

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
JUNE 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,073	1,076	-0.3%	986	8.8%	9,897	10,170	-2.7%	9,686	2.2%
Neonatal ICU (NICU)	25	29	-13.8%	24	4.2%	243	258	-5.8%	264	-8.0%
<b>Total Admissions</b>	<b>1,098</b>	<b>1,105</b>	<b>-0.6%</b>	<b>1,010</b>	<b>8.7%</b>	<b>10,140</b>	<b>10,428</b>	<b>-2.8%</b>	<b>9,950</b>	<b>1.9%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,068	4,126	-1.4%	4,156	-2.1%	38,380	37,929	1.2%	40,367	-4.9%
ICU	372	444	-16.2%	421	-11.6%	3,663	3,996	-8.3%	3,865	-5.2%
CCU	348	402	-13.4%	365	-4.7%	3,505	3,618	-3.1%	3,517	-0.3%
NICU	519	506	2.6%	398	30.4%	4,376	4,278	2.3%	3,521	24.3%
<b>Total Patient Days</b>	<b>5,307</b>	<b>5,479</b>	<b>-3.1%</b>	<b>5,340</b>	<b>-0.6%</b>	<b>49,924</b>	<b>49,821</b>	<b>0.2%</b>	<b>51,270</b>	<b>-2.6%</b>
Observation (Obs) Days	494	710	-30.4%	703	-29.7%	5,797	6,393	-9.3%	6,283	-7.7%
Nursery Days	235	225	4.4%	205	14.6%	2,134	2,025	5.4%	2,026	5.3%
<b>Total Occupied Beds / Bassinets</b>	<b>6,036</b>	<b>6,414</b>	<b>-5.9%</b>	<b>6,248</b>	<b>-3.4%</b>	<b>57,855</b>	<b>58,239</b>	<b>-0.7%</b>	<b>59,579</b>	<b>-2.9%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.46	4.62	-3.4%	5.01	-11.0%	4.60	4.48	2.8%	4.93	-6.6%
NICU	20.76	17.45	19.0%	16.58	25.2%	18.01	16.58	8.6%	13.34	35.0%
<b>Total ALOS</b>	<b>4.83</b>	<b>4.96</b>	<b>-2.5%</b>	<b>5.29</b>	<b>-8.6%</b>	<b>4.92</b>	<b>4.78</b>	<b>3.1%</b>	<b>5.15</b>	<b>-4.4%</b>
Acute / Adult & Pediatric w/o OB	5.36			5.72	-6.3%	5.47			5.62	-2.7%
<b>Average Daily Census</b>	<b>176.9</b>	<b>182.6</b>	<b>-3.1%</b>	<b>178.0</b>	<b>-0.6%</b>	<b>182.9</b>	<b>182.5</b>	<b>0.2%</b>	<b>187.8</b>	<b>-2.6%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.5269</b>	<b>1.4657</b>	<b>4.2%</b>	<b>1.5471</b>	<b>-1.3%</b>	<b>1.5312</b>	<b>1.4657</b>	<b>4.5%</b>	<b>1.4091</b>	<b>8.7%</b>
<b>Medicare</b>										
Admissions	421	424	-0.7%	411	2.4%	4,035	4,145	-2.7%	4,011	0.6%
Patient Days	2,031	2,098	-3.2%	2,393	-15.1%	20,639	29,772	-30.7%	22,341	-7.6%
Average Length of Stay	4.82	4.95	-2.5%	5.82	-17.1%	5.11	7.18	-28.8%	5.57	-8.2%
Case Mix Index	1.6662			1.6404	1.6%	1.6716			1.7111	-2.3%
<b>Medicaid</b>										
Admissions	122	123	-0.8%	87	40.2%	1,215	1,253	-3.0%	1,224	-0.7%
Patient Days	757	781	-3.1%	405	86.9%	6,524	6,522	0.0%	5,682	14.8%
Average Length of Stay	6.20	6.35	-2.3%	4.66	33.3%	5.37	5.21	3.2%	4.64	15.7%
Case Mix Index	1.1841			1.2273	-3.5%	1.1610			0.8939	29.9%
<b>Commercial</b>										
Admissions	324	326	-0.6%	291	11.3%	2,664	2,743	-2.9%	2,453	8.6%
Patient Days	1,465	1,512	-3.1%	1,459	0.4%	12,252	12,284	-0.3%	12,117	1.1%
Average Length of Stay	4.52	4.64	-2.5%	5.01	-9.8%	4.60	4.48	2.7%	4.94	-6.9%
Case Mix Index	1.5415			1.5586	-1.1%	1.5378			1.4522	5.9%
