

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
MARCH 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,203	1,129	6.5%	1,094	10.0%	6,563	6,546	0.3%	6,225	5.4%
Neonatal ICU (NICU)	27	31	-12.3%	32	-15.6%	193	169	14.5%	149	29.5%
<b>Total Admissions</b>	<b>1,230</b>	<b>1,160</b>	<b>6.0%</b>	<b>1,126</b>	<b>9.2%</b>	<b>6,756</b>	<b>6,715</b>	<b>0.6%</b>	<b>6,374</b>	<b>6.0%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,950	4,229	17.0%	4,822	2.7%	26,443	24,777	6.7%	27,830	-5.0%
ICU	506	490	3.3%	490	3.3%	2,645	2,683	-1.4%	2,759	-4.1%
CCU	453	487	-7.0%	486	-6.8%	2,392	2,668	-10.3%	2,782	-14.0%
NICU	429	489	-12.3%	474	-9.5%	2,436	2,803	-13.1%	2,434	0.1%
<b>Total Patient Days</b>	<b>6,338</b>	<b>5,695</b>	<b>11.3%</b>	<b>6,272</b>	<b>1.1%</b>	<b>33,916</b>	<b>32,931</b>	<b>3.0%</b>	<b>35,805</b>	<b>-5.3%</b>
Observation (Obs) Days	751	808	-7.1%	734	2.3%	4,084	4,638	-11.9%	4,055	0.7%
Nursery Days	205	255	-19.5%	277	-26.0%	1,363	1,395	-2.3%	1,133	20.3%
<b>Total Occupied Beds / Bassinets</b>	<b>7,294</b>	<b>6,758</b>	<b>7.9%</b>	<b>7,283</b>	<b>0.2%</b>	<b>39,363</b>	<b>38,964</b>	<b>1.0%</b>	<b>40,993</b>	<b>-4.0%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.91	4.61	6.5%	5.30	-7.3%	4.80	4.60	4.2%	5.36	-10.5%
NICU	15.89	15.89	0.0%	14.81	7.3%	12.62	16.63	-24.1%	16.34	-22.7%
<b>Total ALOS</b>	<b>5.15</b>	<b>4.91</b>	<b>5.0%</b>	<b>5.57</b>	<b>-7.5%</b>	<b>5.02</b>	<b>4.90</b>	<b>2.4%</b>	<b>5.62</b>	<b>-10.6%</b>
<b>Average Daily Census</b>	<b>204.5</b>	<b>183.7</b>	<b>11.3%</b>	<b>202.3</b>	<b>1.1%</b>	<b>186.4</b>	<b>180.9</b>	<b>3.0%</b>	<b>195.7</b>	<b>-4.8%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4534</b>	<b>1.4974</b>	<b>-2.9%</b>	<b>1.4091</b>	<b>3.1%</b>	<b>1.4718</b>	<b>1.4974</b>	<b>-1.7%</b>	<b>1.4984</b>	<b>-1.8%</b>
<b>Medicare</b>										
Admissions	515	485	6.2%	453	13.7%	2,746	2,723	0.8%	2,539	8.2%
Patient Days	3,389	2,222	52.5%	2,754	23.1%	15,190	13,484	12.7%	15,253	-0.4%
Average Length of Stay	6.58	4.58	43.7%	6.08	8.2%	5.53	4.95	11.7%	6.01	-7.9%
Case Mix Index	1.5996			1.7647	-9.4%	1.6840			1.7595	-4.3%
<b>Medicaid</b>										
Admissions	160	151	6.0%	152	5.3%	905	901	0.4%	772	17.2%
Patient Days	781	702	11.3%	787	-0.8%	4,174	4,057	2.9%	4,041	3.3%
Average Length of Stay	4.88	4.65	5.0%	5.18	-5.7%	4.61	4.50	2.4%	5.23	-11.9%
Case Mix Index	1.0588			1.0026	5.6%	1.0651			1.1496	-7.4%
<b>Commercial</b>										
Admissions	122	115	6.1%	110	10.9%	646	643	0.5%	658	-1.8%
Patient Days	557	500	11.4%	662	-15.9%	3,038	2,957	2.7%	3,605	-15.7%
Average Length of Stay	4.57	4.35	5.0%	6.02	-24.1%	4.70	4.60	2.3%	5.48	-14.2%
Case Mix Index	1.2943			1.5756	-17.9%	1.3981			1.3767	1.6%
<b>Blue Cross</b>										
Admissions	161	152	5.9%	145	11.0%	942	940	0.2%	939	0.3%
