

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING**

October 3, 2017 – 5:30 p.m.

MINUTES OF THE MEETING

MEMBERS PRESENT:

Mary Thompson, President
David Dunn, Vice President
Mary Lou Anderson
Bryn Dodd
Don Hallmark
Ben Quiroz

MEMBERS ABSENT:

None

OTHERS PRESENT:

William Webster, President/Chief Executive Officer
Tony Ruiz, Senior Vice President/Chief Operating Officer
Jon Riggs, Senior Vice President/Chief Financial Officer
Chad Dunavan, Vice President/Chief Nursing Officer
Gary Barnes, Senior Vice President/Chief Information Officer
Dr. Augusto Sepulveda, Senior Vice President/CMO/CMIO
John O'Hearn, Vice President/Chief Strategy Officer
Dr. Greg Shipkey, Chief of Staff
Ron Griffin, Vice President/Chief Legal Counsel
Jan Ramos, ECHD Board Secretary
Dr. Moss Hampton, TTUHSC Permian Basin
Various other interested members of the
Medical Staff, Employees, and Citizens

I. CALL TO ORDER

Mary Thompson, President, called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

III. PLEDGE OF ALLEGIANCE

Mary Thompson led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Mary Lou Anderson presented the Mission, Vision and Values of Medical Center Health System.

V. OCTOBER 2017 EMPLOYEES OF THE MONTH

Mr. Webster introduced the October 2017 Employees of the Month as follows:

- Clinical: Brittany Sorenson, Radiology Tech, Urgent Care
- Non-Clinical: Jessica Melendez, Front Desk Lead, MCH ProCare Internal Medicine
- Nurse of the Month: Linda Sharrock, Lead Care Coordinator, Community Health

VI. PINK THE BASIN PRESENTATION

Jacqui Gore introduced Mara Barham, President of Pink the Basin. Ms. Barham gave a presentation regarding various events held by Pink the Basin and also gave special thanks to the ECHD Board for their continued support of Pink the Basin, and breast cancer awareness in the Permian Basin. Ms. Barham reported that in the last five years, Pink the Basin has donated over \$1 million toward the cost of mammograms in the Permian Basin.

VII. REVIEW OF MINUTES

- A. Regular Meeting – September 5, 2017**
- B. Special Meeting – September 13, 2017**
- C. Special Meeting – September 19, 2017**
- D. Special Meeting – September 26, 2017**

David Dunn moved and Mary Lou Anderson seconded the motion to accept the minutes of the Regular ECHD Board meeting held September 5, 2017, the minutes of the special meeting held September 13, 2017, the minutes of the special meeting held September 19, 2017 and the minutes of the special meeting held September 26, 2017 as presented. Mary Thompson asked if there was any discussion, at which time she stated that she would like to approve the minutes as presented, but with the correction to the minutes of the Regular Meeting of September 5, 2017 where Ben Quiroz abstained on the motion to approve the Medical Staff recommendations. The minutes were approved with the noted correction to be documented in the minutes.

VIII. EDUCATIONAL TOPIC: MCH LEVEL II TRAUMA PROGRAM

Dr. Kathy Grove, Medical Director of Trauma Services, provided an educational presentation related to the Level II Trauma Program at Medical Center Hospital. She then presented a resolution of support of the Level II Trauma Program.

Be it resolved that:

We, the Board of Directors of the Ector County Hospital District, resolve that we will support the Trauma Program at Medical Center Hospital attaining Level II Trauma verification and

designation. We will be committed to providing the resources necessary to ensure quality care of the trauma patient to achieve optimal outcomes throughout the continuum of care. This we do to further our commitment as the lead trauma facility for all citizens of Ector County and Trauma Service Area "J".

The Trauma Program is the cornerstone of our regional outreach plan and an integral component of our hospital strategic plan. Our support encompasses funding for uncompensated care, physician coverage, contracts, professional education, injury prevention education, clinical facilities, modern technologies, and dedicated staff.

Medical Center Hospital will continue to be active in leadership roles in Texas "J" Regional Advisory Council. Our Trauma Program staff will be supported in participating at the state level in the Texas Trauma Coordinators Forum; The Texas Emergency, Trauma, and Acute Care Foundation and the Governor's Emergency and Trauma Advisory Council and Committees. We are committed to furthering the development of the Texas Trauma System in our region and the state.

