

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
DECEMBER 2016**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,053	1,116	-5.6%	1,093	-3.7%	3,127	3,252	-3.8%	2,952	5.9%
Neonatal ICU (NICU)	30	28	6.8%	32	-6.3%	103	83	24.2%	61	68.9%
Total Admissions	1,083	1,144	-5.3%	1,125	-3.7%	3,230	3,335	-3.1%	3,013	7.2%
Patient Days										
Adult & Pediatric	4,252	4,121	3.2%	5,140	-17.3%	12,549	12,205	2.8%	13,466	-6.8%
ICU	472	447	5.6%	471	0.2%	1,239	1,320	-6.1%	1,394	-11.1%
CCU	433	445	-2.6%	469	-7.7%	1,103	1,313	-16.0%	1,385	-20.4%
NICU	377	428	-12.0%	422	-10.7%	1,309	1,310	-0.1%	885	47.9%
Total Patient Days	5,534	5,442	1.7%	6,502	-14.9%	16,200	16,147	0.3%	17,130	-5.4%
Observation (Obs) Days	659	781	-15.6%	697	-5.5%	1,931	2,305	-16.2%	2,008	-3.8%
Nursery Days	237	233	1.9%	248	-4.4%	707	687	3.0%	413	71.2%
Total Occupied Beds / Bassinets	6,430	6,455	-0.4%	7,447	-13.7%	18,838	19,139	-1.6%	19,551	-3.6%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.90	4.49	9.0%	5.56	-12.0%	4.76	4.56	4.4%	5.50	-13.5%
NICU	12.57	15.25	-17.6%	13.19	-4.7%	12.71	15.79	-19.5%	14.51	-12.4%
Total ALOS	5.11	4.76	7.4%	5.78	-11.6%	5.02	4.84	3.6%	5.69	-11.8%
Average Daily Census	178.5	175.5	1.7%	209.7	-14.9%	176.1	175.5	0.3%	186.2	-5.4%
Hospital Case Mix Index (CMI)	1.4204	1.4974	-5.1%	1.5845	-10.4%	1.4805	1.4974	-1.1%	1.4984	-1.2%
Medicare										
Admissions	430	454	-5.3%	414	3.9%	1,255	1,294	-3.0%	1,209	3.8%
Patient Days	2,239	2,358	-5.0%	2,743	-18.4%	7,035	6,480	8.6%	7,403	-5.0%
Average Length of Stay	5.21	5.19	0.3%	6.63	-21.4%	5.61	5.01	11.9%	6.12	-8.5%
Case Mix Index	1.6572			1.8978	-12.7%	1.7083			1.7595	-2.9%
Medicaid										
Admissions	160	169	-5.3%	132	21.2%	453	468	-3.2%	327	38.5%
Patient Days	667	656	1.7%	660	1.1%	2,051	2,048	0.1%	1,705	20.3%
Average Length of Stay	4.17	3.88	7.4%	5.00	-16.6%	4.53	4.38	3.5%	5.21	-13.2%
Case Mix Index	1.0391			0.9068	14.6%	1.0249			1.1496	-10.8%
Commercial										
Admissions	100	106	-5.7%	115	-13.0%	313	324	-3.4%	306	2.3%
Patient Days	526	517	1.7%	612	-14.1%	1,642	1,638	0.2%	1,659	-1.0%
Average Length of Stay	5.26	4.88	7.8%	5.32	-1.2%	5.25	5.06	3.8%	5.42	-3.2%
Case Mix Index	1.3333			1.2535	6.4%	1.4729			1.3767	7.0%
Blue Cross										
Admissions	153	162	-5.6%	185	-17.3%	478	495	-3.4%	455	5.1%
Patient Days	589	579	1.7%	920	-36.0%	1,985	1,986	-0.1%	2,048	-3.1%
Average Length of Stay	3.85	3.57	7.7%	4.97	-22.6%	4.15	4.01	3.5%	4.50	-7.7%
Case Mix Index	1.2631			0.9567	32.0%	1.3701			1.4304	-4.2%
Exchange										
Admissions	-	-	0.0%	5	-100.0%	1	1	0.0%	16	-93.8%
Patient Days	-	-	0.0%	11	-100.0%	3	3	0.0%	75	-96.0%
Average Length of Stay	-	-	0.0%	2.20	-100.0%	3.00	3.00	0.0%	4.69	-36.0%
Case Mix Index	0.0000			1.3247	-100.0%	0.9980			1.7667	-43.5%
