

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
MAY 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,075	1,039	3.5%	1,037	3.7%	8,700	8,568	1.5%	8,338	4.3%
Neonatal ICU (NICU)	26	29	-11.7%	22	18.2%	240	223	7.4%	198	21.2%
<b>Total Admissions</b>	<b>1,101</b>	<b>1,068</b>	<b>3.1%</b>	<b>1,059</b>	<b>4.0%</b>	<b>8,940</b>	<b>8,791</b>	<b>1.7%</b>	<b>8,536</b>	<b>4.7%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,671	3,848	21.4%	4,408	6.0%	36,211	32,515	11.4%	36,562	-1.0%
ICU	399	468	-14.8%	399	0.0%	3,444	3,556	-3.1%	3,596	-4.2%
CCU	368	466	-21.0%	364	1.1%	3,152	3,536	-10.9%	3,606	-12.6%
NICU	261	492	-46.9%	380	-31.3%	3,123	3,679	-15.1%	3,239	-3.6%
<b>Total Patient Days</b>	<b>5,699</b>	<b>5,274</b>	<b>8.1%</b>	<b>5,551</b>	<b>2.7%</b>	<b>45,930</b>	<b>43,287</b>	<b>6.1%</b>	<b>47,003</b>	<b>-2.3%</b>
Observation (Obs) Days	734	805	-8.8%	759	-3.3%	5,580	6,165	-9.5%	5,551	0.5%
Nursery Days	204	244	-16.3%	232	-12.1%	1,821	1,850	-1.5%	1,572	15.8%
<b>Total Occupied Beds / Bassinets</b>	<b>6,637</b>	<b>6,322</b>	<b>5.0%</b>	<b>6,542</b>	<b>1.5%</b>	<b>53,331</b>	<b>51,301</b>	<b>4.0%</b>	<b>54,126</b>	<b>-1.5%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	5.06	4.60	9.9%	4.99	1.4%	4.92	4.62	6.4%	5.25	-6.3%
NICU	10.04	16.70	-39.9%	17.27	-41.9%	13.01	16.47	-21.0%	16.36	-20.5%
<b>Total ALOS</b>	<b>5.18</b>	<b>4.94</b>	<b>4.8%</b>	<b>5.24</b>	<b>-1.3%</b>	<b>5.14</b>	<b>4.92</b>	<b>4.3%</b>	<b>5.51</b>	<b>-6.7%</b>
<b>Average Daily Census</b>	<b>183.8</b>	<b>170.1</b>	<b>8.1%</b>	<b>179.1</b>	<b>2.7%</b>	<b>189.0</b>	<b>178.1</b>	<b>6.1%</b>	<b>192.6</b>	<b>-1.9%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4159</b>	<b>1.4974</b>	<b>-5.4%</b>	<b>1.5768</b>	<b>-10.2%</b>	<b>1.4441</b>	<b>1.4974</b>	<b>-3.6%</b>	<b>1.4984</b>	<b>-3.6%</b>
<b>Medicare</b>										
Admissions	449	704	-36.2%	416	7.9%	3,600	3,803	-5.3%	3,381	6.5%
Patient Days	2,392	3,702	-35.4%	2,448	-2.3%	19,948	19,315	3.3%	20,224	-1.4%
Average Length of Stay	5.33	5.26	1.3%	5.88	-9.5%	5.54	5.08	9.1%	5.98	-7.4%
Case Mix Index	1.5106			1.7097	-11.6%	1.6840			1.7595	-4.3%
<b>Medicaid</b>										
Admissions	112	109	2.8%	140	-20.0%	1,137	1,122	1.3%	1,069	6.4%
Patient Days	546	505	8.1%	684	-20.2%	5,277	5,010	5.3%	5,420	-2.6%
Average Length of Stay	4.88	4.63	5.2%	4.89	-0.2%	4.64	4.47	3.9%	5.07	-8.5%
Case Mix Index	1.0823			1.2397	-12.7%	1.0651			1.1496	-7.4%
<b>Commercial</b>										
Admissions	277	269	3.0%	251	10.4%	2,162	2,129	1.6%	2,158	0.2%
Patient Days	1,608	1,488	8.1%	1,147	40.2%	10,658	9,997	6.6%	10,287	3.6%
