

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
APRIL 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,062	983	8.1%	1,076	-1.3%	7,625	7,529	1.3%	7,301	4.4%
Neonatal ICU (NICU)	21	25	-17.4%	27	-22.2%	214	194	10.3%	176	21.6%
<b>Total Admissions</b>	<b>1,083</b>	<b>1,008</b>	<b>7.4%</b>	<b>1,103</b>	<b>-1.8%</b>	<b>7,839</b>	<b>7,723</b>	<b>1.5%</b>	<b>7,477</b>	<b>4.8%</b>
<b>Patient Days</b>										
Adult & Pediatric	5,097	3,890	31.0%	4,324	17.9%	31,540	28,667	10.0%	32,154	-1.9%
ICU	400	405	-1.1%	438	-8.7%	3,045	3,087	-1.4%	3,197	-4.8%
CCU	392	402	-2.6%	460	-14.8%	2,784	3,070	-9.3%	3,242	-14.1%
NICU	426	385	10.6%	425	0.2%	2,862	3,188	-10.2%	2,859	0.1%
<b>Total Patient Days</b>	<b>6,315</b>	<b>5,082</b>	<b>24.3%</b>	<b>5,647</b>	<b>11.8%</b>	<b>40,231</b>	<b>38,013</b>	<b>5.8%</b>	<b>41,452</b>	<b>-2.9%</b>
Observation (Obs) Days	762	722	5.5%	737	3.4%	4,846	5,360	-9.6%	4,792	1.1%
Nursery Days	254	210	20.7%	207	22.7%	1,617	1,606	0.7%	1,340	20.7%
<b>Total Occupied Beds / Bassinets</b>	<b>7,331</b>	<b>6,015</b>	<b>21.9%</b>	<b>6,591</b>	<b>11.2%</b>	<b>46,694</b>	<b>44,979</b>	<b>3.8%</b>	<b>47,584</b>	<b>-1.9%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	5.55	4.78	16.0%	4.85	14.3%	4.90	4.63	6.0%	5.29	-7.3%
NICU	20.29	15.15	33.9%	15.74	28.9%	13.37	16.43	-18.6%	16.24	-17.7%
<b>Total ALOS</b>	<b>5.83</b>	<b>5.04</b>	<b>15.7%</b>	<b>5.12</b>	<b>13.9%</b>	<b>5.13</b>	<b>4.92</b>	<b>4.3%</b>	<b>5.54</b>	<b>-7.4%</b>
<b>Average Daily Census</b>	<b>210.5</b>	<b>169.4</b>	<b>24.3%</b>	<b>188.2</b>	<b>11.8%</b>	<b>189.8</b>	<b>179.3</b>	<b>5.8%</b>	<b>194.6</b>	<b>-2.5%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4982</b>	<b>1.4974</b>	<b>0.1%</b>	<b>1.4281</b>	<b>4.9%</b>	<b>1.4481</b>	<b>1.4974</b>	<b>-3.3%</b>	<b>1.4984</b>	<b>-3.4%</b>
<b>Medicare</b>										
Admissions	405	376	7.7%	426	-4.9%	3,151	3,099	1.7%	2,965	6.3%
Patient Days	2,366	2,129	11.1%	2,523	-6.2%	17,556	15,613	12.4%	17,776	-1.2%
Average Length of Stay	5.84	5.66	3.2%	5.92	-1.4%	5.57	5.04	10.6%	6.00	-7.1%
Case Mix Index	1.5912			1.6695	-4.7%	1.6840			1.7595	-4.3%
<b>Medicaid</b>										
Admissions	120	112	7.1%	157	-23.6%	1,025	1,013	1.2%	929	10.3%
Patient Days	557	448	24.3%	695	-19.9%	4,731	4,505	5.0%	4,736	-0.1%
Average Length of Stay	4.64	4.00	16.0%	4.43	4.9%	4.62	4.45	3.8%	5.10	-9.5%
Case Mix Index	1.1913			1.1470	3.9%	1.0651			1.1496	-7.4%
<b>Commercial</b>										
Admissions	293	273	7.3%	293	0.0%	1,885	1,860	1.3%	1,907	-1.2%
Patient Days	1,700	1,368	24.3%	1,371	24.0%	9,050	8,509	6.4%	9,140	-1.0%
Average Length of Stay	5.80	5.01	15.8%	4.68	24.0%	4.80	4.57	4.9%	4.79	0.2%
