

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
JANUARY 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,146	1,114	2.9%	1,078	6.3%	4,273	4,366	-2.1%	4,030	6.0%
Neonatal ICU (NICU)	32	28	13.9%	30	6.7%	135	111	21.6%	91	48.4%
<b>Total Admissions</b>	<b>1,178</b>	<b>1,142</b>	<b>3.2%</b>	<b>1,108</b>	<b>6.3%</b>	<b>4,408</b>	<b>4,477</b>	<b>-1.5%</b>	<b>4,121</b>	<b>7.0%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,744	4,182	13.4%	4,711	0.7%	17,293	16,387	5.5%	18,177	-4.9%
ICU	455	447	1.8%	415	9.6%	1,694	1,767	-4.1%	1,809	-6.4%
CCU	434	445	-2.4%	435	-0.2%	1,537	1,757	-12.5%	1,820	-15.5%
NICU	333	501	-33.5%	558	-40.3%	1,642	1,811	-9.3%	1,443	13.8%
<b>Total Patient Days</b>	<b>5,966</b>	<b>5,575</b>	<b>7.0%</b>	<b>6,119</b>	<b>-2.5%</b>	<b>22,166</b>	<b>21,722</b>	<b>2.0%</b>	<b>23,249</b>	<b>-4.7%</b>
Observation (Obs) Days	733	781	-6.1%	714	2.7%	2,664	3,086	-13.7%	2,722	-2.1%
Nursery Days	206	233	-11.4%	234	-12.0%	913	919	-0.7%	647	41.1%
<b>Total Occupied Beds / Bassinets</b>	<b>6,905</b>	<b>6,588</b>	<b>4.8%</b>	<b>7,067</b>	<b>-2.3%</b>	<b>25,743</b>	<b>25,727</b>	<b>0.1%</b>	<b>26,618</b>	<b>-3.3%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.92	4.56	7.9%	5.16	-4.7%	4.80	4.56	5.3%	5.41	-11.2%
NICU	10.41	17.83	-41.6%	18.60	-44.1%	12.16	16.31	-25.4%	15.86	-23.3%
<b>Total ALOS</b>	<b>5.06</b>	<b>4.88</b>	<b>3.7%</b>	<b>5.52</b>	<b>-8.3%</b>	<b>5.03</b>	<b>4.85</b>	<b>3.6%</b>	<b>5.64</b>	<b>-10.9%</b>
<b>Average Daily Census</b>	<b>192.5</b>	<b>179.8</b>	<b>7.0%</b>	<b>197.4</b>	<b>-2.5%</b>	<b>180.2</b>	<b>176.6</b>	<b>2.0%</b>	<b>189.0</b>	<b>-4.7%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4913</b>	<b>1.4974</b>	<b>-0.4%</b>	<b>1.3920</b>	<b>7.1%</b>	<b>1.4820</b>	<b>1.4974</b>	<b>-1.0%</b>	<b>1.4984</b>	<b>-1.1%</b>
<b>Medicare</b>										
Admissions	483	468	3.2%	415	16.4%	1,738	1,762	-1.4%	1,624	7.0%
Patient Days	2,239	2,376	-5.8%	2,257	-0.8%	9,274	8,856	4.7%	9,660	-4.0%
Average Length of Stay	4.64	5.08	-8.7%	5.44	-14.8%	5.34	5.03	6.2%	5.95	-10.3%
Case Mix Index	1.5757			1.6578	-5.0%	1.6838			1.7595	-4.3%
<b>Medicaid</b>										
Admissions	152	147	3.4%	145	4.8%	605	615	-1.6%	472	28.2%
Patient Days	737	689	7.0%	672	9.7%	2,788	2,737	1.9%	2,377	17.3%
Average Length of Stay	4.85	4.69	3.4%	4.63	4.6%	4.61	4.45	3.5%	5.04	-8.5%
Case Mix Index	1.0865			1.0265	5.8%	1.0252			1.1496	-10.8%
<b>Commercial</b>										
Admissions	103	100	3.0%	107	-3.7%	416	424	-1.9%	413	0.7%
Patient Days	477	446	7.0%	623	-23.4%	2,119	2,084	1.7%	2,282	-7.1%
Average Length of Stay	4.63	4.46	3.8%	5.82	-20.5%	5.09	4.92	3.6%	5.53	-7.8%
Case Mix Index	1.4516			1.3169	10.2%	1.4815			1.3767	7.6%
<b>Blue Cross</b>										
Admissions	144	140	2.9%	181	-20.4%	622	635	-2.0%	636	-2.2%
