



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
OCTOBER 6, 2020 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Don Hallmark, President
- II. INVOCATION** Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** Don Hallmark
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** .. Mary Lou Anderson
- V. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VI. PUBLIC COMMENTS ON AGENDA ITEMS**
- VII. CONSENT AGENDA**..... Don Hallmark (p.4-31)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)

- A. Consider Approval of Regular Meeting Minutes, September 1, 2020**
- B. Consider Approval of Special Meeting Minutes, September 10, 2020**
- C. Consider Approval of Special Meeting Minutes, September 17, 2020**
- D. Consider Approval of Joint Conference Committee, September 29, 2020**
- E. Consider Approval of Federally Qualified Health Center Monthly Report, August 2020**
- F. Consider Approval of January 2021 through January 2022 Board/Finance Committee Meeting Dates**

January 5, 2021	<i>To be Determined (Board Retreat)</i>	October 5, 2021
February 2, 2021	June 1, 2021	November 2, 2021
March 2, 2021	July 8, 2021 (<i>Thursday</i>)	December 1, 2021
April 6, 2021	August 3, 2021	January 6, 2022 (<i>Thursday</i>)
May 4, 2021	September 7, 2021	

VIII. COMMITTEE REPORTS

- A. Finance Committee**Bryn Dodd (p.32-95)
 - 1. Financial Report for Month Ended August 31, 2020
 - 2. Consent Agenda
 - a. Consider Approval of FairWarning Support & Maintenance Agreement
 - b. Consider Approval of FairWarning Managed Privacy Services Agreement

- c. Consider Approval of Bio-Medical Application of Texas, Inc. d/b/a Fresenius Medical Care North American Renewal Agreement
- d. Consider Approval of Crothall Renewal Agreement
- e. Consider Approval of Merge Healthcare, Inc. Renewal Agreement
- 3. Consider Approval of Meducation Software Agreement
- 4. Consider Approval of Paramount Health Solutions Agreement
- 5. Consider Approval of Hearing Screening Associates Agreement
- 6. Capital Expenditure Request
 - a. Consider Approval of Emergency Purchase of Uroskop Omnia Max
 - b. Consider Approval of Emergency Purchase for Elevator

IX. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS.....
.....Russell Tippin (p.96-97)

- A. COVID-19 Update**
- B. Oberon Solar, LLC Update**
- C. Ad hoc reports**
 - 1. Regional Update

X. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of MCH Medical Director Agreements**
- C. Consider Approval of the Settlement Agreement and Mutual Release of All Claims with EPIX GI Management LLC**

XII. ADJOURNMENT Don Hallmark

If, during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
SEPTEMBER 1, 2020 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Ben Quiroz
Richard Herrera

OTHERS PRESENT:

Russell Tippin, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Adiel Alvarado, President of MCH ProCare
Christin Timmons, Chief Nursing Officer
Dr. Donald Davenport, Chief of Staff
Dr. Timothy Benton, Vice Chief of Staff
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to CEO

**OTHERS VIRTUALLY
PRESENT:**

Gingie Sredanovich, Chief Compliance and Privacy Officer
Tina Leal, Vice President Physician and Community Relations
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Don Hallmark, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

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II. INVOCATION

Chaplain Doug Herget offered the invocation.

III. PLEDGE OF ALLEGIANCE

Don Hallmark led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Bryn Dodd presented the Mission, Vision and Values of Medical Center Health System.

V. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, August 4, 2020**
- B. Consider Approval of Special Meeting Minutes, August 27, 2020**
- C. Consider Approval of Joint Conference Committee, August 25, 2020**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, July 2020**

Bryn Dodd moved and Wallace Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

VI. COMMITTEE REPORTS

A. Finance Committee

- 1. Financial Report for Month Ended July 31, 2020
- 2. Consider Approval of Roche Agreement
- 3. Consider Approval of Cerner Amendment
- 4. Consider Approval of QUIDEL Sofia 2 Analyzer Placement Agreement
- 5. Consider Approval of Staywell Amendment
- 6. Consider Approval of B-Side CNS Replacement Purchase
- 7. Capital Expenditure Request
 - a. Consider Approval of V-PRO max Sterilizer 208-230v

