

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
OCTOBER 2016**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,074	1,079	-0.5%	954	12.6%	1,074	1,079	-0.5%	954	12.6%
Neonatal ICU (NICU)	36	28	28.1%	17	111.8%	36	28	28.1%	17	111.8%
<b>Total Admissions</b>	<b>1,110</b>	<b>1,107</b>	<b>0.3%</b>	<b>971</b>	<b>14.3%</b>	<b>1,110</b>	<b>1,107</b>	<b>0.3%</b>	<b>971</b>	<b>14.3%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,391	4,108	6.9%	4,158	5.6%	4,391	4,108	6.9%	4,158	5.6%
ICU	413	447	-7.6%	472	-12.5%	413	447	-7.6%	472	-12.5%
CCU	344	445	-22.6%	520	-33.8%	344	445	-22.6%	520	-33.8%
NICU	433	463	-6.5%	288	50.3%	433	463	-6.5%	288	50.3%
<b>Total Patient Days</b>	<b>5,581</b>	<b>5,463</b>	<b>2.2%</b>	<b>5,438</b>	<b>2.6%</b>	<b>5,581</b>	<b>5,463</b>	<b>2.2%</b>	<b>5,438</b>	<b>2.6%</b>
Observation (Obs) Days	599	781	-23.3%	642	-6.7%	599	781	-23.3%	642	-6.7%
Nursery Days	552	233	137.3%	111	397.3%	552	233	137.3%	111	397.3%
<b>Total Occupied Beds / Bassinets</b>	<b>6,732</b>	<b>6,477</b>	<b>3.9%</b>	<b>6,191</b>	<b>8.7%</b>	<b>6,732</b>	<b>6,477</b>	<b>3.9%</b>	<b>6,191</b>	<b>8.7%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.79	4.63	3.4%	5.40	-11.2%	4.79	4.63	3.4%	5.40	-11.2%
NICU	12.03	16.49	-27.1%	16.94	-29.0%	12.03	16.49	-27.1%	16.94	-29.0%
<b>Total ALOS</b>	<b>5.03</b>	<b>4.94</b>	<b>1.9%</b>	<b>5.60</b>	<b>-10.2%</b>	<b>5.03</b>	<b>4.94</b>	<b>1.9%</b>	<b>5.60</b>	<b>-10.2%</b>
<b>Average Daily Census</b>	<b>180.0</b>	<b>176.2</b>	<b>2.2%</b>	<b>175.4</b>	<b>2.6%</b>	<b>180.0</b>	<b>176.2</b>	<b>2.2%</b>	<b>175.4</b>	<b>2.6%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4091</b>	<b>1.4974</b>	<b>-5.9%</b>	<b>1.3389</b>	<b>5.2%</b>	<b>1.4091</b>	<b>1.4974</b>	<b>-5.9%</b>	<b>1.3389</b>	<b>5.2%</b>
<b>Medicare</b>										
Admissions	432	430	0.5%	385	12.2%	432	430	0.5%	385	12.2%
Patient Days	2,378	2,325	2.3%	2,327	2.2%	2,378	2,325	2.3%	2,327	2.2%
Average Length of Stay	5.50	5.41	1.8%	6.04	-8.9%	5.50	5.41	1.8%	6.04	-8.9%
Case Mix Index	1.7111			1.5415	11.0%	1.7111			1.5415	11.0%
<b>Medicaid</b>										
Admissions	170	170	0.0%	107	58.9%	170	170	0.0%	107	58.9%
Patient Days	684	670	2.1%	562	21.7%	684	670	2.1%	562	21.7%
Average Length of Stay	4.02	3.94	2.1%	5.25	-23.4%	4.02	3.94	2.1%	5.25	-23.4%
Case Mix Index	0.8939			1.1845	-24.5%	0.8939			1.1845	-24.5%
<b>Commercial</b>										
Admissions	113	113	0.0%	104	8.7%	113	113	0.0%	104	8.7%
Patient Days	579	567	2.1%	579	0.0%	579	567	2.1%	579	0.0%
Average Length of Stay	5.12	5.02	2.1%	5.57	-8.0%	5.12	5.02	2.1%	5.57	-8.0%
Case Mix Index	1.4670			1.2040	21.8%	1.4670			1.2040	21.8%
<b>Blue Cross</b>										
Admissions	145	145	0.0%	133	9.0%	145	145	0.0%	133	9.0%