Self Pay										
Admissions	186	196	-5.1%	200	-7.0%	561	578	-2.9%	542	3.5%
Patient Days	1,062	1,044	1.7%	1,198	-11.4%	3,182	3,175	0.2%	3,598	-11.6%
Average Length of Stay	5.71	5.33	7.2%	5.99	-4.7%	5.67	5.49	3.3%	6.64	-14.6%
Case Mix Index	1.3446			1.2988	3.5%	1.4729			1.4512	1.5%
All Other										
Admissions	54	57	-5.3%	74	-27.0%	169	175	-3.4%	164	3.0%
Patient Days	293	288	1.7%	369	-20.6%	821	817	0.5%	717	14.5%
Case Mix Index	1.6228			1.5845	2.4%	2.0013			1.6763	19.4%
Radiology										
InPatient	3,925	3,743	4.9%	3,897	0.7%	10,936	11,052	-1.0%	10,929	0.1%
OutPatient	6,744	7,375	-8.6%	7,123	-5.3%	21,273	21,773	-2.3%	21,960	-3.1%
Cath Lab										
InPatient	201	271	-25.8%	256	-21.5%	775	800	-3.2%	742	4.4%
OutPatient	268	260	3.2%	217	23.5%	927	767	20.8%	711	30.4%
Laboratory										
InPatient	57,317	59,592	-3.8%	62,225	-7.9%	168,015	175,937	-4.5%	174,132	-3.5%
OutPatient	33,833	37,474	-9.7%	36,458	-7.2%	102,661	110,639	-7.2%	109,866	-6.6%
NonPatient	7,453	6,927	7.6%	5,427	37.3%	23,301	20,450	13.9%	17,252	35.1%
Other										
Deliveries	139	140	-0.7%	153	-9.2%	431	412	4.5%	262	64.5%
Surgical Cases										
InPatient	308	309	-0.2%	345	-10.7%	960	911	5.4%	1,041	-7.8%
OutPatient	625	586	6.7%	643	-2.8%	1,778	1,729	2.8%	1,876	-5.2%
Total Surgical Cases	933	894	4.3%	988	-5.6%	2,738	2,640	3.7%	2,917	-6.1%

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	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	3,865	3,867	0.0%	3,984	-3.0%	11,697	11,458	2.1%	12,316	-5.0%
Observation Days	659	781	-15.6%	697	-5.5%	1,931	2,305	-16.2%	2,008	-3.8%
GI Procedures (Endo)	346	437	-20.8%	305	13.4%	1,053	1,289	-18.3%	973	8.2%
Other O/P Occasions of Service	21,837	24,306	-10.2%	24,138	-9.5%	68,067	71,760	-5.1%	74,123	-8.2%
Total O/P Occasions of Service	26,707	29,390	-9.1%	29,124	-8.3%	82,748	86,812	-4.7%	89,420	-7.5%
Hospital Operations										
Manhours Paid	278,665	284,672	-2.1%	292,393	-4.7%	835,279	834,255	0.1%	857,545	-2.6%
FTE's	1,573.1	1,607.0	-2.1%	1,650.6	-4.7%	1,588.8	1,586.9	0.1%	1,631.2	-2.6%
Adjusted Patient Days	10,223	9,038	13.1%	10,800	-5.3%	30,061	27,290	10.2%	28,920	3.9%
Hours / Adjusted Patient Day	27.26	31.50	-13.5%	27.07	0.7%	27.79	30.57	-9.1%	29.65	-6.3%
Occupancy - Actual Beds	51.2%	50.3%	1.7%	74.1%	-31.0%	50.5%	50.3%	0.3%	65.8%	-23.3%
FTE's per Adjusted Occupied Bed	4.8	5.5	-13.5%	4.7	0.7%	4.9	5.3	-9.1%	5.2	-6.3%
InPatient Rehab Unit										
Admissions	43	43	0.0%	45	-4.4%	120	104	15.4%	109	10.1%
Patient Days	535	431	24.1%	451	18.6%	1,387	1,160	19.6%	1,215	14.2%
Average Length of Stay	12.4	10.0	24.1%	10.0	24.1%	11.6	11.2	3.7%	11.1	3.7%
Manhours Paid	7,240	6,861	5.5%	6,807	6.4%	19,681	20,185	-2.5%	20,132	-2.2%
FTE's	40.9	38.7	5.5%	38.4	6.4%	37.4	38.4	-2.5%	38.3	-2.2%