Case Mix Index	1.4409			1.3758	4.7%	4.8011			1.3767	248.7%
<b>Self Pay</b>										
Admissions	249	232	7.3%	178	39.9%	1,443	1,417	1.8%	1,315	9.7%
Patient Days	1,280	1,030	24.3%	1,083	18.2%	8,183	7,730	5.9%	8,261	-0.9%
Average Length of Stay	5.14	4.44	15.8%	6.08	-15.5%	5.67	5.46	4.0%	6.28	-9.7%
Case Mix Index	1.4171			1.2644	12.1%	1.4536			1.4512	0.2%
<b>All Other</b>										
Admissions	16	15	6.7%	49	-67.3%	335	334	0.3%	367	-8.7%
Patient Days	133	107	24.3%	218	-39.0%	1,726	1,656	4.2%	1,559	10.7%
Case Mix Index	1.3779			1.6086	-14.3%	1.9014			1.6763	13.4%
<b>Radiology</b>										
InPatient	3,545	3,387	4.7%	3,561	-0.4%	27,125	25,847	4.9%	26,485	2.4%
OutPatient	6,268	6,673	-6.1%	7,508	-16.5%	49,674	50,922	-2.5%	51,690	-3.9%
<b>Cath Lab</b>										
InPatient	308	245	25.6%	273	12.8%	2,464	1,872	31.7%	1,776	38.7%
OutPatient	494	235	110.1%	271	82.3%	2,678	1,794	49.3%	1,739	54.0%
<b>Laboratory</b>										
InPatient	65,404	53,916	21.3%	59,010	10.8%	426,075	411,465	3.6%	420,067	1.4%
OutPatient	37,818	33,905	11.5%	36,242	4.3%	260,665	258,752	0.7%	261,906	-0.5%
NonPatient	1,999	6,267	-68.1%	7,865	-74.6%	46,666	47,826	-2.4%	43,806	6.5%
<b>Other</b>										
Deliveries	127	131	-3.3%	135	-5.9%	966	959	0.8%	818	18.1%
<b>Surgical Cases</b>										
InPatient	233	279	-16.5%	305	-23.6%	2,088	2,130	-2.0%	2,342	-10.8%
OutPatient	492	525	-6.3%	643	-23.5%	4,082	4,009	1.8%	4,187	-2.5%
<b>Total Surgical Cases</b>	<b>725</b>	<b>804</b>	<b>-9.9%</b>	<b>948</b>	<b>-23.5%</b>	<b>6,170</b>	<b>6,139</b>	<b>0.5%</b>	<b>6,529</b>	<b>-5.5%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
APRIL 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,095	3,388	20.9%	3,918	4.5%	29,104	26,640	9.3%	28,799	1.1%
Observation Days	762	722	5.5%	737	3.4%	4,846	5,360	-9.6%	4,792	1.1%
GI Procedures (Endo)	181	316	-42.8%	374	-51.6%	2,165	2,916	-25.8%	2,425	-10.7%
Other O/P Occasions of Service	19,640	20,539	-4.4%	23,661	-17.0%	162,774	165,373	-1.6%	173,813	-6.4%
<b>Total O/P Occasions of Svc.</b>	<b>24,678</b>	<b>24,965</b>	<b>-1.2%</b>	<b>28,690</b>	<b>-14.0%</b>	<b>198,889</b>	<b>200,289</b>	<b>-0.7%</b>	<b>209,829</b>	<b>-5.2%</b>
<b>Hospital Operations</b>										
Manhours Paid	269,861	259,327	4.1%	277,486	-2.7%	1,915,141	1,927,904	-0.7%	1,986,401	-3.6%
FTE's	1,574.2	1,512.7	4.1%	1,618.7	-2.7%	1,580.9	1,591.4	-0.7%	1,632.0	-3.1%
Adjusted Patient Days	11,352	8,579	32.3%	9,533	19.1%	74,003	63,995	15.6%	69,748	6.1%
Hours / Adjusted Patient Day	23.77	30.23	-21.4%	29.11	-18.3%	25.88	30.13	-14.1%	28.48	-9.1%
Occupancy - Actual Beds	60.3%	48.5%	24.3%	66.5%	-9.3%	54.4%	51.4%	5.8%	68.8%	-20.9%
