

ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MARCH 2018

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,091	1,125	-3.0%	1,203	-9.3%	6,677	6,767	-1.3%	6,563	1.7%
Neonatal ICU (NICU)	33	29	13.8%	27	22.2%	172	170	1.2%	193	-10.9%
Total Admissions	1,124	1,154	-2.6%	1,230	-8.6%	6,849	6,937	-1.3%	6,756	1.4%
Patient Days										
Adult & Pediatric	4,218	4,080	3.4%	4,950	-14.8%	26,007	25,066	3.8%	26,443	-1.6%
ICU	387	444	-12.8%	506	-23.5%	2,550	2,643	-3.5%	2,645	-3.6%
CCU	376	402	-6.5%	453	-17.0%	2,446	2,393	2.2%	2,392	2.3%
NICU	467	461	1.3%	429	8.9%	2,809	2,832	-0.8%	2,436	15.3%
Total Patient Days	5,448	5,386	1.1%	6,338	-14.0%	33,812	32,933	2.7%	33,916	-0.3%
Observation (Obs) Days	362	710	-49.0%	751	-51.8%	3,877	4,229	-8.3%	4,084	-5.1%
Nursery Days	234	225	4.0%	205	14.1%	1,473	1,339	10.0%	1,363	8.1%
Total Occupied Beds / Bassinets	6,044	6,321	-4.4%	7,294	-17.1%	39,162	38,501	1.7%	39,363	-0.5%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.57	4.38	4.3%	4.91	-7.1%	4.64	4.45	4.4%	4.80	-3.2%
NICU	14.15	15.89	-10.9%	15.89	-10.9%	16.33	16.66	-1.9%	12.62	29.4%
Total ALOS	4.85	4.67	3.8%	5.15	-5.9%	4.94	4.75	4.0%	5.02	-1.7%
Average Daily Census	175.7	173.8	1.1%	204.5	-14.0%	185.8	181.0	2.7%	186.4	-0.3%
Hospital Case Mix Index (CMI)	1.5218	1.4657	3.8%	1.4534	4.7%	1.5153	1.4657	3.4%	1.4091	7.5%
Medicare										
Admissions	429	440	-2.5%	515	-16.7%	2,773	2,806	-1.2%	2,746	1.0%
Patient Days	2,167	3,491	-37.9%	3,389	-36.1%	14,390	21,628	-33.5%	15,190	-5.3%
Average Length of Stay	5.05	7.93	-36.3%	6.58	-23.2%	5.19	7.71	-32.7%	5.53	-6.2%
Case Mix Index	1.6145			1.5996	0.9%	1.6603			1.7111	-3.0%
Medicaid										
Admissions	137	141	-2.8%	160	-14.4%	823	836	-1.6%	905	-9.1%
Patient Days	760	751	1.2%	781	-2.7%	4,310	4,204	2.5%	4,174	3.3%
Average Length of Stay	5.55	5.33	4.2%	4.88	13.6%	5.24	5.03	4.1%	4.61	13.5%
Case Mix Index	1.1928			1.0588	12.7%	1.0916			0.8939	22.1%
Commercial										
Admissions	312	320	-2.5%	285	9.5%	1,738	1,762	-1.4%	1,592	9.2%
Patient Days	1,364	1,349	1.1%	1,556	-12.3%	7,810	7,625	2.4%	7,350	6.3%
Average Length of Stay	4.37	4.22	3.7%	5.46	-19.9%	4.49	4.33	3.8%	4.62	-2.7%
Case Mix Index	1.5131			1.3727	10.2%	1.5358			1.4522	5.8%
Self Pay										
Admissions	214	220	-2.7%	211	1.4%	1,360	1,375	-1.1%	1,194	13.9%
Patient Days	990	979	1.1%	1,212	-18.3%	6,558	6,372	2.9%	6,903	-5.0%
Average Length of Stay	4.63	4.45	4.0%	5.74	-19.5%	4.82	4.63	4.1%	5.78	-16.6%
Case Mix Index	1.4960			1.3315	12.4%	1.3816			1.2295	12.4%
All Other										
Admissions	32	33	-3.0%	59	-45.8%	155	158	-1.9%	319	-51.4%
Patient Days	167	165	1.2%	316	-47.2%	744	729	2.1%	1,593	-53.3%
Average Length of Stay	5.22	5.00	4.4%	5.36	-2.6%	4.80	4.61	4.0%	4.99	-3.9%