Patient Days	997	896	11.3%	635	57.0%	4,302	4,174	3.1%	4,087	5.3%
Average Length of Stay	6.19	5.89	5.1%	4.38	41.4%	4.57	4.44	2.8%	4.35	4.9%
Case Mix Index	1.4368			1.4878	-3.4%	1.4077			1.4304	-1.6%
<b>Exchange</b>										
Admissions	2	2	0.0%	1	100.0%	4	4	0.0%	17	-76.5%
Patient Days	2	2	0.0%	2	0.0%	10	10	0.0%	77	-87.0%
Average Length of Stay	1.00	1.00	0.0%	2.00	-50.0%	2.50	2.50	0.0%	4.53	-44.8%
Case Mix Index	0.8889			1.1090	-19.8%	1.0994			1.7667	-37.8%
<b>Self Pay</b>										
Admissions	211	199	6.0%	201	5.0%	1,194	1,185	0.8%	1,137	5.0%
Patient Days	1,212	1,089	11.3%	1,172	3.4%	6,903	6,700	3.0%	7,178	-3.8%
Average Length of Stay	5.74	5.47	5.0%	5.83	-1.5%	5.78	5.65	2.3%	6.31	-8.4%
Case Mix Index	1.3315			1.4901	-10.6%	1.4536			1.4512	0.2%
<b>All Other</b>										
Admissions	59	56	5.4%	64	-7.8%	319	319	0.0%	318	0.3%
Patient Days	316	284	11.3%	262	20.6%	1,593	1,549	2.8%	1,341	18.8%
Case Mix Index	1.5184			1.5540	-2.3%	1.9014			1.6763	13.4%
<b>Radiology</b>										
InPatient	4,394	4,100	7.2%	3,975	10.5%	23,580	22,460	5.0%	22,924	2.9%
OutPatient	7,957	8,077	-1.5%	7,584	4.9%	43,406	44,249	-1.9%	44,182	-1.8%
<b>Cath Lab</b>										
InPatient	534	297	79.9%	230	132.2%	2,156	1,626	32.6%	1,503	43.4%
OutPatient	545	285	91.5%	299	82.3%	2,184	1,559	40.1%	1,468	48.8%
<b>Laboratory</b>										
InPatient	66,228	65,267	1.5%	64,409	2.8%	360,671	357,549	0.9%	361,057	-0.1%
OutPatient	41,296	41,043	0.6%	39,317	5.0%	222,847	224,847	-0.9%	225,664	-1.2%
NonPatient	7,923	7,586	4.4%	6,649	19.2%	44,667	41,559	7.5%	35,941	24.3%
<b>Other</b>										
Deliveries	140	143	-2.0%	139	0.7%	839	827	1.4%	683	22.8%
<b>Surgical Cases</b>										
InPatient	311	338	-8.0%	348	-10.6%	1,855	1,851	0.2%	2,037	-8.9%
OutPatient	694	611	13.6%	581	19.4%	3,590	3,483	3.1%	3,544	1.3%
<b>Total Surgical Cases</b>	<b>1,005</b>	<b>949</b>	<b>5.9%</b>	<b>929</b>	<b>8.2%</b>	<b>5,445</b>	<b>5,335</b>	<b>2.1%</b>	<b>5,581</b>	<b>-2.4%</b>

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,457	3,798	17.3%	4,024	10.8%	25,009	23,252	7.6%	24,881	0.5%
Observation Days	751	808	-7.1%	734	2.3%	4,084	4,638	-11.9%	4,055	0.7%
GI Procedures (Endo)	307	458	-33.0%	390	-21.3%	1,984	2,600	-23.7%	2,051	-3.3%
Other O/P Occasions of Service	25,060	25,621	-2.2%	24,939	0.5%	143,134	144,835	-1.2%	150,152	-4.7%
<b>Total O/P Occasions of Svc.</b>	<b>30,575</b>	<b>30,685</b>	<b>-0.4%</b>	<b>30,087</b>	<b>1.6%</b>	<b>174,211</b>	<b>175,324</b>	<b>-0.6%</b>	<b>181,139</b>	<b>-3.8%</b>
<b>Hospital Operations</b>										
Manhours Paid	279,675	291,888	-4.2%	294,202	-4.9%	1,645,280	1,668,576	-1.4%	1,708,915	-3.7%
FTE's	1,578.8	1,647.8	-4.2%	1,660.8	-4.9%	1,582.0	1,604.4	-1.4%	1,634.2	-3.2%
Adjusted Patient Days	11,938	9,559	24.9%	10,528	13.4%	62,650	55,416	13.1%	60,215	4.0%