FTE's / Adjusted Occupied Bed	4.2	5.3	-21.4%	5.1	-18.3%	4.5	5.3	-14.1%	5.0	-9.1%
<b>InPatient Rehab Unit</b>										
Admissions	29	33	-12.1%	35	-17.1%	267	241	10.8%	254	5.1%
Patient Days	349	459	-24.0%	487	-28.3%	3,117	2,867	8.7%	3,024	3.1%
Average Length of Stay	12.0	13.9	-13.5%	13.9	-13.5%	11.7	11.9	-1.9%	11.9	-1.9%
Manhours Paid	6,621	6,510	1.7%	7,119	-7.0%	46,857	47,629	-1.6%	47,940	-2.3%
FTE's	38.6	38.0	1.7%	41.5	-7.0%	38.7	39.3	-1.6%	39.4	-1.8%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	766	1,048	-26.9%	1,179	-35.0%	8,668	8,851	-2.1%	8,580	1.0%
Total Dental Visits	689	644	6.9%	554	24.4%	4,654	4,655	0.0%	4,066	14.5%
Manhours Paid	803	777	3.3%	933	-13.9%	6,088	5,984	1.7%	8,633	-29.5%
FTE's	4.7	4.5	3.3%	5.4	-13.9%	5.0	4.9	1.7%	7.1	-29.1%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	403	676	-40.4%	581	-30.6%	4,293	5,326	-19.4%	4,410	-2.7%
Total Optometry	284	285	-0.4%	293	-3.1%	1,889	1,887	0.1%	1,696	11.4%
Manhours Paid	167	206	-18.9%	171	-2.1%	1,212	1,362	-11.0%	1,313	-7.8%
FTE's	1.0	1.2	-18.9%	1.0	-2.1%	1.0	1.1	-11.0%	1.1	-7.3%
<b>Total ECHD Operations</b>										
Total Admissions	1,112	1,041	6.8%	1,138	-2.3%	8,106	7,964	1.8%	7,731	4.9%
Total Patient Days	6,664	5,541	20.3%	6,134	8.6%	43,348	40,880	6.0%	44,476	-2.5%
Total Patient and Obs Days	7,426	6,263	18.6%	6,871	8.1%	48,194	46,240	4.2%	49,268	-2.2%
Total FTE's	1,618.5	1,556.5	4.0%	1,667.7	-3.0%	1,625.6	1,636.8	-0.7%	1,680.6	-3.3%
FTE's / Adjusted Occupied Bed	4.1	4.6	-12.2%	4.3	-6.2%	4.3	4.6	-5.4%	4.4	-0.8%
<b>Total Adjusted Patient Days</b>	<b>11,980</b>	<b>10,115</b>	<b>18.4%</b>	<b>11,573</b>	<b>3.5%</b>	<b>79,746</b>	<b>75,966</b>	<b>5.0%</b>	<b>82,205</b>	<b>-3.0%</b>
<b>Hours / Adjusted Patient Day</b>	<b>23.16</b>	<b>26.38</b>	<b>-12.2%</b>	<b>24.70</b>	<b>-6.2%</b>	<b>24.69</b>	<b>26.10</b>	<b>-5.4%</b>	<b>24.88</b>	<b>-0.8%</b>
<b>Outpatient Factor</b>	<b>1.7977</b>	<b>1.8255</b>	<b>-1.5%</b>	<b>1.8867</b>	<b>-4.7%</b>	<b>1.8404</b>	<b>1.8584</b>	<b>-1.0%</b>	<b>1.8483</b>	<b>-0.4%</b>
<b>Blended O/P Factor</b>	<b>2.0118</b>	<b>2.0362</b>	<b>-1.2%</b>	<b>2.1066</b>	<b>-4.5%</b>	<b>2.1072</b>	<b>2.0690</b>	<b>1.8%</b>	<b>2.0439</b>	<b>3.1%</b>
<b>Total Adjusted Admissions</b>	<b>1,999</b>	<b>1,929</b>	<b>3.7%</b>	<b>2,147</b>	<b>-6.9%</b>	<b>14,919</b>	<b>14,754</b>	<b>1.1%</b>	<b>14,289</b>	<b>4.4%</b>
<b>Hours / Adjusted Admission</b>	<b>138.80</b>	<b>138.35</b>	<b>0.3%</b>	<b>133.15</b>	<b>4.2%</b>	<b>132.00</b>	<b>134.40</b>	<b>-1.8%</b>	<b>143.15</b>	<b>-7.8%</b>
<b>FTE's - Hospital Contract</b>	<b>72.4</b>	<b>46.4</b>	<b>56.0%</b>	<b>45.4</b>	<b>59.6%</b>	<b>68.2</b>	<b>49.8</b>	<b>36.9%</b>	<b>40.3</b>	<b>69.0%</b>
