

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
FEBRUARY 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,087	1,051	3.4%	1,101	-1.3%	5,360	5,417	-1.1%	5,131	4.5%
Neonatal ICU (NICU)	31	27	15.9%	26	19.2%	166	138	20.5%	117	41.9%
Total Admissions	1,118	1,078	3.7%	1,127	-0.8%	5,526	5,555	-0.5%	5,248	5.3%
Patient Days										
Adult & Pediatric	4,358	4,162	4.7%	4,831	-9.8%	21,651	20,548	5.4%	23,008	-5.9%
ICU	445	426	4.5%	460	-3.3%	2,139	2,193	-2.5%	2,269	-5.7%
CCU	402	423	-5.1%	476	-15.5%	1,939	2,181	-11.1%	2,296	-15.5%
NICU	365	503	-27.4%	517	-29.4%	2,007	2,314	-13.3%	1,960	2.4%
Total Patient Days	5,570	5,514	1.0%	6,284	-11.4%	27,736	27,236	1.8%	29,533	-6.1%
Observation (Obs) Days	669	744	-10.0%	599	11.7%	3,333	3,829	-13.0%	3,321	0.4%
Nursery Days	245	222	10.6%	209	17.2%	1,158	1,141	1.5%	856	35.3%
Total Occupied Beds / Bassinets	6,484	6,479	0.1%	7,092	-8.6%	32,227	32,206	0.1%	33,710	-4.4%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.79	4.77	0.5%	5.24	-8.6%	4.80	4.60	4.3%	5.37	-10.7%
NICU	11.77	18.80	-37.4%	19.88	-40.8%	12.09	16.79	-28.0%	16.75	-27.8%
Total ALOS	4.98	5.12	-2.6%	5.58	-10.6%	5.02	4.90	2.4%	5.63	-10.8%
Average Daily Census	198.9	196.9	1.0%	216.7	-8.2%	183.7	180.4	1.8%	194.3	-5.5%
Hospital Case Mix Index (CMI)	1.3195	1.4974	-11.9%	1.4539	-9.2%	1.4728	1.4974	-1.6%	1.4984	-1.7%
Medicare										
Admissions	493	476	3.6%	462	6.7%	2,231	2,238	-0.3%	2,086	7.0%
Patient Days	2,527	2,497	1.2%	2,839	-11.0%	11,801	11,353	3.9%	12,499	-5.6%
Average Length of Stay	5.13	5.25	-2.3%	6.15	-16.6%	5.29	5.07	4.3%	5.99	-11.7%
Case Mix Index	1.7255			1.7222	0.2%	1.6893			1.7595	-4.0%
Medicaid										
Admissions	140	135	3.7%	148	-5.4%	745	750	-0.7%	620	20.2%
Patient Days	605	599	1.0%	877	-31.0%	3,393	3,336	1.7%	3,254	4.3%
Average Length of Stay	4.32	4.44	-2.6%	5.93	-27.1%	4.55	4.45	2.4%	5.25	-13.2%
Case Mix Index	1.0267			1.2245	-16.2%	1.0316			1.1496	-10.3%
Commercial										
Admissions	108	104	3.8%	135	-20.0%	524	528	-0.8%	548	-4.4%
Patient Days	362	358	1.1%	661	-45.2%	2,481	2,442	1.6%	2,943	-15.7%
Average Length of Stay	3.35	3.44	-2.6%	4.90	-31.5%	4.73	4.63	2.4%	5.37	-11.8%
Case Mix Index	1.2915			1.3384	-3.5%	1.4326			1.3767	4.1%
Blue Cross										
Admissions	159	153	3.9%	158	0.6%	781	788	-0.9%	794	-1.6%
Patient Days	757	749	1.1%	639	18.5%	3,305	3,261	1.3%	3,452	-4.3%
Average Length of Stay	4.76	4.90	-2.7%	4.04	17.7%	4.23	4.14	2.3%	4.35	-2.7%
Case Mix Index	1.4369			1.3384	7.4%	1.4084			1.4304	-1.5%
Exchange										
Admissions	1	1	0.0%	-	0.0%	2	2	0.0%	16	-87.5%
Patient Days	5	5	0.0%	-	0.0%	8	8	0.0%	75	-89.3%
Average Length of Stay	5.00	5.00	0.0%	-	0.0%	4.00	4.00	0.0%	4.69	-14.7%
Case Mix Index	1.7232			-	0.0%	1.3606			1.7667	-23.0%
Self Pay										
Admissions	184	177	4.0%	180	2.2%	983	986	-0.3%	936	5.0%