Patient Days	605	592	2.2%	591	2.4%	605	592	2.2%	591	2.4%
Average Length of Stay	4.17	4.08	2.2%	4.44	-6.1%	4.17	4.08	2.2%	4.44	-6.1%
Case Mix Index	1.4302			1.2965	10.3%	1.4302			1.2965	10.3%
<b>Exchange</b>										
Admissions	2	2	0.0%	4	-50.0%	2	2	0.0%	4	-50.0%
Patient Days	2	2	0.0%	14	-85.7%	2	2	0.0%	14	-85.7%
Average Length of Stay	1.00	1.00	0.0%	3.50	-71.4%	1.00	1.00	0.0%	3.50	-71.4%
Case Mix Index	0.9998			1.3504	-26.0%	0.9998			1.3504	-26.0%
<b>Self Pay</b>										
Admissions	192	191	0.5%	199	-3.5%	192	191	0.5%	199	-3.5%
Patient Days	1,038	1,016	2.2%	1,240	-16.3%	1,038	1,016	2.2%	1,240	-16.3%
Average Length of Stay	5.41	5.32	1.6%	6.23	-13.2%	5.41	5.32	1.6%	6.23	-13.2%
Case Mix Index	1.2295			1.1868	3.6%	1.2295			1.1868	3.6%
<b>All Other</b>										
Admissions	56	56	0.0%	39	43.6%	56	56	0.0%	39	43.6%
Patient Days	297	291	2.1%	139	113.7%	297	291	2.1%	139	113.7%
Average Length of Stay	5.30	5.20	2.1%	3.56	48.8%	5.30	5.20	2.1%	3.56	48.8%
Case Mix Index	1.6795			1.4150	18.7%	1.6795			1.4150	18.7%
<b>Radiology</b>										
InPatient	3,602	3,743	-3.8%	3,559	1.2%	3,602	3,743	-3.8%	3,559	1.2%
OutPatient	7,460	7,375	1.2%	7,729	-3.5%	7,460	7,375	1.2%	7,729	-3.5%
<b>Cath Lab</b>										
InPatient	321	271	18.4%	229	40.2%	321	271	18.4%	229	40.2%
OutPatient	330	260	27.0%	256	28.9%	330	260	27.0%	256	28.9%
<b>Laboratory</b>										
InPatient	56,486	59,592	-5.2%	57,188	-1.2%	56,486	59,592	-5.2%	57,188	-1.2%
OutPatient	34,701	37,474	-7.4%	38,257	-9.3%	34,701	37,474	-7.4%	38,257	-9.3%
NonPatient	7,792	6,927	12.5%	6,166	26.4%	7,792	6,927	12.5%	6,166	26.4%
<b>Other</b>										
Deliveries	154	140	10.3%	70	120.0%	154	140	10.3%	70	120.0%
<b>Surgical Cases</b>										
InPatient	331	309	7.3%	337	-1.8%	331	309	7.3%	337	-1.8%
OutPatient	581	586	-0.8%	640	-9.2%	581	586	-0.8%	640	-9.2%
<b>Total Surgical Cases</b>	<b>912</b>	<b>894</b>	<b>2.0%</b>	<b>977</b>	<b>-6.7%</b>	<b>912</b>	<b>894</b>	<b>2.0%</b>	<b>977</b>	<b>-6.7%</b>

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	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,126	3,911	5.5%	4,234	-2.6%	4,126	3,911	5.5%	4,234	-2.6%
Observation Days	599	781	-23.3%	642	-6.7%	599	781	-23.3%	642	-6.7%
GI Procedures (Endo)	344	437	-21.2%	365	-5.8%	344	437	-21.2%	365	-5.8%
Other O/P Occasions of Service	23,612	24,306	-2.9%	26,138	-9.7%	23,612	24,306	-2.9%	26,138	-9.7%
<b>Total O/P Occasions of Service</b>	<b>28,681</b>	<b>29,434</b>	<b>-2.6%</b>	<b>31,379</b>	<b>-8.6%</b>	<b>28,681</b>	<b>29,434</b>	<b>-2.6%</b>	<b>31,379</b>	<b>-8.6%</b>
<b>Hospital Operations</b>										
Manhours Paid	283,134	278,472	1.7%	295,551	-4.2%	283,134	278,472	1.7%	295,551	-4.2%
FTE's	1,598.3	1,572.0	1.7%	1,668.4	-4.2%	1,598.3	1,572.0	1.7%	1,668.4	-4.2%