<b>FTE's - Mgmt Services</b>	<b>46.9</b>	<b>62.2</b>	<b>-24.6%</b>	<b>51.4</b>	<b>-8.9%</b>	<b>48.7</b>	<b>62.2</b>	<b>-21.6%</b>	<b>49.7</b>	<b>-2.0%</b>
<b>Total FTE's (including Contract)</b>	<b>1,737.8</b>	<b>1,665.0</b>	<b>4.4%</b>	<b>1,764.5</b>	<b>-1.5%</b>	<b>1,742.5</b>	<b>1,748.8</b>	<b>-0.4%</b>	<b>1,770.6</b>	<b>-1.6%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.4</b>	<b>4.9</b>	<b>-11.9%</b>	<b>4.6</b>	<b>-4.9%</b>	<b>4.6</b>	<b>4.9</b>	<b>-5.1%</b>	<b>4.6</b>	<b>1.0%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	-	-	0.0%	451	-100.0%	396	589	-32.8%	4,316	-90.8%
Golder	454	363	25.1%	541	-16.1%	3,548	4,794	-26.0%	4,933	-28.1%
JBS Clinic	884	393	124.9%	795	11.2%	6,484	5,869	10.5%	7,125	-9.0%
West University	558	301	85.4%	442	26.2%	3,826	3,746	2.1%	3,862	-0.9%
42nd Street	500	404	23.8%	-	0.0%	2,721	2,155	26.3%	-	0.0%
<b>Total Urgent Care Visits</b>	<b>2,396</b>	<b>1,461</b>	<b>64.0%</b>	<b>2,229</b>	<b>7.5%</b>	<b>16,975</b>	<b>17,153</b>	<b>-1.0%</b>	<b>20,236</b>	<b>-16.1%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	390	250	56.0%	263	48.3%	2,866	2,203	30.1%	2,195	30.6%
West Clinic	254	150	69.3%	150	69.3%	1,837	1,157	58.8%	1,163	58.0%
<b>Total Wal-Mart Visits</b>	<b>644</b>	<b>400</b>	<b>61.0%</b>	<b>413</b>	<b>55.9%</b>	<b>4,703</b>	<b>3,360</b>	<b>40.0%</b>	<b>3,358</b>	<b>40.1%</b>
<b>Mission Fitness</b>										
Memberships	2,200	2,207	-0.3%	2,314	-4.9%	2,200	2,207	-0.3%	2,314	-4.9%
Visits	7,460	8,150	-8.5%	8,274	-9.8%	53,108	55,200	-3.8%	56,419	-5.9%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
APRIL 2017**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 30,552,009	\$ 45,227,505	\$ 2,734,905	\$ (17,410,401)
Investments	34,973,162	35,050,242	-	(77,080)
Patient Accounts Receivable - Gross	218,307,312	148,713,694	16,584,930	53,008,688
Less: 3rd Party Allowances	(96,125,402)	(60,195,113)	(6,708,166)	(29,222,122)
Bad Debt Allowance	<u>(86,532,842)</u>	<u>(58,888,563)</u>	<u>(5,103,621)</u>	<u>(22,540,658)</u>
Net Patient Accounts Receivable	35,649,068	29,630,017	4,773,143	1,245,908
Taxes Receivable	5,434,457	5,446,479	-	(12,023)
Accounts Receivable - Other	24,325,841	20,974,403	2,482,086	869,352
Inventories	6,960,366	6,694,960	230,652	34,754
Prepaid Expenses	<u>4,328,517</u>	<u>2,769,408</u>	<u>391,597</u>	<u>1,167,511</u>
Total Current Assets	<u>142,223,419</u>	<u>145,793,014</u>	<u>10,612,383</u>	<u>(14,181,978)</u>
CAPITAL ASSETS:				
Property and Equipment	440,611,245	409,630,693	597,374	30,383,178
Construction in Progress	<u>6,673,621</u>	<u>19,810,539</u>	<u>-</u>	<u>(13,136,919)</u>
