

ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
JULY 2018

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR. %	AMOUNT	VAR. %	ACTUAL	AMOUNT	VAR. %	AMOUNT	VAR. %
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,140	1,081	5.5%	1,028	10.9%	11,037	11,251	-1.9%	10,714	3.0%
Neonatal ICU (NICU)	35	29	20.7%	36	-2.8%	278	287	-3.1%	300	-7.3%
<b>Total Admissions</b>	<b>1,175</b>	<b>1,110</b>	<b>5.9%</b>	<b>1,064</b>	<b>10.4%</b>	<b>11,315</b>	<b>11,538</b>	<b>-1.9%</b>	<b>11,014</b>	<b>2.7%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,297	3,755	14.4%	4,267	0.7%	42,677	41,684	2.4%	44,634	-4.4%
ICU	406	444	-8.6%	377	7.7%	4,069	4,440	-8.4%	4,242	-4.1%
CCU	360	402	-10.4%	342	5.3%	3,865	4,020	-3.9%	3,859	0.2%
NICU	370	434	-14.8%	392	-5.6%	4,746	4,712	0.7%	3,913	21.3%
<b>Total Patient Days</b>	<b>5,433</b>	<b>5,035</b>	<b>7.9%</b>	<b>5,378</b>	<b>1.0%</b>	<b>55,357</b>	<b>54,856</b>	<b>0.9%</b>	<b>56,648</b>	<b>-2.3%</b>
Observation (Obs) Days	561	710	-21.0%	695	-19.3%	6,358	7,103	-10.5%	6,978	-8.9%
Nursery Days	235	225	4.4%	181	29.8%	2,369	2,250	5.3%	2,207	7.3%
<b>Total Occupied Beds / Bassinets</b>	<b>6,229</b>	<b>5,970</b>	<b>4.3%</b>	<b>6,254</b>	<b>-0.4%</b>	<b>64,084</b>	<b>64,209</b>	<b>-0.2%</b>	<b>65,833</b>	<b>-2.7%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.44	4.26	4.3%	4.85	-8.4%	4.59	4.46	2.9%	4.92	-6.8%
NICU	10.57	14.97	-29.4%	10.89	-2.9%	17.07	16.42	4.0%	13.04	30.9%
<b>Total ALOS</b>	<b>4.62</b>	<b>4.54</b>	<b>1.9%</b>	<b>5.05</b>	<b>-8.5%</b>	<b>4.89</b>	<b>4.75</b>	<b>2.9%</b>	<b>5.14</b>	<b>-4.9%</b>
Acute / Adult & Pediatric w/o OB	5.10			5.47	-6.8%	5.43			5.60	-3.1%
<b>Average Daily Census</b>	<b>175.3</b>	<b>162.4</b>	<b>7.9%</b>	<b>173.5</b>	<b>1.0%</b>	<b>182.1</b>	<b>180.4</b>	<b>0.9%</b>	<b>186.3</b>	<b>-2.3%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4242</b>	<b>1.4657</b>	<b>-2.8%</b>	<b>1.4971</b>	<b>-4.9%</b>	<b>1.5209</b>	<b>1.4657</b>	<b>3.8%</b>	<b>1.4091</b>	<b>7.9%</b>
<b>Medicare</b>										
Admissions	427	403	6.0%	419	1.9%	4,462	4,548	-1.9%	4,430	0.7%
Patient Days	2,015	1,866	8.0%	2,340	-13.9%	22,654	31,638	-28.4%	24,681	-8.2%
Average Length of Stay	4.72	4.63	1.9%	5.58	-15.5%	5.08	6.96	-27.0%	5.57	-8.9%
Case Mix Index	1.6529			1.5549	6.3%	1.6537			1.7111	-3.4%
<b>Medicaid</b>										
Admissions	143	135	5.9%	104	37.5%	1,358	1,388	-2.2%	1,328	2.3%
Patient Days	647	600	7.8%	507	27.6%	7,171	7,122	0.7%	6,189	15.9%
Average Length of Stay	4.52	4.44	1.8%	4.88	-7.2%	5.28	5.13	2.9%	4.66	13.3%
Case Mix Index	1.1949			0.9980	19.7%	1.1662			0.8939	30.5%
<b>Commercial</b>										
Admissions	323	305	5.9%	287	12.5%	2,987	3,048	-2.0%	2,740	9.0%
Patient Days	1,491	1,382	7.9%	1,347	10.7%	13,743	13,666	0.6%	13,464	2.1%
Average Length of Stay	4.62	4.53	1.9%	4.69	-1.6%	4.60	4.48	2.6%	4.91	-6.4%