Case Mix Index	1.8035			1.5184	18.8%	1.8183			1.6795	8.3%
Radiology										
InPatient	4,567	3,505	30.3%	4,394	3.9%	26,215	20,863	25.7%	23,580	11.2%
OutPatient	7,263	7,091	2.4%	7,957	-8.7%	44,187	42,211	4.7%	43,406	1.8%
Cath Lab										
InPatient	498	418	19.1%	534	-6.7%	3,379	2,488	35.8%	2,156	56.7%
OutPatient	570	439	29.8%	545	4.6%	3,440	2,613	31.6%	2,184	57.5%
Laboratory										
InPatient	70,206	57,287	22.6%	66,228	6.0%	420,132	340,994	23.2%	360,671	16.5%
OutPatient	46,982	42,026	11.8%	41,296	13.8%	281,202	250,152	12.4%	222,847	26.2%
NonPatient	8,355	2,278	266.8%	7,923	5.5%	47,934	13,562	253.4%	44,667	7.3%
Other										
Deliveries	161	139	15.5%	140	15.0%	964	830	16.2%	839	14.9%
Surgical Cases										
InPatient	238	313	-24.0%	311	-23.5%	1,668	1,863	-10.5%	1,855	-10.1%
OutPatient	621	613	1.3%	694	-10.5%	3,552	3,649	-2.7%	3,590	-1.1%
Total Surgical Cases	859	926	-7.2%	1,005	-14.5%	5,220	5,512	-5.3%	5,445	-4.1%
GI Procedures (Endo)										
InPatient	106	106	0.0%	137	-22.6%	604	631	-4.3%	634	-4.7%
OutPatient	240	255	-5.9%	244	-1.6%	1,589	1,518	4.7%	1,428	11.3%
Total GI Procedures	346	361	-4.2%	381	-9.2%	2,193	2,149	2.0%	2,062	6.4%
OutPatient (O/P)										
Emergency Room Visits	4,108	5,040	-18.5%	4,457	-7.8%	26,528	24,867	6.7%	25,009	6.1%
Observation Days	362	710	-49.0%	751	-51.8%	3,877	4,229	-8.3%	4,084	-5.1%
Other O/P Occasions of Service	17,926	22,937	-21.8%	25,367	-29.3%	106,176	136,530	-22.2%	145,118	-26.8%
Total O/P Occasions of Svc.	22,396	28,687	-21.9%	30,575	-26.8%	136,581	165,626	-17.5%	174,211	-21.6%

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	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital Operations										
Manhours Paid	278,614	264,735	5.2%	279,675	-0.4%	1,655,925	1,576,448	5.0%	1,645,280	0.6%
FTE's	1,572.8	1,494.5	5.2%	1,578.8	-0.4%	1,592.2	1,515.8	5.0%	1,582.0	0.6%
Adjusted Patient Days	10,074	10,160	-0.8%	11,938	-15.6%	61,391	61,840	-0.7%	62,650	-2.0%
Hours / Adjusted Patient Day	27.66	26.06	6.1%	23.43	18.0%	26.97	25.49	5.8%	26.26	2.7%
Occupancy - Actual Beds	50.4%	49.8%	1.1%	58.6%	-14.0%	53.2%	51.8%	2.7%	53.4%	-0.3%
FTE's / Adjusted Occupied Bed	4.8	4.6	6.1%	4.1	18.0%	4.7	4.5	5.8%	4.6	2.7%
InPatient Rehab Unit										
Admissions	30	33	-9.1%	41	-26.8%	183	198	-7.6%	238	-23.1%
Patient Days	479	405	18.3%	462	3.7%	2,407	2,430	-0.9%	2,768	-13.0%
Average Length of Stay	16.0	12.3	30.1%	11.3	41.7%	13.2	12.3	7.2%	11.6	13.1%
Manhours Paid	7,638	5,921	29.0%	6,909	10.6%	37,049	35,093	5.6%	40,236	-7.9%
FTE's	43.1	33.4	29.0%	39.0	10.6%	35.6	33.7	5.6%	38.7	-7.9%
Center for Primary Care - Clements										
Total Medical Visits	903	1,288	-29.9%	1,214	-25.6%	5,784	6,912	-16.3%	7,902	-26.8%