PASSED AND APPROVED by the Board of Directors of the Ector County Hospital District of Odessa, Texas this the 3rd day of October 2017.

Mary Thompson, ECHD Board President

ATTEST:

Jan Ramos, ECHD Board Secretary

David Dunn moved and Mary Lou Anderson seconded the motion to approve the Trauma Level II Resolution of Support as presented. The motion carried.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Financials for eleven months ended August 31, 2017

David Dunn moved and Bryn Dodd seconded the motion to accept the Financial Report for eleven months ended August 31, 2017 as presented. The motion carried.

2. CER: Stago Coagulation Analyzers

David Dunn moved and Bryn Dodd seconded the motion to approve the Stago Coagulation Analyzers as recommended to the ECHD Board by the Finance Committee. The motion carried.

B. Joint Conference Committee

Dr. Greg Shipkey, Chief of Staff, presented the recommendation of the Joint Conference Committee to accept the following Medical Staff Recommendations:

Applicant	Department	Specialty/Privileges	Group	Dates
* Kakarala, Bharat, MD	Radiology	Diagnostic Radiology	Procare	10/03/2017 – 10/02/2018

1. Medical Staff or AHP Initial Appointment/Reappointment

Medical Staff

Applicant	Department	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Griffin, Brian NP	Surgery	Nurse Practitioner	Acute Surgical	Dr. Paul Merkle; Dr. Benjamin Turnbow	10/03/2017 – 10/02/2019
* Roeder, Hannah, PA	Medicine	Physician Assistant	Procare	Dr. Johany Herrera	10/03/2017 – 10/02/2019

Allied Health Professional (AHP) Staff Applicants

**Please grant temporary privileges*

Reappointment of the Medical Staff and Allied Health Professional Staff

Medical Staff/Or Allied Health Professional Staff

Applicant	Department	Staff Category	Specialty/Privileges	Group	Dates
Adams, Scott, MD	Radiology	Associate	Diagnostic Radiology	American Radiology	11/1/2017 – 10/31/2018
Alamo, Jorge, MD	Family Medicine	Associate	Family Medicine	Procare	11/01/2017 – 10/31/2018
Benson, Kevin, MD	Pediatrics	Associate to Active	Pediatrics	Procare	11/01/2017 – 10/31/2019
Boe, Justin, MD	Radiology	Telemedicine	Telemedicine	VRAD	11/01/2017 – 10/31/2019
Buitrago, William, MD	Surgery	Associate	General /Trauma Surgery	Acute Surgical	11/01/2017 – 10/31/2018
Daniel, Craig, MD	Surgery	Active	General Surgery	Acute Surgical	11/01/2017 – 10/31/2019
Davenport, Donald, DO	Surgery	Active	General Surgery		11/01/2017 – 10/31/2019
Davison, David, MD	Family Medicine	Associate	Family Medicine	Procare	11/01/2017 – 10/31/2018
Deaver, Tara, DPM	Surgery	Active	Podiatry	Texas Tech	11/01/2017 – 10/31/2019
Deme, Srikanth, MD	Surgery	Active	Neuro Surgery		11/01/2017 – 10/31/2019
Dorman, John, MD	Surgery	Active	Neuro Surgery		11/01/2017 – 10/31/2019
Ellis, Zachary, DDS	Surgery	Associate to Active	Pediatric Dentistry		11/01/2017 – 10/31/2019