Average Length of Stay	5.81	5.53	4.9%	4.57	27.0%	4.93	4.70	5.0%	4.77	3.4%
Case Mix Index	1.4633			1.4687	-0.4%	4.9297			1.3767	258.1%
<b>Self Pay</b>										
Admissions	240	233	3.0%	216	11.1%	1,683	1,650	2.0%	1,531	9.9%
Patient Days	1,035	958	8.0%	1,014	2.1%	9,218	8,688	6.1%	9,275	-0.6%
Average Length of Stay	4.31	4.11	4.9%	4.69	-8.1%	5.48	5.27	4.0%	6.06	-9.6%
Case Mix Index	1.1427			1.7155	-33.4%	1.4536			1.4512	0.2%
<b>All Other</b>										
Admissions	23	22	4.5%	36	-36.1%	358	356	0.6%	403	-11.2%
Patient Days	118	109	8.3%	263	-55.1%	1,844	1,765	4.5%	1,822	1.2%
Case Mix Index	1.8727			1.9074	-1.8%	1.9014			1.6763	13.4%
<b>Radiology</b>										
InPatient	4,218	3,922	7.6%	3,363	25.4%	31,343	29,768	5.3%	29,848	5.0%
OutPatient	5,231	7,726	-32.3%	7,697	-32.0%	54,905	58,648	-6.4%	59,387	-7.5%
<b>Cath Lab</b>										
InPatient	474	284	66.9%	329	44.1%	2,938	2,156	36.3%	2,105	39.6%
OutPatient	498	272	83.0%	261	90.8%	3,176	2,066	53.7%	2,000	58.8%
<b>Laboratory</b>										
InPatient	73,692	62,429	18.0%	56,780	29.8%	499,767	473,895	5.5%	476,847	4.8%
OutPatient	36,908	39,259	-6.0%	37,697	-2.1%	290,867	298,011	-2.4%	299,603	-2.9%
NonPatient	7,399	7,256	2.0%	6,726	10.0%	58,303	55,082	5.8%	50,532	15.4%
<b>Other</b>										
Deliveries	122	146	-16.6%	129	-5.4%	1,088	1,105	-1.5%	947	14.9%
<b>Surgical Cases</b>										
InPatient	280	323	-13.4%	330	-15.2%	2,368	2,454	-3.5%	2,672	-11.4%
OutPatient	588	598	-1.7%	608	-3.3%	4,670	4,607	1.4%	4,795	-2.6%
<b>Total Surgical Cases</b>	<b>868</b>	<b>921</b>	<b>-5.8%</b>	<b>938</b>	<b>-7.5%</b>	<b>7,038</b>	<b>7,061</b>	<b>-0.3%</b>	<b>7,467</b>	<b>-5.7%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
MAY 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,145	3,540	17.1%	4,038	2.6%	33,249	30,180	10.2%	32,837	1.3%
Observation Days	734	805	-8.8%	759	-3.3%	5,580	6,165	-9.5%	5,551	0.5%
GI Procedures (Endo)	169	389	-56.5%	376	-55.1%	2,334	3,305	-29.4%	2,801	-16.7%
Other O/P Occasions of Service	20,075	21,597	-7.0%	23,857	-15.9%	182,849	186,970	-2.2%	197,670	-7.5%
<b>Total O/P Occasions of Svc.</b>	<b>25,123</b>	<b>26,330</b>	<b>-4.6%</b>	<b>29,030</b>	<b>-13.5%</b>	<b>224,012</b>	<b>226,620</b>	<b>-1.2%</b>	<b>238,859</b>	<b>-6.2%</b>
<b>Hospital Operations</b>										
Manhours Paid	287,612	277,697	3.6%	287,257	0.1%	2,202,754	2,205,600	-0.1%	2,273,658	-3.1%
FTE's	1,623.6	1,567.6	3.6%	1,621.6	0.1%	1,586.3	1,588.4	-0.1%	1,630.7	-2.7%
Adjusted Patient Days	10,139	8,931	13.5%	9,400	7.9%	84,142	72,925	15.4%	79,148	6.3%
Hours / Adjusted Patient Day	28.37	31.10	-8.8%	30.56	-7.2%	26.18	30.24	-13.4%	28.73	-8.9%