Adjusted Patient Days	10,281	9,527	7.9%	9,482	8.4%	10,281	9,527	7.9%	9,482	8.4%
Hours / Adjusted Patient Day	27.54	29.23	-5.8%	31.17	-11.6%	27.54	29.23	-5.8%	31.17	-11.6%
Occupancy - Actual Beds	51.6%	50.5%	2.2%	62.0%	-16.8%	51.6%	50.5%	2.2%	62.0%	-16.8%
FTE's per Adjusted Occupied Bed	4.8	5.1	-5.8%	5.5	-11.6%	4.8	5.1	-5.8%	5.5	-11.6%
<b>InPatient Rehab Unit</b>										
Admissions	35	32	9.4%	34	2.9%	35	32	9.4%	34	2.9%
Patient Days	393	364	7.9%	387	1.6%	393	364	7.9%	387	1.6%
Average Length of Stay	11.2	11.4	-1.4%	11.4	-1.4%	11.2	11.4	-1.4%	11.4	-1.4%
Manhours Paid	5,923	6,785	-12.7%	7,167	-17.4%	5,923	6,785	-12.7%	7,167	-17.4%
FTE's	33.4	38.3	-12.7%	40.5	-17.4%	33.4	38.3	-12.7%	40.5	-17.4%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,410	1,342	5.1%	1,231	14.5%	1,410	1,342	5.1%	1,231	14.5%
Total Dental Visits	651	673	-3.3%	648	0.5%	651	673	-3.3%	648	0.5%
FTE's	5.3	4.7	13.7%	7.8	-31.4%	5.3	4.7	13.7%	7.8	-31.4%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	793	920	-13.8%	601	31.9%	793	920	-13.8%	601	31.9%
Total Optometry	258	273	-5.5%	208	24.0%	258	273	-5.5%	208	24.0%
Manhours Paid	167	170	-1.8%	229	-27.1%	167	170	-1.8%	229	-27.1%
FTE's	0.9	1.0	-1.8%	1.3	-27.1%	0.9	1.0	-1.8%	1.3	-27.1%
<b>Total ECHD Operations</b>										
Total Admissions	1,145	1,139	0.5%	1,005	13.9%	1,145	1,139	0.5%	1,005	13.9%
Total Patient Days	5,974	5,828	2.5%	5,825	2.6%	5,974	5,828	2.5%	5,825	2.6%
Total Patient and Obs Days	6,573	6,608	-0.5%	6,467	1.6%	6,573	6,608	-0.5%	6,467	1.6%
Total FTE's	1,638.1	1,616.0	1.4%	1,719.0	-4.7%	1,638.1	1,616.0	1.4%	1,719.0	-4.7%
Total FTE's per Adj Occupied Bed	4.6	4.6	0.3%	4.8	-3.4%	4.6	4.6	0.3%	4.8	-3.4%
<b>Total Adjusted Patient Days</b>	<b>11,005</b>	<b>10,890</b>	<b>1.1%</b>	<b>11,155</b>	<b>-1.3%</b>	<b>11,005</b>	<b>10,890</b>	<b>1.1%</b>	<b>11,155</b>	<b>-1.3%</b>
<b>Hours / Adjusted Patient Day</b>	<b>26.37</b>	<b>26.29</b>	<b>0.3%</b>	<b>27.30</b>	<b>-3.4%</b>	<b>26.37</b>	<b>26.29</b>	<b>0.3%</b>	<b>27.30</b>	<b>-3.4%</b>
<b>Outpatient Factor</b>	<b>1.8421</b>	<b>1.8687</b>	<b>-1.4%</b>	<b>1.9150</b>	<b>-3.8%</b>	<b>1.8421</b>	<b>1.8687</b>	<b>-1.4%</b>	<b>1.9150</b>	<b>-3.8%</b>
<b>Blended O/P Factor</b>	<b>2.1089</b>	<b>2.0813</b>	<b>1.3%</b>	<b>2.1253</b>	<b>-0.8%</b>	<b>2.1089</b>	<b>2.0813</b>	<b>1.3%</b>	<b>2.1253</b>	<b>-0.8%</b>
<b>Total Adjusted Admissions</b>	<b>2,109</b>	<b>2,110</b>	<b>0.0%</b>	<b>1,925</b>	<b>9.6%</b>	<b>2,109</b>	<b>2,110</b>	<b>0.0%</b>	<b>1,925</b>	<b>9.6%</b>
<b>Hours / Adjusted Admisssion</b>	<b>137.57</b>	<b>135.66</b>	<b>1.4%</b>	<b>158.22</b>	<b>-13.0%</b>	<b>137.57</b>	<b>135.66</b>	<b>1.4%</b>	<b>158.22</b>	<b>-13.0%</b>