Bryn Dodd moved and Wallace Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

VII. NOTICE OF MEETING TO VOTE ON TAX RATE

Steve Ewing asked for a motion to issue the public notice of the tax rate and accept public comments on September 10, 2020 and the public hearing to vote to set the tax rate will be on September 17, 2020 a meeting on the

Don Hallmark called for a roll call. Wallace Dunn moved and Mary Lou Anderson seconded the motion to set the hearings as presented by Steve Ewing. Members voting for: Don Hallmark, Mary Lou Anderson, David Dunn, Wallace Dunn, Ben Quiroz and Richard Herrera; Members voting against: Bryn Dodd.

VIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. COVID-19 Update

Russell Tippin provided a report on Medical Center Hospital and the response to the COVID-19 virus.

MCH's in-house numbers continue to be better. At a meeting where the ECISD Superintendent spoke the District's COVID situation is good. Any positive tests can be traced back to community exposure and not classroom exposure. They are three weeks

in and continue to add more students every week and they have had low positivity rates. We are starting to allow visitors for end of life patients, there is a waiver for the visitor to sign. According to Christin Timmons, Chief Nursing Officer, the families are very appreciative, but none of the families accepted the offer to come in. We are under Governor Abbott's Executive Order until September 29th.

This report was for information only. No action was taken.

B. Ad hoc Report

1. Regional Services Update was provided.

This report was for information only. No action was taken.

2. Trauma Report

This report was for information only. No action was taken.

IX. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding exchange, lease, or value of real property pursuant to 551.072 of the Texas Government Code; (3) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code; (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (5) Information that, if released or disclosed, would give advantage to a competitor as per Section 552.104 of the Texas Government Code; and (6) Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code

ATTENDEES for the entire Executive Session: ECHD Board members Don Hallmark; Bryn Dodd, Mary Lou Anderson, David Dunn, Wallace Dunn, Richard Herrera, Ben Quiroz, Russell Tippin, Mary Gallegos and Steve Steen.

Virtual attendees: ECHD Board member, Ben Quiroz.

Adiel Alvarado, President of MCH ProCare, reported to the Board of Directors regarding ProCare provider agreements during Executive Session then was excused.

Matt Collins, Chief Operating Officer, reported to the Board of Directors regarding a property lease agreement and Strategic Planning during Executive Session then was excused. Page 6 of 97

Mary Gallegos, Risk Manager, reported to the Board of Directors regarding the Risk Update.

Russell Tippin, President and Chief Executive Officer, and Steve Ewing, Chief Financial Officer, reported to the Board of Directors.

**Executive Session began at 5:43 pm.
Executive Session ended at 6:41 p.m.**

No action was taken during Executive Session.

X. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

Don Hallmark presented the following new contracts:

- Vikas Patel, M.D. This is a three year agreement for Orthopedics.

Don Hallmark presented the following renewals:

- Vijay Borra, M.D. This is a 5 year renewal for Orthopedics.
- Adam Farber, M.D. This is a 3 year renewal for Cardiology.
- Kenneth Batch, M.D. This is a 1 year renewal for Anesthesia.

David Dunn moved and Mary Lou Anderson seconded the motion to approve the ProCare provider agreement as presented. The motion carried unanimously.

B. Consider Approval of Property Lease Agreement

Don Hallmark presented the following new property lease:

- MCH ProCare – Dr. Othee, 500 N. Washington, Odessa, Texas 79761. This is a 3 year lease agreement

David Dunn moved and Ben Quiroz seconded the motion to approve the property lease agreement as presented. The motion carried unanimously.

XI. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 6:41 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
SEPTEMBER 10, 2020 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Richard Herrera
Wallace Dunn
Ben Quiroz

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Christin Timmons, Chief Nursing Officer
Dr. Timothy Benton, Interim Chief Medical Officer
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to the CEO & Public Relations

OTHERS VIRTUALLY PRESENT: Gingie Sredanovich, Chief Compliance and Privacy Officer
Various other interested members of the Medical Staff, employees, and citizens

I. CALL TO ORDER

Don Hallmark called the meeting to order at 5:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Russell Tippin offered the invocation.

