

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
JULY 2017**

|  | CURRENT MONTH |               |              |               |              | YEAR-TO-DATE  |               |              |               |              |
|--|---------------|---------------|--------------|---------------|--------------|---------------|---------------|--------------|---------------|--------------|
|  | ACTUAL        | BUDGET        |              | PRIOR YEAR    |              | ACTUAL        | BUDGET        |              | PRIOR YEAR    |              |
|  |               | AMOUNT        | VAR.%        | AMOUNT        | VAR.%        |               | AMOUNT        | VAR.%        | AMOUNT        | VAR.%        |
| <b>Hospital InPatient Admissions</b>   |               |               |              |               |              |               |               |              |               |              |
| Acute / Adult                          | 1,028         | 1,018         | 1.0%         | 1,035         | -0.7%        | 10,714        | 10,650        | 0.6%         | 10,446        | 2.6%         |
| Neonatal ICU (NICU)                    | 36            | 27            | 34.5%        | 27            | 33.3%        | 300           | 280           | 7.3%         | 257           | 16.7%        |
| <b>Total Admissions</b>                | <b>1,064</b>  | <b>1,045</b>  | <b>1.8%</b>  | <b>1,062</b>  | <b>0.2%</b>  | <b>11,014</b> | <b>10,930</b> | <b>0.8%</b>  | <b>10,703</b> | <b>2.9%</b>  |
| <b>Patient Days</b>                    |               |               |              |               |              |               |               |              |               |              |
| Adult & Pediatric                      | 4,267         | 3,822         | 11.6%        | 4,071         | 4.8%         | 44,634        | 40,150        | 11.2%        | 44,798        | -0.4%        |
| ICU                                    | 377           | 426           | -11.5%       | 425           | -11.3%       | 4,242         | 4,450         | -4.7%        | 4,455         | -4.8%        |
| CCU                                    | 342           | 423           | -19.2%       | 395           | -13.4%       | 3,859         | 4,425         | -12.8%       | 4,402         | -12.3%       |
| NICU                                   | 392           | 410           | -4.3%        | 495           | -20.8%       | 3,913         | 4,514         | -13.3%       | 4,099         | -4.5%        |
| <b>Total Patient Days</b>              | <b>5,378</b>  | <b>5,081</b>  | <b>5.8%</b>  | <b>5,386</b>  | <b>-0.1%</b> | <b>56,648</b> | <b>53,540</b> | <b>5.8%</b>  | <b>57,754</b> | <b>-1.9%</b> |
| Observation (Obs) Days                 | 695           | 758           | -8.3%        | 691           | 0.6%         | 6,978         | 7,736         | -9.8%        | 6,967         | 0.2%         |
| Nursery Days                           | 181           | 222           | -18.3%       | 247           | -26.7%       | 2,207         | 2,315         | -4.7%        | 2,059         | 7.2%         |
| <b>Total Occupied Beds / Bassinets</b> | <b>6,254</b>  | <b>6,060</b>  | <b>3.2%</b>  | <b>6,324</b>  | <b>-1.1%</b> | <b>65,833</b> | <b>63,591</b> | <b>3.5%</b>  | <b>66,780</b> | <b>-1.4%</b> |
| <b>Average Length of Stay (ALOS)</b>   |               |               |              |               |              |               |               |              |               |              |
| Acute / Adult & Pediatric              | 4.85          | 4.59          | 5.7%         | 4.73          | 2.6%         | 4.92          | 4.60          | 6.9%         | 5.14          | -4.2%        |
| NICU                                   | 10.89         | 15.31         | -28.9%       | 18.33         | -40.6%       | 13.04         | 16.14         | -19.2%       | 15.95         | -18.2%       |
| <b>Total ALOS</b>                      | <b>5.05</b>   | <b>4.86</b>   | <b>4.0%</b>  | <b>5.07</b>   | <b>-0.3%</b> | <b>5.14</b>   | <b>4.90</b>   | <b>5.0%</b>  | <b>5.40</b>   | <b>-4.7%</b> |
| <b>Average Daily Census</b>            | <b>173.5</b>  | <b>163.9</b>  | <b>5.8%</b>  | <b>173.7</b>  | <b>-0.1%</b> | <b>186.3</b>  | <b>176.1</b>  | <b>5.8%</b>  | <b>189.4</b>  | <b>-1.6%</b> |
| <b>Hospital Case Mix Index (CMI)</b>   | <b>1.4971</b> | <b>1.4974</b> | <b>0.0%</b>  | <b>1.5304</b> | <b>-2.2%</b> | <b>1.4597</b> | <b>1.4974</b> | <b>-2.5%</b> | <b>1.4984</b> | <b>-2.6%</b> |
| <b>Medicare</b>                        |               |               |              |               |              |               |               |              |               |              |
| Admissions                             | 419           | 693           | -39.5%       | 396           | 5.8%         | 4,430         | 5,257         | -15.7%       | 4,216         | 5.1%         |
| Patient Days                           | 2,340         | 3,484         | -32.8%       | 2,361         | -0.9%        | 24,681        | 26,603        | -7.2%        | 24,896        | -0.9%        |
| Average Length of Stay                 | 5.58          | 5.03          | 11.1%        | 5.96          | -6.3%        | 5.57          | 5.06          | 10.1%        | 5.91          | -5.7%        |
| Case Mix Index                         | 1.5549        |               |              | 1.4833        | 4.8%         | 1.6360        |               |              | 1.7595        | -7.0%        |
| <b>Medicaid</b>                        |               |               |              |               |              |               |               |              |               |              |
| Admissions                             | 104           | 102           | 2.0%         | 135           | -23.0%       | 1,328         | 1,318         | 0.8%         | 1,365         | -2.7%        |
