

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JUNE 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	986	1,065	-7.4%	1,073	-8.1%	9,686	9,632	0.6%	9,411	2.9%
Neonatal ICU (NICU)	24	29	-18.5%	32	-25.0%	264	253	4.4%	230	14.8%
Total Admissions	1,010	1,094	-7.7%	1,105	-8.6%	9,950	9,885	0.7%	9,641	3.2%
Patient Days										
Adult & Pediatric	4,156	3,813	9.0%	4,165	-0.2%	40,367	36,328	11.1%	40,727	-0.9%
ICU	421	468	-10.1%	434	-3.0%	3,865	4,024	-4.0%	4,030	-4.1%
CCU	365	466	-21.6%	401	-9.0%	3,517	4,002	-12.1%	4,007	-12.2%
NICU	398	425	-6.4%	365	9.0%	3,521	4,105	-14.2%	3,604	-2.3%
Total Patient Days	5,340	5,173	3.2%	5,365	-0.5%	51,270	48,459	5.8%	52,368	-2.1%
Observation (Obs) Days	703	813	-13.6%	725	-3.0%	6,283	6,978	-10.0%	6,276	0.1%
Nursery Days	205	244	-15.9%	240	-14.6%	2,026	2,093	-3.2%	1,812	11.8%
Total Occupied Beds / Bassinets	6,248	6,230	0.3%	6,330	-1.3%	59,579	57,531	3.6%	60,456	-1.5%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	5.01	4.46	12.4%	4.66	7.6%	4.93	4.60	7.1%	5.18	-4.9%
NICU	16.58	14.45	14.8%	11.41	45.4%	13.34	16.23	-17.8%	15.67	-14.9%
Total ALOS	5.29	4.73	11.8%	4.86	8.9%	5.15	4.90	5.1%	5.43	-5.1%
Average Daily Census	178.0	172.4	3.2%	178.8	-0.5%	187.8	177.5	5.8%	191.1	-1.7%
Hospital Case Mix Index (CMI)	1.5471	1.4974	3.3%	1.6545	-6.5%	1.4555	1.4974	-2.8%	1.4984	-2.9%
Medicare										
Admissions	411	761	-46.0%	439	-6.4%	4,011	4,564	-12.1%	3,820	5.0%
Patient Days	2,393	3,805	-37.1%	2,311	3.5%	22,341	23,119	-3.4%	22,535	-0.9%
Average Length of Stay	5.82	5.00	16.5%	5.26	10.6%	5.57	5.07	10.0%	5.90	-5.6%
Case Mix Index	1.6404			1.7343	-5.4%	1.6451			1.7595	-6.5%
Medicaid										
Admissions	87	94	-7.4%	161	-46.0%	1,224	1,216	0.7%	1,230	-0.5%
Patient Days	405	392	3.3%	728	-44.4%	5,682	5,402	5.2%	6,148	-7.6%
Average Length of Stay	4.66	4.17	11.6%	4.52	3.0%	4.64	4.44	4.5%	5.00	-7.1%
Case Mix Index	1.2273			0.9682	26.8%	1.0679			1.1496	-7.1%
Commercial										
Admissions	291	315	-7.6%	252	15.5%	2,453	2,444	0.4%	2,410	1.8%
Patient Days	1,459	1,413	3.3%	1,106	31.9%	12,117	11,410	6.2%	11,393	6.4%
Average Length of Stay	5.01	4.49	11.8%	4.39	14.2%	4.94	4.67	5.8%	4.73	4.5%
Case Mix Index	1.5586			1.3525	15.2%	1.4488			1.3767	5.2%
Self Pay										
Admissions	184	199	-7.5%	202	-8.9%	1,867	1,849	1.0%	1,733	7.7%
Patient Days	848	821	3.3%	1,029	-17.6%	10,066	9,509	5.9%	10,304	-2.3%
Average Length of Stay	4.61	4.13	11.7%	5.09	-9.5%	5.39	5.14	4.8%	5.95	-9.3%
Case Mix Index	1.4312			1.1513	24.3%	1.3703			1.4512	-5.6%
All Other										
Admissions	37	40	-7.5%	51	-27.5%	395	396	-0.3%	454	-13.0%
Patient Days	160	155	3.2%	206	-22.3%	2,004	1,920	4.4%	2,028	-1.2%
Case Mix Index	2.3549			1.6545	42.3%	1.8276			1.6763	9.0%