III. PUBLIC HEARING

Don Hallmark stated *"The Special Meeting of the ECHD Board of Directors is open to accept comments from the public regarding the proposed 2020 Ad Valorem Tax Rate. For those wishing to make public comments and who have not already done so, please sign in with Ms. Connolly. Comments to the Board will be limited to 3 minutes. Each speaker will be given a 1-minute warning prior to the expiration of the 3-minute time limit."*

There were two members of the public who requested to address the ECHD Board of Directors. Elaine Gollaher and Lisa Harris addressed the ECHD Board of Directors.

After the public comments were received Mr. Hallmark asked if there were additional public comments regarding the 2020 Ad Valorem Tax Rate. There were no further comments from the public.

Mr. Hallmark stated *"A Special Meeting of the ECHD Board of Directors will be held in this Board Room on September 17, 2020 at 3:00 p.m. to accept comments from the public on the proposed Fiscal Year 2021 Operating and Capital Budget and to vote on the proposed 2020 Ad Valorem Tax Rate."*

IV. CONSIDER APPROVAL OF AGREEMENT FOR DEVELOPMENT OF OBSERVATION UNIT

Christin Timmons, Chief Nursing Officer, presented the agreement for Development of Observation Unit with MCH's patient management unit. MCH is seeking to partner with Vizient to begin an in-depth assessment of observation patient management processes, develop and implement a dedicated unit, and optimize interrelated upstream, downstream and ancillary processes.

Wallace Dunn moved and Mary Lou Anderson seconded the motion to approve the Agreement for Development of Observation Unit with Vizient as presented. The motion carried unanimously.

V. CONSIDER APPROVAL OF AGREEMENT WITH HEALTHGRADES

Alison Pradon, Vice President of Development, presented an agreement with Healthgrades. This is a new 3 year agreement to provide point of contact for all calls coming into the 640-6000 number. This includes event registrations, maintenance of online "Find a Physician" database, and warm transfer when connecting patients with clinics.

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Ben Quiroz moved and Richard Herrera seconded the motion to approve the Agreement with Healthgrades as presented. The motion carried unanimously.

VI. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving the following: Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) MCH-2045 Advance Directives - Advice, recommendations, opinions, or other material reflecting the policymaking processes of the Ector County Hospital District as per Section 552.111 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members Don Hallmark; Bryn Dodd, Mary Lou Anderson, David Dunn, Wallace Dunn, Richard Herrera, Ben Quiroz, Russell Tippin, Steve Ewing, Steve Steen, Matt Collins, Christin Timmons, Dr. Timothy Benton, Kerstin Connolly, and Michaela Johnson

Executive Session began at 6:03 p.m.
Executive Session ended at 6:19 p.m.

No action was taken during Executive Session.

VII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

There were no items for consideration from Executive Session.

VIII. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 6:19 p.m.

Respectfully submitted,



David Dunn Secretary
Ector County Hospital District Board of Directors



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
SEPTEMBER 17, 2020 – 3:00 p.m.**

MINUTES OF THE MEETING

- MEMBERS PRESENT:** Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Richard Herrera
Ben Quiroz
- MEMBERS ABSENT:** Wallace Dunn
- OTHERS PRESENT:** Russell Tippin, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Christin Timmons, Chief Nursing Officer
Adiel Alvarado, President of ProCare
Dr. Timothy Benton, Interim Chief Medical Officer
Courtney Look, Interim Chief Patient Experience Officer
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to the CEO & Public Relations
Dr. Gary Ventolini, TTUHSC Permian Basin

I. CALL TO ORDER

Don Hallmark called the meeting to order at 3:00 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. PUBLIC HEARING

Don Hallmark stated *“As required by Ector County Hospital District Enabling Legislation, the Special Meeting of the ECHD Board of Directors is open to accept comments from the public regarding the proposed Fiscal Year 2021 Operating and Capital Budget. For those wishing to make public comments and who have not already done so, please sign in with Ms. Connolly. Comments to the Board will be limited to 3 minutes. Each speaker will be given a 1-minute warning prior to the expiration of the 3-minute time limit.”*

There were no members of the public who requested to address the ECHD Board of Directors.