<b>Self Pay</b>										
Admissions	205	206	-0.5%	184	11.4%	2,002	2,057	-2.7%	1,867	7.2%
Patient Days	885	914	-3.2%	848	4.4%	9,297	9,245	0.6%	10,066	-7.6%
Average Length of Stay	4.32	4.44	-2.7%	4.61	-6.3%	4.64	4.49	3.3%	5.39	-13.9%
Case Mix Index	1.3182			1.4312	-7.9%	1.3924			1.2295	13.3%
<b>All Other</b>										
Admissions	26	26	0.0%	37	-29.7%	224	230	-2.6%	395	-43.3%
Patient Days	169	174	-2.9%	160	5.6%	1,212	1,218	-0.5%	2,004	-39.5%
Average Length of Stay	6.50	6.69	-2.9%	4.32	50.3%	5.41	5.30	2.2%	5.07	6.6%
Case Mix Index	2.2022			2.3549	-6.5%	1.8649			1.6795	11.0%
<b>Radiology</b>										
InPatient	4,216	3,505	20.3%	4,339	-2.8%	34,258	31,545	8.6%	35,535	-3.6%
OutPatient	7,531	7,091	6.2%	7,593	-0.8%	61,998	63,822	-2.9%	64,793	-4.3%
<b>Cath Lab</b>										
InPatient	533	418	27.5%	417	27.8%	5,041	3,762	34.0%	3,361	50.0%
OutPatient	497	439	13.2%	571	-13.0%	5,084	3,951	28.7%	3,765	35.0%
<b>Laboratory</b>										
InPatient	65,605	57,287	14.5%	58,019	13.1%	625,286	515,583	21.3%	547,107	14.3%
OutPatient	45,974	42,026	9.4%	39,972	15.0%	423,781	378,231	12.0%	345,051	22.8%
NonPatient	6,899	2,278	202.9%	4,471	54.3%	71,148	20,505	247.0%	50,339	41.3%
<b>Other</b>										
Deliveries	143	139	2.6%	136	5.1%	1,399	1,255	11.5%	1,224	14.3%
<b>Surgical Cases</b>										
InPatient	265	313	-15.3%	306	-13.4%	2,485	2,817	-11.8%	2,674	-7.1%
OutPatient	610	613	-0.5%	604	1.0%	5,329	5,517	-3.4%	5,274	1.0%
<b>Total Surgical Cases</b>	<b>875</b>	<b>926</b>	<b>-5.5%</b>	<b>910</b>	<b>-3.8%</b>	<b>7,814</b>	<b>8,334</b>	<b>-6.2%</b>	<b>7,948</b>	<b>-1.7%</b>
<b>GI Procedures (Endo)</b>										
InPatient	109	106	2.8%	92	18.5%	911	954	-4.5%	908	0.3%
OutPatient	266	255	4.3%	197	35.0%	2,428	2,295	5.8%	1,961	23.8%
<b>Total GI Procedures</b>	<b>375</b>	<b>361</b>	<b>3.9%</b>	<b>289</b>	<b>29.8%</b>	<b>3,339</b>	<b>3,249</b>	<b>2.8%</b>	<b>2,869</b>	<b>16.4%</b>

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	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,249	4,607	-7.8%	3,789	12.1%	39,624	36,972	7.2%	37,038	7.0%
Observation Days	494	710	-30.4%	703	-29.7%	5,797	6,393	-9.3%	6,283	-7.7%
Other O/P Occasions of Service	16,804	22,937	-26.7%	17,888	-6.1%	160,885	206,433	-22.1%	203,071	-20.8%
<b>Total O/P Occasions of Svc.</b>	<b>21,547</b>	<b>28,254</b>	<b>-23.7%</b>	<b>22,380</b>	<b>-3.7%</b>	<b>206,306</b>	<b>249,798</b>	<b>-17.4%</b>	<b>246,392</b>	<b>-16.3%</b>
<b>Hospital Operations</b>										
Manhours Paid	263,648	270,941	-2.7%	275,984	-4.5%	2,464,829	2,379,508	3.6%	2,478,737	-0.6%
FTE's	1,537.9	1,580.5	-2.7%	1,609.9	-4.5%	1,580.0	1,525.3	3.6%	1,588.9	-0.6%
Adjusted Patient Days	9,819	10,230	-4.0%	9,447	3.9%	91,647	93,390	-1.9%	93,585	-2.1%
