

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
SEPTEMBER 2017**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	990	1,018	-2.8%	1,034	-4.3%	12,850	12,774	0.6%	12,569	2.2%
Neonatal ICU (NICU)	28	27	4.6%	27	3.7%	361	337	7.1%	313	15.3%
Total Admissions	1,018	1,045	-2.6%	1,061	-4.1%	13,211	13,111	0.8%	12,882	2.6%
Patient Days										
Adult & Pediatric	3,675	3,865	-4.9%	4,253	-13.6%	53,125	48,056	10.5%	53,146	0.0%
ICU	384	426	-9.8%	338	13.6%	4,972	5,366	-7.3%	5,181	-4.0%
CCU	318	423	-24.9%	331	-3.9%	4,515	5,336	-15.4%	5,114	-11.7%
NICU	483	425	13.5%	416	16.1%	4,791	5,422	-11.6%	5,018	-4.5%
Total Patient Days	4,860	5,140	-5.4%	5,338	-9.0%	67,403	64,179	5.0%	68,459	-1.5%
Observation (Obs) Days	686	749	-8.5%	804	-14.7%	8,285	9,315	-11.1%	8,525	-2.8%
Nursery Days	231	222	4.3%	155	49.0%	2,599	2,791	-6.9%	2,472	5.1%
Total Occupied Beds / Bassinets	5,777	6,110	-5.5%	6,297	-8.3%	78,287	76,286	2.6%	79,456	-1.5%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.42	4.63	-4.5%	4.76	-7.1%	4.87	4.60	5.9%	5.05	-3.5%
NICU	17.25	15.90	8.5%	15.41	12.0%	13.27	16.08	-17.5%	16.03	-17.2%
Total ALOS	4.77	4.92	-2.9%	5.03	-5.1%	5.10	4.90	4.2%	5.31	-4.0%
Average Daily Census	162.0	171.3	-5.4%	177.9	-9.0%	184.7	175.8	5.0%	187.0	-1.3%
Hospital Case Mix Index (CMI)	1.5038	1.4974	0.4%	1.4370	4.6%	1.4657	1.4974	-2.1%	1.4984	-2.2%
Medicare										
Admissions	419	431	-2.8%	421	-0.5%	5,291	5,248	0.8%	5,067	4.4%
Patient Days	2,162	2,286	-5.4%	2,318	-6.7%	29,155	26,871	8.5%	29,402	-0.8%
Average Length of Stay	5.16	5.30	-2.7%	5.51	-6.3%	5.51	5.12	7.6%	5.80	-5.0%
Case Mix Index	1.7302			1.8057	-4.2%	1.6423			1.7595	-6.7%
Medicaid										
Admissions	114	117	-2.6%	157	-27.4%	1,566	1,554	0.8%	1,661	-5.7%
Patient Days	686	726	-5.5%	674	1.8%	7,432	7,127	4.3%	8,293	-10.4%
Average Length of Stay	6.02	6.21	-3.0%	4.29	40.2%	4.75	4.59	3.5%	4.99	-4.9%
Case Mix Index	1.1177			1.0681	4.6%	1.0600			1.1496	-7.8%
Commercial										
Admissions	275	282	-2.5%	229	20.1%	3,347	3,328	0.6%	3,188	5.0%
Patient Days	1,217	1,287	-5.4%	969	25.6%	16,418	15,590	5.3%	14,678	11.9%
Average Length of Stay	4.43	4.56	-3.0%	4.23	4.6%	4.91	4.68	4.7%	4.60	6.5%
Case Mix Index	1.4760			1.3379	10.3%	1.4734			1.3767	7.0%
Self Pay										
Admissions	198	203	-2.5%	189	4.8%	2,559	2,533	1.0%	2,346	9.1%
Patient Days	725	767	-5.5%	1,109	-34.6%	13,005	12,354	5.3%	13,748	-5.4%
Average Length of Stay	3.66	3.78	-3.1%	5.87	-37.6%	5.08	4.88	4.2%	5.86	-13.3%
Case Mix Index	1.2502			1.3353	-6.4%	1.3603			1.4512	-6.3%
All Other										
Admissions	12	12	0.0%	65	-81.5%	448	448	0.0%	626	-28.4%
Patient Days	70	74	-5.4%	268	-73.9%	2,333	2,237	4.3%	2,747	-15.1%