Patient Days	1,098	1,087	1.0%	1,100	-0.2%	5,691	5,580	2.0%	6,006	-5.2%
Average Length of Stay	5.97	6.14	-2.8%	6.11	-2.4%	5.79	5.66	2.3%	6.42	-9.8%
Case Mix Index	1.3195			1.2550	5.1%	1.4713			1.4512	1.4%
All Other										
Admissions	33	32	3.1%	44	-25.0%	260	263	-1.1%	254	2.4%
Patient Days	221	219	0.9%	168	31.5%	1,277	1,256	1.7%	1,079	18.4%
Case Mix Index	1.9624			1.6340	20.1%	1.9051			1.6763	13.6%
Radiology										
InPatient	4,028	3,565	13.0%	3,915	2.9%	19,186	18,360	4.5%	18,949	1.3%
OutPatient	7,025	7,024	0.0%	7,410	-5.2%	35,449	36,172	-2.0%	36,598	-3.1%
Cath Lab										
InPatient	470	258	82.1%	305	54.1%	1,622	1,329	22.0%	1,273	27.4%
OutPatient	414	247	67.3%	243	70.4%	1,639	1,274	28.6%	1,169	40.2%
Laboratory										
InPatient	60,677	56,754	6.9%	61,715	-1.7%	294,443	292,282	0.7%	296,648	-0.7%
OutPatient	40,465	35,690	13.4%	39,116	3.4%	181,551	183,803	-1.2%	186,347	-2.6%
NonPatient	6,020	6,597	-8.7%	5,931	1.5%	36,744	33,973	8.2%	29,292	25.4%
Other										
Deliveries	142	133	6.8%	135	5.2%	699	685	2.1%	544	28.5%
Surgical Cases										
InPatient	288	294	-2.0%	386	-25.4%	1,544	1,513	2.0%	1,689	-8.6%
OutPatient	554	558	-0.7%	565	-1.9%	2,896	2,873	0.8%	2,963	-2.3%
Total Surgical Cases	842	852	-1.1%	951	-11.5%	4,440	4,386	1.2%	4,652	-4.6%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
FEBRUARY 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,444	4,005	11.0%	4,315	3.0%	20,552	19,454	5.6%	20,857	-1.5%
Observation Days	669	744	-10.0%	599	11.7%	3,333	3,829	-13.0%	3,321	0.4%
GI Procedures (Endo)	294	416	-29.3%	388	-24.2%	1,677	2,142	-21.7%	1,661	1.0%
Other O/P Occasions of Service	25,629	23,148	10.7%	26,708	-4.0%	118,074	119,214	-1.0%	125,213	-5.7%
Total O/P Occasions of Service	31,036	28,313	9.6%	32,010	-3.0%	143,636	144,639	-0.7%	151,052	-4.9%
Hospital Operations										
Manhours Paid	253,801	264,926	-4.2%	273,143	-7.1%	1,365,606	1,376,688	-0.8%	1,414,712	-3.5%
FTE's	1,586.3	1,655.8	-4.2%	1,648.3	-3.8%	1,582.7	1,595.5	-0.8%	1,628.8	-2.8%
Adjusted Patient Days	10,240	9,237	10.9%	10,527	-2.7%	51,004	45,856	11.2%	49,687	2.7%
Hours / Adjusted Patient Day	24.79	28.68	-13.6%	25.95	-4.5%	26.77	30.02	-10.8%	28.47	-6.0%
Occupancy - Actual Beds	57.0%	56.4%	1.0%	76.6%	-25.6%	52.6%	51.7%	1.8%	68.7%	-23.3%
FTE's per Adjusted Occupied Bed	4.3	5.0	-13.6%	4.5	-4.5%	4.7	5.3	-10.8%	5.0	-6.0%
InPatient Rehab Unit										
Admissions	40	29	37.9%	31	29.0%	197	170	15.9%	179	10.1%
Patient Days	495	426	16.3%	455	8.8%	2,304	2,029	13.5%	2,138	7.8%
Average Length of Stay	12.4	14.7	-15.7%	14.7	-15.7%	11.7	11.9	-2.0%	11.9	-2.1%
Manhours Paid	6,867	6,869	0.0%	6,941	-1.1%	33,327	34,072	-2.2%	34,264	-2.7%
FTE's	42.9	42.9	0.0%	41.9	2.5%	38.6	39.5	-2.2%	39.4	-2.1%
Center for Primary Care - Clements										
Total Medical Visits	1,325	1,441	-8.0%	1,381	-4.1%	6,688	6,434	4.0%	6,135	9.0%