Center for Primary Care - Clements										
Total Medical Visits	1,229	1,108	10.9%	1,126	9.1%	3,855	3,594	7.3%	3,445	11.9%
Total Dental Visits	562	636	-11.6%	554	1.4%	1,862	1,894	-1.7%	1,727	7.8%
Manhours Paid	924	911	1.4%	1,232	-25.0%	2,760	2,659	3.8%	3,905	-29.3%
FTE's	5.2	5.1	1.4%	7.0	-25.0%	5.2	5.1	3.8%	7.4	-29.3%
Center for Primary Care - West University										
Total Medical Visits	534	722	-26.0%	601	-11.1%	1,962	2,320	-15.4%	1,782	10.1%
Total Optometry	250	234	6.8%	208	20.2%	717	741	-3.2%	599	19.7%
Manhours Paid	182	206	-11.9%	234	-22.1%	512	591	-13.3%	629	-18.5%
FTE's	1.0	1.2	-11.9%	1.3	-22.1%	1.0	1.1	-13.3%	1.2	-18.5%
Total ECHD Operations										
Total Admissions	1,126	1,187	-5.1%	1,170	-3.8%	3,350	3,439	-2.6%	3,122	7.3%
Total Patient Days	6,069	5,873	3.3%	6,953	-12.7%	17,587	17,307	1.6%	18,345	-4.1%
Total Patient and Obs Days	6,728	6,653	1.1%	7,650	-12.1%	19,518	19,612	-0.5%	20,353	-4.1%
Total FTE's	1,620.2	1,652.1	-1.9%	1,698.3	-4.6%	1,632.5	1,631.5	0.1%	1,679.1	-2.8%
Total FTE's per Adj Occupied Bed	4.5	4.7	-4.2%	4.2	7.0%	4.6	4.7	-1.1%	4.5	2.0%
Total Adjusted Patient Days	11,211	10,956	2.3%	12,573	-10.8%	32,635	32,269	1.1%	34,246	-4.7%
Hours / Adjusted Patient Day	25.60	26.71	-4.2%	23.93	7.0%	26.30	26.58	-1.1%	25.78	2.0%
Outpatient Factor	1.8473	1.8656	-1.0%	1.8083	2.2%	1.8559	1.8645	-0.5%	1.8668	-0.6%
Blended O/P Factor	2.1281	2.0740	2.6%	2.0004	6.4%	2.1443	2.0785	3.2%	2.0754	3.3%
Total Adjusted Admissions	2,080	2,199	-5.4%	2,116	-1.7%	6,217	6,371	-2.4%	5,828	6.7%
Hours / Adjusted Admissions	137.98	133.08	3.7%	142.19	-3.0%	138.04	134.62	2.5%	151.46	-8.9%
FTE's - Hospital Contract	63.4	49.0	29.2%	34.7	82.7%	64.0	49.0	30.7%	38.4	66.8%
FTE's - Mgmt Services	46.9	62.2	-24.6%	47.1	-0.5%	51.2	62.2	-17.6%	47.5	7.8%
Total FTE's (including Contract)	1,730.5	1,763.3	-1.9%	1,780.1	-2.8%	1,747.7	1,742.6	0.3%	1,765.0	-1.0%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.8	5.0	-4.1%	4.4	9.0%	4.9	5.0	-0.8%	4.7	3.9%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	674	-100.0%	396	589	-32.8%	1,861	-78.7%
Golder	457	780	-41.4%	705	-35.2%	1,307	2,187	-40.2%	2,091	-37.5%
JBS Clinic	878	970	-9.5%	1,002	-12.4%	2,463	2,817	-12.6%	3,045	-19.1%
West University	412	630	-34.6%	523	-21.2%	1,336	1,679	-20.4%	1,584	-15.7%
42nd Street	355	340	4.4%	-	0.0%	561	592	-5.2%	-	0.0%
Total Urgent Care Visits	2,102	2,720	-22.7%	2,904	-27.6%	6,063	7,864	-22.9%	8,581	-29.3%
Wal-Mart Clinic Visits										
East Clinic	335	370	-9.6%	273	22.7%	893	929	-3.9%	821	8.8%
West Clinic	228	189	20.6%	107	113.1%	542	495	9.5%	405	33.8%
Total Wal-Mart Visits	563	559	0.6%	380	48.2%	1,435	1,424	0.7%	1,226	17.0%
Mission Fitness										
Memberships	2,155	2,183	-1.3%	2,333	-7.6%	2,155	2,183	-1.3%	2,333	-7.6%