<b>FTE's - Hospital Contract</b>	<b>65.8</b>	<b>49.3</b>	<b>33.5%</b>	<b>40.1</b>	<b>64.2%</b>	<b>65.8</b>	<b>49.3</b>	<b>33.5%</b>	<b>40.1</b>	<b>64.2%</b>
<b>FTE's - Mgmt Services</b>	<b>54.0</b>	<b>62.2</b>	<b>-13.2%</b>	<b>50.9</b>	<b>6.2%</b>	<b>54.0</b>	<b>62.2</b>	<b>-13.2%</b>	<b>50.9</b>	<b>6.2%</b>
<b>Total FTE's (including Contract)</b>	<b>1,757.9</b>	<b>1,727.4</b>	<b>1.8%</b>	<b>1,809.9</b>	<b>-2.9%</b>	<b>1,757.9</b>	<b>1,727.4</b>	<b>1.8%</b>	<b>1,809.9</b>	<b>-2.9%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>5.0</b>	<b>4.9</b>	<b>0.7%</b>	<b>5.0</b>	<b>-1.6%</b>	<b>5.0</b>	<b>4.9</b>	<b>0.7%</b>	<b>5.0</b>	<b>-1.6%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	395	589	-32.9%	593	-33.4%	395	589	-32.9%	593	-33.4%
Golder	411	682	-39.7%	670	-38.7%	411	682	-39.7%	670	-38.7%
JBS Clinic	698	910	-23.3%	989	-29.4%	698	910	-23.3%	989	-29.4%
West University	423	527	-19.7%	527	-19.7%	423	527	-19.7%	527	-19.7%
42nd Street	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>Total Urgent Care Visits</b>	<b>1,927</b>	<b>2,708</b>	<b>-28.8%</b>	<b>2,779</b>	<b>-30.7%</b>	<b>1,927</b>	<b>2,708</b>	<b>-28.8%</b>	<b>2,779</b>	<b>-30.7%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	264	234	12.8%	208	26.9%	264	234	12.8%	208	26.9%
West Clinic	140	156	-10.3%	154	-9.1%	140	156	-10.3%	154	-9.1%
<b>Total Wal-Mart Visits</b>	<b>404</b>	<b>390</b>	<b>3.6%</b>	<b>362</b>	<b>11.6%</b>	<b>404</b>	<b>390</b>	<b>3.6%</b>	<b>362</b>	<b>11.6%</b>
<b>Mission Fitness</b>										
Memberships	2,278	2,204	3.4%	2,340	-2.6%	2,278	2,204	3.4%	2,340	-2.6%
Visits	7,386	7,750	-4.7%	7,977	-7.4%	7,386	7,750	-4.7%	7,977	-7.4%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
ONE MONTHS ENDED OCTOBER 31, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 51,577,879	\$ 45,376,376	\$ 4,227,339	\$ 1,974,164
Investments	35,003,042	35,050,242	-	(47,200)
Patient Accounts Receivable - Gross	178,452,456	152,900,193	16,584,930	8,967,333
Less: 3rd Party Allowances	(72,462,743)	(60,195,113)	(6,708,166)	(5,559,464)
Bad Debt Allowance	(66,947,705)	(58,888,563)	(5,103,621)	(2,955,521)
Net Patient Accounts Receivable	39,042,008	33,816,517	4,773,143	452,348
Taxes Receivable	5,446,479	5,446,479	-	-
Accounts Receivable - Other	26,892,297	24,560,807	2,482,086	(150,596)
Inventories	6,894,852	6,694,960	230,652	(30,759)
Prepaid Expenses	3,442,906	2,769,408	391,597	281,901
<b>Total Current Assets</b>	<b>168,299,464</b>	<b>153,714,789</b>	<b>12,104,817</b>	<b>2,479,857</b>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	410,472,282	407,780,650	597,374	2,094,257
Construction in Progress	21,429,700	20,687,545	-	742,155
	431,901,982	428,468,196	597,374	2,836,412
Less: Accumulated Depreciation and Amortization	(234,221,094)	(232,264,575)	(299,182)	(1,657,337)