Average Length of Stay	5.83	6.17	-5.4%	4.12	41.5%	5.21	4.99	4.3%	4.39	18.7%
Case Mix Index	1.7957			1.6513	8.7%	1.8428			1.6763	9.9%
Radiology										
InPatient	3,596	3,565	0.9%	3,352	7.3%	47,528	44,919	5.8%	44,269	7.4%
OutPatient	7,734	7,024	10.1%	7,517	2.9%	88,784	88,499	0.3%	89,214	-0.5%
Cath Lab										
InPatient	202	258	-21.8%	233	-13.3%	3,627	3,253	11.5%	3,254	11.5%
OutPatient	304	247	22.9%	247	23.1%	4,078	3,118	30.8%	3,043	34.0%
Laboratory										
InPatient	57,673	56,754	1.6%	55,430	4.0%	721,519	715,099	0.9%	708,023	1.9%
OutPatient	49,582	35,690	38.9%	37,185	33.3%	485,201	449,693	7.9%	448,335	8.2%
NonPatient	1,868	6,597	-71.7%	7,363	-74.6%	56,057	83,118	-32.6%	79,683	-29.6%
Other										
Deliveries	147	133	10.6%	158	-7.0%	1,687	1,675	0.7%	1,530	10.3%
Surgical Cases										
InPatient	264	294	-10.2%	307	-14.0%	3,523	3,703	-4.9%	3,902	-9.7%
OutPatient	593	553	7.3%	631	-6.0%	7,074	6,967	1.5%	7,168	-1.3%
Total Surgical Cases	857	847	1.2%	938	-8.6%	10,597	10,669	-0.7%	11,070	-4.3%
GI Procedures (Endo)										
InPatient	108	90	20.0%	81	33.3%	1,226	1,119	9.6%	977	25.5%
OutPatient	241	246	-2.0%	235	2.6%	2,691	2,983	-9.8%	2,605	3.3%
Total GI Procedures	349	336	3.9%	316	10.4%	3,917	4,102	-4.5%	3,582	9.4%

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
OutPatient (O/P)										
Emergency Room Visits	3,950	3,552	11.2%	4,165	-5.2%	49,047	44,290	10.7%	48,766	0.6%
Observation Days	686	749	-8.5%	804	-14.7%	8,285	9,315	-11.1%	8,525	-2.8%
Other O/P Occasions of Service	18,119	23,574	-23.1%	24,824	-27.0%	257,247	284,626	-9.6%	295,035	-12.8%
Total O/P Occasions of Svc.	22,755	27,875	-18.4%	29,793	-23.6%	314,579	338,232	-7.0%	352,326	-10.7%
Hospital Operations										
Manhours Paid	278,493	274,076	1.6%	278,448	0.0%	3,339,209	3,332,082	0.2%	3,417,584	-2.3%
FTE's	1,624.5	1,598.8	1.6%	1,624.3	0.0%	1,601.0	1,597.6	0.2%	1,634.1	-2.0%
Adjusted Patient Days	9,617	8,757	9.8%	9,094	5.8%	123,497	108,392	13.9%	115,569	6.9%
Hours / Adjusted Patient Day	28.96	31.30	-7.5%	30.62	-5.4%	27.04	30.74	-12.0%	29.57	-8.6%
Occupancy - Actual Beds	46.4%	49.1%	-5.4%	51.0%	-9.0%	52.9%	50.4%	5.0%	53.6%	-1.3%
FTE's / Adjusted Occupied Bed	5.1	5.5	-7.5%	5.4	-5.4%	4.7	5.4	-12.0%	5.2	-8.6%
InPatient Rehab Unit										
Admissions	34	29	17.2%	23	47.8%	430	400	7.5%	410	4.9%
Patient Days	473	299	58.4%	345	37.1%	5,042	4,775	5.6%	5,027	0.3%
Average Length of Stay	13.9	10.3	35.1%	15.0	-7.3%	11.7	11.9	-1.8%	12.3	-4.4%
Manhours Paid	6,320	6,338	-0.3%	6,499	-2.7%	79,445	80,461	-1.3%	80,645	-1.5%
FTE's	36.9	37.0	-0.3%	37.9	-2.7%	38.1	38.6	-1.3%	38.6	-1.2%
Center for Primary Care - Clements										