III. CONSIDER APPROVAL OF THE FY 2021 OPERATING AND CAPITAL BUDGET

Don Hallmark opened the floor to Steve Ewing, Chief Financial Officer, to provide the review of the FY 2021 Operating and Capital Budget.

Ben Quiroz moved and Richard Herrera seconded the motion to approve the FY 2021 Operating and Capital Budget as presented. The motion carried unanimously.

IV. CONSIDER APPROVAL OF THE AMENDMENT TO THE MASTER COORDINATING AGREEMENT WITH TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER

Steve Ewing presented the Amendment to the Master Coordinating Agreement with Texas Tech University Health System Center. FY 2021 support for TTUHSC is budgeted at \$9,842,830.

David Dunn moved and Richard Herrera seconded the motion to approve the Amendment to the Master Coordinating Agreement with Texas Tech University Health Science Center as presented. The motion carried unanimously.

V. CONSIDER APPROVAL OF THE FY 2021 MCH PROFESSIONAL CARE FUNDING AGREEMENT

Steve Ewing presented the FY 2021 MCH Professional Care Funding Agreement. In consideration of listed medical services provided by MCH ProCare, Ector County Hospital District agrees to pay MCH ProCare a Support Payment for the covered services not to exceed \$17,600,000.00 for the Ector County Hospital District's fiscal year ending September 30, 2021.

Ben Quiroz moved and Bryn Dodd seconded the Fiscal Year 2021 MCH Professional Care Funding Agreement as presented. The motion carried unanimously.

VI. CONSIDER APPROVAL OF THE 2020 AD VALOREM TAX RATE

Steve Ewing presented the Resolution of the Board of Directors of the Ector County Hospital District as follows:

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**TAX RESOLUTION OF THE BOARD OF DIRECTORS
OF THE ECTOR COUNTY HOSPITAL DISTRICT
IN ECTOR COUNTY, TEXAS**

On the 17th day of September 2020, at a Special Meeting of the Board of Directors for the Ector County Hospital District (ECHD), a government entity, held in the City of Odessa, Ector County, Texas with a quorum of the Board Members present, the following Resolution was adopted:

WHEREAS, the ECHD has been duly organized in accordance with the laws of the State of Texas; and

WHEREAS, it is necessary that the ad valorem taxes be levied for the Maintenance and Operations and Interest and Sinking Fund of ECHD for the fiscal year 2021 and tax year 2020;

WHEREAS, the Tax Assessor-Collector has certified and published an effective tax rate for 2020 of \$0.112720 on each one hundred dollars (\$100) of valuation and a proposed tax rate of \$0.150000 on each one hundred dollars (\$100) of valuation as required by the Texas Tax Code;

WHEREAS, the Board of Directors of the ECHD has previously adopted and approved a budget for the 2021 fiscal year in compliance with state law;

WHEREAS, the Board of Directors of the ECHD has complied with all procedural requirements for the setting of the 2020 ad valorem tax rate as specified by the Texas Tax Code; and

WHEREAS, upon motion made by Ben Quiroz and seconded by Richard Herrera to pass, approve and adopt this Resolution setting the ad valorem tax rate for 2020.

NOW, THEREFORE BE IT RESOLVED by the Board of Directors of ECHD to adopt the following ad valorem tax rate:

\$0.019441 per \$100 valuation for Interest and Sinking Fund and \$0.130559 per \$100 valuation for Maintenance and Operations with a total tax rate of \$0.150000 per \$100 valuation for tax year 2020.

THE FOLLOWING VOTE WAS RECORDED:

Bryn Dodd (District 1)	Yes: _____	No: _____	Absent: _____
Mary Lou Anderson (District 2)	Yes: _____	No: _____	Absent: _____
Richard Herrera (District 3)	Yes: _____	No: _____	Absent: _____
David Dunn (District 4)	Yes: _____	No: _____	Absent: _____
Don Hallmark (District 5)	Yes: _____	No: _____	Absent: _____
Wallace Dunn (District 6)	Yes: _____	No: _____	Absent: _____
Ben Quiroz (District 7)	Yes: _____	No: _____	Absent: _____

BE IT FURTHER RESOLVED that, upon the adoption of this Resolution, the Secretary of the Board of Directors of the ECHD shall certify to a copy of this Resolution and forward to the Ector County Assessor and Collector of Taxes.

