

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
NOVEMBER 2016**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,000	1,057	-5.4%	905	10.5%	2,074	2,136	-2.9%	1,859	11.6%
Neonatal ICU (NICU)	37	27	38.3%	12	208.3%	73	55	33.1%	29	151.7%
Total Admissions	1,037	1,084	-4.3%	917	13.1%	2,147	2,191	-2.0%	1,888	13.7%
Patient Days										
Adult & Pediatric	3,906	3,975	-1.7%	4,168	-6.3%	8,297	8,083	2.6%	8,326	-0.3%
ICU	354	426	-16.9%	451	-21.5%	767	873	-12.1%	923	-16.9%
CCU	326	423	-23.0%	396	-17.7%	670	868	-22.8%	916	-26.9%
NICU	499	418	19.4%	175	185.1%	932	881	5.8%	463	101.3%
Total Patient Days	5,085	5,242	-3.0%	5,190	-2.0%	10,666	10,706	-0.4%	10,628	0.4%
Observation (Obs) Days	673	744	-9.5%	669	0.6%	1,272	1,524	-16.6%	1,311	-3.0%
Nursery Days	215	222	-2.9%	54	298.1%	470	454	3.5%	165	184.8%
Total Occupied Beds / Bassinets	5,973	6,207	-3.8%	5,913	1.0%	12,408	12,684	-2.2%	12,104	2.5%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.59	4.56	0.5%	5.54	-17.2%	4.69	4.60	2.0%	5.47	-14.2%
NICU	13.49	15.62	-13.7%	14.58	-7.5%	12.77	16.07	-20.5%	15.97	-20.0%
Total ALOS	4.90	4.84	1.4%	5.66	-13.4%	4.97	4.89	1.7%	5.63	-11.7%
Average Daily Census	169.5	174.7	-3.0%	173.0	-2.0%	174.9	175.5	-0.4%	174.2	0.4%
Hospital Case Mix Index (CMI)	1.5446	1.4974	3.2%	1.6353	-5.5%	1.4732	1.4974	-1.6%	1.4984	-1.7%
Medicare										
Admissions	393	410	-4.1%	410	-4.1%	825	840	-1.8%	795	3.8%
Patient Days	2,418	1,798	34.5%	2,333	3.6%	4,796	4,123	16.3%	4,660	2.9%
Average Length of Stay	6.15	4.39	40.3%	5.69	8.1%	5.81	4.91	18.4%	5.86	-0.8%
Case Mix Index	1.7943			1.7421	3.0%	1.7183			1.7595	-2.3%
Medicaid										
Admissions	123	129	-4.7%	88	39.8%	293	299	-2.0%	195	50.3%
Patient Days	700	722	-3.0%	483	44.9%	1,384	1,392	-0.6%	1,045	32.4%
Average Length of Stay	5.69	5.60	1.7%	5.49	3.7%	4.72	4.66	1.5%	5.36	-11.9%
Case Mix Index	1.0055			1.4053	-28.4%	1.0050			1.1496	-12.6%
Commercial										
Admissions	100	105	-4.8%	87	14.9%	213	218	-2.3%	191	11.5%
Patient Days	537	554	-3.1%	468	14.7%	1,116	1,121	-0.4%	1,047	6.6%
Average Length of Stay	5.37	5.28	1.8%	5.38	-0.2%	5.24	5.14	1.9%	5.48	-4.4%
Case Mix Index	1.7010			1.2897	31.9%	1.5192			1.3767	10.4%
Blue Cross										
Admissions	179	187	-4.3%	137	30.7%	325	333	-2.4%	270	20.4%
Patient Days	791	815	-2.9%	537	47.3%	1,396	1,407	-0.8%	1,128	23.8%
Average Length of Stay	4.42	4.36	1.4%	3.92	12.7%	4.30	4.23	1.7%	4.18	2.8%
Case Mix Index	1.3474			1.7923	-24.8%	1.3983			1.4304	-2.2%
Exchange										
Admissions	-	-	0.0%	7	-100.0%	1	1	0.0%	11	-90.9%
Patient Days	-	-	0.0%	50	-100.0%	3	3	0.0%	64	-95.3%
Average Length of Stay	-	-	0.0%	7.14	-100.0%	3.00	3.00	0.0%	5.82	-48.4%
Case Mix Index	0.0000			2.0327	-100.0%	0.9980			1.7667	-43.5%