Occupancy - Actual Beds	52.7%	48.7%	8.1%	63.3%	-16.7%	54.2%	51.0%	6.1%	68.1%	-20.4%
FTE's / Adjusted Occupied Bed	5.0	5.4	-8.8%	5.3	-7.2%	4.6	5.3	-13.4%	5.0	-8.9%
<b>InPatient Rehab Unit</b>										
Admissions	32	31	3.2%	27	18.5%	299	272	9.9%	281	6.4%
Patient Days	406	573	-29.1%	499	-18.6%	3,523	3,440	2.4%	3,523	0.0%
Average Length of Stay	12.7	18.5	-31.4%	18.5	-31.4%	11.8	12.6	-6.8%	12.5	-6.0%
Manhours Paid	6,830	6,893	-0.9%	6,705	1.9%	53,687	54,522	-1.5%	54,645	-1.8%
FTE's	38.6	38.9	-0.9%	37.9	1.9%	38.7	39.3	-1.5%	39.2	-1.3%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	935	1,091	-14.3%	1,074	-12.9%	9,603	9,942	-3.4%	9,654	-0.5%
Total Dental Visits	632	809	-21.9%	666	-5.1%	5,286	5,464	-3.3%	4,732	11.7%
Manhours Paid	792	859	-7.8%	1,099	-27.9%	6,880	6,843	0.5%	9,732	-29.3%
FTE's	4.5	4.9	-7.8%	6.2	-27.9%	5.0	4.9	0.5%	7.0	-29.0%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	536	747	-28.2%	621	-13.7%	4,829	6,073	-20.5%	5,031	-4.0%
Total Optometry	270	288	-6.3%	277	-2.5%	2,159	2,175	-0.7%	1,973	9.4%
Manhours Paid	177	192	-7.8%	173	2.4%	1,388	1,554	-10.6%	1,486	-6.6%
FTE's	1.0	1.1	-7.8%	1.0	2.4%	1.0	1.1	-10.6%	1.1	-6.2%
<b>Total ECHD Operations</b>										
Total Admissions	1,133	1,099	3.1%	1,086	4.3%	9,239	9,063	1.9%	8,817	4.8%
Total Patient Days	6,105	5,847	4.4%	6,050	0.9%	49,453	46,727	5.8%	50,526	-2.1%
Total Patient and Obs Days	6,839	6,651	2.8%	6,809	0.4%	55,033	52,892	4.0%	56,077	-1.9%
Total FTE's	1,667.6	1,612.5	3.4%	1,667.7	0.0%	1,631.0	1,633.7	-0.2%	1,678.9	-2.9%
FTE's / Adjusted Occupied Bed	4.8	4.6	2.9%	4.5	4.9%	4.4	4.6	-4.4%	4.4	0.0%
<b>Total Adjusted Patient Days</b>	<b>10,862</b>	<b>10,808</b>	<b>0.5%</b>	<b>11,394</b>	<b>-4.7%</b>	<b>90,608</b>	<b>86,774</b>	<b>4.4%</b>	<b>93,612</b>	<b>-3.2%</b>
<b>Hours / Adjusted Patient Day</b>	<b>27.20</b>	<b>26.43</b>	<b>2.9%</b>	<b>25.93</b>	<b>4.9%</b>	<b>24.99</b>	<b>26.14</b>	<b>-4.4%</b>	<b>25.01</b>	<b>0.0%</b>
<b>Outpatient Factor</b>	<b>1.7791</b>	<b>1.8485</b>	<b>-3.8%</b>	<b>1.8833</b>	<b>-5.5%</b>	<b>1.8324</b>	<b>1.8572</b>	<b>-1.3%</b>	<b>1.8528</b>	<b>-1.1%</b>
<b>Blended O/P Factor</b>	<b>1.9868</b>	<b>2.0525</b>	<b>-3.2%</b>	<b>2.0691</b>	<b>-4.0%</b>	<b>2.0915</b>	<b>2.0669</b>	<b>1.2%</b>	<b>2.0471</b>	<b>2.2%</b>
<b>Total Adjusted Admissions</b>	<b>2,016</b>	<b>2,036</b>	<b>-1.0%</b>	<b>2,045</b>	<b>-1.4%</b>	<b>16,935</b>	<b>16,790</b>	<b>0.9%</b>	<b>16,336</b>	<b>3.7%</b>
<b>Hours / Adjusted Admission</b>	<b>146.55</b>	<b>140.30</b>	<b>4.5%</b>	<b>144.44</b>	<b>1.5%</b>	<b>133.73</b>	<b>135.11</b>	<b>-1.0%</b>	<b>143.30</b>	<b>-6.7%</b>