<b>Total Capital Assets</b>	<b>197,680,888</b>	<b>196,203,621</b>	<b>298,192</b>	<b>1,179,076</b>
<b>INTANGIBLE ASSETS / GOODWILL - NET</b>	<b>625,268</b>	<b>203,049</b>	<b>439,873</b>	<b>(17,654)</b>
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	4,661,597	4,661,597	-	-
Restricted Assets Held in Endowment	6,351,234	6,351,234	-	-
Restricted Corner Escrow	1,513,225	2,390,231	-	(877,006)
Restricted MCH West Texas Services	1,774,078	1,759,115	-	14,963
Pension, Deferred Outflows of Resources	37,828,652	37,828,652	-	-
Assets whose use is Limited	24,873	-	19,273	5,600
<b>TOTAL ASSETS</b>	<b>\$ 418,759,280</b>	<b>\$ 403,112,288</b>	<b>\$ 12,862,156</b>	<b>\$ 2,784,836</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 4,594,799	\$ 4,594,799	\$ -	\$ -
Self-Insurance Liability - Current Portion	4,613,821	4,613,821	-	-
Accounts Payable	34,389,641	27,570,915	3,332,924	3,485,802
Accrued Interest	360,868	96,889	-	263,979
Accrued Salaries and Wages	13,188,830	6,123,583	6,490,031	575,216
Accrued Compensated Absences	5,066,861	4,239,710	239,077	588,074
Due to Third Party Payors	4,167,466	4,167,466	-	-
Deferred Revenue	749,887	416,599	1,105,510	(772,222)
<b>Total Current Liabilities</b>	<b>67,132,173</b>	<b>51,823,781</b>	<b>11,167,542</b>	<b>4,140,850</b>
ACCRUED POST RETIREMENT BENEFITS	72,481,445	72,191,533	-	289,912
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	54,470,867	54,724,037	-	(253,170)
<b>Total Liabilities</b>	<b>195,686,765</b>	<b>180,341,632</b>	<b>11,167,542</b>	<b>4,177,592</b>
<b>FUND BALANCE</b>	<b>223,072,515</b>	<b>222,770,656</b>	<b>1,694,614</b>	<b>(1,392,755)</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 418,759,280</b>	<b>\$ 403,112,288</b>	<b>\$ 12,862,156</b>	<b>\$ 2,784,836</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
ONE MONTHS ENDED OCTOBER 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Routine Revenue	\$ 8,606,449	\$ 8,731,039	-1.4%	\$ 8,183,645	5.2%	\$ 8,606,449	\$ 8,731,039	-1.4%	\$ 8,183,645	5.2%
Inpatient Ancillary Revenue	36,008,931	35,675,306	0.9%	29,656,490	21.4%	36,008,931	35,675,306	0.9%	29,656,490	21.4%
Outpatient Revenue	49,474,775	48,017,791	3.0%	42,580,369	16.2%	49,474,775	48,017,791	3.0%	42,580,369	16.2%
<b>TOTAL PATIENT REVENUE</b>	<b>\$94,090,154</b>	<b>\$92,424,137</b>	<b>1.8%</b>	<b>\$80,420,504</b>	<b>17.0%</b>	<b>\$ 94,090,154</b>	<b>\$ 92,424,137</b>	<b>1.8%</b>	<b>\$ 80,420,504</b>	<b>17.0%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$54,722,755	\$52,658,112	3.9%	\$42,812,783	27.8%	\$ 54,722,755	\$ 52,658,112	3.9%	\$ 42,812,783	27.8%
Policy Adjustments	5,628,475	6,975,957	-19.3%	5,809,841	-3.1%	5,628,475	6,975,957	-19.3%	5,809,841	-3.1%