Self Pay										
Admissions	183	191	-4.2%	143	28.0%	375	382	-1.8%	342	9.6%
Patient Days	1,082	1,115	-3.0%	1,160	-6.7%	2,120	2,131	-0.5%	2,400	-11.7%
Average Length of Stay	5.91	5.84	1.3%	8.11	-27.1%	5.65	5.58	1.3%	7.02	-19.4%
Case Mix Index	1.5549			1.6213	-4.1%	1.4332			1.4512	-1.2%
All Other										
Admissions	59	62	-4.8%	51	15.7%	115	118	-2.5%	90	27.8%
Patient Days	231	238	-2.9%	209	10.5%	528	529	-0.2%	348	51.7%
Case Mix Index	1.9214			1.5442	24.4%	1.8866			1.6763	12.5%
Radiology										
InPatient	3,409	3,565	-4.4%	3,473	-1.8%	7,011	7,308	-4.1%	7,032	-0.3%
OutPatient	7,069	7,024	0.6%	7,108	-0.5%	14,529	14,399	0.9%	14,837	-2.1%
Cath Lab										
InPatient	253	258	-2.0%	257	-1.6%	574	529	8.5%	486	18.1%
OutPatient	329	247	33.0%	238	38.2%	659	507	29.9%	494	33.4%
Laboratory										
InPatient	54,212	56,754	-4.5%	54,719	-0.9%	110,698	116,345	-4.9%	111,907	-1.1%
OutPatient	34,127	35,690	-4.4%	35,151	-2.9%	68,828	73,164	-5.9%	73,408	-6.2%
NonPatient	8,056	6,597	22.1%	5,659	42.4%	15,848	13,523	17.2%	11,825	34.0%
Other										
Deliveries	138	133	3.8%	39	253.8%	292	272	7.2%	109	167.9%
Surgical Cases										
InPatient	321	294	9.2%	359	-10.6%	652	602	8.2%	696	-6.3%
OutPatient	572	558	2.5%	593	-3.5%	1,153	1,143	0.8%	1,233	-6.5%
Total Surgical Cases	893	852	4.8%	952	-6.2%	1,805	1,746	3.4%	1,929	-6.4%

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	3,706	3,681	0.7%	4,098	-9.6%	7,832	7,591	3.2%	8,332	-6.0%
Observation Days	673	744	-9.5%	669	0.6%	1,272	1,524	-16.6%	1,311	-3.0%
GI Procedures (Endo)	363	416	-12.7%	303	19.8%	707	852	-17.1%	668	5.8%
Other O/P Occasions of Service	22,618	23,148	-2.3%	23,847	-5.2%	46,230	47,454	-2.6%	49,985	-7.5%
Total O/P Occasions of Service	27,360	27,989	-2.2%	28,917	-5.4%	56,041	57,422	-2.4%	60,296	-7.1%
Hospital Operations										
Manhours Paid	273,480	271,111	0.9%	269,601	1.4%	556,613	549,583	1.3%	565,152	-1.5%
FTE's	1,595.3	1,581.5	0.9%	1,572.7	1.4%	1,596.8	1,576.7	1.3%	1,621.3	-1.5%
Adjusted Patient Days	9,557	8,724	9.5%	8,638	10.6%	19,838	18,251	8.7%	18,120	9.5%
Hours / Adjusted Patient Day	28.62	31.08	-7.9%	31.21	-8.3%	28.06	30.11	-6.8%	31.19	-10.0%
Occupancy - Actual Beds	48.6%	50.1%	-3.0%	61.1%	-20.6%	50.1%	50.3%	-0.4%	61.6%	-18.6%
FTE's per Adjusted Occupied Bed	5.0	5.4	-7.9%	5.5	-8.3%	4.9	5.3	-6.8%	5.5	-10.0%
InPatient Rehab Unit										
Admissions	42	29	44.8%	30	40.0%	77	61	26.2%	64	20.3%
Patient Days	459	364	25.9%	377	21.8%	852	729	16.9%	764	11.5%
Average Length of Stay	10.9	12.6	-13.0%	12.6	-13.0%	11.1	11.9	-7.4%	11.9	-7.3%
Manhours Paid	6,519	6,539	-0.3%	6,158	5.9%	12,442	13,324	-6.6%	13,325	-6.6%
FTE's	38.0	38.1	-0.3%	35.9	5.9%	35.7	38.2	-6.6%	38.2	-6.6%
Center for Primary Care - Clements										