Patient Days	563	526	7.0%	765	-26.4%	2,548	2,512	1.4%	2,813	-9.4%
Average Length of Stay	3.91	3.76	4.1%	4.23	-7.5%	4.10	3.96	3.6%	4.42	-7.4%
Case Mix Index	1.3988			1.3135	6.5%	1.3925			1.4304	-2.6%
<b>Exchange</b>										
Admissions	-	-	0.0%	-	0.0%	1	1	0.0%	16	-93.8%
Patient Days	-	-	0.0%	-	0.0%	3	3	0.0%	75	-96.0%
Average Length of Stay	-	-	0.0%	-	0.0%	3.00	3.00	0.0%	4.69	-36.0%
Case Mix Index	-	-	0.0%	-	0.0%	0.9980			1.7667	-43.5%
<b>Self Pay</b>										
Admissions	238	231	3.0%	214	11.2%	799	809	-1.2%	756	5.7%
Patient Days	1,411	1,318	7.1%	1,308	7.9%	4,593	4,493	2.2%	4,906	-6.4%
Average Length of Stay	5.93	5.71	3.9%	6.11	-3.0%	5.75	5.55	3.5%	6.49	-11.4%
Case Mix Index	1.5614			1.2694	23.0%	1.5005			1.4512	3.4%
<b>All Other</b>										
Admissions	58	56	3.6%	46	26.1%	227	231	-1.7%	210	8.1%
Patient Days	235	220	6.8%	194	21.1%	1,056	1,037	1.8%	911	15.9%
Case Mix Index	2.1388			1.8736	14.2%	2.0590			1.6763	22.8%
<b>Radiology</b>										
InPatient	4,222	3,743	12.8%	4,105	2.9%	15,158	14,795	2.5%	15,034	0.8%
OutPatient	7,151	7,375	-3.0%	7,228	-1.1%	28,424	29,148	-2.5%	29,188	-2.6%
<b>Cath Lab</b>										
InPatient	377	271	39.1%	226	66.8%	1,152	1,071	7.5%	968	19.0%
OutPatient	298	260	14.7%	215	38.6%	1,225	1,027	19.3%	926	32.3%
<b>Laboratory</b>										
InPatient	65,751	59,592	10.3%	60,801	8.1%	233,766	235,529	-0.7%	234,933	-0.5%
OutPatient	38,425	37,474	2.5%	37,365	2.8%	141,086	148,113	-4.7%	147,231	-4.2%
NonPatient	7,423	6,927	7.2%	6,109	21.5%	30,724	27,376	12.2%	23,361	31.5%
<b>Other</b>										
Deliveries	126	140	-9.7%	147	-14.3%	557	552	1.0%	409	36.2%
<b>Surgical Cases</b>										
InPatient	296	309	-4.1%	262	13.0%	1,256	1,220	3.0%	1,303	-3.6%
OutPatient	564	586	-3.7%	522	8.0%	2,342	2,315	1.2%	2,398	-2.3%
<b>Total Surgical Cases</b>	<b>860</b>	<b>894</b>	<b>-3.8%</b>	<b>784</b>	<b>9.7%</b>	<b>3,598</b>	<b>3,534</b>	<b>1.8%</b>	<b>3,701</b>	<b>-2.8%</b>

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	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	3,706	3,990	-7.1%	4,226	-12.3%	15,403	15,448	-0.3%	16,542	-6.9%
Observation Days	733	781	-6.1%	714	2.7%	2,664	3,086	-13.7%	2,722	-2.1%
GI Procedures (Endo)	330	437	-24.4%	300	10.0%	1,383	1,726	-19.9%	1,273	8.6%
Other O/P Occasions of Service	24,378	24,306	0.3%	24,382	0.0%	92,445	96,066	-3.8%	98,505	-6.2%
<b>Total O/P Occasions of Service</b>	<b>29,147</b>	<b>29,513</b>	<b>-1.2%</b>	<b>29,622</b>	<b>-1.6%</b>	<b>111,895</b>	<b>116,326</b>	<b>-3.8%</b>	<b>119,042</b>	<b>-6.0%</b>
<b>Hospital Operations</b>										
Manhours Paid	276,526	282,303	-2.0%	284,025	-2.6%	1,111,805	1,116,558	-0.4%	1,141,570	-2.6%
FTE's	1,561.0	1,593.6	-2.0%	1,603.4	-2.6%	1,581.8	1,588.6	-0.4%	1,624.2	-2.6%