Furst, Matthew, MD	Surgery	Active	Plastic Surgery		11/01/2017 – 10/31/2019
Garza, Orlando, MD	Surgery	Active	Orthopedic Surgery		11/01/2017 – 10/31/2019
Halpert, Michael, MD	Surgery	Active	General Surgery	Acute Surgical	11/01/2017 – 10/31/2019
Ingram, James, DO	Surgery	Active	Orthopedic Surgery	Procure	11/01/2017 – 10/31/2019
Jabur, Razzak, MD	Surgery	Active	Urology		11/01/2017 – 10/31/2019
Li, James, MD	Surgery	Active	Vascular Surgery		11/01/2017 – 10/31/2019
Mayans, Jose, MD	Surgery	Active	Ophthalmology		11/01/2017 – 10/31/2019
Miller, James, DDS	Surgery	Active	Pediatric Dentistry		11/01/2017 – 10/31/2019
Mocherla, Bhavana, MD	Family Medicine	Associate	Family Medicine	Texas Tech	11/01/2017 – 10/31/2018
Morgan, Joseph, DPM	Surgery	Courtesy	Podiatry		11/01/2017 – 10/31/2018
Pal, Vabhava, MD	Medicine	Associate	Internal Medicine	Texas Tech	11/01/2017 – 10/31/2018
Patel, Kirit, MD	Surgery	Active	Vascular /Thoracic Surgery		11/01/2017 – 10/31/2019
Sajja, Narendra, MD	Medicine	Active	Internal Medicine	Texas Tech	11/01/2017 – 10/31/2019
Shah, Harshad, MD	Surgery	Active	Ophthalmology		11/01/2017 – 10/31/2019
Stockbridge, Glenn, DPM	Surgery	Active	Podiatry		11/01/2017 – 10/31/2019
Thummala, Harika, MD	Medicine	Associate	Internal Medicine/ Hospitalist	Procure	11/01/2017 – 10/31/2018
Tolia, Nalin, MD	Surgery	Active	Ophthalmology		11/01/2017 – 10/31/2019
Trivedi, Hariprasad, MD	Medicine	Associate	Nephrology		11/01/2017 – 10/31/2018
Unruh, Terry, MD	Surgery	Active	General Surgery		11/01/2017 – 10/31/2019
Vyas, Arpita, MD	Pediatric	Associate	Pediatric Endocrinology		11/01/2017 – 10/31/2018
Wiehle, Steven, MD	Surgery	Active	Urology		11/01/2017 – 10/31/2019
Zeeck, Phillip, MD	Surgery	Active	Orthopedic Surgery		11/01/2017 – 10/31/2019

Blank Staff Category column signifies no change

Allied Health Professionals

Applicant	Department	Specialty/ Privileges	Group	Sponsoring Physician(s)	Dates
Alexander, Alexis, CCP	Surgery	Certified Cardiovascular Perfusionist		Dr. Kirit Patel	11/01/2017 – 10/31/2019

Alexandre, Michelle, NP	Surgery	Nurse Practitioner	Acute Surgical	Dr. Paul Merkle	11/01/2017 – 10/31/2019
Dominguez, Jason, PA	Medicine	Physician Assistant		Dr. Vemulapalli; Dr. Chappell	11/01/2017 – 10/31/2019
Johnson, Donna, FNP	Surgery	Nurse Practitioner		Dr. Donald Davenport	11/01/2017 – 10/31/2019
Marshall, Anita, FNP	Emergency Medicine	Nurse Practitioner	BEPO	Dr. Neil Slater	11/01/2017 – 10/31/2019
Novicio, Benedict, CRNA	Anesthesia	CRNA	Procure	Meghana Gillala, MD; MD; Jannie Tang, MD; Marlys Munnell, MD; Luke Young, MD; Bhari Jayadevappa, MD	11/01/2017 – 10/31/2019
Samford, Robin Renee, CSFA	Surgery	Certified Surgical First Asst.		Dr. Donald Davenport	11/01/2017 – 10/31/2019
Sanchez, Matthew, FNP	Family Medicine	Nurse Practitioner	Procure	Dr. Michael Auringer	11/01/2017 – 10/31/2019
Varner, Mark, CCP	Surgery	Certified Cardiovascular Perfusionist		Dr. Kirit Patel	11/01/2017 – 10/31/2019