Total Medical Visits	946	1,241	-23.8%	1,334	-29.1%	13,464	14,427	-6.7%	14,258	-5.6%
Total Dental Visits	693	805	-13.9%	658	5.3%	8,257	8,745	-5.6%	7,506	10.0%
Manhours Paid	770	891	-13.7%	868	-11.4%	10,033	10,429	-3.8%	13,466	-25.5%
FTE's	4.5	5.2	-13.7%	5.1	-11.4%	4.8	5.0	-3.8%	6.4	-25.3%
Center for Primary Care - West University										
Total Medical Visits	489	788	-37.9%	785	-37.7%	6,784	9,140	-25.8%	7,828	-13.3%
Total Optometry	280	360	-22.2%	282	-0.7%	3,294	3,402	-3.2%	3,093	6.5%
Manhours Paid	156	165	-5.4%	205	-24.0%	2,069	2,223	-6.9%	2,224	-7.0%
FTE's	0.9	1.0	-5.4%	1.2	-24.0%	1.0	1.1	-6.9%	1.1	-6.7%
Total ECHD Operations										
Total Admissions	1,052	1,074	-2.0%	1,084	-3.0%	13,641	13,511	1.0%	13,292	2.6%
Total Patient Days	5,333	5,439	-1.9%	5,683	-6.2%	72,445	68,954	5.1%	73,486	-1.4%
Total Patient and Obs Days	6,019	6,188	-2.7%	6,487	-7.2%	80,730	78,270	3.1%	82,011	-1.6%
Total FTE's	1,666.8	1,641.9	1.5%	1,669.5	-0.2%	1,644.9	1,642.2	0.2%	1,681.2	-2.2%
FTE's / Adjusted Occupied Bed	4.7	4.9	-2.3%	4.5	5.3%	4.5	4.7	-3.2%	4.5	0.5%
Hours / Adjusted Patient Day	27.08	27.72	-2.3%	25.72	5.3%	25.84	26.70	-3.2%	25.72	0.5%
Outpatient Factor	1.9789	1.8673	6.0%	1.9576	1.1%	1.8322	1.8604	-1.5%	1.8603	-1.5%
Blended O/P Factor	2.2858	2.0906	9.3%	2.2714	0.6%	2.0807	2.0726	0.4%	2.0696	0.5%
Total Adjusted Admissions	2,082	1,990	4.6%	2,122	-1.9%	25,015	25,030	-0.1%	24,727	1.2%
Hours / Adjusted Admisssion	137.26	141.47	-3.0%	134.86	1.8%	137.15	136.84	0.2%	142.19	-3.5%
FTE's - Hospital Contract	85.3	48.0	78.0%	61.0	39.9%	69.4	49.2	41.1%	48.7	42.4%
FTE's - Mgmt Services	52.1	62.2	-16.3%	53.5	-2.6%	49.5	62.2	-20.4%	50.1	-1.3%
Total FTE's (including Contract)	1,804.2	1,752.0	3.0%	1,783.9	1.1%	1,763.7	1,753.6	0.6%	1,780.0	-0.9%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.1	5.2	-0.9%	4.8	6.6%	4.8	5.0	-2.8%	4.8	1.8%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	494	-100.0%	396	589	-32.8%	6,310	-93.7%
Golder	576	660	-12.7%	477	20.8%	5,729	7,580	-24.4%	7,233	-20.8%
JBS Clinic	1,141	700	63.0%	750	52.1%	10,915	8,606	26.8%	10,343	5.5%
West University	587	510	15.1%	501	17.2%	6,039	5,820	3.8%	6,000	0.7%
42nd Street	475	515	-7.8%	-	0.0%	4,530	4,406	2.8%	-	0.0%
Total Urgent Care Visits	2,779	2,385	16.5%	2,222	25.1%	27,609	27,001	2.3%	29,886	-7.6%
Wal-Mart Clinic Visits										
East Clinic	441	390	13.1%	337	30.9%	4,701	3,710	26.7%	3,704	26.9%
West Clinic	353	260	35.8%	254	39.0%	3,352	2,180	53.7%	2,298	45.9%
Total Wal-Mart Visits	794	650	22.2%	591	34.3%	8,053	5,891	36.7%	6,002	34.2%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
SEPTEMBER 2017**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 31,913,796	\$ 45,227,505	\$ 2,734,905	\$ (16,048,614)