Hours / Adjusted Patient Day	23.43	30.53	-23.3%	27.94	-16.2%	26.26	30.11	-12.8%	28.38	-7.5%
Occupancy - Actual Beds	58.6%	52.6%	11.3%	71.5%	-18.1%	53.4%	51.8%	3.0%	69.1%	-22.8%
FTE's / Adjusted Occupied Bed	4.1	5.3	-23.3%	4.9	-16.2%	4.6	5.3	-12.8%	5.0	-7.5%
<b>InPatient Rehab Unit</b>										
Admissions	41	38	7.9%	40	2.5%	238	208	14.4%	219	8.7%
Patient Days	462	379	21.9%	399	15.8%	2,768	2,408	14.9%	2,537	9.1%
Average Length of Stay	11.3	10.0	13.0%	10.0	13.0%	11.6	11.6	0.4%	11.6	0.4%
Manhours Paid	6,909	7,048	-2.0%	6,557	5.4%	40,236	41,120	-2.1%	40,821	-1.4%
FTE's	39.0	39.8	-2.0%	37.0	5.4%	38.7	39.5	-2.1%	39.0	-0.9%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,214	1,370	-11.4%	1,266	-4.1%	7,902	7,803	1.3%	7,401	6.8%
Total Dental Visits	757	785	-3.6%	658	15.0%	3,965	4,011	-1.1%	3,512	12.9%
Manhours Paid	827	897	-7.9%	1,337	-38.2%	5,285	5,207	1.5%	7,700	-31.4%
FTE's	4.7	5.1	-7.9%	7.5	-38.2%	5.1	5.0	1.5%	7.4	-31.0%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	571	904	-36.8%	743	-23.1%	3,890	4,650	-16.4%	3,829	1.6%
Total Optometry	368	315	16.8%	275	33.8%	1,605	1,602	0.2%	1,403	14.4%
Manhours Paid	173	188	-8.4%	173	-0.2%	1,044	1,156	-9.6%	1,143	-8.6%
FTE's	1.0	1.1	-8.4%	1.0	-0.2%	1.0	1.1	-9.6%	1.1	-8.1%
<b>Total ECHD Operations</b>										
Total Admissions	1,271	1,198	6.1%	1,166	9.0%	6,994	6,923	1.0%	6,593	6.1%
Total Patient Days	6,800	6,074	12.0%	6,671	1.9%	36,684	35,339	3.8%	38,342	-4.3%
Total Patient and Obs Days	7,551	6,882	9.7%	7,405	2.0%	40,768	39,977	2.0%	42,397	-3.8%
Total FTE's	1,623.5	1,693.7	-4.1%	1,707.4	-4.9%	1,626.8	1,650.1	-1.4%	1,682.7	-3.3%
FTE's / Adjusted Occupied Bed	3.9	4.6	-14.9%	4.3	-7.6%	4.4	4.6	-4.2%	4.4	0.2%
<b>Total Adjusted Patient Days</b>	<b>12,808</b>	<b>11,377</b>	<b>12.6%</b>	<b>12,440</b>	<b>3.0%</b>	<b>67,766</b>	<b>65,851</b>	<b>2.9%</b>	<b>70,617</b>	<b>-4.0%</b>
<b>Hours / Adjusted Patient Day</b>	<b>22.45</b>	<b>26.37</b>	<b>-14.9%</b>	<b>24.31</b>	<b>-7.6%</b>	<b>24.97</b>	<b>26.06</b>	<b>-4.2%</b>	<b>24.92</b>	<b>0.2%</b>
<b>Outpatient Factor</b>	<b>1.8836</b>	<b>1.8731</b>	<b>0.6%</b>	<b>1.8649</b>	<b>1.0%</b>	<b>1.8474</b>	<b>1.8635</b>	<b>-0.9%</b>	<b>1.8418</b>	<b>0.3%</b>
<b>Blended O/P Factor</b>	<b>2.1479</b>	<b>2.0839</b>	<b>3.1%</b>	<b>2.0501</b>	<b>4.8%</b>	<b>2.1228</b>	<b>2.0741</b>	<b>2.3%</b>	<b>2.0332</b>	<b>4.4%</b>
<b>Total Adjusted Admissions</b>	<b>2,394</b>	<b>2,219</b>	<b>7.9%</b>	<b>2,174</b>	<b>10.1%</b>	<b>12,920</b>	<b>12,825</b>	<b>0.7%</b>	<b>12,143</b>	<b>6.4%</b>
<b>Hours / Adjusted Admisssion</b>	<b>120.13</b>	<b>135.18</b>	<b>-11.1%</b>	<b>139.10</b>	<b>-13.6%</b>	<b>130.95</b>	<b>133.80</b>	<b>-2.1%</b>	<b>144.91</b>	<b>-9.6%</b>
<b>FTE's - Hospital Contract</b>	<b>71.1</b>	<b>51.5</b>	<b>38.2%</b>	<b>42.0</b>	<b>69.2%</b>	<b>67.5</b>	<b>50.4</b>	<b>34.0%</b>	<b>39.5</b>	<b>70.7%</b>
