237	-13.6%	-	0.0%	2,224	2,891	-23.1%	598	271.9%
FTE's	1.2	1.4	-13.6%	-	0.0%	1.1	1.4	-23.1%	0.3	270.9%
Caremobile										
Visits	140	202	-30.7%	132	6.1%	1,456	2,027	-28.2%	1,709	-14.8%
Manhours Paid	171	240	-28.7%	181	-5.3%	2,128	2,298	-7.4%	2,198	-3.2%
FTE's	1.0	1.4	-28.7%	1.1	-5.3%	1.0	1.1	-7.4%	1.1	-3.4%
Total ECHD Operations										
Total Admissions	1,084	1,118	-3.0%	1,114	-2.7%	13,292	13,517	-1.7%	13,462	-1.3%
Total Patient Days	5,683	5,605	1.4%	5,895	-3.6%	73,486	71,503	2.8%	74,105	-0.8%
Total Patient and Obs Days	6,487	6,121	6.0%	6,481	0.1%	82,011	77,753	5.5%	80,743	1.6%
Total FTE's	1,669.5	1,722.8	-3.1%	1,690.2	-1.2%	1,681.2	1,714.9	-2.0%	1,698.6	-1.0%
Total FTE's per Adj Occupied Bed	4.5	5.0	-10.0%	4.6	-1.4%	4.5	4.8	-5.7%	4.7	-4.1%
Total Adjusted Patient Days	11,125	10,331	7.7%	11,103	0.2%	136,695	131,462	4.0%	132,114	3.5%
Hours / Adjusted Patient Day	25.72	28.59	-10.0%	26.10	-1.4%	25.72	27.28	-5.7%	26.82	-4.1%
OutPatient Factor	1.9576	1.8434	6.2%	1.8834	3.9%	1.8603	1.8390	1.2%	1.7828	4.3%
Blended O/P Factor	2.2714	2.0631	10.1%	2.0924	8.6%	2.0696	2.0413	1.4%	1.9588	5.7%
Total Adjusted Admissions	2,122	2,061	3.0%	2,098	1.1%	24,740	24,855	-0.5%	24,000	3.1%
Hours / Adjusted Admisssion	134.86	143.31	-5.9%	138.10	-2.3%	142.12	144.30	-1.5%	147.62	-3.7%
FTE's - Hospital Contract	61.0	30.5	100.2%	38.9	56.9%	48.7	30.8	58.0%	33.8	44.0%
FTE's - Mgmt Services	53.5	43.0	24.3%	42.3	26.4%	50.1	43.0	16.6%	41.7	20.2%
Total FTE's (including Contract)	1,783.9	1,796.3	-0.7%	1,771.4	0.7%	1,780.0	1,788.7	-0.5%	1,774.1	0.3%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.8	5.2	-7.8%	4.8	0.5%	4.8	5.0	-4.3%	4.9	-2.8%
Urgent Care Visits										
Health & Wellness	494	660	-25.2%	548	-9.9%	6,310	8,504	-25.8%	7,546	-16.4%
Golden	477	715	-33.3%	645	-26.0%	7,233	9,315	-22.4%	8,448	-14.4%
JBS Clinic	750	726	3.3%	886	-15.3%	10,343	9,361	10.5%	8,905	16.1%
West University	501	493	1.7%	519	-3.5%	6,000	5,553	8.0%	4,925	21.8%
Total Urgent Care Visits	2,222	2,594	-14.3%	2,598	-14.5%	29,886	32,733	-8.7%	29,824	0.2%
Wal-Mart Clinic Visits										
East Clinic	337	527	-36.1%	417	-19.2%	3,704	4,335	-14.6%	4,115	-10.0%
West Clinic	254	389	-34.7%	258	-1.6%	2,298	2,960	-22.4%	2,661	-13.6%
Total Wal-Mart Visits	591	916	-35.5%	675	-12.4%	6,002	7,295	-17.7%	6,776	-11.4%
Mission Fitness										
Memberships	2,242	2,625	-14.6%	2,377	-5.7%	2,242	2,625	-14.6%	2,377	-5.7%
Visits	7,734	9,323	-17.0%	7,677	0.7%	95,858	109,925	-12.8%	104,540	-8.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
TWELVE MONTHS ENDED SEPTEMBER 30, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 49,525,113	\$ 51,470,952	\$ 3,146,409	\$ (5,092,248)
Investments	35,050,242	40,081,285	-	(5,031,044)