<b>FTE's - Hospital Contract</b>	<b>63.5</b>	<b>48.1</b>	<b>32.0%</b>	<b>54.8</b>	<b>15.9%</b>	<b>67.6</b>	<b>49.6</b>	<b>36.3%</b>	<b>42.2</b>	<b>60.2%</b>
<b>FTE's - Mgmt Services</b>	<b>50.0</b>	<b>62.2</b>	<b>-19.6%</b>	<b>48.8</b>	<b>2.4%</b>	<b>48.9</b>	<b>62.2</b>	<b>-21.4%</b>	<b>49.6</b>	<b>-1.5%</b>
<b>Total FTE's (including Contract)</b>	<b>1,781.1</b>	<b>1,722.8</b>	<b>3.4%</b>	<b>1,771.3</b>	<b>0.6%</b>	<b>1,747.4</b>	<b>1,745.5</b>	<b>0.1%</b>	<b>1,770.7</b>	<b>-1.3%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>										
	<b>5.1</b>	<b>4.9</b>	<b>2.9%</b>	<b>4.8</b>	<b>5.5%</b>	<b>4.7</b>	<b>4.9</b>	<b>-4.1%</b>	<b>4.6</b>	<b>1.5%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	-	-	0.0%	424	-100.0%	396	589	-32.8%	4,740	-91.6%
Golder	413	419	-1.4%	535	-22.8%	3,961	5,213	-24.0%	5,468	-27.6%
JBS Clinic	829	387	114.2%	676	22.6%	7,313	6,256	16.9%	7,801	-6.3%
West University	449	344	30.5%	465	-3.4%	4,275	4,090	4.5%	4,327	-1.2%
42nd Street	363	406	-10.6%	-	0.0%	3,084	2,561	20.4%	-	0.0%
<b>Total Urgent Care Visits</b>	<b>2,054</b>	<b>1,556</b>	<b>32.0%</b>	<b>2,100</b>	<b>-2.2%</b>	<b>19,029</b>	<b>18,709</b>	<b>1.7%</b>	<b>22,336</b>	<b>-14.8%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	306	243	25.9%	226	35.4%	3,172	2,446	29.7%	2,421	31.0%
West Clinic	201	162	24.1%	152	32.2%	2,038	1,319	54.5%	1,315	55.0%
<b>Total Wal-Mart Visits</b>	<b>507</b>	<b>405</b>	<b>25.2%</b>	<b>378</b>	<b>34.1%</b>	<b>5,210</b>	<b>3,765</b>	<b>38.4%</b>	<b>3,736</b>	<b>39.5%</b>
<b>Mission Fitness</b>										
Memberships	2,201	2,221	-0.9%	2,344	-6.1%	2,201	2,221	-0.9%	2,344	-6.1%
Visits	8,328	8,400	-0.9%	8,345	-0.2%	61,436	63,600	-3.4%	64,764	-5.1%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
MAY 2017**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 23,239,201	\$ 45,227,505	\$ 2,734,905	\$ (24,723,209)
Investments	34,844,531	35,050,242	-	(205,710)
Patient Accounts Receivable - Gross	268,915,351	148,713,694	16,584,930	103,616,728
Less: 3rd Party Allowances	(120,978,862)	(60,195,113)	(6,708,166)	(54,075,583)
Bad Debt Allowance	(105,731,218)	(58,888,563)	(5,103,621)	(41,739,034)
Net Patient Accounts Receivable	42,205,271	29,630,017	4,773,143	7,802,111
Taxes Receivable	5,434,457	5,446,479	-	(12,023)
Accounts Receivable - Other	26,700,307	20,974,403	2,482,086	3,243,818
Inventories	6,946,750	6,694,960	230,652	21,139
Prepaid Expenses	4,321,835	2,769,408	391,597	1,160,829
Total Current Assets	143,692,352	145,793,014	10,612,383	(12,713,045)