Case Mix Index	1.4639			1.6177	-9.5%	1.5295			1.4522	5.3%
<b>Self Pay</b>										
Admissions	260	246	5.7%	236	10.2%	2,262	2,303	-1.8%	2,103	7.6%
Patient Days	1,139	1,056	7.9%	1,060	7.5%	10,436	10,301	1.3%	11,126	-6.2%
Average Length of Stay	4.38	4.29	2.1%	4.49	-2.5%	4.61	4.47	3.1%	5.29	-12.8%
Case Mix Index	1.3933			1.3501	3.2%	1.3916			1.2295	13.2%
<b>All Other</b>										
Admissions	22	21	4.8%	18	22.2%	246	251	-2.0%	413	-40.4%
Patient Days	141	131	7.6%	124	13.7%	1,353	1,349	0.3%	2,128	-36.4%
Average Length of Stay	6.41	6.24	2.7%	6.89	-7.0%	5.50	5.37	2.3%	5.15	6.7%
Case Mix Index	1.8459			1.8685	-1.2%	1.8360			1.6795	9.3%
<b>Radiology</b>										
InPatient	4,348	3,505	24.1%	4,101	6.0%	44,289	35,050	26.4%	39,636	11.7%
OutPatient	7,773	7,091	9.6%	7,747	0.3%	74,220	70,913	4.7%	72,540	2.3%
<b>Cath Lab</b>										
InPatient	468	418	12.0%	582	-19.6%	5,509	4,180	31.8%	3,943	39.7%
OutPatient	342	439	-22.1%	483	-29.2%	5,426	4,390	23.6%	4,248	27.7%
<b>Laboratory</b>										
InPatient	68,444	57,287	19.5%	56,810	20.5%	693,730	572,870	21.1%	603,917	14.9%
OutPatient	47,445	42,026	12.9%	42,275	12.2%	471,226	420,257	12.1%	387,326	21.7%
NonPatient	6,933	2,278	204.3%	2,110	228.6%	78,081	22,783	242.7%	52,449	48.9%
<b>Other</b>										
Deliveries	157	139	12.6%	123	27.6%	1,556	1,394	11.6%	1,347	15.5%
<b>Surgical Cases</b>										
InPatient	331	313	5.8%	279	18.6%	2,816	3,130	-10.0%	2,953	-4.6%
OutPatient	550	613	-10.3%	571	-3.7%	5,879	6,130	-4.1%	5,845	0.6%
<b>Total Surgical Cases</b>	<b>881</b>	<b>926</b>	<b>-4.9%</b>	<b>850</b>	<b>3.6%</b>	<b>8,695</b>	<b>9,260</b>	<b>-6.1%</b>	<b>8,798</b>	<b>-1.2%</b>
<b>GI Procedures (Endo)</b>										
InPatient	89	106	-16.0%	113	-21.2%	1,000	1,060	-5.7%	1,021	-2.1%
OutPatient	213	255	-16.5%	171	24.6%	2,641	2,550	3.6%	2,132	23.9%
<b>Total GI Procedures</b>	<b>302</b>	<b>361</b>	<b>-16.3%</b>	<b>284</b>	<b>6.3%</b>	<b>3,641</b>	<b>3,610</b>	<b>0.9%</b>	<b>3,153</b>	<b>15.5%</b>

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	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR. %	AMOUNT	VAR. %	ACTUAL	AMOUNT	VAR. %	AMOUNT	VAR. %
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,501	3,855	16.8%	4,151	8.4%	44,125	40,827	8.1%	41,189	7.1%
Observation Days	561	710	-21.0%	695	-19.3%	6,358	7,103	-10.5%	6,978	-8.9%
Other O/P Occasions of Service	18,823	22,937	-17.9%	16,682	12.8%	179,708	229,370	-21.7%	219,753	-18.2%
<b>Total O/P Occasions of Svc.</b>	<b>23,885</b>	<b>27,502</b>	<b>-13.2%</b>	<b>21,528</b>	<b>10.9%</b>	<b>230,191</b>	<b>277,300</b>	<b>-17.0%</b>	<b>267,920</b>	<b>-14.1%</b>
<b>Hospital Operations</b>										
Manhours Paid	274,362	271,218	1.2%	291,122	-5.8%	2,739,190	2,650,727	3.3%	2,769,860	-1.1%
FTE's	1,548.8	1,531.1	1.2%	1,643.4	-5.8%	1,576.8	1,525.9	3.3%	1,594.5	-1.1%