Total Dental Visits	678	681	-0.4%	578	17.3%	3,208	3,226	-0.5%	2,854	12.4%
Manhours Paid	822	761	8.0%	1,208	-31.9%	4,458	4,310	3.4%	6,363	-29.9%
FTE's	5.1	4.8	8.0%	7.3	-29.5%	5.2	5.0	3.4%	7.3	-29.5%
Center for Primary Care - West University										
Total Medical Visits	665	730	-8.9%	712	-6.6%	3,319	3,747	-11.4%	3,086	7.6%
Total Optometry	206	266	-22.6%	262	-21.4%	1,237	1,287	-3.9%	1,128	9.7%
Manhours Paid	182	152	19.8%	164	10.8%	872	967	-9.9%	970	-10.1%
FTE's	1.1	0.9	19.8%	1.0	14.8%	1.0	1.1	-9.9%	1.1	-9.5%
Total ECHD Operations										
Total Admissions	1,158	1,107	4.6%	1,158	0.0%	5,723	5,725	0.0%	5,427	5.5%
Total Patient Days	6,065	5,940	2.1%	6,739	-10.0%	30,040	29,265	2.6%	31,671	-5.1%
Total Patient and Obs Days	6,734	6,683	0.8%	7,338	-8.2%	33,373	33,095	0.8%	34,992	-4.6%
Total FTE's	1,635.5	1,704.4	-4.0%	1,699.5	-3.8%	1,627.5	1,641.1	-0.8%	1,677.7	-3.0%
Total FTE's per Adj Occupied Bed	4.1	4.3	-5.2%	4.1	-0.3%	4.4	4.5	-2.2%	4.4	1.5%
Total Adjusted Patient Days	11,150	11,016	1.2%	11,962	-6.8%	55,246	54,474	1.4%	58,170	-5.0%
Hours / Adjusted Patient Day	23.47	24.76	-5.2%	23.54	-0.3%	25.42	25.99	-2.2%	25.05	1.5%
Outpatient Factor	1.8384	1.8546	-0.9%	1.7751	3.6%	1.8394	1.8614	-1.2%	1.8367	0.1%
Blended O/P Factor	2.1019	2.0612	2.0%	1.9475	7.9%	2.1173	2.0720	2.2%	2.0295	4.3%
Total Adjusted Admissions	2,129	2,051	3.8%	2,056	3.6%	10,526	10,606	-0.8%	9,968	5.6%
Hours / Adjusted Admission	122.92	132.98	-7.6%	137.01	-10.3%	133.41	133.51	-0.1%	146.19	-8.7%
FTE's - Hospital Contract	70.1	54.1	29.6%	42.5	64.7%	66.7	50.1	33.1%	39.0	71.1%
FTE's - Mgmt Services	47.3	62.2	-23.8%	53.1	-10.9%	49.6	62.2	-20.2%	48.7	1.9%
Total FTE's (including Contract)	1,752.8	1,820.7	-3.7%	1,795.2	-2.4%	1,743.8	1,753.4	-0.5%	1,765.4	-1.2%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.4	4.6	-4.9%	4.4	1.1%	4.8	4.9	-1.9%	4.6	3.3%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	900	-100.0%	396	589	-32.8%	3,369	-88.2%
Golder	723	756	-4.4%	897	-19.4%	2,585	3,749	-31.0%	3,730	-30.7%
JBS Clinic	1,132	932	21.5%	1,330	-14.9%	4,659	4,721	-1.3%	5,395	-13.6%
West University	724	588	23.1%	746	-2.9%	2,630	2,918	-9.9%	2,915	-9.8%
42nd Street	644	386	66.8%	-	0.0%	1,688	1,362	23.9%	-	0.0%
Total Urgent Care Visits	3,223	2,662	21.1%	3,873	-16.8%	11,958	13,339	-10.4%	15,409	-22.4%
Wal-Mart Clinic Visits										
East Clinic	461	336	37.2%	514	-10.3%	1,797	1,629	10.3%	1,592	12.9%
West Clinic	313	168	86.3%	297	5.4%	1,160	845	37.3%	804	44.3%
Total Wal-Mart Visits	774	504	53.6%	811	-4.6%	2,957	2,474	19.5%	2,396	23.4%
Mission Fitness										
Memberships	2,197	2,254	-2.5%	2,370	-7.3%	2,197	2,254	-2.5%	2,370	-7.3%
Visits	7,874	8,800	-10.5%	8,955	-12.1%	37,181	38,750	-4.0%	39,595	-6.1%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