Radiology										
InPatient	4,424	3,922	12.8%	3,719	19.0%	35,767	33,690	6.2%	33,567	6.6%
OutPatient	5,489	7,726	-29.0%	7,338	-25.2%	60,394	66,374	-9.0%	66,725	-9.5%
Cath Lab										
InPatient	401	284	41.2%	276	45.3%	3,339	2,440	36.9%	2,381	40.2%
OutPatient	552	272	102.8%	283	95.1%	3,728	2,338	59.4%	2,283	63.3%
Laboratory										
InPatient	65,894	62,429	5.5%	57,672	14.3%	565,661	536,324	5.5%	534,519	5.8%
OutPatient	29,217	39,259	-25.6%	36,782	-20.6%	320,084	337,270	-5.1%	336,385	-4.8%
NonPatient	5,857	7,256	-19.3%	6,900	-15.1%	64,160	62,339	2.9%	57,432	11.7%
Other										
Deliveries	136	146	-7.0%	130	4.6%	1,224	1,251	-2.2%	1,077	13.6%
Surgical Cases										
InPatient	306	323	-5.3%	302	1.3%	2,674	2,777	-3.7%	2,974	-10.1%
OutPatient	604	608	-0.7%	599	0.8%	5,274	5,215	1.1%	5,394	-2.2%
Total Surgical Cases	910	931	-2.3%	901	1.0%	7,948	7,992	-0.6%	8,368	-5.0%
GI Procedures (Endo)										
InPatient	89	90	-1.1%	78	14.1%	902	844	6.9%	720	25.3%
OutPatient	248	243	2.1%	184	34.8%	2,009	2,242	-10.4%	1,920	4.6%
Total GI Procedures	337	333	1.2%	262	28.6%	2,911	3,086	-5.7%	2,640	10.3%

**ECTOR COUNTY HOSPITAL DISTRICT
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	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	3,789	3,447	9.9%	3,885	-2.5%	37,038	33,627	10.1%	36,722	0.9%
Observation Days	703	813	-13.6%	725	-3.0%	6,283	6,978	-10.0%	6,276	0.1%
Other O/P Occasions of Service	17,888	23,307	-23.3%	24,100	-25.8%	203,071	213,582	-4.9%	224,571	-9.6%
Total O/P Occasions of Svc.	22,380	27,568	-18.8%	28,710	-22.0%	246,392	254,188	-3.1%	267,569	-7.9%
Hospital Operations										
Manhours Paid	275,984	276,647	-0.2%	278,601	-0.9%	2,478,737	2,482,247	-0.1%	2,552,260	-2.9%
FTE's	1,609.9	1,613.8	-0.2%	1,625.2	-0.9%	1,588.9	1,591.2	-0.1%	1,630.1	-2.5%
Adjusted Patient Days	9,475	8,725	8.6%	9,050	4.7%	93,617	81,650	14.7%	88,198	6.1%
Hours / Adjusted Patient Day	29.13	31.71	-8.1%	30.78	-5.4%	26.48	30.40	-12.9%	28.94	-8.5%
Occupancy - Actual Beds	51.0%	49.4%	3.2%	63.2%	-19.3%	53.8%	50.9%	5.8%	67.5%	-20.3%
FTE's / Adjusted Occupied Bed	5.1	5.5	-8.1%	5.4	-5.4%	4.6	5.3	-12.9%	5.1	-8.5%
InPatient Rehab Unit										
Admissions	27	33	-18.2%	38	-28.9%	326	305	6.9%	319	2.2%
Patient Days	322	356	-9.6%	410	-21.5%	3,845	3,796	1.3%	3,933	-2.2%
Average Length of Stay	11.9	10.8	10.5%	10.8	10.5%	11.8	12.4	-5.2%	12.3	-4.3%
Manhours Paid	6,342	6,454	-1.7%	6,034	5.1%	60,029	60,976	-1.6%	60,678	-1.1%
FTE's	37.0	37.7	-1.7%	35.2	5.1%	38.5	39.1	-1.6%	38.8	-0.7%
Center for Primary Care - Clements										
Total Medical Visits	1,023	1,118	-8.5%	1,086	-5.8%	10,626	11,060	-3.9%	10,740	-1.1%
Total Dental Visits	760	895	-15.1%	742	2.4%	6,046	6,359	-4.9%	5,474	10.4%