Total Medical Visits	1,216	1,144	6.3%	1,088	11.8%	2,626	2,486	5.6%	2,319	13.2%
Total Dental Visits	649	585	10.9%	525	23.6%	1,300	1,259	3.3%	1,173	10.8%
Manhours Paid	893	1,730	-48.4%	1,299	-31.2%	1,836	1,747	5.1%	2,673	-31.3%
FTE's	5.2	5.4	-2.7%	7.6	-31.2%	5.3	5.0	5.1%	7.7	-31.3%
Center for Primary Care - West University										
Total Medical Visits	635	678	-6.3%	580	9.5%	1,428	1,598	-10.6%	1,181	20.9%
Total Optometry	209	234	-10.7%	183	14.2%	467	507	-7.9%	391	19.4%
Manhours Paid	164	215	-23.7%	166	-1.5%	331	385	-14.1%	395	-16.3%
FTE's	1.0	1.3	-23.7%	1.0	-1.5%	0.9	1.1	-14.1%	1.1	-16.3%
Total ECHD Operations										
Total Admissions	1,079	1,113	-3.1%	947	13.9%	2,224	2,252	-1.2%	1,952	13.9%
Total Patient Days	5,544	5,607	-1.1%	5,567	-0.4%	11,518	11,434	0.7%	11,392	1.1%
Total Patient and Obs Days	6,217	6,350	-2.1%	6,236	-0.3%	12,790	12,959	-1.3%	12,703	0.7%
Total FTE's	1,639.5	1,626.2	0.8%	1,618.0	1.3%	1,638.8	1,621.0	1.1%	1,669.3	-1.8%
Total FTE's per Adj Occupied Bed	4.7	4.7	0.0%	4.6	2.2%	4.7	4.6	0.6%	4.7	-0.8%
Total Adjusted Patient Days	10,420	10,423	0.0%	10,504	-0.8%	21,424	21,314	0.5%	21,656	-1.1%
Hours / Adjusted Patient Day	26.97	26.75	0.9%	26.41	2.2%	26.66	26.51	0.6%	26.87	-0.8%
Outpatient Factor	1.8794	1.8592	1.1%	1.8869	-0.4%	1.8604	1.8640	-0.2%	1.9010	-2.1%
Blended O/P Factor	2.1982	2.0803	5.7%	2.1131	4.0%	2.1526	2.0808	3.5%	2.1192	1.6%
Total Adjusted Admissions	2,028	2,062	-1.6%	1,787	13.5%	4,137	4,172	-0.8%	3,711	11.5%
Hours / Adjusted Admission	138.59	135.21	2.5%	155.23	-10.7%	138.07	135.44	1.9%	156.81	-11.9%
FTE's - Hospital Contract	62.7	48.6	29.2%	40.4	55.3%	64.3	48.9	31.4%	40.2	59.8%
FTE's - Mgmt Services	52.8	62.2	-15.0%	44.5	18.7%	53.4	62.2	-14.1%	47.7	11.9%
Total FTE's (including Contract)	1,755.0	1,737.0	1.0%	1,702.9	3.1%	1,756.5	1,732.1	1.4%	1,757.3	0.0%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.1	5.0	1.1%	4.9	3.9%	5.0	5.0	0.9%	4.9	1.0%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	594	-100.0%	396	589	-32.8%	1,187	-66.6%
Golder	439	725	-39.4%	716	-38.7%	850	1,407	-39.6%	1,386	-38.7%
JBS Clinic	887	937	-5.3%	1,054	-15.8%	1,585	1,847	-14.2%	2,043	-22.4%
West University	501	522	-4.0%	534	-6.2%	924	1,049	-11.9%	1,061	-12.9%
42nd Street	206	252	-18.3%	-	0.0%	206	252	-18.3%	-	0.0%
Total Urgent Care Visits	2,033	2,436	-16.5%	2,898	-29.8%	3,961	5,144	-23.0%	5,677	-30.2%
Wal-Mart Clinic Visits										
East Clinic	294	325	-9.5%	340	-13.5%	558	559	-0.2%	548	1.8%
West Clinic	174	150	16.0%	144	20.8%	314	306	2.6%	298	5.4%
Total Wal-Mart Visits	468	475	-1.5%	484	-3.3%	872	865	0.8%	846	3.1%
Mission Fitness										
Memberships	2,250	2,172	3.6%	2,332	-3.5%	2,250	2,172	3.6%	2,332	-3.5%