Adjusted Patient Days	9,924	9,425	5.3%	9,414	5.4%	101,571	102,815	-1.2%	102,999	-1.4%
Hours / Adjusted Patient Day	27.65	28.78	-3.9%	30.92	-10.6%	26.97	25.78	4.6%	26.89	0.3%
Occupancy - Actual Beds	50.2%	46.5%	7.9%	49.7%	1.0%	52.2%	51.7%	0.9%	53.4%	-2.3%
FTE's / Adjusted Occupied Bed	4.8	5.0	-3.9%	5.4	-10.6%	4.7	4.5	4.6%	4.7	0.3%
<b>InPatient Rehab Unit</b>										
Admissions	30	34	-11.8%	38	-21.1%	323	332	-2.7%	364	-11.3%
Patient Days	487	418	16.5%	455	7.0%	4,297	4,076	5.4%	4,300	-0.1%
Average Length of Stay	16.2	12.3	32.0%	12.0	35.6%	13.3	12.3	8.4%	11.8	12.6%
Manhours Paid	7,392	6,093	21.3%	6,850	7.9%	64,787	58,373	11.0%	66,879	-3.1%
FTE's	41.7	34.4	21.3%	38.7	7.9%	37.3	33.6	11.0%	38.5	-3.1%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	890	1,063	-16.3%	795	11.9%	9,336	11,596	-19.5%	11,421	-18.3%
Total Dental Visits	-	810	-100.0%	735	-100.0%	350	7,481	-95.3%	6,781	-194.8%
Manhours Paid	2,886	769	275.4%	824	250.3%	19,979	7,538	165.0%	8,460	136.2%
FTE's	16.3	4.3	275.4%	4.7	250.3%	11.5	4.3	165.0%	4.9	136.2%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	496	738	-32.8%	372	33.3%	6,208	7,295	-14.9%	5,656	9.8%
Total Optometry	215	286	-24.8%	209	2.9%	2,510	2,842	-11.7%	2,648	-5.2%
Manhours Paid	1,906	169	1031.1%	177	977.1%	12,003	1,653	626.3%	1,734	592.3%
FTE's	10.8	1.0	1031.1%	1.0	977.1%	6.9	1.0	626.3%	1.0	592.3%
<b>Total ECHD Operations</b>										
Total Admissions	1,205	1,144	5.3%	1,102	9.3%	11,638	11,870	-2.0%	11,378	2.3%
Total Patient Days	5,920	5,453	8.6%	5,833	1.5%	59,654	58,932	1.2%	60,948	-2.1%
Total Patient and Obs Days	6,481	6,163	5.2%	6,528	-0.7%	66,012	66,035	0.0%	67,926	-2.8%
Total FTE's	1,617.6	1,570.8	3.0%	1,687.8	-4.2%	1,632.5	1,564.8	4.3%	1,638.9	-0.4%
FTE's / Adjusted Occupied Bed	4.6	4.8	-2.8%	5.1	-9.5%	4.5	4.2	6.8%	4.5	0.8%
<b>Total Adjusted Patient Days</b>	<b>10,814</b>	<b>10,208</b>	<b>5.9%</b>	<b>10,211</b>	<b>5.9%</b>	<b>109,475</b>	<b>110,455</b>	<b>-0.9%</b>	<b>110,758</b>	<b>-1.2%</b>
<b>Hours / Adjusted Patient Day</b>	<b>26.50</b>	<b>27.26</b>	<b>-2.8%</b>	<b>29.28</b>	<b>-9.5%</b>	<b>25.90</b>	<b>24.61</b>	<b>5.3%</b>	<b>25.70</b>	<b>0.8%</b>
<b>Outpatient Factor</b>	<b>1.8266</b>	<b>1.8719</b>	<b>-2.4%</b>	<b>1.7505</b>	<b>4.4%</b>	<b>1.8354</b>	<b>1.8743</b>	<b>-2.1%</b>	<b>1.8173</b>	<b>1.0%</b>
<b>Blended O/P Factor</b>	<b>2.0601</b>	<b>2.1123</b>	<b>-2.5%</b>	<b>1.9474</b>	<b>5.8%</b>	<b>2.0891</b>	<b>2.1193</b>	<b>-1.4%</b>	<b>2.0519</b>	<b>1.8%</b>
<b>Total Adjusted Admissions</b>	<b>2,201</b>	<b>2,131</b>	<b>3.3%</b>	<b>1,929</b>	<b>14.1%</b>	<b>21,353</b>	<b>22,146</b>	<b>-3.6%</b>	<b>20,677</b>	<b>3.3%</b>
<b>Hours / Adjusted Admission</b>	<b>130.18</b>	<b>130.54</b>	<b>-0.3%</b>	<b>154.98</b>	<b>-16.0%</b>	<b>132.81</b>	<b>122.74</b>	<b>8.2%</b>	<b>137.69</b>	<b>-3.5%</b>