Investments	9,944,475	35,050,242	-	(25,105,766)
Patient Accounts Receivable - Gross	301,241,787	148,713,694	16,584,930	135,943,163
Less: 3rd Party Allowances	(130,570,055)	(60,195,113)	(6,708,166)	(63,666,776)
Bad Debt Allowance	<u>(122,566,182)</u>	<u>(58,888,563)</u>	<u>(5,103,621)</u>	<u>(58,573,998)</u>
Net Patient Accounts Receivable	48,105,550	29,630,017	4,773,143	13,702,389
Taxes Receivable	7,746,010	5,446,479	-	2,299,531
Accounts Receivable - Other	23,783,866	20,974,403	2,482,086	327,376
Inventories	7,202,064	6,694,960	230,652	276,452
Prepaid Expenses	<u>4,358,196</u>	<u>2,769,408</u>	<u>391,597</u>	<u>1,197,191</u>
Total Current Assets	<u>133,053,957</u>	<u>145,793,014</u>	<u>10,612,383</u>	<u>(23,351,440)</u>
CAPITAL ASSETS:				
Property and Equipment	453,536,040	409,630,693	597,374	43,307,973
Construction in Progress	<u>3,311,747</u>	<u>19,810,539</u>	<u>-</u>	<u>(16,498,793)</u>
	456,847,787	429,441,232	597,374	26,809,181
Less: Accumulated Depreciation and Amortization	<u>(254,997,880)</u>	<u>(234,529,317)</u>	<u>(299,182)</u>	<u>(20,169,381)</u>
Total Capital Assets	<u>201,849,906</u>	<u>194,911,915</u>	<u>298,192</u>	<u>6,639,799</u>
INTANGIBLE ASSETS / GOODWILL - NET	431,070	203,049	439,873	(211,853)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,673,001	4,661,597	-	11,404
Restricted Assets Held in Endowment	6,224,654	6,351,234	-	(126,581)
Restricted Cerner Escrow	-	3,267,237	-	(3,267,237)
Restricted TPC, LLC	686,412	-	-	686,412
Restricted MCH West Texas Services	1,985,952	1,759,115	-	226,837
Pension, Deferred Outflows of Resources	32,980,722	37,430,525	-	(4,449,803)
Assets whose use is Limited	<u>15,603</u>	<u>-</u>	<u>19,273</u>	<u>(3,670)</u>
TOTAL ASSETS	<u>\$ 381,901,277</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (23,846,130)</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,566,659	\$ 4,594,799	\$ -	\$ (28,139)
Self-Insurance Liability - Current Portion	3,587,777	4,863,777	-	(1,276,000)
Accounts Payable	34,226,179	24,328,868	3,332,924	6,564,387
Accrued Interest	49,802	96,889	-	(47,087)
Accrued Salaries and Wages	9,327,124	6,125,126	4,774,793	(1,572,794)
Accrued Compensated Absences	4,571,206	4,239,710	239,077	92,419
Due to Third Party Payors	1,158,950	2,483,539	-	(1,324,589)
Deferred Revenue	<u>1,512,983</u>	<u>416,599</u>	<u>1,105,510</u>	<u>(9,125)</u>
Total Current Liabilities	<u>59,000,680</u>	<u>47,149,306</u>	<u>9,452,303</u>	<u>2,399,071</u>
ACCRUED POST RETIREMENT BENEFITS	70,043,873	65,346,188	-	4,697,685
SELF-INSURANCE LIABILITIES - Less Current Portion	1,927,389	1,927,389	-	-
LONG-TERM DEBT - Less Current Maturities	49,963,873	54,724,037	-	(4,760,164)