| Patient Days                           | 507           | 479           | 5.8%         | 728           | -30.4%       | 6,189         | 5,881         | 5.2%         | 6,876         | -10.0%       |
| Average Length of Stay                 | 4.88          | 4.70          | 3.8%         | 5.39          | -9.6%        | 4.66          | 4.46          | 4.4%         | 5.04          | -7.5%        |
| Case Mix Index                         | 0.9980        |               |              | 1.0403        | -4.1%        | 1.0609        |               |              | 1.1496        | -7.7%        |
| <b>Commercial</b>                      |               |               |              |               |              |               |               |              |               |              |
| Admissions                             | 287           | 282           | 1.8%         | 248           | 15.7%        | 2,740         | 2,726         | 0.5%         | 2,658         | 3.1%         |
| Patient Days                           | 1,347         | 1,273         | 5.8%         | 1,142         | 18.0%        | 13,464        | 12,683        | 6.2%         | 12,535        | 7.4%         |
| Average Length of Stay                 | 4.69          | 4.51          | 4.0%         | 4.60          | 1.9%         | 4.91          | 4.65          | 5.6%         | 4.72          | 4.2%         |
| Case Mix Index                         | 1.6177        |               |              | 1.5147        | 6.8%         | 1.4657        |               |              | 1.3767        | 6.5%         |
| <b>Self Pay</b>                        |               |               |              |               |              |               |               |              |               |              |
| Admissions                             | 236           | 232           | 1.7%         | 222           | 6.3%         | 2,103         | 2,081         | 1.1%         | 1,955         | 7.6%         |
| Patient Days                           | 1,060         | 1,001         | 5.9%         | 1,286         | -17.6%       | 11,126        | 10,510        | 5.9%         | 11,590        | -4.0%        |
| Average Length of Stay                 | 4.49          | 4.31          | 4.1%         | 5.79          | -22.5%       | 5.29          | 5.05          | 4.8%         | 5.93          | -10.8%       |
| Case Mix Index                         | 1.3501        |               |              | 1.5028        | -10.2%       | 1.3682        |               |              | 1.4512        | -5.7%        |
| <b>All Other</b>                       |               |               |              |               |              |               |               |              |               |              |
| Admissions                             | 18            | 18            | 0.0%         | 61            | -70.5%       | 413           | 414           | -0.2%        | 515           | -19.8%       |
| Patient Days                           | 124           | 117           | 6.0%         | 232           | -46.6%       | 2,128         | 2,037         | 4.5%         | 2,260         | -5.8%        |
| Average Length of Stay                 | 6.89          | 6.50          | 6.0%         | 3.80          | 81.1%        | 5.15          | 4.92          | 4.7%         | 4.39          | 17.4%        |
| Case Mix Index                         | 1.8685        |               |              | 1.8625        | 0.3%         | 1.8317        |               |              | 1.6763        | 9.3%         |
| <b>Radiology</b>                       |               |               |              |               |              |               |               |              |               |              |
| InPatient                              | 4,168         | 3,565         | 16.9%        | 3,723         | 12.0%        | 39,935        | 37,255        | 7.2%         | 37,290        | 7.1%         |
| OutPatient                             | 4,772         | 7,024         | -32.1%       | 7,276         | -34.4%       | 65,166        | 73,398        | -11.2%       | 74,001        | -11.9%       |
| <b>Cath Lab</b>                        |               |               |              |               |              |               |               |              |               |              |
| InPatient                              | 568           | 278           | 104.2%       | 312           | 82.1%        | 3,907         | 2,718         | 43.8%        | 2,693         | 45.1%        |
| OutPatient                             | 472           | 267           | 76.5%        | 200           | 136.0%       | 4,200         | 2,606         | 61.2%        | 2,483         | 69.2%        |
| <b>Laboratory</b>                      |               |               |              |               |              |               |               |              |               |              |
| InPatient                              | 63,037        | 59,754        | 5.5%         | 60,038        | 5.0%         | 628,698       | 596,078       | 5.5%         | 594,557       | 5.7%         |
| OutPatient                             | 32,424        | 38,690        | -16.2%       | 35,413        | -8.4%        | 352,508       | 375,960       | -6.2%        | 371,798       | -5.2%        |
| NonPatient                             | 6,501         | 6,847         | -5.0%        | 7,196         | -9.7%        | 70,661        | 69,185        | 2.1%         | 64,628        | 9.3%         |
| <b>Other</b>                           |               |               |              |               |              |               |               |              |               |              |