Total Dental Visits	-	827	-100.0%	757	-100.0%	350	4,298	-91.9%	3,965	-91.2%
Manhours Paid	4,350	769	465.8%	827	426.2%	7,208	4,513	59.7%	5,285	36.4%
FTE's	24.6	4.3	465.8%	4.7	426.2%	6.9	4.3	59.7%	5.1	36.4%
Center for Primary Care - West University										
Total Medical Visits	629	753	-16.5%	571	10.2%	3,966	4,625	-14.3%	3,890	2.0%
Total Optometry	229	386	-40.7%	368	-37.8%	1,551	1,685	-8.0%	1,605	-3.4%
Manhours Paid	2,912	169	1628.2%	173	1588.1%	3,762	989	280.3%	1,044	260.3%
FTE's	16.4	1.0	1628.2%	1.0	1588.1%	3.6	1.0	280.3%	1.0	260.3%
Total ECHD Operations										
Total Admissions	1,154	1,187	-2.8%	1,271	-9.2%	7,032	7,135	-1.4%	6,994	0.5%
Total Patient Days	5,927	5,791	2.3%	6,800	-12.8%	36,219	35,363	2.4%	36,684	-1.3%
Total Patient and Obs Days	6,289	6,501	-3.3%	7,551	-16.7%	40,096	39,592	1.3%	40,768	-1.6%
Total FTE's	1,656.9	1,533.2	8.1%	1,623.5	2.1%	1,638.4	1,554.8	5.4%	1,626.8	0.7%
FTE's / Adjusted Occupied Bed	4.7	4.4	7.7%	3.9	19.3%	4.5	4.2	7.3%	4.4	3.8%
Total Adjusted Patient Days	10,960	10,924	0.3%	12,808	-14.4%	65,770	66,403	-1.0%	67,769	-2.9%
Hours / Adjusted Patient Day	26.78	24.86	7.7%	22.45	19.3%	25.91	24.35	6.4%	24.97	3.8%
Outpatient Factor	1.8492	1.8863	-2.0%	1.8836	-1.8%	1.8161	1.8779	-3.3%	1.8474	-1.7%
Blended O/P Factor	2.0705	2.1357	-3.1%	2.1479	-3.6%	2.0693	2.1255	-2.6%	2.1228	-2.5%
Total Adjusted Admissions	2,134	2,229	-4.2%	2,394	-10.9%	12,767	13,348	-4.4%	12,920	-1.2%
Hours / Adjusted Admisssion	137.54	121.86	12.9%	120.13	14.5%	133.46	121.15	10.2%	130.94	1.9%
FTE's - Hospital Contract	53.9	56.8	-5.1%	71.1	-24.2%	61.7	58.2	6.1%	67.5	-8.5%
FTE's - Mgmt Services	3.7	15.2	-75.8%	46.2	-92.1%	36.7	44.0	-16.5%	49.0	-25.0%
Total FTE's (including Contract)	1,714.5	1,605.1	6.8%	1,740.7	-1.5%	1,736.9	1,657.0	4.8%	1,743.3	-0.4%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.8	4.6	6.5%	4.2	15.1%	4.8	4.5	6.7%	4.7	2.7%
ProCare FTEs	223.9	239.8	-6.6%	252.3	-11.3%	234.9	260.8	-9.9%	244.0	-3.7%
Total System FTEs	1,938.4	1,844.9	5.1%	1,993.0	-2.7%	1,971.8	1,917.8	2.8%	1,987.3	-0.8%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	-	0.0%	-	-	0.0%	396	-100.0%
Golder	-	-	0.0%	509	-100.0%	-	-	0.0%	3,094	-100.0%
JBS Clinic	1,005	997	0.8%	941	6.8%	7,080	5,944	19.1%	5,600	26.4%
West University	603	743	-18.8%	638	-5.5%	4,815	3,896	23.6%	3,268	47.3%
42nd Street	710	637	11.5%	533	33.2%	4,842	3,490	38.7%	2,221	118.0%
Total Urgent Care Visits	2,318	2,377	-2.5%	2,621	-11.6%	16,737	13,330	25.6%	14,579	14.8%
Wal-Mart Clinic Visits										
East Clinic	418	686	-39.1%	679	-38.4%	3,041	2,679	13.5%	2,476	22.8%
West Clinic	208	427	-51.3%	423	-50.8%	2,410	1,719	40.2%	1,583	52.2%
Total Wal-Mart Visits	626	1,113	-43.8%	1,102	-43.2%	5,451	4,398	23.9%	4,059	34.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MARCH 2018**