Blank Staff Category column signifies no change

2. Change in Clinical Privileges/or Scope of Practice/or Supervisor

Clinical/ Additional Privileges

Staff Member	Department	Privilege
Bastidas Palacios, Alexander MD	Medicine	ADD: Internal Medicine Privilege Form
Daniel, Craig, MD	Surgery	ADD: Pulmonary Artery Catherization (PAC) central line catherization; Colonoscopy-diagnostic; Trauma Privilege Form
Flaherty, Stephen MD	Surgery	ADD : Moderate Sedation; Deep Sedation; Sepsis, treatment of; Ventilator Management
Halpert, Michael, MD	Surgery	ADD: Adhesiolysis; Bile duct, investigations and manipulations of; Chest tube placement, (tube thoracostomy); Cholecystectomy with common bile duct exploration; Oophorectomy, incidental to G.I. Surgery; Ostomy Creation and Reversal; Pulmonary Artery Catheterization (PAC) central line catheterization; Laparoscopic appendectomy; Percutaneous Endoscopic

		Gastrostomy (PEG) non-intraoperative (must be reviewed by Endoscopy Subcommittee; Trauma Privilege Form; DELETE: Arteriovenous graft; Parathyroidectomy; Thyroidectomy
Mayans, Jose, MD	Surgery	ADD: Intraocular gas injection of posterior segment and pneumatic retinopexy
*Nelson, Jonathan, MD	Urology	ADD: daVinci Surgical Ssystem
Sajja, Narendra, MD	Medicine	ADD: Central Venous Catheterization; Punch Biopsy; Arterial Line Placement
Thummala, Harika, MD	Medicine	ADD: Gram stains of sputum, interpretation of; Peripheral blood smear technique/interpretation; Urine analysis, including microscopic; Vaginal discharge, KOH and wet prep examinations
Unruh, Terry, MD	Surgery	ADD: Abdominal Ultrasound, performance/interpretation for guidance of invasive procedures; Amputations-lower extremity including toe, transmetatarsal and digits; Intraoperative Endoscopy(does not require Endoscopy subcommittee review; Oophorectomy, incidental to G.I. surgery; Pulmonary Artery Catheterization

3. Change in Medical Staff or AHP Staff Status

Resignation / Expiration of Privileges

Staff Member	Staff Category	Department	Effective Date	Action
Sanchez, Rebecca, PA	Allied Health Provider	Surgery	09/05/2017	Resigned
West, Thomas, MD	Affiliate	Surgery	08/16/2017	Resigned

4. Change in Medical Staff or AHP Staff Category

Staff Category Changes

Staff Member	Department	Category
Benson, Kevin, MD	Pediatric	Associate to Active
Ellis, Zachary, DDS	Surgery	Associate to Active
Castillo, Manuel MD	Pediatric	Removal of Provisional Status
Dasari, Vivekanand MD	Pediatric	Removal of Provisional Status

Vyas, Arpita MD	Pediatric	Removal of Provisional Status
LaValle, Dayna PA	OBGYN	Removal of Provisional Status
Zafar, Muhammad Khalid, MD	Medicine	Extension of Provisional Status for 1 year
Trivedi, Hariprasad MD	Medicine	Removal of Provisional Status
Onyia, Barbara MD	Medicine	Removal of Provisional Status
Pal, Vabhava MD	Medicine	Removal of Provisional Status
Thummala, Harika MD	Medicine	Removal of Provisional Status
Kaitha, Sindhu MD	Medicine	Removal of Provisional Status
Bgoya, Kaaneza MD	Medicine	Removal of Provisional Status
Porter, Douglas MD	Medicine	Extension of Provisional Status for 1 Year
Siwald, Lauren PA	Surgery	Removal of Provisional Status
Glass, Darren MD	Surgery	Removal of Provisional Status
York, Caroline PA	Surgery	Removal of Provisional Status
Buitrago, William MD	Surgery	Removal of Provisional Status
Sanchez, Rebecca PA	Surgery	Removal of Provisional Status
Eilers, Mark MD	Surgery	Removal of Provisional Status
Gully, Emily FNP	Surgery	Removal of Provisional Status
Guillen, Phillip MD	Surgery	Extension of Provisional Status for 1 Year
Davison, William David MD	Family Medicine	Removal of Provisional Status
Mocherla, Bhavana, MD	Family Medicine	Removal of Provisional Status
Alamo, Jorge MD	Family Medicine	Removal of Provisional Status
Carter, Bonnie MD	Family Medicine	Removal of Provisional Status
Marmolejo, Jeneva PA	Family Medicine	Removal of Provisional Status
Obafial, Rhoena CRNA	Anesthesia	Removal of Provisional Status
Harvey, Kathy CRNA	Anesthesia	Removal of Provisional Status
Dunaway, Kyle CRNA	Anesthesia	Removal of Provisional Status