FEBRUARY 2017**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 23,052,585	\$ 45,227,505	\$ 2,734,905	\$ (24,909,824)
Investments	44,780,242	35,050,242	-	9,730,000
Patient Accounts Receivable - Gross	193,828,434	148,713,694	16,584,930	28,529,810
Less: 3rd Party Allowances	(82,792,196)	(60,195,113)	(6,708,166)	(15,888,917)
Bad Debt Allowance	<u>(76,197,910)</u>	<u>(58,888,563)</u>	<u>(5,103,621)</u>	<u>(12,205,727)</u>
Net Patient Accounts Receivable	34,838,327	29,630,017	4,773,143	435,167
Taxes Receivable	5,440,548	5,446,479	-	(5,931)
Accounts Receivable - Other	20,374,109	20,974,403	2,482,086	(3,082,380)
Inventories	6,937,696	6,694,960	230,652	12,085
Prepaid Expenses	<u>3,741,007</u>	<u>2,769,408</u>	<u>391,597</u>	<u>580,002</u>
Total Current Assets	<u>139,164,515</u>	<u>145,793,014</u>	<u>10,612,383</u>	<u>(17,240,882)</u>
CAPITAL ASSETS:				
Property and Equipment	414,819,062	409,630,693	597,374	4,590,995
Construction in Progress	<u>26,599,465</u>	<u>19,810,539</u>	<u>-</u>	<u>6,788,926</u>
	441,418,527	429,441,232	597,374	11,379,921
Less: Accumulated Depreciation and Amortization	<u>(242,869,802)</u>	<u>(234,529,317)</u>	<u>(299,182)</u>	<u>(8,041,303)</u>
Total Capital Assets	<u>198,548,725</u>	<u>194,911,915</u>	<u>298,192</u>	<u>3,338,618</u>
INTANGIBLE ASSETS / GOODWILL - NET	554,651	203,049	439,873	(88,272)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	6,112,619	4,661,597	-	1,451,022
Restricted Assets Held in Endowment	6,255,213	6,351,234	-	(96,021)
Restricted Cerner Escrow	1,513,225	3,267,237	-	(1,754,012)
Restricted MCH West Texas Services	1,842,245	1,759,115	-	83,130
Pension, Deferred Outflows of Resources	37,430,525	37,430,525	-	-
Assets whose use is Limited	<u>4,834</u>	<u>-</u>	<u>19,273</u>	<u>(14,439)</u>
TOTAL ASSETS	<u>\$ 391,426,552</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (14,320,855)</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,555,991	\$ 4,594,799	\$ -	\$ (38,808)
Self-Insurance Liability - Current Portion	4,863,777	4,863,777	-	-
Accounts Payable	13,950,404	24,328,868	3,332,924	(13,711,388)
Accrued Interest	1,453,040	96,889	-	1,356,152
Accrued Salaries and Wages	10,799,992	6,125,126	4,774,793	(99,926)
Accrued Compensated Absences	4,199,331	4,239,710	239,077	(279,456)
Due to Third Party Payors	3,265,841	2,483,539	-	782,302
Deferred Revenue	<u>6,441,513</u>	<u>416,599</u>	<u>1,105,510</u>	<u>4,919,404</u>
Total Current Liabilities	<u>49,529,889</u>	<u>47,149,306</u>	<u>9,452,303</u>	<u>(7,071,720)</u>
ACCRUED POST RETIREMENT BENEFITS	65,602,361	65,346,188	-	256,173
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	53,453,344	54,724,037	-	(1,270,693)
Total Liabilities	<u>170,512,983</u>	<u>169,146,920</u>	<u>9,452,303</u>	<u>(8,086,240)</u>