<b>FTE's - Hospital Contract</b>	<b>49.1</b>	<b>54.9</b>	<b>-10.6%</b>	<b>64.3</b>	<b>-23.6%</b>	<b>58.2</b>	<b>58.2</b>	<b>0.0%</b>	<b>67.8</b>	<b>-14.2%</b>
<b>FTE's - Mgmt Services</b>	<b>13.8</b>	<b>15.2</b>	<b>-9.0%</b>	<b>49.1</b>	<b>-71.9%</b>	<b>27.5</b>	<b>32.4</b>	<b>-15.2%</b>	<b>49.1</b>	<b>-44.1%</b>
<b>Total FTE's (including Contract)</b>	<b>1,680.5</b>	<b>1,640.9</b>	<b>2.4%</b>	<b>1,801.1</b>	<b>-6.7%</b>	<b>1,718.2</b>	<b>1,655.4</b>	<b>3.8%</b>	<b>1,755.8</b>	<b>-2.1%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.8</b>	<b>5.0</b>	<b>-3.3%</b>	<b>5.5</b>	<b>-11.9%</b>	<b>4.8</b>	<b>4.5</b>	<b>6.2%</b>	<b>4.8</b>	<b>-1.0%</b>
<b>ProCare FTEs</b>	<b>214.7</b>	<b>267.7</b>	<b>-19.8%</b>	<b>253.1</b>	<b>-15.2%</b>	<b>228.9</b>	<b>267.7</b>	<b>-14.5%</b>	<b>247.5</b>	<b>-7.5%</b>
<b>Total System FTEs</b>	<b>1,895.2</b>	<b>1,908.5</b>	<b>-0.7%</b>	<b>2,054.2</b>	<b>-7.7%</b>	<b>1,947.1</b>	<b>1,923.1</b>	<b>1.2%</b>	<b>2,003.3</b>	<b>-2.8%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	-	-	0.0%	-	0.0%	-	-	0.0%	396	-100.0%
Golder	-	-	0.0%	383	-100.0%	-	-	0.0%	4,674	-100.0%
JBS Clinic	734	606	21.1%	755	-2.8%	10,292	9,025	14.0%	8,786	17.1%
West University	394	421	-6.4%	321	22.7%	6,801	6,023	12.9%	4,952	37.3%
42nd Street	368	527	-30.2%	283	30.0%	6,768	5,565	21.6%	3,633	86.3%
<b>Total Urgent Care Visits</b>	<b>1,496</b>	<b>1,554</b>	<b>-3.7%</b>	<b>1,742</b>	<b>-14.1%</b>	<b>23,861</b>	<b>20,613</b>	<b>15.8%</b>	<b>22,441</b>	<b>6.3%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	252	193	30.6%	269	-6.3%	4,258	3,859	10.3%	3,699	15.1%
West Clinic	208	129	61.2%	209	-0.5%	3,307	2,438	35.6%	2,411	37.2%
<b>Total Wal-Mart Visits</b>	<b>460</b>	<b>322</b>	<b>42.9%</b>	<b>478</b>	<b>-3.8%</b>	<b>7,565</b>	<b>6,297</b>	<b>20.1%</b>	<b>6,110</b>	<b>23.8%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
JULY 2018**

	<u>CURRENT YEAR</u>	<u>PRIOR FISCAL YEAR END</u>		<u>CURRENT YEAR CHANGE</u>
		<u>HOSPITAL AUDITED</u>	<u>PRO CARE AUDITED</u>	
<b>ASSETS</b>				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 28,173,983	\$ 28,613,702	\$ 3,182,405	\$ (3,622,124)
Investments	21,676,468	9,944,475	-	11,731,993
Patient Accounts Receivable - Gross	333,098,004	261,880,248	31,937,883	39,279,873
Less: 3rd Party Allowances	(130,126,363)	(111,292,583)	(19,277,473)	443,693
Bad Debt Allowance	(156,145,712)	(120,430,575)	(7,312,604)	(28,402,534)
Net Patient Accounts Receivable	46,825,929	30,157,090	5,347,806	11,321,032
Taxes Receivable	7,732,051	7,863,699	-	(131,648)
Accounts Receivable - Other	40,264,124	24,080,983	3,400,671	12,782,470
Inventories	7,098,842	6,963,047	239,016	(103,221)
Prepaid Expenses	4,841,207	3,944,229	345,688	551,290
Total Current Assets	<u>156,612,605</u>	<u>111,567,227</u>	<u>12,515,586</u>	<u>32,529,792</u>