Visits	6,164	6,150	0.2%	6,232	-1.1%	20,384	20,900	-2.5%	21,413	-4.8%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
THREE MONTHS ENDED DECEMBER 31, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 32,644,012	\$ 45,297,774	\$ 4,227,339	\$ (16,881,102)
Investments	44,769,092	35,050,242	-	9,718,850
Patient Accounts Receivable - Gross	178,295,794	148,876,893	16,584,930	12,833,971
Less: 3rd Party Allowances	(75,882,621)	(60,195,113)	(6,708,166)	(8,979,341)
Bad Debt Allowance	(68,415,240)	(58,888,563)	(5,103,621)	(4,423,056)
Net Patient Accounts Receivable	33,997,934	29,793,217	4,773,143	(568,426)
Taxes Receivable	5,440,548	4,907,422	-	533,126
Accounts Receivable - Other	27,858,582	23,250,504	2,482,086	2,125,992
Inventories	6,760,082	6,694,960	230,652	(165,530)
Prepaid Expenses	3,593,716	2,769,408	391,597	432,711
Total Current Assets	155,063,965	147,763,526	12,104,817	(4,804,379)
CAPITAL ASSETS:				
Property and Equipment	412,975,082	407,780,650	597,374	4,597,058
Construction in Progress	23,218,695	20,242,037	-	2,976,658
	436,193,777	428,022,687	597,374	7,573,716
Less: Accumulated Depreciation and Amortization	(239,740,078)	(233,951,234)	(299,182)	(5,489,662)
Total Capital Assets	196,453,699	194,071,453	298,192	2,084,054
INTANGIBLE ASSETS / GOODWILL - NET	589,959	203,049	439,873	(52,963)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,607,357	4,661,597	-	945,761
Restricted Assets Held in Endowment	6,255,213	6,351,234	-	(96,021)
Restricted Cerner Escrow	2,390,231	2,390,231	-	-
Restricted MCH West Texas Services	1,771,336	1,759,115	-	12,221
Pension, Deferred Outflows of Resources	37,430,525	37,828,652	-	(398,127)
Assets whose use is Limited	8,029	-	19,273	(11,244)
TOTAL ASSETS	\$ 405,570,315	\$ 395,028,857	\$ 12,862,156	\$ (2,320,698)
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,587,037	\$ 4,594,799	\$ -	\$ (7,762)
Self-Insurance Liability - Current Portion	4,863,777	2,924,832	-	1,938,945
Accounts Payable	32,884,343	21,198,690	3,332,924	8,352,729
Accrued Interest	925,083	96,889	-	828,194
Accrued Salaries and Wages	9,091,066	6,086,566	6,490,031	(3,485,531)
Accrued Compensated Absences	4,745,402	4,239,710	239,077	266,616
Due to Third Party Payors	2,483,539	4,127,372	-	(1,643,834)
Deferred Revenue	2,652,760	425,824	1,105,510	1,121,426
Total Current Liabilities	62,233,006	43,694,682	11,167,542	7,370,783
ACCRUED POST RETIREMENT BENEFITS	65,362,196	72,191,533	-	(6,829,337)
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,602,280	-	325,109
LONG-TERM DEBT - Less Current Maturities	53,963,076	54,724,037	-	(760,961)
Total Liabilities	183,485,667	172,212,532	11,167,542	105,593
FUND BALANCE	222,084,648	222,816,324	1,694,614	(2,426,290)