| Deliveries                             | 123           | 133           | -7.5%        | 139           | -11.5%       | 1,347         | 1,384         | -2.7%        | 1,216         | 10.8%        |
| <b>Surgical Cases</b>                  |               |               |              |               |              |               |               |              |               |              |
| InPatient                              | 279           | 294           | -5.1%        | 315           | -11.4%       | 2,953         | 3,071         | -3.8%        | 3,289         | -10.2%       |
| OutPatient                             | 571           | 563           | 1.4%         | 519           | 10.0%        | 5,845         | 5,778         | 1.2%         | 5,913         | -1.2%        |
| <b>Total Surgical Cases</b>            | <b>850</b>    | <b>857</b>    | <b>-0.8%</b> | <b>834</b>    | <b>1.9%</b>  | <b>8,798</b>  | <b>8,849</b>  | <b>-0.6%</b> | <b>9,202</b>  | <b>-4.4%</b> |
| <b>GI Procedures (Endo)</b>            |               |               |              |               |              |               |               |              |               |              |
| InPatient                              | 113           | 89            | 27.0%        | 97            | 16.5%        | 1,015         | 933           | 8.8%         | 817           | 24.2%        |
| OutPatient                             | 202           | 240           | -15.8%       | 222           | -9.0%        | 2,211         | 2,482         | -10.9%       | 2,142         | 3.2%         |
| <b>Total GI Procedures</b>             | <b>315</b>    | <b>329</b>    | <b>-4.3%</b> | <b>319</b>    | <b>-1.3%</b> | <b>3,226</b>  | <b>3,415</b>  | <b>-5.5%</b> | <b>2,959</b>  | <b>9.0%</b>  |

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|---|----------------|----------------|---------------|----------------|---------------|----------------|----------------|--------------|----------------|---------------|
|   | ACTUAL         | BUDGET         |               | PRIOR YEAR     |               | ACTUAL         | BUDGET         |              | PRIOR YEAR     |               |
|   |                | AMOUNT         | VAR.%         | AMOUNT         | VAR.%         |                | AMOUNT         | VAR.%        | AMOUNT         | VAR.%         |
| <b>OutPatient (O/P)</b>   |                |                |               |                |               |                |                |              |                |               |
| Emergency Room Visits   | 4,151          | 3,570          | 16.3%         | 3,939          | 5.4%          | 41,189         | 37,197         | 10.7%        | 40,661         | 1.3%          |
| Observation Days  | 695            | 758            | -8.3%         | 691            | 0.6%          | 6,978          | 7,736          | -9.8%        | 6,967          | 0.2%          |
| Other O/P Occasions of Service                                    | 16,682         | 22,881         | -27.1%        | 22,760         | -26.7%        | 219,753        | 236,463        | -7.1%        | 247,331        | -11.2%        |
| <b>Total O/P Occasions of Svc.</b>                                | <b>21,528</b>  | <b>27,209</b>  | <b>-20.9%</b> | <b>27,390</b>  | <b>-21.4%</b> | <b>267,920</b> | <b>281,396</b> | <b>-4.8%</b> | <b>294,959</b> | <b>-9.2%</b>  |
| <b>Hospital Operations</b>  |                |                |               |                |               |                |                |              |                |               |
| Manhours Paid   | 291,122        | 282,415        | 3.1%          | 294,483        | -1.1%         | 2,769,860      | 2,764,663      | 0.2%         | 2,846,743      | -2.7%         |
| FTE's   | 1,643.4        | 1,594.3        | 3.1%          | 1,662.4        | -1.1%         | 1,594.5        | 1,591.5        | 0.2%         | 1,633.4        | -2.4%         |
| Adjusted Patient Days   | 9,413          | 8,627          | 9.1%          | 9,145          | 2.9%          | 103,030        | 90,278         | 14.1%        | 97,343         | 5.8%          |
| Hours / Adjusted Patient Day                                      | 30.93          | 32.74          | -5.5%         | 32.20          | -4.0%         | 26.88          | 30.62          | -12.2%       | 29.24          | -8.1%         |
| Occupancy - Actual Beds   | 49.7%          | 47.0%          | 5.8%          | 61.4%          | -19.0%        | 53.4%          | 50.5%          | 5.8%         | 66.9%          | -20.2%        |
| FTE's / Adjusted Occupied Bed                                     | 5.4            | 5.7            | -5.5%         | 5.6            | -4.0%         | 4.7            | 5.4            | -12.2%       | 5.1            | -8.1%         |
| <b>InPatient Rehab Unit</b>                                       |                |                |               |                |               |                |                |              |                |               |
| Admissions  | 38             | 25             | 52.0%         | 31             | 22.6%         | 364            | 330            | 10.3%        | 350            | 4.0%          |
| Patient Days  | 455            | 258            | 76.7%         | 359            | 26.7%         | 4,300          | 4,054          | 6.1%         | 4,292          | 0.2%          |
| Average Length of Stay  | 12.0           | 10.3           | 16.2%         | 11.6           | 3.4%          | 11.8           | 12.3           | -3.8%        | 12.3           | -3.7%         |
| Manhours Paid   | 6,850          | 6,238          | 9.8%          | 6,225          | 10.0%         | 66,879         | 67,214         | -0.5%        | 66,903         | 0.0%          |