FUND BALANCE	<u>220,913,570</u>	<u>225,230,766</u>	<u>1,917,418</u>	<u>(6,234,615)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 391,426,552</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (14,320,855)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
FEBRUARY 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Routine Revenue	\$ 8,556,400	\$ 8,861,815	-3.4%	\$ 9,593,765	-10.8%	\$ 42,365,447	\$ 43,670,516	-3.0%	\$ 44,564,549	-4.9%
Inpatient Ancillary Revenue	36,007,933	34,665,970	3.9%	36,615,806	-1.7%	182,566,700	176,021,201	3.7%	164,592,554	10.9%
Outpatient Revenue	49,104,583	46,189,787	6.3%	43,784,873	12.1%	251,308,841	235,508,071	6.7%	215,322,956	16.7%
TOTAL PATIENT REVENUE	\$93,668,916	\$ 89,717,572	4.4%	\$89,994,444	4.1%	\$ 476,240,988	\$ 455,199,789	4.6%	\$ 424,480,059	12.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 53,335,682	\$ 51,511,300	3.5%	\$ 51,495,877	3.6%	\$ 277,091,981	\$ 258,321,660	7.3%	\$ 234,324,457	18.3%
Policy Adjustments	4,626,994	6,757,599	-31.5%	5,827,801	-20.6%	29,311,744	34,355,777	-14.7%	30,062,475	-2.5%
Uninsured Discount	2,060,260	4,093,068	-49.7%	2,512,663	-18.0%	15,537,748	21,091,221	-26.3%	19,663,202	-21.0%
Indigent	1,975,682	1,954,780	1.1%	1,749,431	12.9%	11,400,836	9,909,284	15.1%	8,612,932	32.4%
Provision for Bad Debts	12,429,032	5,691,401	118.4%	7,173,422	73.3%	41,657,120	29,311,662	42.1%	30,767,035	35.4%
TOTAL REVENUE DEDUCTIONS	\$ 74,427,651	\$ 70,008,147	6.3%	\$ 68,759,194	8.2%	\$ 374,999,429	\$ 352,989,604	6.2%	\$ 323,430,102	15.9%
	79.46%	78.03%		76.40%		78.74%	77.55%		76.19%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ (8,551)	\$ 297,632	-102.9%	\$ (208,210)	-95.9%	\$ 936,701	1,488,160	-37.1%	\$ 1,958,456	-52.2%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	5,000,000	5,000,000	0.0%	5,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	511,243	-100.0%	-	-	0.0%	511,243	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 991,449	\$ 1,297,632	-23.6%	\$ 1,303,033	-23.9%	\$ 5,936,701	\$ 6,488,160	-8.5%	\$ 7,469,699	-20.5%
NET PATIENT REVENUE	\$ 20,232,714	\$ 21,007,057	-3.7%	\$ 22,538,282	-10.2%	\$ 107,178,260	\$ 108,698,345	-1.4%	\$ 108,519,656	-1.2%
OTHER REVENUE										
Tax Revenue	\$ 4,157,644	\$ 3,687,379	12.8%	\$ 3,848,338	8.0%	\$ 18,222,283	\$ 17,010,542	7.1%	\$ 18,377,538	-0.8%
Other Revenue	969,099	893,419	8.5%	801,503	20.9%	4,380,961	4,399,053	-0.4%	5,122,731	-14.5%
TOTAL OTHER REVENUE	\$ 5,126,743	\$ 4,580,798	11.9%	\$ 4,649,841	10.3%	\$ 22,603,243	\$ 21,409,595	5.6%	\$ 23,500,269	-3.8%
NET OPERATING REVENUE	\$ 25,359,457	\$ 25,587,855	-0.9%	\$ 27,188,123	-6.7%	\$ 129,781,503	\$ 130,107,940	-0.3%	\$ 132,019,926	-1.7%
OPERATING EXPENSES										
Salaries and Wages	\$ 11,494,963	\$ 12,359,136	-7.0%	\$ 11,949,577	-3.8%	\$ 61,204,121	\$ 63,559,347	-3.7%	\$ 61,404,482	-0.3%