	<u>CURRENT YEAR</u>	<u>PRIOR FISCAL YEAR END</u>		<u>CURRENT YEAR CHANGE</u>
		<u>HOSPITAL AUDITED</u>	<u>PRO CARE AUDITED</u>	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 24,519,847	\$ 28,613,702	\$ 3,182,405	\$ (7,276,260)
Investments	26,714,775	9,944,475	-	16,770,300
Patient Accounts Receivable - Gross	353,531,702	261,880,248	31,937,883	59,713,572
Less: 3rd Party Allowances	(147,506,788)	(111,292,583)	(19,277,473)	(16,936,732)
Bad Debt Allowance	(157,091,126)	(129,731,137)	(7,312,604)	(20,047,385)
Net Patient Accounts Receivable	48,933,789	20,856,528	5,347,806	22,729,454
Taxes Receivable	8,764,979	7,863,699	-	901,280
Accounts Receivable - Other	33,116,577	24,080,983	3,400,671	5,634,923
Inventories	7,199,077	6,963,047	239,016	(2,987)
Prepaid Expenses	4,684,198	3,944,229	345,688	394,281
Total Current Assets	153,933,242	102,266,665	12,515,586	39,150,990
CAPITAL ASSETS:				
Property and Equipment	460,640,721	455,174,078	517,888	4,948,755
Construction in Progress	305,852	1,173,137	-	(867,285)
	460,946,572	456,347,215	517,888	4,081,469
Less: Accumulated Depreciation and Amortization	(265,021,391)	(254,567,501)	(285,754)	(10,168,135)
Total Capital Assets	195,925,181	201,779,714	232,134	(6,086,666)
INTANGIBLE ASSETS / GOODWILL - NET	325,144	115,702	315,368	(105,926)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,537,140	4,673,001	-	864,139
Restricted Assets Held in Endowment	6,175,784	6,224,654	-	(48,869)
Restricted TPC, LLC	447,620	500,676	-	(53,056)
Restricted MCH West Texas Services	2,077,255	1,985,952	-	91,303
Pension, Deferred Outflows of Resources	31,204,964	31,204,964	-	-
Assets whose use is Limited	36,996	-	15,603	21,393
TOTAL ASSETS	\$ 395,663,326	\$ 348,751,327	\$ 13,078,691	\$ 33,833,308
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,637,900	\$ 4,637,900	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	45,484,162	8,584,204	5,605,329	31,294,629
Accrued Interest	95,706	49,802	-	45,904
Accrued Salaries and Wages	13,035,779	5,909,425	6,391,578	734,776
Accrued Compensated Absences	4,239,549	4,316,028	255,178	(331,657)
Due to Third Party Payors	899,952	1,158,950	-	(258,998)
Deferred Revenue	6,559,188	535,857	859,437	5,163,894
Total Current Liabilities	78,785,835	29,025,765	13,111,522	36,648,548
ACCRUED POST RETIREMENT BENEFITS	74,961,312	67,655,988	-	7,305,324
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	48,333,060	49,892,633	-	(1,559,573)
Total Liabilities	204,241,677	148,735,857	13,111,522	42,394,298
FUND BALANCE	191,421,649	200,015,470	(32,831)	(8,560,990)
TOTAL LIABILITIES AND FUND BALANCE	\$ 395,663,326	\$ 348,751,327	\$ 13,078,691	\$ 33,833,308