CAPITAL ASSETS:				
Property and Equipment	463,037,734	455,174,078	517,888	7,345,768
Construction in Progress	470,649	1,173,137	-	(702,488)
	<u>463,508,382</u>	<u>456,347,215</u>	<u>517,888</u>	<u>6,643,279</u>
Less: Accumulated Depreciation and Amortization	<u>(270,470,607)</u>	<u>(254,567,501)</u>	<u>(285,754)</u>	<u>(15,617,351)</u>
Total Capital Assets	<u>193,037,775</u>	<u>201,779,714</u>	<u>232,134</u>	<u>(8,974,072)</u>
INTANGIBLE ASSETS / GOODWILL - NET	254,526	115,702	315,368	(176,544)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	6,504,434	4,673,001	-	1,831,433
Restricted Assets Held in Endowment	6,095,260	6,224,654	-	(129,393)
Restricted TPC, LLC	382,641	500,676	-	(118,035)
Restricted MCH West Texas Services	2,103,243	1,985,952	-	117,290
Pension, Deferred Outflows of Resources	17,224,345	31,204,964	-	(13,980,619)
Assets whose use is Limited	45,782	-	15,603	30,179
TOTAL ASSETS	<u>\$ 382,260,612</u>	<u>\$ 358,051,889</u>	<u>\$ 13,078,691</u>	<u>\$ 11,130,032</u>
<b>LIABILITIES AND FUND BALANCE</b>				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,637,900	\$ 4,637,900	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	58,978,363	17,884,766	5,605,329	35,488,268
Accrued Interest	1,061,529	49,802	-	1,011,727
Accrued Salaries and Wages	10,837,080	5,909,425	6,391,578	(1,463,922)
Accrued Compensated Absences	4,230,231	4,316,028	255,178	(340,975)
Due to Third Party Payors	573,176	1,158,950	-	(585,774)
Deferred Revenue	3,746,872	535,857	859,437	2,351,578
Total Current Liabilities	<u>87,898,751</u>	<u>38,326,327</u>	<u>13,111,522</u>	<u>36,460,901</u>
ACCRUED POST RETIREMENT BENEFITS	60,410,446	67,655,988	-	(7,245,542)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	47,283,337	49,892,633	-	(2,609,296)
Total Liabilities	<u>197,754,004</u>	<u>158,036,419</u>	<u>13,111,522</u>	<u>26,606,063</u>
FUND BALANCE	<u>184,506,608</u>	<u>200,015,470</u>	<u>(32,831)</u>	<u>(15,476,032)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 382,260,612</u>	<u>\$ 358,051,889</u>	<u>\$ 13,078,691</u>	<u>\$ 11,130,032</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
JULY 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 50,112,803	\$ 51,174,892	-2.1%	\$ 47,301,679	5.9%	\$ 502,325,611	\$ 500,683,585	0.3%	\$ 460,979,173	9.0%
Outpatient Revenue	53,125,250	56,923,961	-6.7%	44,801,692	18.6%	547,093,496	560,404,616	-2.4%	491,918,885	11.2%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 103,238,052</b>	<b>\$ 108,098,853</b>	<b>-4.5%</b>	<b>\$ 92,103,371</b>	<b>12.1%</b>	<b>\$ 1,049,419,107</b>	<b>\$ 1,061,088,200</b>	<b>-1.1%</b>	<b>\$ 952,898,059</b>	<b>10.1%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 65,329,022	\$ 63,240,184	3.3%	\$ 60,417,675	8.1%	\$ 675,702,297	\$ 623,523,201	8.4%	\$ 557,095,716	21.3%