Manhours Paid	756	907	-16.6%	1,110	-31.9%	7,636	7,750	-1.5%	10,842	-29.6%
FTE's	4.4	5.3	-16.6%	6.5	-31.9%	4.9	5.0	-1.5%	6.9	-29.3%
Center for Primary Care - West University										
Total Medical Visits	455	695	-34.5%	576	-21.0%	5,284	6,768	-21.9%	5,607	-5.8%
Total Optometry	280	272	2.9%	264	6.1%	2,439	2,447	-0.3%	2,237	9.0%
Manhours Paid	168	165	2.3%	168	0.4%	1,557	1,718	-9.4%	1,654	-5.9%
FTE's	1.0	1.0	2.3%	1.0	0.4%	1.0	1.1	-9.4%	1.1	-5.5%
Total ECHD Operations										
Total Admissions	1,037	1,127	-8.0%	1,143	-9.3%	10,276	10,190	0.8%	9,960	3.2%
Total Patient Days	5,662	5,529	2.4%	5,775	-2.0%	55,115	52,256	5.5%	56,301	-2.1%
Total Patient and Obs Days	6,365	6,342	0.4%	6,500	-2.1%	61,398	59,234	3.7%	62,577	-1.9%
Total FTE's	1,652.3	1,657.7	-0.3%	1,668.9	-1.0%	1,633.3	1,636.3	-0.2%	1,677.8	-2.7%
FTE's / Adjusted Occupied Bed	4.9	4.8	2.8%	4.7	5.4%	4.4	4.6	-3.7%	4.4	0.5%
Total Adjusted Patient Days	10,046	10,358	-3.0%	10,690	-6.0%	100,654	97,132	3.6%	104,301	-3.5%
Hours / Adjusted Patient Day	28.19	27.44	2.8%	26.76	5.4%	25.31	26.28	-3.7%	25.19	0.5%
Outpatient Factor	1.7743	1.8735	-5.3%	1.8511	-4.1%	1.8259	1.8590	-1.8%	1.8526	-1.4%
Blended O/P Factor	1.9960	2.0858	-4.3%	2.0574	-3.0%	2.0808	2.0690	0.6%	2.0483	1.6%
Total Adjusted Admissions	1,840	2,088	-11.9%	2,116	-13.0%	18,775	18,878	-0.5%	18,452	1.8%
Hours / Adjusted Admisssion	153.94	136.11	13.1%	135.21	13.9%	135.71	135.22	0.4%	142.37	-4.7%
FTE's - Hospital Contract	74.1	49.1	50.8%	59.6	24.4%	68.3	49.5	37.9%	44.1	54.9%
FTE's - Mgmt Services	51.2	62.2	-17.6%	46.7	9.6%	49.1	62.2	-21.0%	49.3	-0.3%
Total FTE's (including Contract)	1,777.6	1,769.0	0.5%	1,775.2	0.1%	1,750.7	1,748.0	0.2%	1,771.2	-1.2%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.3	5.1	3.6%	5.0	6.6%	4.7	4.9	-3.4%	4.7	2.1%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	374	-100.0%	396	589	-32.8%	5,114	-92.3%
Goldier	330	470	-29.8%	453	-27.2%	4,291	5,683	-24.5%	5,921	-27.5%
JBS Clinic	718	455	57.8%	619	16.0%	8,031	6,711	19.7%	8,420	-4.6%
West University	356	400	-11.0%	431	-17.4%	4,631	4,490	3.1%	4,758	-2.7%
42nd Street	266	417	-36.2%	-	0.0%	3,350	2,978	12.5%	-	0.0%
Total Urgent Care Visits	1,670	1,742	-4.1%	1,877	-11.0%	20,699	20,451	1.2%	24,213	-14.5%
Wal-Mart Clinic Visits										
East Clinic	258	260	-0.8%	281	-8.2%	3,430	2,706	26.7%	2,702	26.9%
West Clinic	164	129	27.4%	129	27.1%	2,202	1,448	52.1%	1,444	52.5%
Total Wal-Mart Visits	422	389	8.6%	410	2.9%	5,632	4,154	35.6%	4,146	35.8%
Mission Fitness										
Memberships	2,226	2,210	0.7%	2,298	-3.1%	2,226	2,210	0.7%	2,298	-3.1%
Visits	7,959	7,750	2.7%	7,845	1.5%	69,395	71,350	-2.7%	72,609	-4.4%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JUNE 2017**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 18,120,684	\$ 45,227,505	\$ 2,734,905	\$ (29,841,726)