This Resolution shall take effect from and immediately upon its adoption.

Don Hallmark, President
Ector County Hospital District
Board of Directors

David Dunn, Secretary
Ector County Hospital District
Board of Directors

Ben Quiroz moved and Richard Herrera seconded the motion to adopt the TAX RESOLUTION OF THE BOARD OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT IN ECTOR COUNTY, TEXAS, as presented. The following vote was recorded:

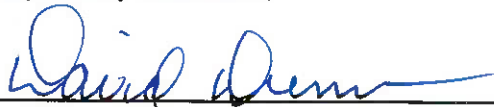
Bryn Dodd	No
Mary Lou Anderson	Yes
Richard Herrera	Yes
David Dunn	Yes
Don Hallmark	Yes
Wallace Dunn	Absent
Ben Quiroz	Yes

There being five votes for and one vote against, NOW, THEREFORE BE IT RESOLVED AND ORDERED by the Board of Directors of ECHD to adopt the following ad valorem tax rate: \$0.019441 per \$100 valuation for Interest and Sinking Fund and \$0.130559 per \$100 valuation for Maintenance and Operations with a total tax rate of \$0.150000 per \$100 valuation for tax year 2020.

VII. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 3:51 p.m.

Respectfully submitted,



David Dunn Secretary
Ector County Hospital District Board of Directors



October 6, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
David Dromsky, MD	Surgery	Orthopedic Surgery	Envision	10/06/2020- 10/05/2021
Joshua Levinger, MD	Surgery	Otolaryngology	ProCare	10/06/2020- 10/05/2021
Eric Pagenkopf, MD	Surgery	Orthopedic Surgery	Envision	10/06/2020- 10/05/2021
Abbie Schuster, MD	Surgery	General Surgery	First Physicians	10/06/2020- 10/05/2021

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Jeanne Jackson, CCP	Surgery	AHP	Certified Cardiovascular Perfusionist		Dr. Kirit Patel and Dr. Staton Awtrey	10/06/2020- 10/05/2022
Lindsay Lapucha, PA	Surgery	AHP	Physician Assistant	West Texas Urology	Dr. Dragon, Dr. Nelson, Dr. Stike, Dr. Slayden and Dr. Staub	10/06/2020- 10/05/2022

***Please grant temporary Privileges**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



October 6, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Valerie Drnovsek, MD	Radiology	Yes	Associate	Interventional Radiology	ProCare	None	11/01/2020- 10/31/2021
Obiageli Sogbetun, MD	Medicine	Yes	Associate	Infectious Disease	Eagle Telemedicine	None	11/01/2020- 10/31/2021
Scott Adams, MD	Radiology	Yes	Active	Radiology	American Radiology Associates	None	11/01/2020- 10/31/2022
Jorge Alamo, MD	Ambulatory	Yes	Active	Family Medicine	ProCare	None	11/01/2020- 10/31/2022
Staton Awtrey, MD	Surgery	Yes	Active	Cardiothoracic Surgery		None	11/01/2020- 10/31/2022
Hillary Brunner, DPM	Surgery	Yes	Active	Podiatry		None	11/01/2020- 10/31/2022
David Davison, MD	Family Medicine	Yes	Active	Family Medicine	TTUHSC	None	11/01/2020- 10/31/2022
Joel Edwards, DDS	Surgery	Yes	Active	Pediatric Dentistry		None	11/01/2020- 10/31/2022
Alim Ladha, MD	Surgery	Yes	Active	Neurology		None	11/01/2020- 10/31/2022
Michelle Melotti, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	11/01/2020- 10/31/2022
Paul Merkle, MD	Surgery	No	Active to Affiliate	Orthopedic Surgery	Envision	None	11/01/2020- 10/31/2022
Sarah Shaw, DO	Surgery	Yes	Associate to Active	Trauma Surgery	Envision	None	11/01/2020- 10/31/2022
Arlene Sussman, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	11/01/2020- 10/31/2022
Harika Thummala, MD	Hospitalist	Yes	Active	Hospitalist	ProCare	None	11/01/2020- 10/31/2022
Gary Ventolini, MD	OB/GYN	Yes	Professor	OB/GYN	TTUHSC	None	11/01/2020- 10/31/2022
Marenda Dent, DO	Family Medicine	No	Associate to Affiliate	Family Medicine	TTUHSC	None	12/01/2020- 11/30/2022
Ramachandra Chemitiganti, MD	Medicine	Yes	Active	Internal Medicine	TTUHSC	None	01/01/2021- 12/31/2022
Rajnarsing Chennamaneni, MD	Hospitalist	Yes	Active	Hospitalist	ProCare	None	01/01/2021- 12/31/2022