Uninsured Discount	2,161,488	4,299,851	-49.7%	4,443,661	-51.4%	2,161,488	4,299,851	-49.7%	4,443,661	-51.4%
Indigent	1,593,428	2,011,182	-20.8%	1,681,287	-5.2%	1,593,428	2,011,182	-20.8%	1,681,287	-5.2%
Provision for Bad Debts	9,087,489	5,974,554	52.1%	7,025,450	29.4%	9,087,489	5,974,554	52.1%	7,025,450	29.4%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$73,193,636</b>	<b>\$71,919,656</b>	<b>1.8%</b>	<b>\$ 61,773,021</b>	<b>18.5%</b>	<b>\$ 73,193,636</b>	<b>\$ 71,919,656</b>	<b>1.8%</b>	<b>\$ 61,773,021</b>	<b>18.5%</b>
	<b>77.79%</b>	<b>77.81%</b>		<b>76.81%</b>		<b>77.79%</b>	<b>77.81%</b>		<b>76.81%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 297,632	\$ 297,632	0.0%	\$ 541,667	-45.1%	\$ 297,632	297,632	0.0%	\$ 541,667	-45.1%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	1,000,000	1,000,000	0.0%	1,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	-	-	-	0.0%	-	-
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,297,632</b>	<b>\$ 1,297,632</b>	<b>0.0%</b>	<b>\$ 1,541,667</b>	<b>-15.8%</b>	<b>\$ 1,297,632</b>	<b>\$ 1,297,632</b>	<b>0.0%</b>	<b>\$ 1,541,667</b>	<b>-15.8%</b>
<b>NET PATIENT REVENUE</b>	<b>\$22,194,150</b>	<b>\$21,802,113</b>	<b>1.8%</b>	<b>\$20,189,149</b>	<b>9.9%</b>	<b>\$ 22,194,150</b>	<b>\$ 21,802,113</b>	<b>1.8%</b>	<b>\$ 20,189,149</b>	<b>9.9%</b>
	<b>23.6%</b>									
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 3,333,784	\$ 3,357,708	-0.7%	\$ 3,761,999	-11.4%	\$ 3,333,784	\$ 3,357,708	-0.7%	\$ 3,761,999	-11.4%
Other Revenue	812,978	902,918	-10.0%	1,390,162	-41.5%	812,978	902,918	-10.0%	1,390,162	-41.5%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 4,146,762</b>	<b>\$ 4,260,625</b>	<b>-2.7%</b>	<b>\$ 5,152,161</b>	<b>-19.5%</b>	<b>\$ 4,146,762</b>	<b>\$ 4,260,625</b>	<b>-2.7%</b>	<b>\$ 5,152,161</b>	<b>-19.5%</b>
<b>NET OPERATING REVENUE</b>	<b>\$26,340,912</b>	<b>\$26,062,738</b>	<b>1.1%</b>	<b>\$25,341,310</b>	<b>3.9%</b>	<b>\$ 26,340,912</b>	<b>\$ 26,062,738</b>	<b>1.1%</b>	<b>\$ 25,341,310</b>	<b>3.9%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$12,931,703	\$12,872,406	0.5%	\$12,602,744	2.6%	\$ 12,931,703	\$ 12,872,406	0.5%	\$ 12,602,744	2.6%
Benefits	3,535,175	2,932,659	20.5%	3,019,464	17.1%	3,535,175	2,932,659	20.5%	3,019,464	17.1%
Temporary Labor	972,379	626,056	55.3%	758,681	28.2%	972,379	626,056	55.3%	758,681	28.2%
Physician Fees	367,313	359,245	2.2%	391,137	-6.1%	367,313	359,245	2.2%	391,137	-6.1%
Texas Tech Support	-	-	-	16,696	-100.0%	-	-	-	16,696	-100.0%
Purchased Services	2,154,726	2,258,534	-4.6%	1,951,764	10.4%	2,154,726	2,258,534	-4.6%	1,951,764	10.4%
Supplies	4,147,497	4,712,525	-12.0%	4,424,381	-6.3%	4,147,497	4,712,525	-12.0%	4,424,381	-6.3%