Investments	34,798,531	35,050,242	-	(251,710)
Patient Accounts Receivable - Gross	273,854,667	148,713,694	16,584,930	108,556,044
Less: 3rd Party Allowances	(121,262,218)	(60,195,113)	(6,708,166)	(54,358,938)
Bad Debt Allowance	<u>(107,688,546)</u>	<u>(58,888,563)</u>	<u>(5,103,621)</u>	<u>(43,696,362)</u>
Net Patient Accounts Receivable	44,903,903	29,630,017	4,773,143	10,500,743
Taxes Receivable	5,434,457	5,446,479	-	(12,023)
Accounts Receivable - Other	21,918,491	20,974,403	2,482,086	(1,537,999)
Inventories	6,991,928	6,694,960	230,652	66,317
Prepaid Expenses	<u>3,703,484</u>	<u>2,769,408</u>	<u>391,597</u>	<u>542,479</u>
Total Current Assets	<u>135,871,478</u>	<u>145,793,014</u>	<u>10,612,383</u>	<u>(20,533,919)</u>
CAPITAL ASSETS:				
Property and Equipment	442,039,546	409,630,693	597,374	31,811,479
Construction in Progress	<u>7,697,824</u>	<u>19,810,539</u>	<u>-</u>	<u>(12,112,715)</u>
	449,737,370	429,441,232	597,374	19,698,764
Less: Accumulated Depreciation and Amortization	<u>(250,215,367)</u>	<u>(234,529,317)</u>	<u>(299,182)</u>	<u>(15,386,868)</u>
Total Capital Assets	<u>199,522,003</u>	<u>194,911,915</u>	<u>298,192</u>	<u>4,311,896</u>
INTANGIBLE ASSETS / GOODWILL - NET	484,033	203,049	439,873	(158,889)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	6,423,668	4,661,597	-	1,762,072
Restricted Assets Held in Endowment	6,189,509	6,351,234	-	(161,726)
Restricted Cerner Escrow	636,219	3,267,237	-	(2,631,018)
Restricted TPC, LLC	686,412	-	-	686,412
Restricted MCH West Texas Services	1,939,269	1,759,115	-	180,154
Pension, Deferred Outflows of Resources	37,430,525	37,430,525	-	-
Assets whose use is Limited	<u>10,033</u>	<u>-</u>	<u>19,273</u>	<u>(9,240)</u>
TOTAL ASSETS	<u>\$ 389,193,148</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (16,554,259)</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,524,944	\$ 4,594,799	\$ -	\$ (69,854)
Self-Insurance Liability - Current Portion	4,863,777	4,863,777	-	-
Accounts Payable	22,508,809	24,328,868	3,332,924	(5,152,983)
Accrued Interest	836,852	96,889	-	739,964
Accrued Salaries and Wages	8,801,805	6,125,126	4,774,793	(2,098,113)
Accrued Compensated Absences	5,318,831	4,239,710	239,077	840,044
Due to Third Party Payors	2,668,787	2,483,539	-	185,248
Deferred Revenue	<u>3,653,505</u>	<u>416,599</u>	<u>1,105,510</u>	<u>2,131,396</u>
Total Current Liabilities	<u>53,177,310</u>	<u>47,149,306</u>	<u>9,452,303</u>	<u>(3,424,299)</u>
ACCRUED POST RETIREMENT BENEFITS	66,122,451	65,346,188	-	776,263
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	52,428,022	54,724,037	-	(2,296,015)