<b>FTE's - Mgmt Services</b>	<b>46.2</b>	<b>62.2</b>	<b>-25.7%</b>	<b>53.1</b>	<b>-13.0%</b>	<b>49.0</b>	<b>62.2</b>	<b>-21.2%</b>	<b>49.4</b>	<b>-0.9%</b>
<b>Total FTE's (including Contract)</b>	<b>1,740.7</b>	<b>1,807.3</b>	<b>-3.7%</b>	<b>1,802.5</b>	<b>-3.4%</b>	<b>1,743.3</b>	<b>1,762.6</b>	<b>-1.1%</b>	<b>1,771.6</b>	<b>-1.6%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.2</b>	<b>4.9</b>	<b>-14.4%</b>	<b>4.5</b>	<b>-6.2%</b>	<b>4.7</b>	<b>4.9</b>	<b>-3.9%</b>	<b>4.6</b>	<b>2.0%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	-	-	0.0%	496	-100.0%	396	589	-32.8%	3,865	-89.8%
Golder	509	682	-25.4%	662	-23.1%	3,094	4,431	-30.2%	4,392	-29.6%
JBS Clinic	941	755	24.6%	935	0.6%	5,600	5,476	2.3%	6,330	-11.5%
West University	638	527	21.1%	505	26.3%	3,268	3,445	-5.1%	3,420	-4.4%
42nd Street	533	389	37.0%	-	0.0%	2,221	1,751	26.8%	-	0.0%
<b>Total Urgent Care Visits</b>	<b>2,621</b>	<b>2,353</b>	<b>11.4%</b>	<b>2,598</b>	<b>0.9%</b>	<b>14,579</b>	<b>15,692</b>	<b>-7.1%</b>	<b>18,007</b>	<b>-19.0%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	679	324	109.6%	340	99.7%	2,476	1,953	26.8%	1,932	28.2%
West Clinic	423	162	161.1%	209	102.4%	1,583	1,007	57.2%	1,013	56.3%
<b>Total Wal-Mart Visits</b>	<b>1,102</b>	<b>486</b>	<b>126.7%</b>	<b>549</b>	<b>100.7%</b>	<b>4,059</b>	<b>2,960</b>	<b>37.1%</b>	<b>2,945</b>	<b>37.8%</b>
<b>Mission Fitness</b>										
Memberships	2,193	2,236	-1.9%	2,356	-6.9%	2,193	2,236	-1.9%	2,356	-6.9%
Visits	8,467	8,300	2.0%	8,550	-1.0%	45,648	47,050	-3.0%	48,145	-5.2%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
MARCH 2017**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 32,856,984	\$ 45,227,505	\$ 2,734,905	\$ (15,105,425)
Investments	34,923,642	35,050,242	-	(126,600)
Patient Accounts Receivable - Gross	200,336,385	148,713,694	16,584,930	35,037,761
Less: 3rd Party Allowances	(84,772,003)	(60,195,113)	(6,708,166)	(17,868,724)
Bad Debt Allowance	<u>(82,719,571)</u>	<u>(58,888,563)</u>	<u>(5,103,621)</u>	<u>(18,727,387)</u>
Net Patient Accounts Receivable	32,844,811	29,630,017	4,773,143	(1,558,349)
Taxes Receivable	5,440,548	5,446,479	-	(5,931)
Accounts Receivable - Other	20,305,113	20,974,403	2,482,086	(3,151,377)
Inventories	6,970,180	6,694,960	230,652	44,568
Prepaid Expenses	<u>4,092,084</u>	<u>2,769,408</u>	<u>391,597</u>	<u>931,079</u>
Total Current Assets	<u>137,433,362</u>	<u>145,793,014</u>	<u>10,612,383</u>	<u>(18,972,035)</u>
CAPITAL ASSETS:				
Property and Equipment	414,932,133	409,630,693	597,374	4,704,066
Construction in Progress	<u>30,018,450</u>	<u>19,810,539</u>	<u>-</u>	<u>10,207,910</u>
	444,950,583	429,441,232	597,374	14,911,977
Less: Accumulated Depreciation and Amortization	<u>(244,341,037)</u>	<u>(234,529,317)</u>	<u>(299,182)</u>	<u>(9,512,538)</u>