Patient Accounts Receivable - Gross	165,461,823	123,854,050	16,081,964	25,525,809
Less: 3rd Party Allowances	(66,903,280)	(53,125,771)	(3,355,305)	(10,422,203)
Bad Debt Allowance	(63,992,184)	(39,919,274)	(8,747,905)	(15,325,004)
Net Patient Accounts Receivable	34,566,359	30,809,004	3,978,753	(221,399)
Taxes Receivable	4,907,422	6,139,597	-	(1,232,175)
Accounts Receivable - Other	25,732,590	31,272,441	1,479,994	(7,019,845)
Inventories	6,925,611	6,802,631	246,991	(124,011)
Prepaid Expenses	3,161,005	2,847,774	437,419	(124,187)
Total Current Assets	159,868,344	169,423,685	9,289,567	(18,844,908)
CAPITAL ASSETS:				
Property and Equipment	408,378,024	397,547,295	586,120	10,244,610
Construction in Progress	20,242,037	7,142,394	-	13,099,643
	428,620,061	404,689,689	586,120	23,344,253
Less: Accumulated Depreciation and Amortization	(234,250,416)	(217,637,984)	(229,491)	(16,382,941)
Total Capital Assets	194,369,645	187,051,705	356,629	6,961,311
INTANGIBLE ASSETS / GOODWILL - NET	642,922	812,560	564,378	(734,016)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,661,597	4,660,223	-	1,374
Restricted Assets Held in Endowment	6,351,234	6,405,192	-	(53,957)
Restricted Corner Escrow	2,390,231	12,568,645	-	(10,178,414)
Restricted MCH West Texas Services	1,759,115	1,427,881	-	331,234
Pension, Deferred Outflows of Resources	37,828,652	9,931,627	-	27,897,025
Assets whose use is Limited	19,273	-	19,346	(73)
TOTAL ASSETS	\$ 407,891,013	\$ 392,281,517	\$ 10,229,920	\$ 5,379,575
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,594,799	\$ 4,691,204	\$ -	\$ (96,406)
Self-Insurance Liability - Current Portion	2,924,832	4,278,821	-	(1,353,989)
Accounts Payable	24,531,614	27,338,050	2,400,222	(5,206,658)
Accrued Interest	96,889	118,833	-	(21,944)
Accrued Salaries and Wages	12,576,597	4,718,278	5,668,308	2,190,011
Accrued Compensated Absences	4,478,787	4,373,916	179,568	(74,697)
Due to Third Party Payors	4,127,373	5,665,434	-	(1,538,061)
Deferred Revenue	1,531,334	355,892	713,651	461,791
Total Current Liabilities	54,862,224	51,540,428	8,961,750	(5,639,953)
ACCRUED POST RETIREMENT BENEFITS	72,191,533	36,712,422	-	35,479,112
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	54,724,037	59,516,989	-	(4,792,952)
Total Liabilities	183,380,075	149,372,119	8,961,750	25,046,206
FUND BALANCE	224,510,938	242,909,398	1,268,171	(19,666,631)
TOTAL LIABILITIES AND FUND BALANCE	\$ 407,891,013	\$ 392,281,517	\$ 10,229,920	\$ 5,379,575

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
TWELVE MONTHS ENDED SEPTEMBER 30, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Routine Revenue	\$ 7,867,169	\$ 7,999,955	-1.7%	\$ 8,583,974	-8.4%	\$ 104,276,445	\$ 101,119,094	3.1%	\$ 104,167,423	0.1%