	447,284,865	429,441,232	597,374	17,246,259
Less: Accumulated Depreciation and Amortization	<u>(246,287,510)</u>	<u>(234,529,317)</u>	<u>(299,182)</u>	<u>(11,459,011)</u>
Total Capital Assets	<u>200,997,356</u>	<u>194,911,915</u>	<u>298,192</u>	<u>5,787,249</u>
INTANGIBLE ASSETS / GOODWILL - NET	519,342	203,049	439,873	(123,581)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,475,398	4,661,597	-	813,802
Restricted Assets Held in Endowment	6,285,545	6,351,234	-	(65,689)
Restricted Cerner Escrow	636,219	3,267,237	-	(2,631,018)
Restricted MCH West Texas Services	1,892,966	1,759,115	-	133,851
Pension, Deferred Outflows of Resources	37,430,525	37,430,525	-	-
Assets whose use is Limited	<u>7,113</u>	<u>-</u>	<u>19,273</u>	<u>(12,160)</u>
TOTAL ASSETS	<u>\$ 395,467,883</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (10,279,524)</u>
<b>LIABILITIES AND FUND BALANCE</b>				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,548,229	\$ 4,594,799	\$ -	\$ (46,570)
Self-Insurance Liability - Current Portion	4,863,777	4,863,777	-	-
Accounts Payable	21,732,519	24,328,868	3,332,924	(5,929,273)
Accrued Interest	408,944	96,889	-	312,055
Accrued Salaries and Wages	10,191,675	6,125,126	4,774,793	(708,243)
Accrued Compensated Absences	5,354,368	4,239,710	239,077	875,581
Due to Third Party Payors	2,994,964	2,483,539	-	511,426
Deferred Revenue	<u>5,063,403</u>	<u>416,599</u>	<u>1,105,510</u>	<u>3,541,294</u>
Total Current Liabilities	<u>55,157,880</u>	<u>47,149,306</u>	<u>9,452,303</u>	<u>(1,443,729)</u>
ACCRUED POST RETIREMENT BENEFITS	65,857,815	65,346,188	-	511,627
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	52,941,662	54,724,037	-	(1,782,375)
Total Liabilities	<u>175,884,746</u>	<u>169,146,920</u>	<u>9,452,303</u>	<u>(2,714,477)</u>
FUND BALANCE	<u>219,583,137</u>	<u>225,230,766</u>	<u>1,917,418</u>	<u>(7,565,048)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 395,467,883</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (10,279,525)</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
APRIL 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 44,949,052	\$ 41,073,190	9.4%	\$ 43,373,923	3.6%	\$ 319,569,669	\$ 307,381,073	4.0%	\$ 298,400,491	7.1%
Outpatient Revenue	45,479,946	42,558,326	6.9%	47,999,237	-5.2%	353,827,080	328,592,856	7.7%	311,487,941	13.6%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 90,428,998</b>	<b>\$83,631,516</b>	<b>8.1%</b>	<b>\$91,373,160</b>	<b>-1.0%</b>	<b>\$ 673,396,750</b>	<b>\$ 635,973,929</b>	<b>5.9%</b>	<b>\$ 609,888,432</b>	<b>10.4%</b>