TOTAL LIABILITIES AND FUND BALANCE	\$ 405,570,315	\$ 395,028,857	\$ 12,862,156	\$ (2,320,697)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
THREE MONTHS ENDED DECEMBER 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Routine Revenue	\$ 8,364,058	\$ 8,728,003	-4.2%	\$ 9,576,416	-12.7%	\$ 24,969,513	\$ 25,813,038	-3.3%	\$ 25,372,895	-1.6%
Inpatient Ancillary Revenue	36,974,406	35,569,867	3.9%	34,581,384	6.9%	107,796,003	105,361,883	2.3%	94,366,026	14.2%
Outpatient Revenue	51,147,019	47,575,087	7.5%	44,177,663	15.8%	151,918,340	141,472,310	7.4%	128,766,173	18.0%
TOTAL PATIENT REVENUE	\$96,485,484	\$91,872,957	5.0%	\$88,335,462	9.2%	\$284,683,855	\$272,647,230	4.4%	\$248,505,095	14.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$53,678,477	\$51,680,595	3.9%	\$50,183,267	7.0%	\$165,199,392	\$154,334,450	7.0%	\$137,593,304	20.1%
Policy Adjustments	7,195,828	6,923,883	3.9%	5,863,284	22.7%	19,145,088	20,609,058	-7.1%	17,162,418	11.6%
Uninsured Discount	3,972,519	4,292,792	-7.5%	5,493,804	-27.7%	9,455,559	12,708,145	-25.6%	14,133,631	-33.1%
Indigent	2,440,358	2,002,307	21.9%	2,392,929	2.0%	6,813,647	5,928,997	14.9%	4,694,999	45.1%
Provision for Bad Debts	8,373,695	5,959,330	40.5%	3,024,011	176.9%	22,115,878	17,667,331	25.2%	15,417,032	43.5%
TOTAL REVENUE DEDUCTIONS	\$75,660,877	\$70,858,906	6.8%	\$66,957,296	13.0%	\$222,729,565	\$211,247,980	5.4%	\$189,001,384	17.8%
	78.42%	77.13%		75.80%		78.24%	77.48%		76.06%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 264,242	\$ 297,632	-11.2%	\$ 541,667	-51.2%	\$ 859,506	892,896	-3.7%	\$ 1,625,000	-47.1%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	3,000,000	3,000,000	0.0%	3,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	-	-	-	0.0%	-	-
TOTAL OTHER PATIENT REVENUE	\$ 1,264,242	\$ 1,297,632	-2.6%	\$ 1,541,667	-18.0%	\$ 3,859,506	\$ 3,892,896	-0.9%	\$ 4,625,000	-16.6%
NET PATIENT REVENUE	\$22,088,849	\$22,311,683	-1.0%	\$22,919,833	-3.6%	\$ 65,813,797	\$ 65,292,146	0.8%	\$ 64,128,711	2.6%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 3,318,759	\$ 3,250,951	2.1%	\$ 3,506,705	-5.4%	\$ 10,486,337	\$ 10,157,122	3.2%	\$ 11,196,802	-6.3%
Other Revenue	713,153	872,041		812,118	-12.2%	2,447,918	2,667,970	-8.2%	3,518,162	-30.4%
TOTAL OTHER REVENUE	\$ 4,031,912	\$ 4,122,992	-2.2%	\$ 4,318,823	-6.6%	\$ 12,934,255	\$ 12,825,092	0.9%	\$ 14,714,964	-12.1%
NET OPERATING REVENUE	\$26,120,761	\$26,434,675	-1.2%	\$27,238,656	-4.1%	\$ 78,748,051	\$ 78,117,238	0.8%	\$ 78,843,674	-0.1%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$12,706,303	\$12,858,622	-1.2%	\$12,500,850	1.6%	\$37,882,184	\$38,344,479	-1.2%	\$37,209,756	1.8%
Benefits	3,363,718	3,060,122	9.9%	3,102,142	8.4%	9,985,524	8,723,075	14.5%	8,794,690	13.5%