| FTE's   | 38.7           | 35.2           | 9.8%          | 35.1           | 10.0%         | 38.5           | 38.7           | -0.5%        | 38.4           | 0.3%          |
| <b>Center for Primary Care - Clements</b>                         |                |                |               |                |               |                |                |              |                |               |
| Total Medical Visits  | 795            | 1,028          | -22.7%        | 1,032          | -23.0%        | 11,421         | 12,089         | -5.5%        | 11,772         | -3.0%         |
| Total Dental Visits   | 735            | 797            | -7.7%         | 632            | 16.3%         | 6,781          | 7,156          | -5.2%        | 6,106          | 11.1%         |
| Manhours Paid   | 824            | 867            | -5.0%         | 821            | 0.3%          | 8,460          | 8,618          | -1.8%        | 11,663         | -27.5%        |
| FTE's   | 4.7            | 4.9            | -5.0%         | 4.6            | 0.3%          | 4.9            | 5.0            | -1.8%        | 6.7            | -27.2%        |
| <b>Center for Primary Care - West University</b>                  |                |                |               |                |               |                |                |              |                |               |
| Total Medical Visits  | 372            | 771            | -51.8%        | 649            | -42.7%        | 5,656          | 7,539          | -25.0%       | 6,256          | -9.6%         |
| Total Optometry   | 209            | 255            | -18.0%        | 265            | -21.1%        | 2,648          | 2,702          | -2.0%        | 2,502          | 5.8%          |
| Manhours Paid   | 177            | 170            | 4.1%          | 175            | 0.9%          | 1,734          | 1,888          | -8.2%        | 1,829          | -5.2%         |
| FTE's   | 1.0            | 1.0            | 4.1%          | 1.0            | 0.9%          | 1.0            | 1.1            | -8.2%        | 1.0            | -4.9%         |
| <b>Caremobile</b>   |                |                |               |                |               |                |                |              |                |               |
| Visits  | -              | -              | 0.0%          | 65             | -100.0%       | -              | -              | 0.0%         | 1,162          | -100.0%       |
| Manhours Paid   | -              | -              | 0.0%          | 187            | -100.0%       | 6              | -              | 0.0%         | 1,774          | -99.7%        |
| FTE's   | 0.0            | 0.0            | 0.0%          | 1.1            | -100.0%       | 0.0            | 0.0            | 0.0%         | 1.0            | -99.7%        |
| <b>Total ECHD Operations</b>                                      |                |                |               |                |               |                |                |              |                |               |
| Total Admissions  | 1,102          | 1,070          | 3.0%          | 1,093          | 0.8%          | 11,378         | 11,260         | 1.0%         | 11,053         | 2.9%          |
| Total Patient Days  | 5,833          | 5,338          | 9.3%          | 5,745          | 1.5%          | 60,948         | 57,594         | 5.8%         | 62,046         | -1.8%         |
| Total Patient and Obs Days  | 6,528          | 6,096          | 7.1%          | 6,436          | 1.4%          | 67,926         | 65,330         | 4.0%         | 69,013         | -1.6%         |
| Total FTE's   | 1,687.8        | 1,635.4        | 3.2%          | 1,704.2        | -1.0%         | 1,638.9        | 1,636.2        | 0.2%         | 1,680.5        | -2.5%         |
| FTE's / Adjusted Occupied Bed                                     | 5.1            | 5.1            | 0.7%          | 5.2            | -1.0%         | 4.5            | 4.6            | -3.2%        | 4.5            | 0.4%          |
| Hours / Adjusted Patient Day                                      | 29.28          | 29.09          | 0.7%          | 29.57          | -1.0%         | 25.68          | 26.54          | -3.2%        | 25.59          | 0.4%          |
| Outpatient Factor   | 1.7502         | 1.8657         | -6.2%         | 1.7772         | -1.5%         | 1.8181         | 1.8596         | -2.2%        | 1.8448         | -1.4%         |
| Blended O/P Factor  | 1.9471         | 2.0830         | -6.5%         | 1.9728         | -1.3%         | 2.0671         | 2.0704         | -0.2%        | 2.0405         | 1.3%          |
| Total Adjusted Admissions   | 1,929          | 1,982          | -2.7%         | 1,942          | -0.7%         | 20,703         | 20,860         | -0.8%        | 20,390         | 1.5%          |
| Hours / Adjusted Admission  | 155.01         | 146.14         | 6.1%          | 155.42         | -0.3%         | 137.51         | 136.26         | 0.9%         | 143.64         | -4.3%         |
| FTE's - Hospital Contract   | 64.3           | 46.0           | 39.7%         | 60.8           | 5.7%          | 67.9           | 49.2           | 38.0%        | 45.8           | 48.3%         |
| FTE's - Mgmt Services   | 49.1           | 62.2           | -21.1%        | 48.6           | 0.9%          | 49.1           | 62.2           | -21.0%       | 49.2           | -0.2%         |
| <b>Total FTE's (including Contract)</b>                           | <b>1,801.1</b> | <b>1,743.6</b> | <b>3.3%</b>   | <b>1,813.7</b> | <b>-0.7%</b>  | <b>1,755.9</b> | <b>1,747.6</b> | <b>0.5%</b>  | <b>1,775.5</b> | <b>-1.1%</b>  |
| <b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b> | <b>5.5</b>     | <b>5.4</b>     | <b>0.8%</b>   | <b>5.5</b>     | <b>-0.7%</b>  | <b>4.8</b>     | <b>5.0</b>     | <b>-2.9%</b> | <b>4.7</b>     | <b>1.8%</b>   |