Policy Adjustments	835,547	6,973,884	-88.0%	(3,423,841)	-124.4%	14,468,668	68,701,201	-78.9%	52,966,487	-72.7%
Uninsured Discount	9,774,860	3,426,254	185.3%	9,241,440	5.8%	78,715,782	33,784,639	133.0%	46,597,113	68.9%
Indigent	349,073	2,328,676	-85.0%	224,312	55.6%	3,637,012	22,948,594	-84.2%	13,474,406	-73.0%
Provision for Bad Debts	7,786,225	10,000,491	-22.1%	7,152,606	8.9%	77,597,869	98,538,045	-21.3%	85,610,716	-9.4%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 84,074,728</b>	<b>\$ 85,969,490</b>	<b>-2.2%</b>	<b>\$ 73,612,192</b>	<b>14.2%</b>	<b>\$ 850,121,629</b>	<b>\$ 847,495,679</b>	<b>0.3%</b>	<b>\$ 755,744,438</b>	<b>12.5%</b>
	<b>81.44%</b>	<b>79.53%</b>		<b>79.92%</b>		<b>81.01%</b>	<b>79.87%</b>		<b>79.31%</b>	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 1,156,242	\$ 1,156,242	0.0%	\$ 297,632	288.5%	\$ 11,562,424	11,562,424	0.0%	\$ 2,375,516	386.7%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	9,773,262	10,000,000	-2.3%	10,000,000	-2.3%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	132,051	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 2,156,242</b>	<b>\$ 2,156,242</b>	<b>0.0%</b>	<b>\$ 1,297,632</b>	<b>66.2%</b>	<b>\$ 21,467,737</b>	<b>\$ 21,562,424</b>	<b>-0.4%</b>	<b>\$ 12,375,516</b>	<b>73.5%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 21,319,567</b>	<b>\$ 24,285,606</b>	<b>-12.2%</b>	<b>\$ 19,788,812</b>	<b>7.7%</b>	<b>\$ 220,765,216</b>	<b>\$ 235,154,945</b>	<b>-6.1%</b>	<b>\$ 209,529,137</b>	<b>5.4%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 6,029,048	\$ 4,397,499	37.1%	\$ 4,105,937	46.8%	\$ 54,905,854	\$ 45,970,675	19.4%	\$ 37,841,083	45.1%
Other Revenue	757,234	973,162	-22.2%	811,511	-6.7%	8,058,842	9,191,825	-12.3%	9,322,276	-13.6%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 6,786,282</b>	<b>\$ 5,370,661</b>	<b>26.4%</b>	<b>\$ 4,917,448</b>	<b>38.0%</b>	<b>\$ 62,964,696</b>	<b>\$ 55,162,499</b>	<b>14.1%</b>	<b>\$ 47,163,360</b>	<b>33.5%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 28,105,849</b>	<b>\$ 29,656,267</b>	<b>-5.2%</b>	<b>\$ 24,706,260</b>	<b>13.8%</b>	<b>\$ 283,729,912</b>	<b>\$ 290,317,445</b>	<b>-2.3%</b>	<b>\$ 256,692,496</b>	<b>10.5%</b>
<b>OPERATING EXPENSES</b>										
Salaries and Wages	\$ 12,689,876	\$ 13,272,172	-4.4%	\$ 12,998,531	-2.4%	\$ 128,079,197	\$ 128,024,904	0.0%	\$ 126,943,628	0.9%
Benefits	453,564	3,748,243	-87.9%	2,194,872	-79.3%	30,288,893	38,106,386	-20.5%	26,071,283	16.2%
Temporary Labor	985,655	815,247	20.9%	1,254,564	-21.4%	9,377,418	8,941,664	4.9%	11,136,159	-15.8%
Physician Fees	1,035,887	1,259,898	-17.8%	307,769	236.6%	11,497,587	12,461,410	-7.7%	3,513,561	227.2%
Texas Tech Support	975,000	1,000,000	-2.5%	-	-	8,935,694	10,000,000	-10.6%	-	-
Purchased Services	4,994,305	1,702,365	193.4%	2,484,078	101.1%	27,594,030	20,351,424	35.6%	23,077,964	19.6%