Temporary Labor	1,129,687	626,085	80.4%	562,801	100.7%	2,924,855	1,853,817	57.8%	2,004,017	45.9%
Physician Fees	335,050	387,746	-13.6%	439,438	-23.8%	1,067,936	1,121,214	-4.8%	1,219,849	-12.5%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	50,088	-100.0%
Purchased Services	2,292,407	2,380,029	-3.7%	2,161,652	6.0%	6,842,751	7,060,287	-3.1%	6,492,669	5.4%
Supplies	4,803,514	4,714,665	1.9%	5,093,106	-5.7%	13,863,480	13,989,416	-0.9%	14,183,546	-2.3%
Utilities	316,261	311,686	1.5%	320,878	-1.4%	982,427	916,949	7.1%	929,318	5.7%
Repairs and Maintenance	1,084,996	939,202	15.5%	994,538	9.1%	3,050,627	2,534,968	20.3%	2,834,469	7.6%
Leases and Rent	(17,544)	145,572	-112.1%	146,962	-111.9%	381,973	439,754	-13.1%	413,562	-7.6%
Insurance	164,877	181,505	-9.2%	139,851	17.9%	394,900	393,996	0.2%	417,411	-5.4%
Interest Expense	263,627	263,979	-0.1%	268,440	-1.8%	790,882	791,937	-0.1%	805,319	-1.8%
ECHDA	22,274	67,109	-66.8%	34,791	-36.0%	89,509	201,327	-55.5%	95,936	-6.7%
Other Expense	192,587	218,745	-12.0%	171,818	12.1%	545,543	730,426	-25.3%	652,341	-16.4%
TOTAL OPERATING EXPENSES	\$26,657,759	\$26,155,065	1.9%	\$25,953,961	2.7%	\$ 78,802,590	\$ 77,101,646	2.2%	\$ 76,102,971	3.5%
Depreciation/Amortization	\$ 1,650,569	\$ 1,628,325	1.4%	\$ 1,729,546	-4.6%	\$ 4,964,542	\$ 4,946,548	0.4%	\$ 5,223,385	-5.0%
(Gain) Loss on Sale of Assets	-	-	-100.0%	-	-	-	-	-100.0%	(6,540)	-100.0%
TOTAL OPERATING COSTS	\$28,308,327	\$27,783,390	1.9%	\$27,683,507	2.3%	\$ 83,767,132	\$ 82,048,193	2.1%	\$ 81,319,816	3.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,187,567)	\$ (1,348,715)	62.2%	\$ (444,851)	391.8%	\$ (5,019,081)	\$ (3,930,955)	27.7%	\$ (2,476,142)	102.7%
Operating Margin	-8.37%	-5.10%	64.1%	-1.63%	412.8%	-6.37%	-5.03%	26.7%	-3.14%	102.9%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 26,277	\$ 34,112	-23.0%	\$ 37,089	-29.2%	\$ 91,295	\$ 101,235	-9.8%	\$ 87,904	3.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Donations	3,180	14,367	-77.9%	28,966	-89.0%	9,755	29,018	-66.4%	49,928	-80.5%
Build America Bonds Subsidy	84,233	81,320	3.6%	83,781	0.5%	252,698	243,959	3.6%	251,342	0.5%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (2,073,878)	\$ (1,218,918)	70.1%	\$ (295,016)	603.0%	\$ (4,665,334)	\$ (3,556,744)	31.2%	\$ (2,086,969)	123.5%
Unrealized Gain/(Loss) on Investments	\$ (283,107)	\$ -	0.0%	\$ (82,524)	243.1%	\$ (423,757)	\$ -	0.0%	\$ (82,524)	413.5%
Investment in Subsidiaries	12,026	16,373	-26.5%	12,574	-4.4%	25,554	49,119	-48.0%	22,237	14.9%
CHANGE IN NET POSITION	\$ (2,344,958)	\$ (1,202,545)	95.0%	\$ (364,966)	542.5%	\$ (5,063,537)	\$ (3,507,626)	44.4%	\$ (2,147,256)	135.8%
EBIDA	\$ (430,762)	\$ 689,759	-162.5%	\$ 1,633,019	-126.4%	\$ 691,887	\$ 2,230,859	-69.0%	\$ 3,881,448	-82.2%