Savellano, Felix CRNA	Anesthesia	Removal of Provisional Status
Rosenthal, Jon MD	Emergency Medicine	Removal of Provisional Status

Leave of Absence

None Presented

5. Medical Staff Bylaws/Policy/Privilege Criteria

Bylaws Amendment No. 1 – Section B. Article Two No. 7 Prenatal Record
Bylaws Amendment No. 2 – Section B. Article Two No. 5 Operative /Procedure Reports

Ben Quiroz moved and Don Hallmarked seconded the motion to approve the Medical Staff recommendations (Items IX. B. 1-5) as presented. The motion carried.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Moss Hampton provided the TTUHSC of the Permian Basin Report for informational purposes only. No action was taken.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICERS REPORT

A. Neonatal Resolution of Support

Christin Timmons, Associate Chief Nursing Officer, presented a resolution of support of the Neonatal Intensive Care Program at Medical Center Hospital attaining Level III Neonatal verification and designation.

Be it resolved that:

We, the Board of Directors of the Ector County Hospital District, resolve that we will support the Neonatal Intensive Care Program at Medical Center Hospital attaining Level III Neonatal verification and designation. We are committed to providing the resources necessary to ensure quality care for our neonatal patients to achieve optimal outcomes throughout the continuum of care.

The Neonatal Intensive Care Unit is an integral component of our hospital strategic plan for Women & Children Services. Our support encompasses the following: dedicated personnel and resources specific to the neonatal program, physician coverage and contracts for neonatal response, high neonatal clinical standards of care, professional education, outstanding clinical facilities, leadership, and community outreach.

Medical Center Hospital NICU designated leaders will continue to be active in leadership roles of the Perinatal Care Region (PCR) section in the Texas "J" Regional Advisory Council. Our NICU Program staff will be supported to participate in leadership roles at the local, regional, and state level in Texas. We are committed to furthering the development of

the Neonatal Intensive Care program for all families of Ector County and the Trauma Service Area "J".

PASSED AND APPROVED by the Board of Directors of the Ector County Hospital District of Odessa, Texas this the 3rd day of October 2017.

Mary Thompson, ECHD Board President

ATTEST:

Jan Ramos, ECHD Board Secretary

Ben Quiroz moved and Mary Lou Anderson seconded the motion to approve the resolution of support of the Neonatal Intensive Care Program at Medical Center Hospital attaining Level III Neonatal verification and designation. The motion carried.

B. InTouch Telemedicine Agreement

John O'Hearn, Vice President/Chief Strategy Officer, presented an agreement with InTouch Healthcare to provide telemedicine services. The initial offering will be a telestroke network that works with our rural partners. This will also connect Medical Center Hospital's NICU to Cook Children's Hospital in Fort Worth, Texas. This projected was budgeted in Fiscal Year 2018 and funded through MCHS Foundation up to \$500,000 for the initial year.

David Dunn moved and Bryn Dodd seconded the motion to approve the InTouch Telemedicine Agreement. The motion carried.

C. TCDRS Resolution

Robbi Banks, Vice President Human Resources, presented the Texas County and District Retirement System (TCDRS) plan provisions for plan year 2018. In the Fiscal Year (FY) 2018 budget, the ECHD Board of Directors approved the following changes to the TCDRS plan. Beginning January 1, 2018, the employee contribution rate will be increased from 5% to 6%. The employer match rate will be decreased from 200% to 125%.