Adjusted Patient Days	10,704	9,329	14.7%	10,240	4.5%	40,764	36,619	11.3%	39,160	4.1%
Hours / Adjusted Patient Day	25.83	30.26	-14.6%	27.74	-6.9%	27.27	30.49	-10.6%	29.15	-6.4%
Occupancy - Actual Beds	55.1%	51.5%	7.0%	69.7%	-20.9%	51.6%	50.6%	2.0%	66.8%	-22.7%
FTE's per Adjusted Occupied Bed	4.5	5.3	-14.6%	4.9	-6.9%	4.8	5.3	-10.6%	5.1	-6.4%
<b>InPatient Rehab Unit</b>										
Admissions	37	37	0.0%	39	-5.1%	157	141	11.3%	148	6.1%
Patient Days	422	444	-5.0%	468	-9.8%	1,809	1,604	12.8%	1,683	7.5%
Average Length of Stay	11.4	12.0	-5.0%	12.0	-5.0%	11.5	11.4	1.3%	11.4	1.3%
Manhours Paid	6,778	7,017	-3.4%	7,191	-5.7%	26,460	27,203	-2.7%	27,323	-3.2%
FTE's	38.3	39.6	-3.4%	40.6	-5.7%	37.6	38.7	-2.7%	38.9	-3.2%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,508	1,399	7.8%	1,309	15.2%	5,363	4,992	7.4%	4,754	12.8%
Total Dental Visits	668	650	2.7%	549	21.7%	2,530	2,545	-0.6%	2,276	11.2%
Manhours Paid	876	890	-1.6%	1,250	-29.9%	3,636	3,549	2.5%	5,155	-29.5%
FTE's	4.9	5.0	-1.6%	7.1	-29.9%	5.2	5.0	2.5%	7.3	-29.5%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	692	696	-0.6%	592	16.9%	2,654	3,016	-12.0%	2,374	11.8%
Total Optometry	314	280	12.1%	267	17.6%	1,031	1,021	1.0%	866	19.1%
Manhours Paid	178	225	-20.9%	177	0.4%	690	816	-15.4%	806	-14.3%
FTE's	1.0	1.3	-20.9%	1.0	0.4%	1.0	1.2	-15.4%	1.1	-14.3%
<b>Total ECHD Operations</b>										
Total Admissions	1,215	1,179	3.1%	1,147	5.9%	4,565	4,618	-1.1%	4,269	6.9%
Total Patient Days	6,388	6,019	6.1%	6,587	-3.0%	23,975	23,326	2.8%	24,932	-3.8%
Total Patient and Obs Days	7,121	6,799	4.7%	7,301	-2.5%	26,639	26,411	0.9%	27,654	-3.7%
Total FTE's	1,605.2	1,639.6	-2.1%	1,653.0	-2.9%	1,625.6	1,633.5	-0.5%	1,672.5	-2.8%
Total FTE's per Adj Occupied Bed	4.3	4.5	-4.4%	4.3	1.5%	4.5	4.6	-1.9%	4.5	1.9%
<b>Total Adjusted Patient Days</b>	<b>11,461</b>	<b>11,189</b>	<b>2.4%</b>	<b>11,983</b>	<b>-4.4%</b>	<b>44,097</b>	<b>43,458</b>	<b>1.5%</b>	<b>46,228</b>	<b>-4.6%</b>
<b>Hours / Adjusted Patient Day</b>	<b>24.81</b>	<b>25.96</b>	<b>-4.4%</b>	<b>24.44</b>	<b>1.5%</b>	<b>25.91</b>	<b>26.42</b>	<b>-1.9%</b>	<b>25.43</b>	<b>1.9%</b>
<b>Outpatient Factor</b>	<b>1.7942</b>	<b>1.8589</b>	<b>-3.5%</b>	<b>1.8192</b>	<b>-1.4%</b>	<b>1.8396</b>	<b>1.8631</b>	<b>-1.3%</b>	<b>1.8542</b>	<b>-0.8%</b>
<b>Blended O/P Factor</b>	<b>2.0564</b>	<b>2.0635</b>	<b>-0.3%</b>	<b>1.9899</b>	<b>3.3%</b>	<b>2.1211</b>	<b>2.0747</b>	<b>2.2%</b>	<b>2.0527</b>	<b>3.3%</b>
<b>Total Adjusted Admissions</b>	<b>2,180</b>	<b>2,184</b>	<b>-0.2%</b>	<b>2,087</b>	<b>4.5%</b>	<b>8,397</b>	<b>8,555</b>	<b>-1.8%</b>	<b>7,915</b>	<b>6.1%</b>
<b>Hours / Adjusted Admission</b>	<b>130.45</b>	<b>132.97</b>	<b>-1.9%</b>	<b>140.33</b>	<b>-7.0%</b>	<b>136.07</b>	<b>134.20</b>	<b>1.4%</b>	<b>148.51</b>	<b>-8.4%</b>