Inpatient Ancillary Revenue	32,064,408	32,817,565	-2.3%	31,890,220	0.5%	409,465,525	397,192,446	3.1%	393,026,312	4.2%
Outpatient Revenue	50,769,708	43,392,027	17.0%	43,453,488	16.8%	549,499,109	518,896,503	5.9%	476,728,568	15.3%
TOTAL PATIENT REVENUE	\$90,701,285	\$ 84,209,547	7.7%	\$83,927,681	8.1%	\$ 1,063,241,079	\$ 1,017,208,043	4.5%	\$ 973,922,302	9.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 58,064,685	\$ 44,848,944	29.5%	\$ 47,822,880	21.4%	\$ 592,731,604	\$ 547,022,029	8.4%	\$ 531,426,290	11.5%
Policy Adjustments	1,731,301	5,988,701	-71.1%	6,239,205	-72.3%	73,904,521	71,327,118	3.6%	69,196,500	6.8%
Uninsured Discount	3,375,096	5,308,737	-36.4%	4,761,573	-29.1%	49,890,242	64,103,308	-22.2%	59,593,893	-16.3%
Indigent	2,959,199	1,856,856	59.4%	2,070,737	42.9%	27,292,260	22,606,878	20.7%	21,097,135	29.4%
Provision for Bad Debts	7,065,200	5,564,860	27.0%	6,046,475	16.8%	78,767,184	67,251,040	17.1%	64,668,941	21.8%
TOTAL REVENUE DEDUCTIONS	\$ 73,195,481	\$ 63,568,098	15.1%	\$ 66,940,870	9.3%	\$ 822,585,811	\$ 772,310,373	6.5%	\$ 745,982,758	10.3%
	80.70%	75.49%		79.76%		77.37%	75.92%		76.60%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 491,667	\$ 541,667	-9.2%	\$ 999,185	-50.8%	\$ 3,881,056	6,500,000	-40.3%	\$ 8,168,651	-52.5%
DSRIP	1,000,000	1,000,000	0.0%	961,222	4.0%	12,000,000	12,000,000	0.0%	11,534,631	4.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	62,534	0.0%	-	-	0.0%	62,534	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	(25,000)	-100.0%	501,218	-	0.0%	(25,000)	-2104.9%
TOTAL OTHER PATIENT REVENUE	\$ 1,491,667	\$ 1,541,667	-3.2%	\$ 1,997,942	-25.3%	\$ 16,382,274	\$ 18,500,000	-11.4%	\$ 19,740,816	-17.0%
NET PATIENT REVENUE	\$ 18,997,470	\$ 22,183,115	-14.4%	\$ 18,984,753	0.1%	\$ 257,037,542	\$ 263,397,670	-2.4%	\$ 247,680,361	3.8%
OTHER REVENUE										
Tax Revenue	\$ 2,709,228	\$ 4,556,990	-40.5%	\$ 1,190,759	127.5%	\$ 39,690,249	\$ 48,109,351	-17.5%	\$ 50,033,025	-20.7%
Other Revenue	3,005,848	985,378		3,807,895	-21.1%	13,565,895	11,397,576	19.0%	13,350,188	1.6%
TOTAL OTHER REVENUE	\$ 5,715,076	\$ 5,542,368	3.1%	\$ 4,998,654	14.3%	\$ 53,256,144	\$ 59,506,927	-10.5%	\$ 63,383,212	-16.0%
NET OPERATING REVENUE	\$ 24,712,547	\$ 27,725,483	-10.9%	\$ 23,983,407	3.0%	\$ 310,293,686	\$ 322,904,597	-3.9%	\$ 311,063,573	-0.2%
OPERATING EXPENSES										
Salaries and Wages	\$ 12,812,456	\$ 12,964,298	-1.2%	\$ 11,322,195	13.2%	\$ 148,718,487	\$ 155,518,161	-4.4%	\$ 142,111,321	4.6%
Benefits	6,949,761	2,952,026	135.4%	(253,055)	-2846.3%	39,971,858	34,599,179	15.5%	30,853,109	29.6%
Temporary Labor	974,873	413,317	135.9%	531,011	83.6%	8,887,083	5,258,754	69.0%	6,253,373	42.1%
Physician Fees	358,917	194,995	84.1%	428,972	-16.3%	4,245,211	2,592,750	63.7%	4,310,231	-1.5%