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
MARCH 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 50,577,648	\$ 51,019,143	-0.9%	\$ 49,688,470	1.8%	\$ 303,720,246	\$ 294,287,893	3.2%	\$ 274,620,617	10.6%
Outpatient Revenue	54,144,210	57,942,331	-6.6%	57,038,294	-5.1%	324,779,246	331,217,971	-1.9%	308,347,135	5.3%
TOTAL PATIENT REVENUE	\$ 104,721,859	\$ 108,961,474	-3.9%	\$ 106,726,764	-1.9%	\$ 628,499,492	\$ 625,505,863	0.5%	\$ 582,967,752	7.8%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 71,541,354	\$ 63,706,659	12.3%	\$ 62,755,176	14.0%	\$ 415,401,628	\$ 367,690,409	13.0%	\$ 339,847,156	22.2%
Policy Adjustments	611,717	7,009,080	-91.3%	5,957,756	-89.7%	12,403,734	40,484,311	-69.4%	35,269,500	-64.8%
Uninsured Discount	15,222,965	3,450,238	341.2%	3,104,997	390.3%	43,292,730	19,923,229	117.3%	18,642,745	132.2%
Indigent	308,506	2,342,679	-86.8%	923,619	-66.6%	2,914,800	13,526,524	-78.5%	12,324,456	-76.3%
Provision for Bad Debts	(2,987,175)	10,061,679	-129.7%	12,141,949	-124.6%	31,977,572	58,093,687	-45.0%	53,799,069	-40.6%
TOTAL REVENUE DEDUCTIONS	\$ 84,697,368	\$ 86,570,336	-2.2%	\$ 84,883,498	-0.2%	\$ 505,990,464	\$ 499,718,160	1.3%	\$ 459,882,926	10.0%
	80.88%	79.45%		79.53%		80.51%	79.89%		78.89%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,156,242	\$ 1,156,242	0.0%	\$ 345,675	234.5%	\$ 6,937,454	6,937,454	0.0%	\$ 1,282,376	441.0%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	5,773,262	6,000,000	-3.8%	6,000,000	-3.8%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	132,051	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,156,242	\$ 2,156,242	0.0%	\$ 1,345,675	60.2%	\$ 12,842,767	\$ 12,937,454	-0.7%	\$ 7,282,376	76.4%
NET PATIENT REVENUE	\$ 22,180,733	\$ 24,547,381	-9.6%	\$ 23,188,942	-4.3%	\$ 135,351,796	\$ 138,725,158	-2.4%	\$ 130,367,202	3.8%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,059,933	\$ 4,252,986	42.5%	\$ 3,753,777	61.4%	\$ 32,400,797	\$ 27,791,236	16.6%	\$ 21,976,060	47.4%
Other Revenue	822,699	939,005	-12.4%	1,288,700	-36.2%	4,732,541	5,453,276	-13.2%	5,669,661	-16.5%
TOTAL OTHER REVENUE	\$ 6,882,632	\$ 5,191,991	32.6%	\$ 5,042,477	36.5%	\$ 37,133,338	\$ 33,244,512	11.7%	\$ 27,645,721	34.3%
NET OPERATING REVENUE	\$ 29,063,366	\$ 29,739,372	-2.3%	\$ 28,231,419	2.9%	\$ 172,485,134	\$ 171,969,670	0.3%	\$ 158,012,922	9.2%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 13,011,213	\$ 13,056,575	-0.3%	\$ 13,851,456	-6.1%	\$ 77,017,677	\$ 75,393,279	2.2%	\$ 75,055,576	2.6%
Benefits	4,140,880	3,858,753	7.3%	2,065,030	100.5%	22,155,612	23,058,214	-3.9%	17,059,529	29.9%
Temporary Labor	963,104	897,099	7.4%	1,261,611	-23.7%	5,774,896	5,520,295	4.6%	6,266,348	-7.8%