<b>FTE's - Hospital Contract</b>	<b>70.5</b>	<b>50.0</b>	<b>41.1%</b>	<b>37.6</b>	<b>87.8%</b>	<b>65.6</b>	<b>49.2</b>	<b>33.3%</b>	<b>38.2</b>	<b>72.0%</b>
<b>FTE's - Mgmt Services</b>	<b>46.8</b>	<b>62.2</b>	<b>-24.6%</b>	<b>48.0</b>	<b>-2.4%</b>	<b>50.1</b>	<b>62.2</b>	<b>-19.4%</b>	<b>47.6</b>	<b>5.2%</b>
<b>Total FTE's (including Contract)</b>	<b>1,722.6</b>	<b>1,751.7</b>	<b>-1.7%</b>	<b>1,738.6</b>	<b>-0.9%</b>	<b>1,741.4</b>	<b>1,744.9</b>	<b>-0.2%</b>	<b>1,758.3</b>	<b>-1.0%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.7</b>	<b>4.9</b>	<b>-4.0%</b>	<b>4.5</b>	<b>3.6%</b>	<b>4.9</b>	<b>4.9</b>	<b>-1.6%</b>	<b>4.7</b>	<b>3.8%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	-	-	0.0%	608	-100.0%	396	589	-32.8%	2,469	-84.0%
Golder	555	806	-31.1%	742	-25.2%	1,862	2,993	-37.8%	2,833	-34.3%
JBS Clinic	1,064	972	9.5%	1,020	4.3%	3,527	3,789	-6.9%	4,065	-13.2%
West University	570	651	-12.4%	585	-2.6%	1,906	2,330	-18.2%	2,169	-12.1%
42nd Street	483	384	25.8%	-	0.0%	1,044	976	7.0%	-	0.0%
<b>Total Urgent Care Visits</b>	<b>2,672</b>	<b>2,813</b>	<b>-5.0%</b>	<b>2,955</b>	<b>-9.6%</b>	<b>8,735</b>	<b>10,677</b>	<b>-18.2%</b>	<b>11,536</b>	<b>-24.3%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	443	364	21.7%	257	72.4%	1,336	1,293	3.3%	1,078	23.9%
West Clinic	305	182	67.6%	102	199.0%	847	677	25.1%	507	67.1%
<b>Total Wal-Mart Visits</b>	<b>748</b>	<b>546</b>	<b>37.0%</b>	<b>359</b>	<b>108.4%</b>	<b>2,183</b>	<b>1,970</b>	<b>10.8%</b>	<b>1,585</b>	<b>37.7%</b>
<b>Mission Fitness</b>										
Memberships	2,232	2,227	0.2%	2,353	-5.1%	2,232	2,227	0.2%	2,353	-5.1%
Visits	8,923	9,050	-1.4%	9,227	-3.3%	29,307	29,950	-2.1%	30,640	-4.4%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
FOUR MONTHS ENDED JANUARY 31, 2017**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 30,477,466	\$ 45,227,505	\$ 2,734,905	\$ (17,484,944)
Investments	44,780,242	35,050,242	-	9,730,000
Patient Accounts Receivable - Gross	189,969,109	148,713,694	16,584,930	24,670,485
Less: 3rd Party Allowances	(80,586,416)	(60,195,113)	(6,708,166)	(13,683,136)
Bad Debt Allowance	(72,211,090)	(58,888,563)	(5,103,621)	(8,218,907)
Net Patient Accounts Receivable	37,171,603	29,630,017	4,773,143	2,768,443
Taxes Receivable	5,440,548	5,446,479	-	(5,931)
Accounts Receivable - Other	19,863,425	20,974,403	2,482,086	(3,593,065)
Inventories	6,947,504	6,694,960	230,652	21,893
Prepaid Expenses	3,994,825	2,769,408	391,597	833,820
Total Current Assets	148,675,613	145,793,014	10,612,383	(7,729,784)
CAPITAL ASSETS:				
Property and Equipment	414,171,977	409,630,693	597,374	3,943,910
Construction in Progress	25,022,893	19,810,539	-	5,212,354
	439,194,869	429,441,232	597,374	9,156,263