Hours / Adjusted Patient Day	26.85	26.48	1.4%	29.21	-8.1%	26.89	25.48	5.6%	26.49	1.5%
Occupancy - Actual Beds	50.7%	52.3%	-3.1%	51.0%	-0.6%	52.4%	52.3%	0.2%	53.8%	-2.6%
FTE's / Adjusted Occupied Bed	4.7	4.6	1.4%	5.1	-8.1%	4.7	4.5	5.6%	4.6	1.5%
<b>InPatient Rehab Unit</b>										
Admissions	37	34	8.8%	27	37.0%	293	298	-1.7%	326	-10.1%
Patient Days	432	418	3.3%	322	34.2%	3,810	3,658	4.2%	3,845	-0.9%
Average Length of Stay	11.7	12.3	-5.0%	11.9	-2.1%	13.0	12.3	5.9%	11.8	10.3%
Manhours Paid	6,546	6,135	6.7%	6,342	3.2%	57,395	52,279	9.8%	60,029	-4.4%
FTE's	38.2	35.8	6.7%	37.0	3.2%	36.8	33.5	9.8%	38.5	-4.4%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	877	1,201	-27.0%	1,023	-14.3%	8,446	10,533	-19.8%	10,626	-20.5%
Total Dental Visits	-	809	-100.0%	760	-100.0%	350	6,671	-94.8%	6,046	-94.2%
Manhours Paid	3,117	744	319.0%	756	312.2%	17,093	6,769	152.5%	7,636	123.8%
FTE's	18.2	4.3	319.0%	4.4	312.2%	11.0	4.3	152.5%	4.9	123.8%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	489	610	-19.8%	455	7.5%	5,712	6,557	-12.9%	5,284	8.1%
Total Optometry	240	290	-17.2%	280	-14.3%	2,295	2,557	-10.2%	2,439	-5.9%
Manhours Paid	1,957	163	1099.7%	168	1062.3%	10,097	1,484	580.4%	1,557	548.6%
FTE's	11.4	1.0	1099.7%	1.0	1062.3%	6.5	1.0	580.4%	1.0	548.6%
<b>Total ECHD Operations</b>										
Total Admissions	1,135	1,139	-0.4%	1,037	9.5%	10,433	10,726	-2.7%	10,276	1.5%
Total Patient Days	5,739	5,897	-2.7%	5,662	1.4%	53,734	53,479	0.5%	55,115	-2.5%
Total Patient and Obs Days	6,233	6,607	-5.7%	6,365	-2.1%	59,531	59,872	-0.6%	61,398	-3.0%
Total FTE's	1,605.7	1,621.6	-1.0%	1,652.3	-2.8%	1,634.2	1,564.1	4.5%	1,633.3	0.1%
FTE's / Adjusted Occupied Bed	4.5	4.4	2.7%	4.9	-8.3%	4.5	4.2	7.7%	4.4	2.0%
<b>Total Adjusted Patient Days</b>	<b>10,619</b>	<b>11,011</b>	<b>-3.6%</b>	<b>10,016</b>	<b>6.0%</b>	<b>98,662</b>	<b>100,248</b>	<b>-1.6%</b>	<b>100,576</b>	<b>-1.9%</b>
<b>Hours / Adjusted Patient Day</b>	<b>25.92</b>	<b>25.25</b>	<b>2.7%</b>	<b>28.28</b>	<b>-8.3%</b>	<b>25.84</b>	<b>24.34</b>	<b>6.2%</b>	<b>25.33</b>	<b>2.0%</b>
<b>Outpatient Factor</b>	<b>1.8503</b>	<b>1.8673</b>	<b>-0.9%</b>	<b>1.7691</b>	<b>4.6%</b>	<b>1.8364</b>	<b>1.8746</b>	<b>-2.0%</b>	<b>1.8248</b>	<b>0.6%</b>
<b>Blended O/P Factor</b>	<b>2.0973</b>	<b>2.1060</b>	<b>-0.4%</b>	<b>1.9768</b>	<b>6.1%</b>	<b>2.0923</b>	<b>2.1201</b>	<b>-1.3%</b>	<b>2.0638</b>	<b>1.4%</b>
<b>Total Adjusted Admissions</b>	<b>2,100</b>	<b>2,107</b>	<b>-0.3%</b>	<b>1,835</b>	<b>14.5%</b>	<b>19,152</b>	<b>20,015</b>	<b>-4.3%</b>	<b>18,752</b>	<b>2.1%</b>
<b>Hours / Adjusted Admisssion</b>	<b>131.08</b>	<b>131.95</b>	<b>-0.7%</b>	<b>154.40</b>	<b>-15.1%</b>	<b>133.11</b>	<b>121.91</b>	<b>9.2%</b>	<b>135.88</b>	<b>-2.0%</b>
<b>FTE's - Hospital Contract</b>	<b>49.4</b>	<b>59.0</b>	<b>-16.3%</b>	<b>74.1</b>	<b>-33.4%</b>	<b>59.2</b>	<b>58.6</b>	<b>1.1%</b>	<b>68.2</b>	<b>-13.2%</b>