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 71,903,466</b>	<b>\$ 64,903,050</b>	<b>10.8%</b>	<b>\$ 70,968,206</b>	<b>1.3%</b>	<b>\$ 531,786,392</b>	<b>\$ 493,379,419</b>	<b>7.8%</b>	<b>\$ 466,520,854</b>	<b>14.0%</b>
	<b>79.51%</b>	<b>77.61%</b>		<b>77.67%</b>		<b>78.97%</b>	<b>77.58%</b>		<b>76.49%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 200,243	\$ 297,632	-32.7%	\$ 441,667	-54.7%	\$ 1,482,619	2,083,424	-28.8%	\$ 2,941,790	-49.6%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	7,000,000	7,000,000	0.0%	7,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	511,243	-100.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,200,243</b>	<b>\$ 1,297,632</b>	<b>-7.5%</b>	<b>\$ 1,441,667</b>	<b>-16.7%</b>	<b>\$ 8,482,619</b>	<b>\$ 9,083,424</b>	<b>-6.6%</b>	<b>\$ 10,453,033</b>	<b>-18.9%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 19,725,776</b>	<b>\$ 20,026,098</b>	<b>-1.5%</b>	<b>\$ 21,846,621</b>	<b>-9.7%</b>	<b>\$ 150,092,977</b>	<b>\$ 151,677,934</b>	<b>-1.0%</b>	<b>\$ 153,820,611</b>	<b>-2.4%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 4,116,186	\$ 3,233,653	27.3%	\$ 3,205,007	28.4%	\$ 26,092,246	\$ 23,307,379	11.9%	\$ 24,682,680	5.7%
Other Revenue	1,125,586	895,488	25.7%	827,539	36.0%	6,795,247	6,308,989	7.7%	7,040,598	-3.5%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 5,241,773</b>	<b>\$ 4,129,141</b>	<b>26.9%</b>	<b>\$ 4,032,546</b>	<b>30.0%</b>	<b>\$ 32,887,493</b>	<b>\$ 29,616,368</b>	<b>11.0%</b>	<b>\$ 31,723,277</b>	<b>3.7%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 24,967,548</b>	<b>\$ 24,155,240</b>	<b>3.4%</b>	<b>\$ 25,879,167</b>	<b>-3.5%</b>	<b>\$ 182,980,471</b>	<b>\$ 181,294,302</b>	<b>0.9%</b>	<b>\$ 185,543,889</b>	<b>-1.4%</b>
<b>OPERATING EXPENSES</b>										
Salaries and Wages	\$ 13,293,694	\$ 12,286,701	8.2%	\$ 12,637,819	5.2%	\$ 88,349,270	\$ 89,082,695	-0.8%	\$ 86,582,093	2.0%
Benefits	2,138,967	2,195,194	-2.6%	2,768,699	-22.7%	19,198,497	18,869,812	1.7%	20,340,674	-5.6%
Temporary Labor	1,183,760	573,706	106.3%	612,160	93.4%	7,450,108	4,337,425	71.8%	4,288,897	73.7%
Physician Fees	385,376	385,564	0.0%	280,117	37.6%	2,578,110	2,669,752	-3.4%	2,510,838	2.7%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	116,873	-100.0%
Purchased Services	1,964,415	2,485,870	-21.0%	2,756,674	-28.7%	16,324,905	16,996,273	-4.0%	17,012,523	-4.0%
Supplies	4,113,080	4,356,219	-5.6%	4,569,863	-10.0%	32,138,333	32,745,381	-1.9%	32,664,230	-1.6%
Utilities	309,357	304,524	1.6%	325,445	-4.9%	2,430,454	2,149,736	13.1%	2,211,632	9.9%
Repairs and Maintenance	863,197	1,191,427	-27.5%	945,819	-8.7%	6,767,806	6,587,636	2.7%	6,720,394	0.7%