Benefits	2,457,220	2,437,122	0.8%	2,728,200	-9.9%	14,994,499	13,856,685	8.2%	14,570,287	2.9%
Temporary Labor	1,121,135	616,087	82.0%	680,421	64.8%	5,004,737	3,102,272	61.3%	3,120,737	60.4%
Physician Fees	340,100	385,505	-11.8%	328,351	3.6%	1,795,545	1,898,312	-5.4%	1,897,326	-5.4%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	83,480	-100.0%
Purchased Services	2,486,929	2,550,814	-2.5%	2,497,131	-0.4%	11,774,055	12,116,884	-2.8%	11,908,439	-1.1%
Supplies	4,535,886	4,679,773	-3.1%	4,856,871	-6.6%	23,075,816	23,380,547	-1.3%	23,181,622	-0.5%
Utilities	341,304	299,200	14.1%	315,382	8.2%	1,727,371	1,502,232	15.0%	1,546,769	11.7%
Repairs and Maintenance	943,199	975,092	-3.3%	976,168	-3.4%	4,939,467	4,391,137	12.5%	4,794,214	3.0%
Leases and Rent	113,572	167,593	-32.2%	148,855	-23.7%	621,678	751,076	-17.2%	710,608	-12.5%
Insurance	148,690	131,597	13.0%	120,640	23.3%	688,625	657,190	4.8%	623,298	10.5%
Interest Expense	263,627	263,979	-0.1%	266,962	-1.2%	1,318,137	1,319,895	-0.1%	1,342,199	-1.8%
ECHDA	22,573	67,109	-66.4%	28,636	-21.2%	144,307	335,546	-57.0%	162,481	-11.2%
Other Expense	159,920	206,706	-22.6%	292,484	-45.3%	898,146	1,168,821	-23.2%	1,183,016	-24.1%
TOTAL OPERATING EXPENSES	\$ 24,429,117	\$ 25,139,714	-2.8%	\$ 25,206,374	-3.1%	\$ 128,186,502	\$ 128,039,943	0.1%	\$ 126,528,958	1.3%
Depreciation/Amortization	\$ 1,576,508	\$ 1,539,917	2.4%	\$ 1,726,285	-8.7%	\$ 8,129,575	\$ 8,028,155	1.3%	\$ 8,728,046	-6.9%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	(6,540)	-100.0%
TOTAL OPERATING COSTS	\$ 26,005,625	\$ 26,679,632	-2.5%	\$ 26,932,659	-3.4%	\$ 136,316,076	\$ 136,068,098	0.2%	\$ 135,250,464	0.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (646,168)	\$ (1,091,777)	-40.8%	\$ 255,465	-352.9%	\$ (6,534,573)	\$ (5,960,158)	9.6%	\$ (3,230,538)	102.3%
Operating Margin	-2.55%	-4.27%	-40.3%	0.94%	-371.2%	-5.04%	-4.58%	9.9%	-2.45%	105.8%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 34,591	\$ 30,811	12.3%	\$ 41,161	-16.0%	\$ 165,815	\$ 166,157	-0.2%	\$ 160,964	3.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	30,040	12,429	141.7%	28,031	7.2%	44,205	55,260	-20.0%	100,556	-56.0%
Build America Bonds Subsidy	83,690	81,320	2.9%	83,781	-0.1%	420,621	406,598	3.4%	418,903	0.4%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (497,847)	\$ (967,218)	-48.5%	\$ 408,438	-221.9%	\$ (5,903,932)	\$ (5,332,144)	10.7%	\$ (2,550,115)	131.5%
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	-	\$ (423,757)	\$ -	0.0%	\$ (82,524)	413.5%
Investment in Subsidiaries	31,398	16,373	91.8%	21,799	44.0%	93,074	81,864	13.7%	62,994	47.8%
CHANGE IN NET POSITION	\$ (466,449)	\$ (950,845)	-50.9%	\$ 430,237	-208.4%	\$ (6,234,615)	\$ (5,250,279)	18.7%	\$ (2,569,645)	142.6%
EBIDA	\$ 1,373,687	\$ 853,051	61.0%	\$ 2,423,483	-43.3%	\$ 3,213,096	\$ 4,097,770	-21.6%	\$ 7,500,600	-57.2%