Be it resolved that:

On the 3rd day of October 2017, at a Regular Meeting of the Board of Directors for the Ector County Hospital District ("ECHD"), a governmental entity, held in the City of Odessa, Ector County, Texas with a quorum of the Board Members present, the following Resolution was adopted by majority vote:

WHEREAS, the ECHD has been duly organized in accordance with the laws of the State of Texas; and

WHEREAS, the ECHD is a participant in the Texas County & District Retirement System ("TCDRS") as a retirement plan sponsor; and

WHEREAS, at a special meeting on September 26, 2017 the ECHD approved the District's Fiscal Year 2018 budget that included proposed changes to the TCDRS; and

WHEREAS, the ECHD Board of Directors now ratifies those changes from the Fiscal Year 2018 budget into this Resolution; and

NOW, THEREFORE BE IT RESOLVED by the Board of Directors of ECHD that the current TCDRS Plan be amended to change the current employee contribution rate from five percent (5%) to six percent (6%) and the current employer match rate from two hundred percent (200%) to one hundred twenty-five percent (125%). These changes shall become effective January 1, 2018. The Board of Directors reserves the right to review the TCDRS benefit annually.

This Resolution shall take effect from and immediately upon its adoption.

*Mary Thompson, President
Ector County Hospital District
Board of Directors*

*Jan Ramos, Secretary
Ector County Hospital District
Board of Directors*

Ben Quiroz moved, with the stipulation that the plan be revisited next budget year, and Mary Lou Anderson seconded the motion to approve the TCDRS plan provisions for plan year 2018. The motion carried by a vote of 4-2 with Bryn Dodd and Don Hallmark voting against the motion.

XII. JANUARY 2018 THROUGH JANUARY 2019 BOARD/FINANCE COMMITTEE MEETING DATES APPROVAL

Mary Thompson presented the proposed January 2018 through January 2019 Board/Finance Committee Meeting dates for approval. The proposed dates are as follows:

January 9, 2018	May 17-18, 2018 (Board Retreat)	October 2, 2018
February 6, 2018	June 5, 2018	November 6, 2018
March 6, 2018	July 10, 2018	December 4, 2018
April 3, 2018	August 7, 2018	<u>January 8, 2019</u>
May 1, 2018	September 4, 2018	

Bryn Dodd moved and David Dunn seconded the motion to approve the proposed January 2018 through January 2019 Board/Finance Committee Meeting dates as presented. The motion carried.

XIII. CONSIDERATION/APPOINTMENT OF ECHD DISTRICT 3 DIRECTOR

Ron Griffin, Vice President/Chief Legal Counsel, outlined the procedure that would be followed to consider and appoint the ECHD District 3 Director. Each of the two qualified applicants, Lettie England and Richard Herrera, had five (5) minutes to speak to the Board. Following, there were questions and answers from the Board and the applicants. Subsequently, Ben

Quiroz nominated Richard Herrera and Bryn Dodd nominated Lettie England. Richard Herrera was appointed ECHD District 3 Director on a counted vote of 4-2; Mary Thompson, David Dunn, Mary Lou Anderson and Ben Quiroz voting in favor of Richard Herrera and Don Hallmark and Bryn Dodd voting against.

XIV. SWEAR IN APPOINTED DISTRICT 3 DIRECTOR

Jan Ramos, ECHD Board Secretary, read the Oath of Office to Richard Herrera, to which he affirmed.

XV. EXECUTIVE SESSION

Mary Thompson stated that the Board would go into Executive Session for the Meeting held in closed session as to (1) consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code, litigation update *Meisell et al., v. ECHD et al.*, discussion with attorney regarding Medical Peer Review Committee Statute, and/or other legal advice, and (2) the Board TO receive an update from the ad hoc executive search committee on the employment of a new President/Chief Executive Officer, pursuant to Section 551.074 of the Texas Government Code. The Board is expected to continue to receive updates on this topic periodically in the future.

Those present during Executive Session to deliberate related to **Section 551.071** included Mary Thompson, David Dunn, Mary Anderson, Bryn Dodd, Don Hallmark, Ben Quiroz, Richard Herrera, William Webster, Jon Riggs, Robbi Banks, Ron Griffin, Miles Nelson, and Jan Ramos.

Those excused from Executive Session during consultation/deliberation related to **Section 551.074** were William Webster, Jon Riggs, Robbi Banks, and Jan Ramos.

Executive Session began at 7:10 pm.
Executive Session ended at 8:03 p.m.

No action was taken during Executive Session.

XVI. ADJOURNMENT

There being no further business to come before the Board, Mary Thompson adjourned the meeting at 8:03 p.m.

Respectfully Submitted,



Jan Ramos, Secretary
Ector County Hospital District Board of Directors