Less: Accumulated Depreciation and Amortization	(241,310,948)	(234,529,317)	(299,182)	(6,482,449)
Total Capital Assets	197,883,921	194,911,915	298,192	2,673,814
INTANGIBLE ASSETS / GOODWILL - NET	572,305	203,049	439,873	(70,618)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,607,613	4,661,597	-	946,016
Restricted Assets Held in Endowment	6,255,213	6,351,234	-	(96,021)
Restricted Cerner Escrow	1,513,225	3,267,237	-	(1,754,012)
Restricted MCH West Texas Services	1,810,784	1,759,115	-	51,669
Pension, Deferred Outflows of Resources	37,430,525	37,430,525	-	-
Assets whose use is Limited	4,833	-	19,273	(14,440)
TOTAL ASSETS	<u>\$ 399,754,032</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (5,993,375)</u>
<b>LIABILITIES AND FUND BALANCE</b>				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,563,752	\$ 4,594,799	\$ -	\$ (31,046)
Self-Insurance Liability - Current Portion	4,863,777	4,863,777	-	-
Accounts Payable	23,424,846	24,328,868	3,332,924	(4,236,946)
Accrued Interest	1,189,062	96,889	-	1,092,173
Accrued Salaries and Wages	10,506,099	6,125,126	4,774,793	(393,819)
Accrued Compensated Absences	4,333,962	4,239,710	239,077	(144,825)
Due to Third Party Payors	3,255,259	2,483,539	-	771,721
Deferred Revenue	5,121,948	416,599	1,105,510	3,599,840
Total Current Liabilities	57,258,705	47,149,306	9,452,303	657,097
ACCRUED POST RETIREMENT BENEFITS	65,479,466	65,346,188	-	133,278
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	53,708,453	54,724,037	-	(1,015,584)
Total Liabilities	178,374,013	169,146,920	9,452,303	(225,210)
FUND BALANCE	221,380,018	225,230,766	1,917,418	(5,768,166)
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 399,754,032</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (5,993,376)</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
FOUR MONTHS ENDED JANUARY 31, 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Routine Revenue	\$ 8,839,534	\$ 8,995,664	-1.7%	\$ 9,597,889	-7.9%	\$ 33,809,047	\$ 34,808,701	-2.9%	\$ 34,970,784	-3.3%
Inpatient Ancillary Revenue	38,762,764	35,993,348	7.7%	33,610,721	15.3%	146,558,767	141,355,231	3.7%	127,976,748	14.5%
Outpatient Revenue	50,285,918	47,845,974	5.1%	42,771,910	17.6%	202,204,258	189,318,284	6.8%	171,538,083	17.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$97,888,217</b>	<b>\$ 92,834,986</b>	<b>5.4%</b>	<b>\$85,980,520</b>	<b>13.8%</b>	<b>\$ 382,572,072</b>	<b>\$ 365,482,216</b>	<b>4.7%</b>	<b>\$ 334,485,615</b>	<b>14.4%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 57,663,906	\$ 52,475,911	9.9%	\$ 45,235,276	27.5%	\$ 222,863,298	\$ 206,810,360	7.8%	\$ 182,828,580	21.9%
Policy Adjustments	6,432,661	6,989,121	-8.0%	7,072,256	-9.0%	25,577,750	27,598,178	-7.3%	24,234,674	5.5%