Total Liabilities	<u>180,935,816</u>	<u>169,146,920</u>	<u>9,452,303</u>	<u>2,336,593</u>
FUND BALANCE	<u>200,965,462</u>	<u>225,230,766</u>	<u>1,917,418</u>	<u>(26,182,723)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 381,901,277</u>	<u>\$ 394,377,686</u>	<u>\$ 11,369,721</u>	<u>\$ (23,846,130)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
SEPTEMBER 2017**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 43,083,454	\$ 41,941,059	2.7%	\$ 39,931,577	7.9%	\$ 557,172,031	\$ 524,733,949	6.2%	\$ 513,741,970	8.5%
Outpatient Revenue	55,398,668	45,741,415	21.1%	50,769,708	9.1%	602,120,594	562,810,450	7.0%	549,499,109	9.6%
TOTAL PATIENT REVENUE	\$ 98,482,123	\$87,682,474	12.3%	\$90,701,285	8.6%	\$ 1,159,292,625	\$ 1,087,544,399	6.6%	\$ 1,063,241,079	9.0%
TOTAL REVENUE DEDUCTIONS	\$ 80,153,949	\$ 66,931,394	19.8%	\$ 74,521,911	7.6%	\$ 922,425,836	\$ 839,939,497	9.8%	\$ 823,912,242	12.0%
	81.39%	76.33%		82.16%		79.57%	77.23%		77.49%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ (2,338,544)	\$ 297,632	-885.7%	\$ (147,459)	1485.9%	\$ 334,604	3,571,584	-90.6%	\$ 3,241,930	-89.7%
DSRIP	1,000,000	1,000,000	0.0%	159,795	525.8%	12,000,000	12,000,000	0.0%	11,159,795	7.5%
Medicare Meaningful Use Subsidy	-	-	0.0%	(865,460)	-100.0%	-	-	0.0%	(364,242)	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ (1,338,544)	\$ 1,297,632	-203.2%	\$ (853,124)	56.9%	\$ 12,334,604	\$ 15,571,584	-20.8%	\$ 14,037,484	-12.1%
NET PATIENT REVENUE	\$ 16,989,629	\$ 22,048,712	-22.9%	\$ 15,326,249	10.9%	\$ 249,201,394	\$ 263,176,487	-5.3%	\$ 253,366,321	-1.6%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,562,072	\$ 3,265,697	100.9%	\$ 3,248,285	102.0%	\$ 48,913,451	\$ 39,447,676	24.0%	\$ 40,229,306	21.6%
Other Revenue	867,778	861,237	0.8%	8,851,046	-90.2%	11,157,283	10,583,516	5.4%	19,411,093	-42.5%
TOTAL OTHER REVENUE	\$ 7,429,850	\$ 4,126,934	80.0%	\$ 12,099,331	-38.6%	\$ 60,070,734	\$ 50,031,192	20.1%	\$ 59,640,398	0.7%
NET OPERATING REVENUE	\$ 24,419,479	\$ 26,175,646	-6.7%	\$ 27,425,580	-11.0%	\$ 309,272,128	\$ 313,207,679	-1.3%	\$ 313,006,719	-1.2%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,568,256	\$ 12,731,735	-1.3%	\$ 12,852,929	-2.2%	\$ 152,601,557	\$ 153,976,631	-0.9%	\$ 148,758,960	2.6%
Benefits	(291,851)	2,764,527	-110.6%	2,192,221	-113.3%	37,750,794	33,290,894	13.4%	34,991,513	7.9%
Temporary Labor	1,310,875	599,453	118.7%	1,129,618	16.0%	13,646,372	7,441,846	83.4%	9,041,828	50.9%
Physician Fees	2,102,424	356,186	490.3%	358,917	485.8%	5,844,148	4,484,726	30.3%	4,245,211	37.7%
Texas Tech Support	-	-	0.0%	16,696	-100.0%	-	-	0.0%	200,353	-100.0%