Total Capital Assets	<u>200,609,545</u>	<u>194,911,915</u>	<u>298,192</u>	<u>5,399,438</u>
INTANGIBLE ASSETS / GOODWILL - NET	536,996	203,049	439,873	(105,926)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,474,733	4,661,597	-	813,136
Restricted Assets Held in Endowment	6,285,545	6,351,234	-	(65,689)
Restricted Cerner Escrow	1,513,225	3,267,237	-	(1,754,012)
Restricted MCH West Texas Services	1,879,888	1,759,115	-	120,773
Pension, Deferred Outflows of Resources	37,430,525	37,430,525	-	-
Assets whose use is Limited	<u>7,111</u>	<u>-</u>	<u>19,273</u>	<u>(12,162)</u>
TOTAL ASSETS	<u>\$ 391,170,930</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (14,576,477)</u>
<b>LIABILITIES AND FUND BALANCE</b>				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,548,229	\$ 4,594,799	\$ -	\$ (46,570)
Self-Insurance Liability - Current Portion	4,863,777	4,863,777	-	-
Accounts Payable	15,464,611	24,328,868	3,332,924	(12,197,181)
Accrued Interest	144,965	96,889	-	48,076
Accrued Salaries and Wages	10,640,873	6,125,126	4,774,793	(259,045)
Accrued Compensated Absences	5,307,911	4,239,710	239,077	829,124
Due to Third Party Payors	2,849,474	2,483,539	-	365,935
Deferred Revenue	<u>6,005,965</u>	<u>416,599</u>	<u>1,105,510</u>	<u>4,483,857</u>
Total Current Liabilities	<u>49,825,805</u>	<u>47,149,306</u>	<u>9,452,303</u>	<u>(6,775,804)</u>
ACCRUED POST RETIREMENT BENEFITS	65,724,958	65,346,188	-	378,770
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	53,197,747	54,724,037	-	(1,526,290)
Total Liabilities	<u>170,675,900</u>	<u>169,146,920</u>	<u>9,452,303</u>	<u>(7,923,323)</u>
FUND BALANCE	<u>220,495,031</u>	<u>225,230,766</u>	<u>1,917,418</u>	<u>(6,653,154)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 391,170,930</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (14,576,477)</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
MARCH 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Routine Revenue	\$ 9,188,670	\$ 9,153,780	0.4%	\$ 9,585,111	-4.1%	\$ 51,554,117	\$ 52,824,296	-2.4%	\$ 54,149,660	-4.8%
Inpatient Ancillary Revenue	40,499,801	37,462,386	8.1%	36,284,354	11.6%	223,066,501	213,483,587	4.5%	200,876,908	11.0%
Outpatient Revenue	57,038,294	50,526,458	12.9%	48,165,748	18.4%	308,347,135	286,034,530	7.8%	263,488,704	17.0%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 106,726,764</b>	<b>\$ 97,142,624</b>	<b>9.9%</b>	<b>\$94,035,213</b>	<b>13.5%</b>	<b>\$ 582,967,752</b>	<b>\$ 552,342,413</b>	<b>5.5%</b>	<b>\$ 518,515,272</b>	<b>12.4%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 62,755,176	\$ 54,903,551	14.3%	\$ 52,857,921	18.7%	\$ 339,847,156	\$ 313,225,211	8.5%	\$ 287,182,379	18.3%
Policy Adjustments	5,957,756	7,321,323	-18.6%	8,806,796	-32.4%	35,269,500	41,677,100	-15.4%	38,869,271	-9.3%