Physician Fees	997,329	1,249,986	-20.2%	397,189	151.1%	8,112,479	7,469,218	8.6%	2,192,734	270.0%
Texas Tech Support	1,000,000	1,000,000	0.0%	-	-	5,026,866	6,000,000	-16.2%	-	-
Purchased Services	2,540,361	1,836,644	38.3%	2,586,435	-1.8%	13,040,265	13,066,571	-0.2%	14,360,490	-9.2%
Supplies	4,550,796	4,592,290	-0.9%	4,949,438	-8.1%	28,287,059	26,978,167	4.9%	28,025,253	0.9%
Utilities	364,167	382,411	-4.8%	393,727	-7.5%	2,048,656	2,021,564	1.3%	2,121,097	-3.4%
Repairs and Maintenance	437,698	1,137,108	-61.5%	965,141	-54.6%	5,376,104	7,024,345	-23.5%	5,904,609	-9.0%
Leases and Rent	77,042	141,067	-45.4%	122,104	-36.9%	780,803	799,273	-2.3%	743,782	5.0%
Insurance	133,238	114,859	16.0%	181,233	-26.5%	784,019	688,409	13.9%	869,858	-9.9%
Interest Expense	274,267	273,728	0.2%	263,627	4.0%	1,649,847	1,649,847	0.0%	1,581,764	4.3%
ECHDA	29,311	45,325	-35.3%	45,520	-35.6%	173,317	267,017	-35.1%	189,827	-8.7%
Other Expense	159,375	193,589	-17.7%	182,203	-12.5%	1,084,606	1,254,892	-13.6%	1,080,348	0.4%
TOTAL OPERATING EXPENSES	\$ 28,678,780	\$ 28,779,433	-0.3%	\$ 27,264,715	5.2%	\$ 171,312,207	\$ 171,191,092	0.1%	\$ 155,451,216	10.2%
Depreciation/Amortization	\$ 1,694,539	\$ 1,860,625	-8.9%	\$ 1,565,403	8.2%	\$ 10,336,160	\$ 11,365,624	-9.1%	\$ 9,695,840	6.6%
(Gain) Loss on Sale of Assets	(1,500)	-	0.0%	803	-286.8%	(1,952)	-	0.0%	803	-343.0%
TOTAL OPERATING COSTS	\$ 30,371,819	\$ 30,640,058	-0.9%	\$ 28,830,921	5.3%	\$ 181,646,415	\$ 182,556,716	-0.5%	\$ 165,147,859	10.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,308,454)	\$ (900,686)	45.3%	\$ (599,502)	118.3%	\$ (9,161,281)	\$ (10,587,046)	-13.5%	\$ (7,134,937)	28.4%
Operating Margin	-4.50%	-3.03%	48.7%	-2.12%	112.0%	-5.31%	-6.16%	-13.7%	-4.52%	17.6%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 18,854	\$ 27,094	-30.4%	\$ 36,739	-48.7%	\$ 154,239	\$ 152,639	1.0%	\$ 202,554	-23.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Donations	-	-	-	2,702	-100.0%	923	12,790	-92.8%	46,907	-98.0%
Build America Bonds Subsidy	84,413	84,323	0.1%	84,142	0.3%	506,751	505,938	0.2%	504,763	0.4%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,205,186)	\$ (789,269)	52.7%	\$ (475,919)	153.2%	\$ (8,499,368)	\$ (9,915,680)	-14.3%	\$ (6,380,713)	33.2%
Unrealized Gain/(Loss) on Investments	\$ (47,251)	\$ -	0.0%	\$ 17,200	-374.7%	\$ (99,874)	\$ -	0.0%	\$ (406,557)	-75.4%
Investment in Subsidiaries	22,190	39,019	-43.1%	41,042	-45.9%	38,252	234,116	-83.7%	134,116	-71.5%
CHANGE IN NET POSITION	\$ (1,230,247)	\$ (750,249)	64.0%	\$ (417,677)	194.5%	\$ (8,560,990)	\$ (9,681,563)	-11.6%	\$ (6,653,154)	28.7%
EBIDA	\$ 738,560	\$ 1,384,104	-46.6%	\$ 1,411,353	-47.7%	\$ 3,425,017	\$ 3,333,907	2.7%	\$ 4,624,450	-25.9%