Total Liabilities	<u>173,655,172</u>	<u>169,146,920</u>	<u>9,452,303</u>	<u>(4,944,051)</u>
FUND BALANCE	<u>215,537,976</u>	<u>225,230,766</u>	<u>1,917,418</u>	<u>(11,610,208)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 389,193,148</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (16,554,259)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JUNE 2017**

	CURRENT MONTH					YEAR TO DATE					
	ACTUAL	BUDGET	BUDGET		PRIOR YR VAR	ACTUAL	BUDGET	BUDGET		PRIOR YR VAR	
			VAR	PRIOR YR				VAR	PRIOR YR		
PATIENT REVENUE											
Inpatient Revenue	\$ 46,070,786	\$ 43,433,014	6.1%	\$ 44,220,917	4.2%	\$ 413,677,494	\$ 395,175,440	4.7%	\$ 386,081,502	7.1%	
Outpatient Revenue	45,887,512	47,159,343	-2.7%	46,759,440	-1.9%	447,117,193	422,441,524	5.8%	404,711,898	10.5%	
TOTAL PATIENT REVENUE	\$ 91,958,298	\$ 90,592,357	1.5%	\$ 90,980,356	1.1%	\$ 860,794,687	\$ 817,616,964	5.3%	\$ 790,793,400	8.9%	
DEDUCTIONS FROM REVENUE											
TOTAL REVENUE DEDUCTIONS	\$ 73,962,076	\$ 69,849,761	5.9%	\$ 70,182,448	5.4%	\$ 682,132,246	\$ 633,007,535	7.8%	\$ 606,892,197	12.4%	
	80.43%	77.10%		77.14%		79.24%	77.42%		76.74%		
OTHER PATIENT REVENUE											
Medicaid Supplemental Payments	\$ 297,632	\$ 297,632	0.0%	\$ 491,667	-39.5%	\$ 2,077,884	2,678,688	-22.4%	\$ 2,406,056	-13.6%	
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	9,000,000	9,000,000	0.0%	9,000,000	0.0%	
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%	
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	511,243	-100.0%	
TOTAL OTHER PATIENT REVENUE	\$ 1,297,632	\$ 1,297,632	0.0%	\$ 1,491,667	-13.0%	\$ 11,077,884	\$ 11,678,688	-5.1%	\$ 11,917,299	-7.0%	
NET PATIENT REVENUE	\$ 19,293,854	\$ 22,040,228	-12.5%	\$ 22,289,575	-13.4%	\$ 189,740,325	\$ 196,288,117	-3.3%	\$ 195,818,503	-3.1%	
OTHER REVENUE											
Tax Revenue	\$ 3,763,888	\$ 2,932,660	28.3%	\$ 2,784,830	35.2%	\$ 33,735,146	\$ 29,763,738	13.3%	\$ 30,921,254	9.1%	
Other Revenue	648,997	828,112	-21.6%	725,735	-10.6%	8,510,765	8,018,091	6.1%	8,656,073	-1.7%	
TOTAL OTHER REVENUE	\$ 4,412,884	\$ 3,760,772	17.3%	\$ 3,510,565	25.7%	\$ 42,245,911	\$ 37,781,828	11.8%	\$ 39,577,328	6.7%	
NET OPERATING REVENUE	\$ 23,706,738	\$ 25,801,000	-8.1%	\$ 25,800,140	-8.1%	\$ 231,986,236	\$ 234,069,945	-0.9%	\$ 235,395,830	-1.4%	
OPERATING EXPENSES											
Salaries and Wages	\$ 12,489,526	\$ 12,849,053	-2.8%	\$ 11,917,276	4.8%	\$ 113,945,097	\$ 114,869,670	-0.8%	\$ 111,013,122	2.6%	
Benefits	2,547,771	2,469,204	3.2%	2,712,786	-6.1%	23,876,411	24,644,428	-3.1%	26,272,121	-9.1%	
Temporary Labor	1,264,220	620,652	103.7%	805,046	57.0%	9,881,596	5,579,558	77.1%	6,003,774	64.6%	
Physician Fees	310,525	356,955	-13.0%	300,368	3.4%	3,205,792	3,410,218	-6.0%	3,127,833	2.5%	