<b>FTE's - Mgmt Services</b>	<b>13.3</b>	<b>15.2</b>	<b>-12.2%</b>	<b>51.2</b>	<b>-74.0%</b>	<b>29.0</b>	<b>34.4</b>	<b>-15.6%</b>	<b>49.1</b>	<b>-40.9%</b>
<b>Total FTE's (including Contract)</b>	<b>1,668.4</b>	<b>1,695.7</b>	<b>-1.6%</b>	<b>1,777.6</b>	<b>-6.1%</b>	<b>1,722.5</b>	<b>1,657.1</b>	<b>3.9%</b>	<b>1,750.7</b>	<b>-1.6%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.7</b>	<b>4.6</b>	<b>2.0%</b>	<b>5.3</b>	<b>-11.5%</b>	<b>4.8</b>	<b>4.5</b>	<b>7.1%</b>	<b>4.8</b>	<b>0.3%</b>
<b>ProCare FTEs</b>	<b>218.8</b>	<b>267.7</b>	<b>-18.3%</b>	<b>251.0</b>	<b>-12.8%</b>	<b>241.0</b>	<b>267.7</b>	<b>-10.0%</b>	<b>246.8</b>	<b>-2.4%</b>
<b>Total System FTEs</b>	<b>1,887.2</b>	<b>1,963.4</b>	<b>-3.9%</b>	<b>2,028.6</b>	<b>-7.0%</b>	<b>1,963.5</b>	<b>1,924.8</b>	<b>2.0%</b>	<b>1,997.5</b>	<b>-1.7%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	-	-	0.0%	-	0.0%	-	-	0.0%	396	-100.0%
Golder	-	-	0.0%	330	-100.0%	-	-	0.0%	4,291	-100.0%
JBS Clinic	716	667	7.3%	718	-0.3%	9,558	8,419	13.5%	8,031	19.0%
West University	425	522	-18.6%	356	19.4%	6,407	5,602	14.4%	4,631	38.4%
42nd Street	425	508	-16.3%	266	59.8%	6,400	5,038	27.0%	3,350	91.0%
<b>Total Urgent Care Visits</b>	<b>1,566</b>	<b>1,697</b>	<b>-7.7%</b>	<b>1,670</b>	<b>-6.2%</b>	<b>22,365</b>	<b>19,059</b>	<b>17.3%</b>	<b>20,699</b>	<b>8.0%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	276	284	-2.8%	258	7.0%	4,006	3,666	9.3%	3,430	16.8%
West Clinic	208	130	60.0%	164	26.8%	3,099	2,309	34.2%	2,202	40.7%
<b>Total Wal-Mart Visits</b>	<b>484</b>	<b>414</b>	<b>16.9%</b>	<b>422</b>	<b>14.7%</b>	<b>7,105</b>	<b>5,975</b>	<b>18.9%</b>	<b>5,632</b>	<b>26.2%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
JUNE 2018**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 31,955,890	\$ 28,613,702	\$ 3,182,405	\$ 159,783
Investments	21,704,568	9,944,475	-	11,760,093
Patient Accounts Receivable - Gross	330,328,813	261,880,248	31,937,883	36,510,682
Less: 3rd Party Allowances	(134,785,478)	(111,292,583)	(19,277,473)	(4,215,423)
Bad Debt Allowance	<u>(147,205,842)</u>	<u>(120,430,575)</u>	<u>(7,312,604)</u>	<u>(19,462,663)</u>
Net Patient Accounts Receivable	48,337,493	30,157,090	5,347,806	12,832,597
Taxes Receivable	7,732,051	7,863,699	-	(131,648)
Accounts Receivable - Other	33,054,163	24,080,983	3,400,671	5,572,509
Inventories	7,114,280	6,963,047	239,016	(87,783)
Prepaid Expenses	<u>4,362,918</u>	<u>3,944,229</u>	<u>345,688</u>	<u>73,001</u>
Total Current Assets	<u>154,261,364</u>	<u>111,567,227</u>	<u>12,515,586</u>	<u>30,178,551</u>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	462,995,884	455,174,078	517,888	7,303,918