CAPITAL ASSETS:				
Property and Equipment	441,242,572	409,630,693	597,374	31,014,505
Construction in Progress	7,140,498	19,810,539	-	(12,670,041)
	448,383,070	429,441,232	597,374	18,344,464
Less: Accumulated Depreciation and Amortization	(248,245,293)	(234,529,317)	(299,182)	(13,416,794)
Total Capital Assets	200,137,777	194,911,915	298,192	4,927,670
INTANGIBLE ASSETS / GOODWILL - NET	501,687	203,049	439,873	(141,235)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,476,477	4,661,597	-	814,880
Restricted Assets Held in Endowment	6,285,545	6,351,234	-	(65,689)
Restricted Cerner Escrow	636,219	3,267,237	-	(2,631,018)
Restricted MCH West Texas Services	1,916,242	1,759,115	-	157,127
Pension, Deferred Outflows of Resources	37,430,525	37,430,525	-	-
Assets whose use is Limited	7,181	-	19,273	(12,092)
TOTAL ASSETS	\$ 396,084,005	\$ 394,377,686	\$ 11,369,721	\$ (9,663,402)
<b>LIABILITIES AND FUND BALANCE</b>				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,532,706	\$ 4,594,799	\$ -	\$ (62,093)
Self-Insurance Liability - Current Portion	4,863,777	4,863,777	-	-
Accounts Payable	25,307,859	24,328,868	3,332,924	(2,353,933)
Accrued Interest	672,922	96,889	-	576,034
Accrued Salaries and Wages	9,885,572	6,125,126	4,774,793	(1,014,346)
Accrued Compensated Absences	5,408,003	4,239,710	239,077	929,216
Due to Third Party Payors	2,652,540	2,483,539	-	169,002
Deferred Revenue	4,397,722	416,599	1,105,510	2,875,614
Total Current Liabilities	57,721,102	47,149,306	9,452,303	1,119,493
ACCRUED POST RETIREMENT BENEFITS	65,987,214	65,346,188	-	641,026
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	52,685,088	54,724,037	-	(2,038,950)
Total Liabilities	178,320,793	169,146,920	9,452,303	(278,430)
FUND BALANCE	217,763,212	225,230,766	1,917,418	(9,384,972)
TOTAL LIABILITIES AND FUND BALANCE	\$ 396,084,005	\$ 394,377,686	\$ 11,369,721	\$ (9,663,402)

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
MAY 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 48,037,039	\$ 44,361,353	8.3%	\$ 43,460,095	10.5%	\$ 367,606,708	\$ 351,742,426	4.5%	\$ 341,860,586	7.5%
Outpatient Revenue	47,402,601	46,689,325	1.5%	46,464,517	2.0%	401,229,681	375,282,181	6.9%	357,952,459	12.1%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 95,439,639</b>	<b>\$ 91,050,678</b>	<b>4.8%</b>	<b>\$ 89,924,612</b>	<b>6.1%</b>	<b>\$ 768,836,389</b>	<b>\$ 727,024,607</b>	<b>5.8%</b>	<b>\$ 699,813,044</b>	<b>9.9%</b>
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 76,383,778</b>	<b>\$ 69,778,355</b>	<b>9.5%</b>	<b>\$ 70,188,895</b>	<b>8.8%</b>	<b>\$ 608,170,170</b>	<b>\$ 563,157,774</b>	<b>8.0%</b>	<b>\$ 536,709,749</b>	<b>13.3%</b>