Leases and Rent	124,413	150,189	-17.2%	143,131	-13.1%	868,195	1,040,372	-16.5%	986,776	-12.0%
Insurance	112,350	131,970	-14.9%	133,582	-15.9%	982,208	920,850	6.7%	872,632	12.6%
Interest Expense	263,627	284,925	-7.5%	268,440	-1.8%	1,845,391	1,868,799	-1.3%	1,879,079	-1.8%
ECHDA	35,791	67,109	-46.7%	29,320	22.1%	225,619	469,764	-52.0%	228,209	-1.1%
Other Expense	168,957	242,045	-30.2%	222,957	-24.2%	1,249,305	1,624,357	-23.1%	1,647,358	-24.2%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 24,956,985</b>	<b>\$ 24,655,443</b>	<b>1.2%</b>	<b>\$ 25,710,721</b>	<b>-2.9%</b>	<b>\$ 180,408,201</b>	<b>\$ 179,362,852</b>	<b>0.6%</b>	<b>\$ 178,062,207</b>	<b>1.3%</b>
Depreciation/Amortization	\$ 1,967,926	\$ 1,558,210	26.3%	\$ 1,735,354	13.4%	\$ 11,663,766	\$ 11,145,494	4.7%	\$ 12,204,525	-4.4%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	803	-	0.0%	(6,540)	-112.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 26,924,911</b>	<b>\$ 26,213,654</b>	<b>2.7%</b>	<b>\$ 27,446,075</b>	<b>-1.9%</b>	<b>\$ 192,072,770</b>	<b>\$ 190,508,345</b>	<b>0.8%</b>	<b>\$ 190,260,192</b>	<b>1.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,957,363)</b>	<b>\$ (2,058,414)</b>	<b>-4.9%</b>	<b>\$ (1,566,907)</b>	<b>24.9%</b>	<b>\$ (9,092,300)</b>	<b>\$ (9,214,043)</b>	<b>-1.3%</b>	<b>\$ (4,716,304)</b>	<b>92.8%</b>
Operating Margin	-7.84%	-8.52%	-8.0%	-6.05%	29.5%	-4.97%	-5.08%	-2.2%	-2.54%	95.5%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 34,940	\$ 33,011	5.8%	\$ 30,477	14.6%	\$ 237,494	\$ 233,280	1.8%	\$ 227,212	4.5%
Tobacco Settlement	859,458	777,932	10.5%	777,932	10.5%	859,458	777,932	10.5%	777,932	10.5%
Donations	53,848	10,281	423.8%	26,260	105.1%	100,755	239,665	-58.0%	138,784	-27.4%
Build America Bonds Subsidy	84,142	81,320	3.5%	84,233	-0.1%	588,905	569,237	3.5%	590,080	-0.2%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (924,974)</b>	<b>\$ (1,155,870)</b>	<b>-20.0%</b>	<b>\$ (648,005)</b>	<b>42.7%</b>	<b>\$ (7,305,687)</b>	<b>\$ (7,393,929)</b>	<b>-1.2%</b>	<b>\$ (2,982,295)</b>	<b>145.0%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -		\$ (406,557)	\$ -	0.0%	\$ 11,812	-3541.8%
Investment in Subsidiaries	13,080	16,373	-20.1%	26,097	-49.9%	147,196	114,610	28.4%	115,257	27.7%
<b>CHANGE IN NET POSITION</b>	<b>\$ (911,894)</b>	<b>\$ (1,139,497)</b>	<b>-20.0%</b>	<b>\$ (621,909)</b>	<b>46.6%</b>	<b>\$ (7,565,048)</b>	<b>\$ (7,279,319)</b>	<b>3.9%</b>	<b>\$ (2,855,226)</b>	<b>165.0%</b>
<b>EBIDA</b>	<b>\$ 1,319,659</b>	<b>\$ 703,639</b>	<b>87.5%</b>	<b>\$ 1,381,885</b>	<b>-4.5%</b>	<b>\$ 5,944,109</b>	<b>\$ 5,734,973</b>	<b>3.6%</b>	<b>\$ 11,228,377</b>	<b>-47.1%</b>