| <b>Urgent Care Visits</b>   |                |                |               |                |               |                |                |              |                |               |
| Health & Wellness   | -              | -              | 0.0%          | 356            | -100.0%       | 396            | 589            | -32.8%       | 5,470          | -92.8%        |
| Golder  | 383            | 524            | -26.9%        | 383            | 0.0%          | 4,674          | 6,207          | -24.7%       | 6,304          | -25.9%        |
| JBS Clinic  | 755            | 533            | 41.7%         | 564            | 33.9%         | 8,786          | 7,244          | 21.3%        | 8,984          | -2.2%         |
| West University   | 321            | 417            | -23.0%        | 344            | -6.7%         | 4,952          | 4,907          | 0.9%         | 5,102          | -2.9%         |
| 42nd Street   | 283            | 449            | -37.0%        | -              | 0.0%          | 3,633          | 3,427          | 6.0%         | -              | 0.0%          |
| <b>Total Urgent Care Visits</b>                                   | <b>1,742</b>   | <b>1,923</b>   | <b>-9.4%</b>  | <b>1,647</b>   | <b>5.8%</b>   | <b>22,441</b>  | <b>22,374</b>  | <b>0.3%</b>  | <b>25,860</b>  | <b>-13.2%</b> |
| <b>Wal-Mart Clinic Visits</b>                                     |                |                |               |                |               |                |                |              |                |               |
| East Clinic   | 269            | 182            | 47.8%         | 191            | 40.8%         | 3,699          | 2,888          | 28.1%        | 2,893          | 27.9%         |
| West Clinic   | 209            | 129            | 62.4%         | 128            | 63.3%         | 2,411          | 1,576          | 52.9%        | 1,572          | 53.4%         |
| <b>Total Wal-Mart Visits</b>                                      | <b>478</b>     | <b>311</b>     | <b>53.8%</b>  | <b>319</b>     | <b>49.8%</b>  | <b>6,110</b>   | <b>4,465</b>   | <b>36.8%</b> | <b>4,465</b>   | <b>36.8%</b>  |

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
JULY 2017**

|   | CURRENT<br>YEAR       | PRIOR FISCAL YEAR END |                      | CURRENT<br>YEAR<br>CHANGE |
|---|-----------------------|-----------------------|----------------------|---------------------------|
|   |                       | HOSPITAL<br>AUDITED   | PRO CARE<br>AUDITED  |                           |
| <b>ASSETS</b>                                     |                       |                       |                      |                           |
| CURRENT ASSETS:                                   |                       |                       |                      |                           |
| Cash and Cash Equivalents                         | \$ 15,062,492         | \$ 45,227,505         | \$ 2,734,905         | \$ (32,899,918)           |
| Investments                                       | 34,774,810            | 35,050,242            | -                    | (275,432)                 |
| Patient Accounts Receivable - Gross               | 282,166,991           | 148,713,694           | 16,584,930           | 116,868,367               |
| Less: 3rd Party Allowances                        | (126,325,129)         | (60,195,113)          | (6,708,166)          | (59,421,850)              |
| Bad Debt Allowance                                | <u>(110,208,420)</u>  | <u>(58,888,563)</u>   | <u>(5,103,621)</u>   | <u>(46,216,236)</u>       |
| Net Patient Accounts Receivable                   | 45,633,442            | 29,630,017            | 4,773,143            | 11,230,281                |
| Taxes Receivable                                  | 5,434,457             | 5,446,479             | -                    | (12,023)                  |
| Accounts Receivable - Other                       | 24,222,464            | 20,974,403            | 2,482,086            | 765,974                   |
| Inventories                                       | 6,974,486             | 6,694,960             | 230,652              | 48,874                    |
| Prepaid Expenses                                  | <u>4,310,816</u>      | <u>2,769,408</u>      | <u>391,597</u>       | <u>1,149,811</u>          |
| Total Current Assets                              | <u>136,412,965</u>    | <u>145,793,014</u>    | <u>10,612,383</u>    | <u>(19,992,432)</u>       |
| CAPITAL ASSETS:                                   |                       |                       |                      |                           |
| Property and Equipment                            | 449,762,388           | 409,630,693           | 597,374              | 39,534,321                |
| Construction in Progress                          | <u>2,643,934</u>      | <u>19,810,539</u>     | <u>-</u>             | <u>(17,166,605)</u>       |
|   | 452,406,322           | 429,441,232           | 597,374              | 22,367,716                |
| Less: Accumulated Depreciation and Amortization   | <u>(252,321,924)</u>  | <u>(234,529,317)</u>  | <u>(299,182)</u>     | <u>(17,493,424)</u>       |
| Total Capital Assets                              | <u>200,084,399</u>    | <u>194,911,915</u>    | <u>298,192</u>       | <u>4,874,292</u>          |
| INTANGIBLE ASSETS / GOODWILL - NET                | 466,379               | 203,049               | 439,873              | (176,544)                 |
| RESTRICTED ASSETS:                                |                       |                       |                      |                           |