Uninsured Discount	4,021,928	4,290,008	-6.2%	3,016,908	33.3%	13,477,488	16,998,153	-20.7%	17,150,539	-21.4%
Indigent	2,611,507	2,025,507	28.9%	2,168,502	20.4%	9,425,154	7,954,504	18.5%	6,863,501	37.3%
Provision for Bad Debts	7,112,209	5,952,930	19.5%	8,176,581	-13.0%	29,228,088	23,620,261	23.7%	23,593,613	23.9%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 77,842,213</b>	<b>\$ 71,733,476</b>	<b>8.5%</b>	<b>\$ 65,669,523</b>	<b>18.5%</b>	<b>\$ 300,571,777</b>	<b>\$ 282,981,457</b>	<b>6.2%</b>	<b>\$ 254,670,907</b>	<b>18.0%</b>
	<b>79.52%</b>	<b>77.27%</b>		<b>76.38%</b>		<b>78.57%</b>	<b>77.43%</b>		<b>76.14%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 85,746	\$ 297,632	-71.2%	\$ 541,667	-84.2%	\$ 945,252	1,190,528	-20.6%	\$ 2,166,667	-56.4%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	4,000,000	4,000,000	0.0%	4,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,085,746</b>	<b>\$ 1,297,632</b>	<b>-16.3%</b>	<b>\$ 1,541,667</b>	<b>-29.6%</b>	<b>\$ 4,945,252</b>	<b>\$ 5,190,528</b>	<b>-4.7%</b>	<b>\$ 6,166,667</b>	<b>-19.8%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 21,131,750</b>	<b>\$ 22,399,142</b>	<b>-5.7%</b>	<b>\$ 21,852,664</b>	<b>-3.3%</b>	<b>\$ 86,945,546</b>	<b>\$ 87,691,288</b>	<b>-0.9%</b>	<b>\$ 85,981,374</b>	<b>1.1%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 3,578,302	\$ 3,166,040	13.0%	\$ 3,332,398	7.4%	\$ 14,064,638	\$ 13,323,162	5.6%	\$ 14,529,200	-3.2%
Other Revenue	963,944	837,665	13.5%	803,066	20.0%	3,411,862	3,505,635	-2.7%	4,321,228	-21.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 4,542,246</b>	<b>\$ 4,003,705</b>	<b>13.5%</b>	<b>\$ 4,135,464</b>	<b>9.8%</b>	<b>\$ 17,476,500</b>	<b>\$ 16,828,797</b>	<b>3.8%</b>	<b>\$ 18,850,428</b>	<b>-7.3%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 25,673,995</b>	<b>\$ 26,402,847</b>	<b>-2.8%</b>	<b>\$ 25,988,128</b>	<b>-1.2%</b>	<b>\$ 104,422,046</b>	<b>\$ 104,520,085</b>	<b>-0.1%</b>	<b>\$ 104,831,802</b>	<b>-0.4%</b>
<b>OPERATING EXPENSES</b>										
Salaries and Wages	\$ 11,826,973	\$ 12,855,731	-8.0%	\$ 12,245,149	-3.4%	\$ 49,709,157	\$ 51,200,211	-2.9%	\$ 49,454,905	0.5%
Benefits	2,551,756	2,696,488	-5.4%	3,047,397	-16.3%	12,537,280	11,419,563	9.8%	11,842,087	5.9%
Temporary Labor	958,747	632,368	51.6%	436,299	119.7%	3,883,602	2,486,185	56.2%	2,440,316	59.1%
Physician Fees	387,509	391,593	-1.0%	349,126	11.0%	1,455,445	1,512,807	-3.8%	1,568,975	-7.2%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	66,784	-100.0%
Purchased Services	2,444,375	2,505,783	-2.5%	2,918,640	-16.2%	9,287,126	9,566,070	-2.9%	9,411,309	-1.3%
Supplies	4,676,450	4,711,357	-0.7%	4,141,205	12.9%	18,539,930	18,700,773	-0.9%	18,324,751	1.2%