Visits	6,834	7,000	-2.4%	7,204	-5.1%	14,220	14,750	-3.6%	15,181	-6.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
TWO MONTHS ENDED NOVEMBER 30, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 50,430,092	\$ 45,297,774	\$ 4,227,339	\$ 904,979
Investments	34,639,623	35,050,242	-	(410,619)
Patient Accounts Receivable - Gross	177,619,243	148,876,893	16,584,930	12,157,421
Less: 3rd Party Allowances	(74,264,333)	(60,195,113)	(6,708,166)	(7,361,053)
Bad Debt Allowance	(66,127,212)	(58,888,563)	(5,103,621)	(2,135,028)
Net Patient Accounts Receivable	37,227,699	29,793,217	4,773,143	2,661,339
Taxes Receivable	5,442,492	4,907,422	-	535,069
Accounts Receivable - Other	24,839,411	23,250,504	2,482,086	(893,179)
Inventories	6,758,476	6,694,960	230,652	(167,135)
Prepaid Expenses	3,118,123	2,769,408	391,597	(42,883)
Total Current Assets	162,455,915	147,763,526	12,104,817	2,587,572
CAPITAL ASSETS:				
Property and Equipment	412,790,141	407,780,650	597,374	4,412,116
Construction in Progress	21,638,953	20,242,037	-	1,396,916
	434,429,094	428,022,687	597,374	5,809,032
Less: Accumulated Depreciation and Amortization	(238,107,164)	(233,951,234)	(299,182)	(3,856,747)
Total Capital Assets	196,321,930	194,071,453	298,192	1,952,285
INTANGIBLE ASSETS / GOODWILL - NET	607,614	203,049	439,873	(35,309)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,661,597	4,661,597	-	-
Restricted Assets Held in Endowment	6,351,234	6,351,234	-	-
Restricted Cerner Escrow	2,390,231	2,390,231	-	-
Restricted MCH West Texas Services	1,775,938	1,759,115	-	16,823
Pension, Deferred Outflows of Resources	37,828,652	37,828,652	-	-
Assets whose use is Limited	59,534	-	19,273	40,261
TOTAL ASSETS	\$ 412,452,646	\$ 395,028,857	\$ 12,862,156	\$ 4,561,632
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,594,799	\$ 4,594,799	\$ -	\$ -
Self-Insurance Liability - Current Portion	4,613,821	2,924,832	-	1,688,989
Accounts Payable	33,704,969	21,198,690	3,332,924	9,173,355
Accrued Interest	624,846	96,889	-	527,958
Accrued Salaries and Wages	10,560,316	6,086,566	6,490,031	(2,016,281)
Accrued Compensated Absences	4,872,056	4,239,710	239,077	393,270
Due to Third Party Payors	2,746,818	4,127,372	-	(1,380,554)
Deferred Revenue	371,188	425,824	1,105,510	(1,160,146)
Total Current Liabilities	62,088,814	43,694,682	11,167,542	7,226,591
ACCRUED POST RETIREMENT BENEFITS	72,713,883	72,191,533	-	522,349
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	54,217,214	54,724,037	-	(506,823)
Total Liabilities	190,622,191	172,212,532	11,167,542	7,242,116
FUND BALANCE	221,830,455	222,816,324	1,694,614	(2,680,483)
TOTAL LIABILITIES AND FUND BALANCE	\$ 412,452,646	\$ 395,028,857	\$ 12,862,156	\$ 4,561,634