| Restricted Assets Held by Trustee                 | 6,425,690             | 4,661,597             | -                    | 1,764,094                 |
| Restricted Assets Held in Endowment               | 6,189,509             | 6,351,234             | -                    | (161,726)                 |
| Restricted MCH West Texas Services                | 1,940,866             | 1,759,115             | -                    | 181,751                   |
| Pension, Deferred Outflows of Resources           | 37,430,525            | 37,430,525            | -                    | -                         |
| Assets whose use is Limited                       | <u>7,847</u>          | <u>-</u>              | <u>19,273</u>        | <u>(11,426)</u>           |
| TOTAL ASSETS                                      | <u>\$ 391,157,817</u> | <u>\$ 394,377,686</u> | <u>\$ 11,369,721</u> | <u>\$ (14,589,591)</u>    |
| <b>LIABILITIES AND FUND BALANCE</b>               |                       |                       |                      |                           |
| CURRENT LIABILITIES:                              |                       |                       |                      |                           |
| Current Maturities of Long-Term Debt              | \$ 4,517,183          | \$ 4,594,799          | \$ -                 | \$ (77,616)               |
| Self-Insurance Liability - Current Portion        | 4,863,777             | 4,863,777             | -                    | -                         |
| Accounts Payable                                  | 26,622,809            | 24,328,868            | 3,332,924            | (1,038,984)               |
| Accrued Interest                                  | 1,100,831             | 96,889                | -                    | 1,003,943                 |
| Accrued Salaries and Wages                        | 11,055,402            | 6,125,126             | 4,774,793            | 155,484                   |
| Accrued Compensated Absences                      | 4,965,724             | 4,239,710             | 239,077              | 486,937                   |
| Due to Third Party Payors                         | 2,611,484             | 2,483,539             | -                    | 127,945                   |
| Deferred Revenue                                  | <u>2,977,809</u>      | <u>416,599</u>        | <u>1,105,510</u>     | <u>1,455,700</u>          |
| Total Current Liabilities                         | <u>58,715,018</u>     | <u>47,149,306</u>     | <u>9,452,303</u>     | <u>2,113,409</u>          |
| ACCRUED POST RETIREMENT BENEFITS                  | 66,251,080            | 65,346,188            | -                    | 904,892                   |
| SELF-INSURANCE LIABILITIES - Less Current Portion | 1,927,389             | 1,927,389             | -                    | -                         |
| LONG-TERM DEBT - Less Current Maturities          | 52,170,466            | 54,724,037            | -                    | (2,553,571)               |
| Total Liabilities                                 | <u>179,063,952</u>    | <u>169,146,920</u>    | <u>9,452,303</u>     | <u>464,729</u>            |
| FUND BALANCE                                      | <u>212,093,864</u>    | <u>225,230,766</u>    | <u>1,917,418</u>     | <u>(15,054,320)</u>       |
| TOTAL LIABILITIES AND FUND BALANCE                | <u>\$ 391,157,817</u> | <u>\$ 394,377,686</u> | <u>\$ 11,369,721</u> | <u>\$ (14,589,591)</u>    |

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
JULY 2017**

|  | CURRENT MONTH         |                       |               |                       |                 | YEAR TO DATE           |                        |               |                        |                 |
|--|-----------------------|-----------------------|---------------|-----------------------|-----------------|------------------------|------------------------|---------------|------------------------|-----------------|
|  | ACTUAL                | BUDGET                | BUDGET<br>VAR | PRIOR YR              | PRIOR<br>YR VAR | ACTUAL                 | BUDGET                 | BUDGET<br>VAR | PRIOR YR               | PRIOR<br>YR VAR |
| <b><u>PATIENT REVENUE</u></b>                            |                       |                       |               |                       |                 |                        |                        |               |                        |                 |
| Inpatient Routine Revenue                                | \$ 47,307,803         | \$ 8,032,681          | 488.9%        | \$ 8,723,853          | 442.3%          | \$ 237,354,623         | \$ 86,141,731          | 175.5%        | \$ 88,182,461          | 169.2%          |
| Inpatient Ancillary Revenue                              | (6,124)               | 34,297,604            | -100.0%       | 35,837,335            | -100.0%         | 223,624,550            | 351,363,994            | -36.4%        | 342,460,230            | -34.7%          |
| Inpatient Revenue  | \$ 47,301,679         | \$ 42,330,285         | 11.7%         | \$ 44,561,188         | 6.1%            | \$ 460,979,173         | \$ 437,505,725         | 5.4%          | \$ 430,642,691         | 7.0%            |
| Outpatient Revenue                                       | 44,801,692            | 45,845,250            | -2.3%         | 43,351,033            | 3.3%            | 491,918,885            | 468,286,774            | 5.0%          | 448,062,931            | 9.8%            |
| <b>TOTAL PATIENT REVENUE</b>                             | <b>\$ 92,103,371</b>  | <b>\$88,175,536</b>   | <b>4.5%</b>   | <b>\$87,912,221</b>   | <b>4.8%</b>     | <b>\$ 952,898,059</b>  | <b>\$ 905,792,499</b>  | <b>5.2%</b>   | <b>\$ 878,705,622</b>  | <b>8.4%</b>     |