Supplies	4,378,503	4,534,251	-3.4%	4,739,437	-7.6%	46,781,832	45,307,111	3.3%	46,150,406	1.4%
Utilities	292,045	294,547	-0.8%	346,122	-15.6%	3,316,544	3,220,017	3.0%	3,399,383	-2.4%
Repairs and Maintenance	1,014,666	1,253,152	-19.0%	1,128,927	-10.1%	9,336,439	11,867,503	-21.3%	9,710,490	-3.9%
Leases and Rent	141,447	125,200	13.0%	157,148	-10.0%	1,255,302	1,321,847	-5.0%	1,271,527	-1.3%
Insurance	137,327	116,260	18.1%	173,335	-20.8%	1,387,416	1,153,042	20.3%	1,456,570	-4.7%
Interest Expense	271,718	271,718	0.0%	283,102	-4.0%	2,739,739	2,739,739	0.0%	2,717,117	0.8%
ECHDA	311,052	45,325	586.3%	61,455	406.1%	2,513,078	445,851	463.7%	299,981	737.7%
Other Expense	156,384	200,604	-22.0%	151,780	3.0%	1,691,589	2,078,963	-18.6%	1,750,456	-3.4%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 27,837,428</b>	<b>\$ 28,638,981</b>	<b>-2.8%</b>	<b>\$ 26,281,119</b>	<b>5.9%</b>	<b>\$ 284,794,757</b>	<b>\$ 286,019,860</b>	<b>-0.4%</b>	<b>\$ 257,498,524</b>	<b>10.6%</b>
Depreciation/Amortization	\$ 1,733,485	\$ 1,837,433	-5.7%	\$ 2,126,062	-18.5%	\$ 17,093,006	\$ 18,756,798	-8.9%	\$ 17,760,592	-3.8%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(1,952)	-	0.0%	(54,522)	-96.4%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 29,570,914</b>	<b>\$ 30,476,415</b>	<b>-3.0%</b>	<b>\$ 28,407,181</b>	<b>4.1%</b>	<b>\$ 301,885,812</b>	<b>\$ 304,776,658</b>	<b>-0.9%</b>	<b>\$ 275,204,594</b>	<b>9.7%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,465,065)</b>	<b>\$ (820,148)</b>	<b>78.6%</b>	<b>\$ (3,700,920)</b>	<b>-60.4%</b>	<b>\$ (18,155,900)</b>	<b>\$ (14,459,214)</b>	<b>25.6%</b>	<b>\$ (18,512,097)</b>	<b>-1.9%</b>
Operating Margin	-5.21%	-2.77%	88.5%	-14.98%	-65.2%	-6.40%	-4.98%	28.5%	-7.21%	-11.3%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 28,564	\$ 27,746	2.9%	\$ 37,844	-24.5%	\$ 273,668	\$ 263,120	4.0%	\$ 443,110	-38.2%
Tobacco Settlement	-	-	0.0%	-	0.0%	935,087	859,458	8.8%	859,458	8.8%
Donations	66,506	-	-	133,224	-50.1%	67,429	258,312	-73.9%	464,357	-85.5%
Build America Bonds Subsidy	84,413	84,323	0.1%	84,142	0.3%	844,404	843,230	0.1%	841,332	0.4%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (1,285,582)</b>	<b>\$ (708,079)</b>	<b>81.6%</b>	<b>\$ (3,445,709)</b>	<b>-62.7%</b>	<b>\$ (16,035,312)</b>	<b>\$ (12,235,094)</b>	<b>31.1%</b>	<b>\$ (15,903,841)</b>	<b>0.8%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	-	\$ (119,060)	\$ -	0.0%	\$ (414,595)	-71.3%
Investment in Subsidiaries	6,673	39,019	-82.9%	1,598	317.7%	678,340	390,194	73.8%	1,264,116	-46.3%
<b>CHANGE IN NET POSITION</b>	<b>\$ (1,278,909)</b>	<b>\$ (669,060)</b>	<b>91.2%</b>	<b>\$ (3,444,111)</b>	<b>-62.9%</b>	<b>\$ (15,476,032)</b>	<b>\$ (11,844,901)</b>	<b>30.7%</b>	<b>\$ (15,054,320)</b>	<b>2.8%</b>