	<b>80.03%</b>	<b>76.64%</b>		<b>78.05%</b>		<b>79.10%</b>	<b>77.46%</b>		<b>76.69%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 297,632	\$ 297,632	0.0%	\$ (1,027,400)	-129.0%	\$ 1,780,252	2,381,056	-25.2%	\$ 1,914,389	-7.0%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	8,000,000	8,000,000	0.0%	8,000,000	0.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	511,243	-100.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,297,632</b>	<b>\$ 1,297,632</b>	<b>0.0%</b>	<b>\$ (27,400)</b>	<b>-4835.8%</b>	<b>\$ 9,780,252</b>	<b>\$ 10,381,056</b>	<b>-5.8%</b>	<b>\$ 10,425,632</b>	<b>-6.2%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 20,353,494</b>	<b>\$ 22,569,955</b>	<b>-9.8%</b>	<b>\$ 19,708,316</b>	<b>3.3%</b>	<b>\$ 170,446,471</b>	<b>\$ 174,247,889</b>	<b>-2.2%</b>	<b>\$ 173,528,928</b>	<b>-1.8%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 3,879,012	\$ 3,523,699	10.1%	\$ 3,453,745	12.3%	\$ 29,971,258	\$ 26,831,078	11.7%	\$ 28,136,424	6.5%
Other Revenue	1,066,521	880,989	21.1%	889,740	19.9%	7,861,769	7,189,978	9.3%	7,930,338	-0.9%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 4,945,534</b>	<b>\$ 4,404,688</b>	<b>12.3%</b>	<b>\$ 4,343,485</b>	<b>13.9%</b>	<b>\$ 37,833,027</b>	<b>\$ 34,021,056</b>	<b>11.2%</b>	<b>\$ 36,066,763</b>	<b>4.9%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 25,299,027</b>	<b>\$ 26,974,643</b>	<b>-6.2%</b>	<b>\$ 24,051,802</b>	<b>5.2%</b>	<b>\$ 208,279,498</b>	<b>\$ 208,268,945</b>	<b>0.0%</b>	<b>\$ 209,595,690</b>	<b>-0.6%</b>
<b>OPERATING EXPENSES</b>										
Salaries and Wages	\$ 13,106,300	\$ 12,937,922	1.3%	\$ 12,513,754	4.7%	\$ 101,455,571	\$ 102,020,617	-0.6%	\$ 99,095,846	2.4%
Benefits	2,130,143	3,305,412	-35.6%	3,218,661	-33.8%	21,328,640	22,175,224	-3.8%	23,559,335	-9.5%
Temporary Labor	1,167,268	621,481	87.8%	909,831	28.3%	8,617,376	4,958,906	73.8%	5,198,728	65.8%
Physician Fees	317,157	383,511	-17.3%	316,628	0.2%	2,895,267	3,053,263	-5.2%	2,827,466	2.4%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	133,569	-100.0%
Purchased Services	2,325,333	2,613,724	-11.0%	2,343,303	-0.8%	18,650,238	19,609,997	-4.9%	19,355,827	-3.6%
Supplies	4,378,261	4,633,092	-5.5%	4,615,019	-5.1%	36,516,594	37,378,473	-2.3%	37,279,249	-2.0%
Utilities	323,418	300,452	7.6%	304,601	6.2%	2,753,872	2,450,188	12.4%	2,516,233	9.4%
Repairs and Maintenance	1,013,572	1,111,940	-8.8%	894,481	13.3%	7,781,377	7,699,577	1.1%	7,614,875	2.2%