| <b>TOTAL REVENUE DEDUCTIONS</b>                          | <b>\$ 73,612,192</b>  | <b>\$ 67,683,489</b>  | <b>8.8%</b>   | <b>\$ 68,219,420</b>  | <b>7.9%</b>     | <b>\$ 755,744,438</b>  | <b>\$ 700,691,024</b>  | <b>7.9%</b>   | <b>\$ 675,111,616</b>  | <b>11.9%</b>    |
|  | <b>79.92%</b>         | <b>76.76%</b>         |               | <b>77.60%</b>         |                 | <b>79.31%</b>          | <b>77.36%</b>          |               | <b>76.83%</b>          |                 |
| <b><u>OTHER PATIENT REVENUE</u></b>                      |                       |                       |               |                       |                 |                        |                        |               |                        |                 |
| Medicaid Supplemental Payments                           | \$ 297,632            | \$ 297,632            | 0.0%          | \$ 491,667            | -39.5%          | \$ 2,375,516           | 2,976,320              | -20.2%        | \$ 2,897,723           | -18.0%          |
| DSRIP  | 1,000,000             | 1,000,000             | 0.0%          | 1,000,000             | 0.0%            | 10,000,000             | 10,000,000             | 0.0%          | 10,000,000             | 0.0%            |
| Medicaid Meaningful Use Subsidy                          | -                     | -                     | 0.0%          | -                     | 0.0%            | -                      | -                      | 0.0%          | -                      | 0.0%            |
| Medicare Meaningful Use Subsidy                          | -                     | -                     | 0.0%          | -                     | 0.0%            | -                      | -                      | 0.0%          | 511,243                | -100.0%         |
| <b>TOTAL OTHER PATIENT REVENUE</b>                       | <b>\$ 1,297,632</b>   | <b>\$ 1,297,632</b>   | <b>0.0%</b>   | <b>\$ 1,491,667</b>   | <b>-13.0%</b>   | <b>\$ 12,375,516</b>   | <b>\$ 12,976,320</b>   | <b>-4.6%</b>  | <b>\$ 13,408,966</b>   | <b>-7.7%</b>    |
| <b>NET PATIENT REVENUE</b>                               | <b>\$ 19,788,812</b>  | <b>\$ 21,789,679</b>  | <b>-9.2%</b>  | <b>\$ 21,184,469</b>  | <b>-6.6%</b>    | <b>\$ 209,529,137</b>  | <b>\$ 218,077,796</b>  | <b>-3.9%</b>  | <b>\$ 217,002,971</b>  | <b>-3.4%</b>    |
| <b><u>OTHER REVENUE</u></b>                              |                       |                       |               |                       |                 |                        |                        |               |                        |                 |
| Tax Revenue  | \$ 4,105,937          | \$ 3,002,215          | 36.8%         | \$ 2,814,058          | 45.9%           | \$ 37,841,083          | \$ 32,765,952          | 15.5%         | \$ 33,735,312          | 12.2%           |
| Other Revenue  | 811,511               | 864,657               | -6.1%         | 1,012,553             | -19.9%          | 9,322,276              | 8,882,747              | 4.9%          | 9,668,626              | -3.6%           |
| <b>TOTAL OTHER REVENUE</b>                               | <b>\$ 4,917,448</b>   | <b>\$ 3,866,871</b>   | <b>27.2%</b>  | <b>\$ 3,826,611</b>   | <b>28.5%</b>    | <b>\$ 47,163,359</b>   | <b>\$ 41,648,700</b>   | <b>13.2%</b>  | <b>\$ 43,403,938</b>   | <b>8.7%</b>     |
| <b>NET OPERATING REVENUE</b>                             | <b>\$ 24,706,260</b>  | <b>\$ 25,656,550</b>  | <b>-3.7%</b>  | <b>\$ 25,011,079</b>  | <b>-1.2%</b>    | <b>\$ 256,692,496</b>  | <b>\$ 259,726,495</b>  | <b>-1.2%</b>  | <b>\$ 260,406,909</b>  | <b>-1.4%</b>    |
| <b><u>OPERATING EXPENSES</u></b>                         |                       |                       |               |                       |                 |                        |                        |               |                        |                 |
| Salaries and Wages                                       | \$ 12,998,531         | \$ 13,009,192         | -0.1%         | \$ 12,407,095         | 4.8%            | \$ 126,943,628         | \$ 127,878,862         | -0.7%         | \$ 123,420,217         | 2.9%            |
| Benefits   | 2,194,872             | 2,792,610             | -21.4%        | 3,319,321             | -33.9%          | 26,071,283             | 27,437,038             | -5.0%         | 29,591,441             | -11.9%          |
| Temporary Labor  | 1,254,564             | 612,473               | 104.8%        | 974,378               | 28.8%           | 11,136,159             | 6,192,032              | 79.8%         | 6,978,152              | 59.6%           |
| Physician Fees   | 307,769               | 361,840               | -14.9%        | 376,689               | -18.3%          | 3,513,561              | 3,772,059              | -6.9%         | 3,504,522              | 0.3%            |
| Texas Tech Support                                       | -                     | -                     | 0.0%          | 16,696                | -100.0%         | -                      | -                      | 0.0%          | 166,961                | -100.0%         |
| Purchased Services                                       | 2,484,078             | 2,522,904             | -1.5%         | 2,427,855             | 2.3%            | 23,077,964             | 24,614,466             | -6.2%         | 24,437,277             | -5.6%           |
| Supplies   | 4,739,437             | 4,405,383             | 7.6%          | 5,219,221             | -9.2%           | 46,150,406             | 46,415,951             | -0.6%         | 47,067,870             | -1.9%           |