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
TWO MONTHS ENDED NOVEMBER 30, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Routine Revenue	\$ 7,999,007	\$ 8,353,996	-4.2%	\$ 7,612,834	5.1%	\$ 16,605,455	\$ 17,085,035	-2.8%	\$ 15,796,479	5.1%
Inpatient Ancillary Revenue	34,812,665	34,116,709	2.0%	30,128,153	15.5%	70,821,596	69,792,016	1.5%	59,784,643	18.5%
Outpatient Revenue	51,296,545	45,879,431	11.8%	42,008,142	22.1%	100,771,320	93,897,222	7.3%	84,588,511	19.1%
TOTAL PATIENT REVENUE	\$94,108,217	\$88,350,136	6.5%	\$79,749,129	18.0%	\$ 188,198,371	\$ 180,774,273	4.1%	\$ 160,169,632	17.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 56,798,159	\$ 49,995,743	13.6%	\$ 44,597,254	27.4%	\$ 111,520,914	\$ 102,653,855	8.6%	\$ 87,410,037	27.6%
Policy Adjustments	6,320,785	6,709,218	-5.8%	5,489,292	15.1%	11,949,260	13,685,175	-12.7%	11,299,134	5.8%
Uninsured Discount	3,321,552	4,115,502	-19.3%	4,196,166	-20.8%	5,483,040	8,415,353	-34.8%	8,639,827	-36.5%
Indigent	2,779,860	1,915,507	45.1%	620,784	347.8%	4,373,289	3,926,690	11.4%	2,302,070	90.0%
Provision for Bad Debts	4,654,695	5,733,448	-18.8%	5,367,571	-13.3%	13,742,184	11,708,002	17.4%	12,393,020	10.9%
TOTAL REVENUE DEDUCTIONS	\$73,875,052	\$68,469,418	7.9%	\$60,271,066	22.6%	\$ 147,068,687	\$ 140,389,074	4.8%	\$ 122,044,088	20.5%
	78.50%	77.50%		75.58%		78.15%	77.66%		76.20%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 297,632	\$ 297,632	0.0%	\$ 541,667	-45.1%	\$ 595,264	595,264	0.0%	\$ 1,083,333	-45.1%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	2,000,000	2,000,000	0.0%	2,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	-	-	-	0.0%	-	-
TOTAL OTHER PATIENT REVENUE	\$ 1,297,632	\$ 1,297,632	0.0%	\$ 1,541,667	-15.8%	\$ 2,595,264	\$ 2,595,264	0.0%	\$ 3,083,333	-15.8%
NET PATIENT REVENUE	\$21,530,797	\$21,178,350	1.7%	\$21,019,729	2.4%	\$ 43,724,948	\$ 42,980,463	1.7%	\$ 41,208,878	6.1%
OTHER REVENUE										
Tax Revenue	\$ 3,833,793	\$ 3,548,463	8.0%	\$ 3,928,098	-2.4%	\$ 7,167,577	\$ 6,906,171	3.8%	\$ 7,690,097	-6.8%
Other Revenue	921,787	893,012		1,315,882	-29.9%	1,734,765	1,795,929	-3.4%	2,706,044	-35.9%
TOTAL OTHER REVENUE	\$ 4,755,581	\$ 4,441,475	7.1%	\$ 5,243,980	-9.3%	\$ 8,902,343	\$ 8,702,100	2.3%	\$ 10,396,141	-14.4%
NET OPERATING REVENUE	\$26,286,378	\$25,619,825	2.6%	\$26,263,709	0.1%	\$ 52,627,290	\$ 51,682,563	1.8%	\$ 51,605,019	2.0%
OPERATING EXPENSES										
Salaries and Wages	\$ 12,244,179	\$ 12,613,451	-2.9%	\$ 12,106,162	1.1%	\$ 25,175,882	\$ 25,485,858	-1.2%	\$ 24,708,906	1.9%
Benefits	3,086,630	2,730,294	13.1%	2,673,084	15.5%	6,621,805	5,662,953	16.9%	5,692,549	16.3%
Temporary Labor	822,789	601,676	36.7%	682,536	20.5%	1,795,168	1,227,732	46.2%	1,441,217	24.6%