Uninsured Discount	3,104,997	4,674,132	-33.6%	3,798,035	-18.2%	18,642,745	25,765,353	-27.6%	23,461,238	-20.5%
Indigent	923,619	2,116,408	-56.4%	1,345,273	-31.3%	12,324,456	12,025,692	2.5%	9,958,205	23.8%
Provision for Bad Debts	12,141,949	6,471,352	87.6%	5,314,521	128.5%	53,799,069	35,783,014	50.3%	36,081,556	49.1%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 84,883,498</b>	<b>\$ 75,486,765</b>	<b>12.4%</b>	<b>\$ 72,122,546</b>	<b>17.7%</b>	<b>\$ 459,882,926</b>	<b>\$ 428,476,369</b>	<b>7.3%</b>	<b>\$ 395,552,648</b>	<b>16.3%</b>
	<b>79.53%</b>	<b>77.71%</b>		<b>76.70%</b>		<b>78.89%</b>	<b>77.57%</b>		<b>76.29%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 345,675	\$ 297,632	16.1%	\$ 541,667	-36.2%	\$ 1,282,376	1,785,792	-28.2%	\$ 2,500,123	-48.7%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	6,000,000	6,000,000	0.0%	6,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	511,243	-100.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,345,675</b>	<b>\$ 1,297,632</b>	<b>3.7%</b>	<b>\$ 1,541,667</b>	<b>-12.7%</b>	<b>\$ 7,282,376</b>	<b>\$ 7,785,792</b>	<b>-6.5%</b>	<b>\$ 9,011,366</b>	<b>-19.2%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 23,188,942</b>	<b>\$ 22,953,491</b>	<b>1.0%</b>	<b>\$ 23,454,333</b>	<b>-1.1%</b>	<b>\$ 130,367,202</b>	<b>\$ 131,651,835</b>	<b>-1.0%</b>	<b>\$ 131,973,990</b>	<b>-1.2%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 3,753,777	\$ 3,063,184	22.5%	\$ 3,100,135	21.1%	\$ 21,976,060	\$ 20,073,726	9.5%	\$ 21,477,673	2.3%
Other Revenue	1,288,700	1,014,448	27.0%	1,090,328	18.2%	5,669,661	5,413,501	4.7%	6,213,059	-8.7%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,042,477</b>	<b>\$ 4,077,632</b>	<b>23.7%</b>	<b>\$ 4,190,462</b>	<b>20.3%</b>	<b>\$ 27,645,721</b>	<b>\$ 25,487,227</b>	<b>8.5%</b>	<b>\$ 27,690,732</b>	<b>-0.2%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 28,231,419</b>	<b>\$ 27,031,123</b>	<b>4.4%</b>	<b>\$ 27,644,796</b>	<b>2.1%</b>	<b>\$ 158,012,922</b>	<b>\$ 157,139,063</b>	<b>0.6%</b>	<b>\$ 159,664,722</b>	<b>-1.0%</b>
<b>OPERATING EXPENSES</b>										
Salaries and Wages	\$ 13,851,456	\$ 13,236,647	4.6%	\$ 12,539,792	10.5%	\$ 75,055,576	\$ 76,795,994	-2.3%	\$ 73,944,274	1.5%
Benefits	2,065,030	2,817,933	-26.7%	3,001,689	-31.2%	17,059,529	16,674,618	2.3%	17,571,975	-2.9%
Temporary Labor	1,261,611	661,446	90.7%	556,000	126.9%	6,266,348	3,763,719	66.5%	3,676,737	70.4%
Physician Fees	397,189	385,875	2.9%	333,396	19.1%	2,192,734	2,284,188	-4.0%	2,230,721	-1.7%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	100,177	-100.0%
Purchased Services	2,586,435	2,393,519	8.1%	2,347,410	10.2%	14,360,490	14,510,403	-1.0%	14,255,850	0.7%
Supplies	4,949,438	5,008,616	-1.2%	4,912,744	0.7%	28,025,253	28,389,162	-1.3%	28,094,367	-0.2%