| Utilities  | 346,122               | 326,697               | 5.9%          | 308,402               | 12.2%           | 3,399,383              | 3,092,989              | 9.9%          | 3,133,268              | 8.5%            |
| Repairs and Maintenance                                  | 1,128,927             | 699,307               | 61.4%         | 1,038,211             | 8.7%            | 9,710,490              | 9,508,909              | 2.1%          | 9,665,444              | 0.5%            |
| Leases and Rent  | 157,148               | 142,867               | 10.0%         | 133,272               | 17.9%           | 1,271,527              | 1,486,895              | -14.5%        | 1,414,433              | -10.1%          |
| Insurance  | 173,335               | 132,075               | 31.2%         | 87,901                | 97.2%           | 1,456,570              | 1,316,969              | 10.6%         | 1,263,702              | 15.3%           |
| Interest Expense   | 283,102               | 283,454               | -0.1%         | 56,566                | 400.5%          | 2,717,117              | 2,720,633              | -0.1%         | 2,472,524              | 9.9%            |
| ECHDA  | 61,455                | 67,109                | -8.4%         | 22,398                | 174.4%          | 299,981                | 671,091                | -55.3%        | 341,173                | -12.1%          |
| Other Expense  | 151,780               | 218,033               | -30.4%        | 290,915               | -47.8%          | 1,750,456              | 2,301,117              | -23.9%        | 2,426,298              | -27.9%          |
| <b>TOTAL OPERATING EXPENSES</b>                          | <b>\$ 26,281,119</b>  | <b>\$ 25,573,944</b>  | <b>2.8%</b>   | <b>\$ 26,678,919</b>  | <b>-1.5%</b>    | <b>\$ 257,498,524</b>  | <b>\$ 257,409,011</b>  | <b>0.0%</b>   | <b>\$ 255,883,283</b>  | <b>0.6%</b>     |
| Depreciation/Amortization                                | \$ 2,126,061          | \$ 1,918,367          | 10.8%         | \$ 1,728,963          | 23.0%           | \$ 17,760,592          | \$ 16,920,406          | 5.0%          | \$ 17,387,035          | 2.1%            |
| (Gain) Loss on Sale of Assets                            | -                     | -                     | 0.0%          | -                     | 0.0%            | (54,522)               | -                      | 0.0%          | (6,540)                | 733.7%          |
| <b>TOTAL OPERATING COSTS</b>                             | <b>\$ 28,407,180</b>  | <b>\$ 27,492,311</b>  | <b>3.3%</b>   | <b>\$ 28,407,882</b>  | <b>0.0%</b>     | <b>\$ 275,204,594</b>  | <b>\$ 274,329,417</b>  | <b>0.3%</b>   | <b>\$ 273,263,778</b>  | <b>0.7%</b>     |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b>                   | <b>\$ (3,700,920)</b> | <b>\$ (1,835,761)</b> | <b>101.6%</b> | <b>\$ (3,396,803)</b> | <b>9.0%</b>     | <b>\$ (18,512,098)</b> | <b>\$ (14,602,921)</b> | <b>26.8%</b>  | <b>\$ (12,856,868)</b> | <b>44.0%</b>    |
| Operating Margin   | -14.98%               | -7.16%                | 109.4%        | -13.58%               | 10.3%           | -7.21%                 | -5.62%                 | 28.3%         | -4.94%                 | 46.1%           |
| <b><u>NONOPERATING REVENUE/EXPENSE</u></b>               |                       |                       |               |                       |                 |                        |                        |               |                        |                 |
| Interest Income  | \$ 37,844             | \$ 34,112             | 10.9%         | \$ 32,591             | 16.1%           | \$ 443,110             | \$ 334,515             | 32.5%         | \$ 312,511             | 41.8%           |
| Tobacco Settlement                                       | -                     | -                     | 0.0%          | -                     | 0.0%            | 859,458                | 777,932                | 10.5%         | 777,932                | 10.5%           |
| Donations  | 133,224               | 9,674                 | 1277.2%       | 26,894                | 395.4%          | 464,357                | 277,323                | 67.4%         | 724,774                | -35.9%          |
| Build America Bonds Subsidy                              | 84,142                | 81,320                | 3.5%          | 84,233                | -0.1%           | 841,332                | 813,195                | 3.5%          | 842,778                | -0.2%           |
| <b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b> | <b>\$ (3,445,710)</b> | <b>\$ (1,710,656)</b> | <b>101.4%</b> | <b>\$ (3,253,085)</b> | <b>5.9%</b>     | <b>\$ (15,903,841)</b> | <b>\$ (12,399,957)</b> | <b>28.3%</b>  | <b>\$ (10,198,874)</b> | <b>55.9%</b>    |
| Unrealized Gain/(Loss) on Investments                    | \$ -                  | \$ -                  | 0.0%          | \$ -                  |                 | \$ (414,595)           | \$ -                   | 0.0%          | \$ (17,634)            | 2251.2%         |
| Investment in Subsidiaries                               | 1,598                 | 16,373                | -90.2%        | 11,630                | -86.3%          | 1,264,116              | 163,729                | 672.1%        | 153,531                | 723.4%          |
| <b>CHANGE IN NET POSITION</b>                            | <b>\$ (3,444,112)</b> | <b>\$ (1,694,283)</b> | <b>103.3%</b> | <b>\$ (3,241,455)</b> | <b>6.3%</b>     | <b>\$ (15,054,320)</b> | <b>\$ (12,236,228)</b> | <b>23.0%</b>  | <b>\$ (10,062,976)</b> | <b>49.6%</b>    |
| EBIDA  | \$ (1,034,949)        | \$ 507,537            | -303.9%       | \$ (1,455,926)        | -28.9%          | \$ 5,423,389           | \$ 7,404,811           | -26.8%        | \$ 9,796,583           | -44.6%          |