Utilities	403,640	286,083	41.1%	302,069	33.6%	1,386,067	1,203,031	15.2%	1,231,387	12.6%
Repairs and Maintenance	945,641	881,076	7.3%	983,577	-3.9%	3,996,268	3,416,045	17.0%	3,818,046	4.7%
Leases and Rent	126,133	143,729	-12.2%	148,191	-14.9%	508,106	583,483	-12.9%	561,753	-9.5%
Insurance	145,035	131,597	10.2%	85,247	70.1%	539,935	525,593	2.7%	502,658	7.4%
Interest Expense	263,627	263,979	-0.1%	269,918	-2.3%	1,054,509	1,055,916	-0.1%	1,075,237	-1.9%
ECHDA	32,226	67,109	-52.0%	37,910	-15.0%	121,734	268,436	-54.7%	133,846	-9.0%
Other Expense	192,684	231,689	-16.8%	238,190	-19.1%	738,226	962,115	-23.3%	890,532	-17.1%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 24,954,795</b>	<b>\$ 25,798,583</b>	<b>-3.3%</b>	<b>\$ 25,219,613</b>	<b>-1.1%</b>	<b>\$ 103,757,385</b>	<b>\$ 102,900,228</b>	<b>0.8%</b>	<b>\$ 101,322,584</b>	<b>2.4%</b>
Depreciation/Amortization	\$ 1,588,524	\$ 1,541,690	3.0%	\$ 1,778,376	-10.7%	\$ 6,553,067	\$ 6,488,238	1.0%	\$ 7,001,761	-6.4%
(Gain) Loss on Sale of Assets	-	-	-100.0%	-	-	-	-	-100.0%	(6,540)	-100.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 26,543,319</b>	<b>\$ 27,340,273</b>	<b>-2.9%</b>	<b>\$ 26,997,989</b>	<b>-1.7%</b>	<b>\$ 110,310,451</b>	<b>\$ 109,388,466</b>	<b>0.8%</b>	<b>\$ 108,317,805</b>	<b>1.8%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (869,324)</b>	<b>\$ (937,426)</b>	<b>-7.3%</b>	<b>\$ (1,009,861)</b>	<b>-13.9%</b>	<b>\$ (5,888,405)</b>	<b>\$ (4,868,381)</b>	<b>21.0%</b>	<b>\$ (3,486,003)</b>	<b>68.9%</b>
Operating Margin	-3.39%	-3.55%	-4.6%	-3.89%	-12.9%	-5.64%	-4.66%	21.1%	-3.33%	69.6%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 39,929	\$ 34,112	17.1%	\$ 31,899	25.2%	\$ 131,224	\$ 135,346	-3.0%	\$ 119,802	9.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	4,410	13,813	-68.1%	22,597	-80.5%	14,165	42,831	-66.9%	72,525	-80.5%
Build America Bonds Subsidy	84,233	81,320	3.6%	83,781	0.5%	336,930	325,278	3.6%	335,123	0.5%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (740,752)</b>	<b>\$ (808,181)</b>	<b>-8.3%</b>	<b>\$ (871,584)</b>	<b>-15.0%</b>	<b>\$ (5,406,086)</b>	<b>\$ (4,364,925)</b>	<b>23.9%</b>	<b>\$ (2,958,552)</b>	<b>82.7%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	-	\$ (423,757)	\$ -	0.0%	\$ (82,524)	413.5%
Investment in Subsidiaries	36,123	16,373	120.6%	18,958	90.5%	61,676	65,491	-5.8%	41,195	49.7%
<b>CHANGE IN NET POSITION</b>	<b>\$ (704,629)</b>	<b>\$ (791,808)</b>	<b>-11.0%</b>	<b>\$ (852,626)</b>	<b>-17.4%</b>	<b>\$ (5,768,166)</b>	<b>\$ (4,299,434)</b>	<b>34.2%</b>	<b>\$ (2,999,882)</b>	<b>92.3%</b>
<b>EBIDA</b>	<b>\$ 1,147,522</b>	<b>\$ 1,013,860</b>	<b>13.2%</b>	<b>\$ 1,195,668</b>	<b>-4.0%</b>	<b>\$ 1,839,410</b>	<b>\$ 3,244,719</b>	<b>-43.3%</b>	<b>\$ 5,077,116</b>	<b>-63.8%</b>