Leases and Rent	117,554	145,522	-19.2%	144,669	-18.7%	985,749	1,185,894	-16.9%	1,131,445	-12.9%
Insurance	185,387	131,970	40.5%	139,438	33.0%	1,167,595	1,052,820	10.9%	1,012,069	15.4%
Interest Expense	263,627	284,436	-7.3%	268,440	-1.8%	2,109,018	2,153,234	-2.1%	2,147,518	-1.8%
ECHDA	4,419	67,109	-93.4%	48,746	-90.9%	230,038	536,873	-57.2%	276,955	-16.9%
Other Expense	183,962	246,360	-25.3%	194,778	-5.6%	1,433,267	1,870,717	-23.4%	1,842,136	-22.2%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 25,516,401</b>	<b>\$ 26,782,932</b>	<b>-4.7%</b>	<b>\$ 25,929,043</b>	<b>-1.6%</b>	<b>\$ 205,924,602</b>	<b>\$ 206,145,784</b>	<b>-0.1%</b>	<b>\$ 203,991,250</b>	<b>0.9%</b>
Depreciation/Amortization	\$ 1,982,987	\$ 1,930,678	2.7%	\$ 1,730,608	14.6%	\$ 13,646,754	\$ 13,076,171	4.4%	\$ 13,935,133	-2.1%
(Gain) Loss on Sale of Assets	(55,325)	-	0.0%	-	0.0%	(54,522)	-	0.0%	(6,540)	733.7%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 27,444,063</b>	<b>\$ 28,713,610</b>	<b>-4.4%</b>	<b>\$ 27,659,651</b>	<b>-0.8%</b>	<b>\$ 219,516,834</b>	<b>\$ 219,221,956</b>	<b>0.1%</b>	<b>\$ 217,919,843</b>	<b>0.7%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (2,145,036)</b>	<b>\$ (1,738,967)</b>	<b>23.4%</b>	<b>\$ (3,607,849)</b>	<b>-40.5%</b>	<b>\$ (11,237,336)</b>	<b>\$ (10,953,010)</b>	<b>2.6%</b>	<b>\$ (8,324,153)</b>	<b>35.0%</b>
Operating Margin	-8.48%	-6.45%	31.5%	-15.00%	-43.5%	-5.40%	-5.26%	2.6%	-3.97%	35.8%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 33,791	\$ 34,112	-0.9%	\$ 16,205	108.5%	\$ 271,286	\$ 267,392	1.5%	\$ 243,417	11.4%
Tobacco Settlement	-	-	0.0%	-	0.0%	859,458	777,932	10.5%	777,932	10.5%
Donations	183,900	12,632	1355.9%	56,148	227.5%	284,655	252,297	12.8%	194,932	46.0%
Build America Bonds Subsidy	84,142	81,320	3.5%	84,233	-0.1%	673,047	650,556	3.5%	674,312	-0.2%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (1,843,202)</b>	<b>\$ (1,610,904)</b>	<b>14.4%</b>	<b>\$ (3,451,264)</b>	<b>-46.6%</b>	<b>\$ (9,148,889)</b>	<b>\$ (9,004,833)</b>	<b>1.6%</b>	<b>\$ (6,433,559)</b>	<b>42.2%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -		\$ (406,557)	\$ -	0.0%	\$ 11,812	-3541.8%
Investment in Subsidiaries	23,278	16,373	42.2%	15,726	48.0%	170,474	130,983	30.2%	130,983	30.1%
<b>CHANGE IN NET POSITION</b>	<b>\$ (1,819,924)</b>	<b>\$ (1,594,532)</b>	<b>14.1%</b>	<b>\$ (3,435,538)</b>	<b>-47.0%</b>	<b>\$ (9,384,972)</b>	<b>\$ (8,873,851)</b>	<b>5.8%</b>	<b>\$ (6,290,764)</b>	<b>49.2%</b>
EBIDA	\$ 426,691	\$ 620,582	-31.2%	\$ (1,436,490)	-129.7%	\$ 6,370,800	\$ 6,355,555	0.2%	\$ 9,791,887	-34.9%