Purchased Services	3,456,272	2,792,752	23.8%	8,761,390	-60.6%	29,347,945	30,111,235	-2.5%	35,190,970	-16.6%
Supplies	4,198,903	4,529,676	-7.3%	4,833,734	-13.1%	55,127,131	55,611,417	-0.9%	56,732,538	-2.8%
Utilities	320,846	367,983	-12.8%	334,443	-4.1%	4,059,293	3,763,134	7.9%	3,892,841	4.3%
Repairs and Maintenance	1,358,854	1,090,313	24.6%	1,015,697	33.8%	12,187,251	11,751,815	3.7%	11,633,982	4.8%
Leases and Rent	162,208	138,763	16.9%	141,995	14.2%	1,576,767	1,762,501	-10.5%	1,710,313	-7.8%
Insurance	142,027	132,390	7.3%	712,311	-80.1%	1,717,458	1,581,434	8.6%	2,125,273	-19.2%
Interest Expense	(87,363)	277,215	-131.5%	151,611	-157.6%	2,912,363	3,275,419	-11.1%	2,892,575	0.7%
ECHDA	35,955	67,107	-46.4%	(177,160)	-120.3%	351,962	805,307	-56.3%	198,148	77.6%
Other Expense	181,377	223,406	-18.8%	454,126	-60.1%	2,134,566	2,712,748	-21.3%	3,118,520	-31.6%
TOTAL OPERATING EXPENSES	\$ 25,458,782	\$ 26,071,508	-2.4%	\$ 32,778,528	-22.3%	\$ 319,257,608	\$ 310,569,107	2.8%	\$ 314,733,024	1.4%
Depreciation/Amortization	\$ 591,208	\$ 1,860,620	-68.2%	\$ 1,235,776	-52.2%	\$ 20,455,070	\$ 20,669,509	-1.0%	\$ 20,363,541	0.4%
(Gain) Loss on Sale of Assets	-	-	0.0%	(1,422,560)	-100.0%	(53,427)	-	0.0%	(1,429,100)	-96.3%
TOTAL OPERATING COSTS	\$ 26,049,990	\$ 27,932,128	-6.7%	\$ 32,591,745	-20.1%	\$ 339,659,251	\$ 331,238,616	2.5%	\$ 333,667,465	1.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,630,511)	\$ (1,756,482)	-7.2%	\$ (5,166,164)	-68.4%	\$ (30,387,123)	\$ (18,030,938)	68.5%	\$ (20,660,746)	47.1%
Operating Margin	-6.68%	-6.71%	-0.5%	-18.84%	-64.6%	-9.83%	-5.76%	70.7%	-6.60%	48.9%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 26,531	\$ 33,011	-19.6%	\$ 28,749	-7.7%	\$ 504,710	\$ 401,637	25.7%	\$ 375,556	34.4%
Tobacco Settlement	-	-	0.0%	-	0.0%	859,458	777,932	10.5%	777,932	10.5%
Donations	298,058	672,670	-55.7%	30,574	874.9%	777,775	962,658	-19.2%	1,319,696	-41.1%
Build America Bonds Subsidy	84,160	81,319	3.5%	84,233	-0.1%	1,009,634	975,834	3.5%	1,011,243	-0.2%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,221,763)	\$ (969,481)	26.0%	\$ (5,022,608)	-75.7%	\$ (27,235,547)	\$ (14,912,876)	82.6%	\$ (17,176,318)	58.6%
Unrealized Gain/(Loss) on Investments	\$ 29,716	\$ -	0.0%	\$ (18,372)	-261.7%	\$ (384,879)	\$ -	0.0%	\$ (36,006)	968.9%
Investment in Subsidiaries	151,126	16,373	823.0%	17,561	760.6%	1,437,703	196,474	631.8%	182,939	685.9%
CHANGE IN NET POSITION	\$ (1,040,921)	\$ (953,109)	9.2%	\$ (5,023,419)	-79.3%	\$ (26,182,723)	\$ (14,716,402)	77.9%	\$ (17,029,385)	53.8%
EBIDA	\$ (537,076)	\$ 1,184,727	-145.3%	\$ (3,636,032)	-85.2%	\$ (2,815,290)	\$ 9,228,526	-130.5%	\$ 6,226,731	-145.2%