Texas Tech Support	16,696	16,696	0.0%	16,753	-0.3%	200,353	200,353	0.0%	201,041	-0.3%
Purchased Services	2,700,137	3,289,185	-17.9%	5,822,015	-53.6%	29,101,146	32,673,498	-10.9%	30,275,505	-3.9%
Supplies	4,616,101	4,605,271	0.2%	4,944,511	-6.6%	56,514,905	57,066,231	-1.0%	56,135,994	0.7%
Utilities	334,443	367,156	-8.9%	373,212	-10.4%	3,892,841	4,418,792	-11.9%	4,137,695	-5.9%
Repairs and Maintenance	1,006,528	979,318	2.8%	930,828	8.1%	11,624,814	11,449,484	1.5%	10,692,496	8.7%
Leases and Rent	141,995	135,231	5.0%	132,571	7.1%	1,710,313	1,607,835	6.4%	1,528,249	11.9%
Insurance	132,067	137,297	-3.8%	(13,270)	-1095.2%	1,545,029	1,606,796	-3.8%	1,392,453	11.0%
Interest Expense	151,611	273,489	-44.6%	(108,227)	-240.1%	2,892,575	3,281,870	-11.9%	2,890,198	0.1%
ECHDA	33,212	45,424	-26.9%	122,347	-72.9%	437,092	577,102	-24.3%	677,249	-35.5%
Other Expense	303,335	233,541	29.9%	217,529	39.4%	2,967,729	3,161,525	-6.1%	3,527,314	-15.9%
TOTAL OPERATING EXPENSES	\$ 30,532,133	\$ 26,607,245	14.8%	\$ 24,467,392	24.8%	\$ 312,709,433	\$ 314,012,330	-0.4%	\$ 294,986,228	6.0%
Depreciation/Amortization	\$ 1,731,504	\$ 1,694,346	2.2%	\$ 2,340,493	-26.0%	\$ 20,858,407	\$ 20,829,286	0.1%	\$ 22,197,204	-6.0%
(Gain) Loss on Sale of Assets	809	-	-100.0%	-		(5,731)	-	-100.0%	(44,806)	-87.2%
TOTAL OPERATING COSTS	\$ 32,264,446	\$ 28,301,591	14.0%	\$ 26,807,885	20.4%	\$ 333,562,109	\$ 334,841,616	-0.4%	\$ 317,138,626	5.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (7,551,899)	\$ (576,107)	1210.8%	\$ (2,824,478)	167.4%	\$ (23,268,423)	\$ (11,937,019)	94.9%	\$ (6,075,052)	283.0%
Operating Margin	-30.56%	-2.08%	1370.7%	-11.78%	159.5%	-7.50%	-3.70%	102.8%	-1.95%	284.0%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 28,749	\$ 22,703	26.6%	\$ 41,545	-30.8%	\$ 375,556	\$ 260,179	44.3%	\$ 228,123	64.6%
Tobacco Settlement	-	-	0.0%	-	0.0%	777,932	885,046	-12.1%	1,020,392	-23.8%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	10,230	139,488	-92.7%	28,143	-63.6%	1,299,352	1,673,851	-22.4%	1,161,593	11.9%
Build America Bonds Subsidy	84,233	76,492	10.1%	83,781	0.5%	1,011,243	917,901	10.2%	1,005,278	0.6%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (7,428,688)	\$ (337,425)	2101.6%	\$ (2,671,009)	178.1%	\$ (19,804,340)	\$ (8,200,042)	141.5%	\$ (2,659,667)	644.6%
Unrealized Gain/(Loss) on Investments	\$ (27,597)	\$ -	0.0%	\$ 90,369	-130.5%	\$ (45,231)	\$ -	0.0%	\$ 236,173	-119.2%
Investment in Subsidiaries	17,561	7,407	137.1%	6,189	183.7%	182,939	88,881	105.8%	63,571	187.8%
CHANGE IN NET POSITION	\$ (7,438,723)	\$ (330,018)	2154.0%	\$ (2,574,451)	188.9%	\$ (19,666,631)	\$ (8,111,161)	142.5%	\$ (2,359,923)	733.4%
EBIDA	\$ (5,555,609)	\$ 1,637,817	-439.2%	\$ (342,184)	1523.6%	\$ 4,084,350	\$ 15,999,996	-74.5%	\$ 22,727,479	-82.0%