Construction in Progress	<u>496,630</u>	<u>1,173,137</u>	<u>-</u>	<u>(676,507)</u>
	463,492,514	456,347,215	517,888	6,627,411
Less: Accumulated Depreciation and Amortization	<u>(269,624,229)</u>	<u>(254,567,501)</u>	<u>(285,754)</u>	<u>(14,770,973)</u>
Total Capital Assets	<u>193,868,285</u>	<u>201,779,714</u>	<u>232,134</u>	<u>(8,143,562)</u>
INTANGIBLE ASSETS / GOODWILL - NET	272,180	115,702	315,368	(158,889)
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	6,497,462	4,673,001	-	1,824,461
Restricted Assets Held in Endowment	6,095,260	6,224,654	-	(129,393)
Restricted MCH West Texas Services	2,096,570	1,985,952	-	110,618
Pension, Deferred Outflows of Resources	15,224,345	31,204,964	-	(15,980,619)
Assets whose use is Limited	<u>34,274</u>	<u>-</u>	<u>15,603</u>	<u>18,671</u>
TOTAL ASSETS	<u>\$ 378,732,382</u>	<u>\$ 358,051,889</u>	<u>\$ 13,078,691</u>	<u>\$ 7,601,802</u>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 4,637,900	\$ 4,637,900	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	52,968,972	17,884,766	5,605,329	29,478,877
Accrued Interest	803,305	49,802	-	753,503
Accrued Salaries and Wages	10,382,961	5,909,425	6,391,578	(1,918,042)
Accrued Compensated Absences	4,454,661	4,316,028	255,178	(116,545)
Due to Third Party Payors	721,639	1,158,950	-	(437,310)
Deferred Revenue	<u>4,990,947</u>	<u>535,857</u>	<u>859,437</u>	<u>3,595,653</u>
Total Current Liabilities	<u>82,793,985</u>	<u>38,326,327</u>	<u>13,111,522</u>	<u>31,356,136</u>
ACCRUED POST RETIREMENT BENEFITS	60,427,288	67,655,988	-	(7,228,700)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	47,546,523	49,892,633	-	(2,346,110)
Total Liabilities	<u>192,929,267</u>	<u>158,036,419</u>	<u>13,111,522</u>	<u>21,781,326</u>
FUND BALANCE	<u>185,803,116</u>	<u>200,015,470</u>	<u>(32,831)</u>	<u>(14,179,524)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 378,732,382</u>	<u>\$ 358,051,889</u>	<u>\$ 13,078,691</u>	<u>\$ 7,601,802</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
JUNE 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 48,558,514	\$ 50,950,270	-4.7%	\$ 46,070,786	5.4%	\$ 452,212,809	\$ 449,508,693	0.6%	\$ 413,677,494	9.3%
Outpatient Revenue	53,283,634	56,348,625	-5.4%	45,887,512	16.1%	493,968,246	503,480,654	-1.9%	447,117,193	10.5%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 101,842,148</b>	<b>\$ 107,298,896</b>	<b>-5.1%</b>	<b>\$ 91,958,298</b>	<b>10.7%</b>	<b>\$ 946,181,055</b>	<b>\$ 952,989,347</b>	<b>-0.7%</b>	<b>\$ 860,794,687</b>	<b>9.9%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 64,571,194	\$ 62,607,459	3.1%	\$ 58,891,863	9.6%	\$ 610,373,274	\$ 560,283,017	8.9%	\$ 496,678,041	22.9%
Policy Adjustments	(590,879)	6,909,635	-108.6%	(2,925,771)	-79.8%	13,633,121	61,727,317	-77.9%	56,390,329	-75.8%