Utilities	299,013	291,022	2.7%	342,263	-12.6%	299,013	291,022	2.7%	342,263	-12.6%
Repairs and Maintenance	1,047,735	820,844	27.6%	897,742	16.7%	1,047,735	820,844	27.6%	897,742	16.7%
Leases and Rent	127,143	145,302	-12.5%	136,897	-7.1%	127,143	145,302	-12.5%	136,897	-7.1%
Insurance	107,898	106,074	1.7%	161,459	-33.2%	107,898	106,074	1.7%	161,459	-33.2%
Interest Expense	263,627	263,979	-0.1%	268,440	-1.8%	263,627	263,979	-0.1%	268,440	-1.8%
ECHDA	38,375	67,109	-42.8%	30,436	26.1%	38,375	67,109	-42.8%	30,436	26.1%
Other Expense	200,166	273,630	-26.8%	257,862	-22.4%	200,166	273,630	-26.8%	257,862	-22.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$26,192,751</b>	<b>\$25,729,384</b>	<b>1.8%</b>	<b>\$25,259,966</b>	<b>3.7%</b>	<b>\$ 26,192,751</b>	<b>\$ 25,729,384</b>	<b>1.8%</b>	<b>\$ 25,259,966</b>	<b>3.7%</b>
Depreciation/Amortization	\$ 1,674,991	\$ 1,679,815	-0.3%	\$ 1,763,383	-5.0%	\$ 1,674,991	\$ 1,679,815	-0.3%	\$ 1,763,383	-5.0%
(Gain) Loss on Sale of Assets	-	-	-100.0%	(6,500)	-100.0%	-	-	-100.0%	(6,500)	-100.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$27,867,742</b>	<b>\$27,409,199</b>	<b>1.7%</b>	<b>\$27,016,849</b>	<b>3.1%</b>	<b>\$ 27,867,742</b>	<b>\$ 27,409,199</b>	<b>1.7%</b>	<b>\$ 27,016,849</b>	<b>3.1%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,526,830)</b>	<b>\$ (1,346,461)</b>	<b>13.4%</b>	<b>\$ (1,675,539)</b>	<b>-8.9%</b>	<b>\$ (1,526,830)</b>	<b>\$ (1,346,461)</b>	<b>13.4%</b>	<b>\$ (1,675,539)</b>	<b>-8.9%</b>
Operating Margin	-5.80%	-5.17%	12.2%	-6.61%	-12.3%	-5.80%	-5.17%	12.2%	-6.61%	-12.3%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 33,098	\$ 34,112	-3.0%	\$ 32,521	1.8%	\$ 33,098	\$ 34,112	-3.0%	\$ 32,521	1.8%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	1,950	7,408	-73.7%	10,672	-81.7%	1,950	7,408	-73.7%	10,672	-81.7%
Build America Bonds Subsidy	84,233	81,320	3.6%	83,781	0.5%	84,233	81,320	3.6%	83,781	0.5%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (1,407,549)</b>	<b>\$ (1,223,622)</b>	<b>15.0%</b>	<b>\$ (1,548,566)</b>	<b>-9.1%</b>	<b>\$ (1,407,549)</b>	<b>\$ (1,223,622)</b>	<b>15.0%</b>	<b>\$ (1,548,566)</b>	<b>-9.1%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ 19	-100.0%	\$ -	\$ -	0.0%	\$ 19	-100.0%
Investment in Subsidiaries	14,794	16,373	-9.6%	15,928	-7.1%	14,794	16,373	-9.6%	15,928	-7.1%
<b>CHANGE IN NET POSITION</b>	<b>\$ (1,392,756)</b>	<b>\$ (1,207,249)</b>	<b>15.4%</b>	<b>\$ (1,532,620)</b>	<b>-9.1%</b>	<b>\$ (1,392,756)</b>	<b>\$ (1,207,249)</b>	<b>15.4%</b>	<b>\$ (1,532,620)</b>	<b>-9.1%</b>
<b>EBIDA</b>	<b>\$ 545,863</b>	<b>\$ 736,545</b>	<b>-25.9%</b>	<b>\$ 499,204</b>	<b>9.3%</b>	<b>\$ 545,863</b>	<b>\$ 736,545</b>	<b>-25.9%</b>	<b>\$ 499,204</b>	<b>9.3%</b>