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	150,265	-100.0%	
Purchased Services	1,943,649	2,481,565	-21.7%	2,653,595	-26.8%	20,593,887	22,091,562	-6.8%	22,009,422	-6.4%	
Supplies	4,894,375	4,632,095	5.7%	4,569,400	7.1%	41,410,969	42,010,568	-1.4%	41,848,648	-1.0%	
Utilities	299,388	316,104	-5.3%	308,633	-3.0%	3,053,261	2,766,292	10.4%	2,824,866	8.1%	
Repairs and Maintenance	800,186	1,110,205	-27.9%	1,012,359	-21.0%	8,581,563	8,809,602	-2.6%	8,627,233	-0.5%	
Leases and Rent	128,629	158,134	-18.7%	149,716	-14.1%	1,114,378	1,344,029	-17.1%	1,281,162	-13.0%	
Insurance	115,639	132,075	-12.4%	163,732	-29.4%	1,283,235	1,184,895	8.3%	1,175,801	9.1%	
Interest Expense	324,996	283,945	14.5%	268,440	21.1%	2,434,015	2,437,179	-0.1%	2,415,958	0.7%	
ECHDA	8,488	67,109	-87.4%	41,820	-79.7%	238,525	603,982	-60.5%	318,775	-25.2%	
Other Expense	165,409	212,367	-22.1%	293,247	-43.6%	1,598,676	2,083,084	-23.3%	2,135,383	-25.1%	
TOTAL OPERATING EXPENSES	\$ 25,292,802	\$ 25,689,283	-1.5%	\$ 25,213,114	0.3%	\$ 231,217,405	\$ 231,835,067	-0.3%	\$ 229,204,364	0.9%	
Depreciation/Amortization	\$ 1,987,778	\$ 1,925,868	3.2%	\$ 1,722,939	15.4%	\$ 15,634,531	\$ 15,002,039	4.2%	\$ 15,658,072	-0.2%	
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(54,522)	-	0.0%	(6,540)	733.7%	
TOTAL OPERATING COSTS	\$ 27,280,580	\$ 27,615,151	-1.2%	\$ 26,936,053	1.3%	\$ 246,797,414	\$ 246,837,106	0.0%	\$ 244,855,896	0.8%	
NET GAIN (LOSS) FROM OPERATIONS	\$ (3,573,841)	\$ (1,814,151)	97.0%	\$ (1,135,913)	214.6%	\$ (14,811,177)	\$ (12,767,161)	16.0%	\$ (9,460,066)	56.6%	
Operating Margin	-15.08%	-7.03%	114.4%	-4.40%	242.4%	-6.38%	-5.45%	17.1%	-4.02%	58.9%	
NONOPERATING REVENUE/EXPENSE											
Interest Income	\$ 133,980	\$ 33,011	305.9%	\$ 36,504	267.0%	\$ 405,266	\$ 300,403	34.9%	\$ 279,920	44.8%	
Tobacco Settlement	-	-	0.0%	-	0.0%	859,458	777,932	10.5%	777,932	10.5%	
Donations	46,477	15,352	202.7%	502,947	-90.8%	331,132	267,649	23.7%	697,879	-52.6%	
Build America Bonds Subsidy	84,142	81,320	3.5%	84,233	-0.1%	757,189	731,876	3.5%	758,545	-0.2%	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (3,309,242)	\$ (1,684,468)	96.5%	\$ (512,229)	546.0%	\$ (12,458,131)	\$ (10,689,301)	16.5%	\$ (6,945,789)	79.4%	
Unrealized Gain/(Loss) on Investments	\$ (8,038)	-	0.0%	\$ (29,446)	-72.7%	\$ (414,595)	-	0.0%	\$ (17,634)	2251.2%	
Investment in Subsidiaries	1,092,044	16,373	6569.8%	10,918	9902.3%	1,262,518	147,356	756.8%	141,901	789.7%	
CHANGE IN NET POSITION	\$ (2,225,236)	\$ (1,668,095)	33.4%	\$ (530,757)	319.3%	\$ (11,610,208)	\$ (10,541,945)	10.1%	\$ (6,821,521)	70.2%	
EBIDA	\$ 87,538	\$ 541,718	-83.8%	\$ 1,460,622	-94.0%	\$ 6,458,338	\$ 6,897,273	-6.4%	\$ 11,252,509	-42.6%	