Uninsured Discount	6,081,129	3,392,692	79.2%	8,395,695	-27.6%	68,940,922	30,358,384	127.1%	37,355,673	84.6%
Indigent	(181,869)	2,310,353	-107.9%	179,037	-201.6%	3,287,939	20,619,918	-84.1%	13,250,094	-75.2%
Provision for Bad Debts	13,456,450	9,890,915	36.0%	9,421,252	42.8%	69,811,644	88,537,554	-21.2%	78,458,110	-11.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 83,336,025</b>	<b>\$ 85,111,055</b>	<b>-2.1%</b>	<b>\$ 73,962,076</b>	<b>12.7%</b>	<b>\$ 766,046,901</b>	<b>\$ 761,526,190</b>	<b>0.6%</b>	<b>\$ 682,132,246</b>	<b>12.3%</b>
	<b>81.83%</b>	<b>79.32%</b>		<b>80.43%</b>		<b>80.96%</b>	<b>79.91%</b>		<b>79.24%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 1,156,242	\$ 1,156,242	0.0%	\$ 297,632	288.5%	\$ 10,406,182	10,406,182	0.0%	\$ 2,077,884	400.8%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	8,773,262	9,000,000	-2.5%	9,000,000	-2.5%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	132,051	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 2,156,242</b>	<b>\$ 2,156,242</b>	<b>0.0%</b>	<b>\$ 1,297,632</b>	<b>66.2%</b>	<b>\$ 19,311,495</b>	<b>\$ 19,406,182</b>	<b>-0.5%</b>	<b>\$ 11,077,884</b>	<b>74.3%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 20,662,366</b>	<b>\$ 24,344,084</b>	<b>-15.1%</b>	<b>\$ 19,293,854</b>	<b>7.1%</b>	<b>\$ 199,445,648</b>	<b>\$ 210,869,339</b>	<b>-5.4%</b>	<b>\$ 189,740,325</b>	<b>5.1%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 5,479,812	\$ 4,302,790	27.4%	\$ 3,763,888	45.6%	\$ 48,876,807	\$ 41,573,176	17.6%	\$ 33,735,146	44.9%
Other Revenue	772,422	911,777	-15.3%	648,996	19.0%	7,301,607	8,218,662	-11.2%	8,510,766	-14.2%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 6,252,234</b>	<b>\$ 5,214,567</b>	<b>19.9%</b>	<b>\$ 4,412,884</b>	<b>41.7%</b>	<b>\$ 56,178,414</b>	<b>\$ 49,791,839</b>	<b>12.8%</b>	<b>\$ 42,245,912</b>	<b>33.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 26,914,600</b>	<b>\$ 29,558,651</b>	<b>-8.9%</b>	<b>\$ 23,706,738</b>	<b>13.5%</b>	<b>\$ 255,624,063</b>	<b>\$ 260,661,178</b>	<b>-1.9%</b>	<b>\$ 231,986,236</b>	<b>10.2%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 12,515,352	\$ 13,140,369	-4.8%	\$ 12,489,526	0.2%	\$ 115,389,321	\$ 114,752,732	0.6%	\$ 113,945,097	1.3%
Benefits	1,078,861	3,753,733	-71.3%	2,547,771	-57.7%	29,835,329	34,358,143	-13.2%	23,876,411	25.0%
Temporary Labor	859,375	835,002	2.9%	1,264,220	-32.0%	8,391,763	8,126,417	3.3%	9,881,596	-15.1%
Physician Fees	836,885	1,240,348	-32.5%	310,525	169.5%	10,461,700	11,201,513	-6.6%	3,205,792	226.3%
Texas Tech Support	966,638	1,000,000	-3.3%	-	-	7,960,694	9,000,000	-11.5%	-	-
Purchased Services	3,357,587	1,900,894	76.6%	1,943,649	72.7%	22,595,339	18,649,059	21.2%	20,593,887	9.7%
Supplies	4,445,302	4,510,700	-1.4%	4,894,375	-9.2%	42,401,781	40,772,860	4.0%	41,410,969	2.4%