Utilities	393,727	342,980	14.8%	339,418	16.0%	2,121,097	1,845,212	15.0%	1,886,187	12.5%
Repairs and Maintenance	965,141	1,005,072	-4.0%	980,361	-1.6%	5,904,609	5,396,209	9.4%	5,774,575	2.3%
Leases and Rent	122,104	139,108	-12.2%	133,037	-8.2%	743,782	890,184	-16.4%	843,645	-11.8%
Insurance	181,233	131,690	37.6%	115,752	56.6%	869,858	788,880	10.3%	739,050	17.7%
Interest Expense	263,627	263,979	-0.1%	268,440	-1.8%	1,581,764	1,583,873	-0.1%	1,610,639	-1.8%
ECHDA	45,520	67,109	-32.2%	36,408	25.0%	189,827	402,655	-52.9%	198,889	-4.6%
Other Expense	182,203	213,491	-14.7%	241,385	-24.5%	1,080,348	1,382,312	-21.8%	1,424,401	-24.2%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 27,264,715</b>	<b>\$ 26,667,466</b>	<b>2.2%</b>	<b>\$ 25,822,528</b>	<b>5.6%</b>	<b>\$ 155,451,216</b>	<b>\$ 154,707,408</b>	<b>0.5%</b>	<b>\$ 152,351,486</b>	<b>2.0%</b>
Depreciation/Amortization	\$ 1,566,265	\$ 1,559,128	0.5%	\$ 1,741,126	-10.0%	\$ 9,695,840	\$ 9,587,283	1.1%	\$ 10,469,172	-7.4%
(Gain) Loss on Sale of Assets	803	-	0.0%	-	0.0%	803	-	0.0%	(6,540)	-112.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 28,831,783</b>	<b>\$ 28,226,594</b>	<b>2.1%</b>	<b>\$ 27,563,654</b>	<b>4.6%</b>	<b>\$ 165,147,859</b>	<b>\$ 164,294,692</b>	<b>0.5%</b>	<b>\$ 162,814,118</b>	<b>1.4%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (600,364)</b>	<b>\$ (1,195,472)</b>	<b>-49.8%</b>	<b>\$ 81,142</b>	<b>-839.9%</b>	<b>\$ (7,134,937)</b>	<b>\$ (7,155,629)</b>	<b>-0.3%</b>	<b>\$ (3,149,396)</b>	<b>126.5%</b>
Operating Margin	-2.13%	-4.42%	-51.9%	0.29%	-824.5%	-4.52%	-4.55%	-0.8%	-1.97%	128.9%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 36,739	\$ 34,112	7.7%	\$ 35,771	2.7%	\$ 202,554	\$ 200,269	1.1%	\$ 196,735	3.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	2,702	174,124	-98.4%	11,968	-77.4%	46,907	229,384	-79.6%	112,524	-58.3%
Build America Bonds Subsidy	84,142	81,320	3.5%	86,944	-3.2%	504,763	487,917	3.5%	505,847	-0.2%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (476,781)</b>	<b>\$ (905,916)</b>	<b>-47.4%</b>	<b>\$ 215,825</b>	<b>-320.9%</b>	<b>\$ (6,380,713)</b>	<b>\$ (6,238,060)</b>	<b>2.3%</b>	<b>\$ (2,334,290)</b>	<b>173.3%</b>
Unrealized Gain/(Loss) on Investments	\$ 17,200	\$ -	0.0%	\$ 94,337	-81.8%	\$ (406,557)	\$ -	0.0%	\$ 11,812	-3541.8%
Investment in Subsidiaries	41,042	16,373	150.7%	26,166	56.9%	134,116	98,237	36.5%	89,160	50.4%
<b>CHANGE IN NET POSITION</b>	<b>\$ (418,539)</b>	<b>\$ (889,543)</b>	<b>-52.9%</b>	<b>\$ 336,327</b>	<b>-224.4%</b>	<b>\$ (6,653,154)</b>	<b>\$ (6,139,822)</b>	<b>8.4%</b>	<b>\$ (2,233,318)</b>	<b>197.9%</b>
<b>EBIDA</b>	<b>\$ 1,411,353</b>	<b>\$ 933,564</b>	<b>51.2%</b>	<b>\$ 2,345,893</b>	<b>-39.8%</b>	<b>\$ 4,624,450</b>	<b>\$ 5,031,334</b>	<b>-8.1%</b>	<b>\$ 9,846,493</b>	<b>-53.0%</b>