Physician Fees	365,572	374,224	-2.3%	389,274	-6.1%	732,885	733,468	-0.1%	780,411	-6.1%
Texas Tech Support	-	-		16,696	-100.0%	-	-		33,392	-100.0%
Purchased Services	2,395,618	2,421,724	-1.1%	2,379,252	0.7%	4,550,344	4,680,258	-2.8%	4,331,017	5.1%
Supplies	4,912,470	4,562,226	7.7%	4,666,059	5.3%	9,059,966	9,274,751	-2.3%	9,090,440	-0.3%
Utilities	367,153	314,241	16.8%	266,177	37.9%	666,166	605,263	10.1%	608,440	9.5%
Repairs and Maintenance	917,896	774,923	18.4%	942,189	-2.6%	1,965,631	1,595,766	23.2%	1,839,931	6.8%
Leases and Rent	272,374	148,880	82.9%	129,702	110.0%	399,517	294,182	35.8%	266,599	49.9%
Insurance	122,124	106,418	14.8%	116,101	5.2%	230,023	212,492	8.3%	277,560	-17.1%
Interest Expense	263,627	263,979	-0.1%	268,440	-1.8%	527,255	527,958	-0.1%	536,880	-1.8%
ECHDA	28,860	67,109	-57.0%	30,709	-6.0%	67,234	134,218	-49.9%	61,145	10.0%
Other Expense	152,789	238,051	-35.8%	222,661	-31.4%	352,955	511,681	-31.0%	480,523	-26.5%
TOTAL OPERATING EXPENSES	\$25,952,080	\$25,217,196	2.9%	\$24,889,044	4.3%	\$ 52,144,832	\$ 50,946,580	2.4%	\$ 50,149,010	4.0%
Depreciation/Amortization	\$ 1,638,982	\$ 1,638,408	0.0%	\$ 1,730,456	-5.3%	\$ 3,313,973	\$ 3,318,223	-0.1%	\$ 3,493,839	-5.1%
(Gain) Loss on Sale of Assets	-	-	-100.0%	(40)	-100.0%	-	-	-100.0%	(6,540)	-100.0%
TOTAL OPERATING COSTS	\$27,591,063	\$26,855,604	2.7%	\$26,619,460	3.6%	\$ 55,458,805	\$ 54,264,803	2.2%	\$ 53,636,309	3.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,304,684)	\$ (1,235,779)	5.6%	\$ (355,751)	266.7%	\$ (2,831,515)	\$ (2,582,240)	9.7%	\$ (2,031,291)	39.4%
Operating Margin	-4.96%	-4.82%	2.9%	-1.35%	266.4%	-5.38%	-5.00%	7.7%	-3.94%	36.7%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 31,920	\$ 33,011	-3.3%	\$ 18,294	74.5%	\$ 65,018	\$ 67,123	-3.1%	\$ 50,815	28.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-		-	
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	4,625	7,243	-36.1%	10,290	-55.1%	6,575	14,651	-55.1%	20,962	-68.6%
Build America Bonds Subsidy	84,233	81,320	3.6%	83,781	0.5%	168,465	162,639	3.6%	167,561	0.5%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,183,907)	\$ (1,114,205)	6.3%	\$ (243,386)	386.4%	\$ (2,591,456)	\$ (2,337,827)	10.8%	\$ (1,791,952)	44.6%
Unrealized Gain/(Loss) on Investments	\$ (140,650)	\$ -	0.0%	\$ (19)	75284.3%	\$ (140,650)	\$ -	0.0%	\$ -	
Investment in Subsidiaries	(1,266)	16,373	-107.7%	(6,265)	-79.8%	13,527	32,746	-58.7%	9,663	40.0%
CHANGE IN NET POSITION	\$ (1,325,823)	\$ (1,097,832)	20.8%	\$ (249,670)	431.0%	\$ (2,718,579)	\$ (2,305,081)	17.9%	\$ (1,782,289)	52.5%
EBIDA	\$ 576,786	\$ 804,554	-28.3%	\$ 1,749,226	-67.0%	\$ 1,122,649	\$ 1,541,100	-27.2%	\$ 2,248,430	-50.1%