Utilities	289,693	310,196	-6.6%	299,388	-3.2%	3,024,499	2,925,470	3.4%	3,053,261	-0.9%
Repairs and Maintenance	990,571	1,242,133	-20.3%	800,186	23.8%	8,321,773	10,614,351	-21.6%	8,581,563	-3.0%
Leases and Rent	121,302	138,503	-12.4%	128,629	-5.7%	1,113,855	1,196,647	-6.9%	1,114,378	0.0%
Insurance	163,544	116,157	40.8%	115,639	41.4%	1,250,113	1,036,782	20.6%	1,283,235	-2.6%
Interest Expense	272,222	272,222	0.0%	324,996	-16.2%	2,468,021	2,468,021	0.0%	2,434,015	1.4%
ECHDA	212,814	44,092	382.7%	8,488	2407.3%	2,202,026	400,526	449.8%	238,525	823.2%
Other Expense	115,389	180,136	-35.9%	165,409	-30.2%	1,523,516	1,878,358	-18.9%	1,598,676	-4.7%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 26,225,535</b>	<b>\$ 28,684,485</b>	<b>-8.6%</b>	<b>\$ 25,292,802</b>	<b>3.7%</b>	<b>\$ 256,939,730</b>	<b>\$ 257,380,879</b>	<b>-0.2%</b>	<b>\$ 231,217,405</b>	<b>11.1%</b>
Depreciation/Amortization	\$ 1,638,963	\$ 1,850,465	-11.4%	\$ 1,987,778	-17.5%	\$ 15,359,521	\$ 16,919,365	-9.2%	\$ 15,634,531	-1.8%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(1,952)	-	0.0%	(54,522)	-96.4%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 27,864,498</b>	<b>\$ 30,534,950</b>	<b>-8.7%</b>	<b>\$ 27,280,580</b>	<b>2.1%</b>	<b>\$ 272,297,299</b>	<b>\$ 274,300,244</b>	<b>-0.7%</b>	<b>\$ 246,797,414</b>	<b>10.3%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (949,898)</b>	<b>\$ (976,299)</b>	<b>-2.7%</b>	<b>\$ (3,573,841)</b>	<b>-73.4%</b>	<b>\$ (16,673,237)</b>	<b>\$ (13,639,066)</b>	<b>22.2%</b>	<b>\$ (14,811,177)</b>	<b>12.6%</b>
Operating Margin	-3.53%	-3.30%	6.9%	-15.08%	-76.6%	-6.52%	-5.23%	24.7%	-6.38%	2.2%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 55,169	\$ 27,550	100.3%	\$ 133,980	-58.8%	\$ 245,105	\$ 235,375	4.1%	\$ 405,266	-39.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	935,087	859,458	8.8%	859,458	8.8%
Donations	-	225,138	-100.0%	46,477	-100.0%	923	258,312	-99.6%	331,132	-99.7%
Build America Bonds Subsidy	84,413	84,323	0.1%	84,142	0.3%	759,991	758,907	0.1%	757,189	0.4%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (810,315)</b>	<b>\$ (639,288)</b>	<b>26.8%</b>	<b>\$ (3,309,242)</b>	<b>-75.5%</b>	<b>\$ (14,732,131)</b>	<b>\$ (11,527,015)</b>	<b>27.8%</b>	<b>\$ (12,458,131)</b>	<b>18.3%</b>
Unrealized Gain/(Loss) on Investments	\$ (19,187)	\$ -	0.0%	\$ (8,038)	138.7%	\$ (119,060)	\$ -	0.0%	\$ (414,595)	-71.3%
Investment in Subsidiaries	601,902	39,019	1442.6%	1,092,044	-44.9%	671,668	351,174	91.3%	1,262,518	-46.8%
<b>CHANGE IN NET POSITION</b>	<b>\$ (227,599)</b>	<b>\$ (600,269)</b>	<b>-62.1%</b>	<b>\$ (2,225,236)</b>	<b>-89.8%</b>	<b>\$ (14,179,524)</b>	<b>\$ (11,175,841)</b>	<b>26.9%</b>	<b>\$ (11,610,208)</b>	<b>22.1%</b>