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Suzanne Cearley, NP	Medicine	AHP	Nurse Practitioner	ProCare	Dr. Twum-Barimah	None	11/01/2020-10/31/2022
Ghenima Cherid, CNS	Medicine	AHP	Nurse Practitioner	ProCare	Dr. Spellman and Dr. Nargunan	None	01/01/2021-12/31/2022

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



October 6, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Change in Clinical Privileges:

Staff Member	Department	Privilege
Kenneth Batch, MD	Anesthesia	ADD: Cesarean sections, anesthetics; Vaginal Deliveries, anesthesia for

*Pending Department Meeting Approval

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



October 6, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Emily Gully, FNP	AHP	Surgery	09/01/2020	Resignation
Scott Stout, FNP	AHP	Emergency Medicine	07/07/2020	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



October 6, 2020

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Marenda Dent, DO	Family Medicine	Associate to Affiliate
Paul Merkle, MD	Surgery	Active to Affiliate
Sarah Shaw, DO	Surgery	Associate to Active
Kasey Cavone, CRNA	Anesthesia	Removal of I-FPPE
Agnes Sansone, CRNA	Anesthesia	Removal of I-FPPE
Ortiz, Olivia, FNP	Family Medicine	Removal of I-FPPE
Sogbetun, Obiageli MD	Medicine	Removal of I-FPPE
Bridges, Mary Grace MD	OB/GYN	Removal of I-FPPE
Jones, Emily NP	Surgery	Removal of I-FPPE
Nguyen, Mary DDS	Surgery	Removal of I-FPPE
Games, Joseph PA	Emergency Department	Removal of I-FPPE
Zamarron, Heather	Emergency Department	Removal of I-FPPE

Proctoring Credentialing:

Applicant	Department	Specialty/Privileges	Group	Comments
None				

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		



Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
Hao Wu, MD	Inactive	Surgery		Returning date from LOA 10/01/2020

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM

Family Health Clinic
October 2020
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
AUGUST 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 452,499	\$ 590,135	-23.3%	\$ 602,646	-24.9%	\$ 5,327,741	\$ 6,570,558	-18.9%	\$ 6,780,011	-21.4%
TOTAL PATIENT REVENUE	\$ 452,499	\$ 590,135	-23.3%	\$ 602,646	-24.9%	\$ 5,327,741	\$ 6,570,558	-18.9%	\$ 6,780,011	-21.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 234,183	\$ (14,960)	-1665.4%	\$ (46,514)	-603.5%	\$ 1,853,000	\$ (168,394)	-1200.4%	\$ 233,972	692.0%
Self Pay Adjustments	75,258	(814)	-9345.4%	(4,244)	-1873.3%	535,988	(9,157)	-5953.3%	2,539	21009.9%
Bad Debts	9,903	418,163	-97.6%	409,347	-97.6%	1,088,332	4,706,965	-76.9%	3,407,269	-68.1%
TOTAL REVENUE DEDUCTIONS	\$ 319,344	\$ 402,389	-20.6%	\$ 358,589	-10.9%	\$ 3,477,320	\$ 4,529,414	-23.2%	\$ 3,643,780	-4.6%
	70.57%	68.19%		59.50%		65.27%	68.93%		53.74%	
NET PATIENT REVENUE	\$ 133,155	\$ 187,746	-29.1%	\$ 244,057	-45.4%	\$ 1,850,421	\$ 2,041,144	-9.3%	\$ 3,136,231	-41.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 22,582	\$ 7,846	187.8%	\$ 12,278	83.9%	\$ 319,784	\$ 86,306	270.5%	\$ 136,294	134.6%
TOTAL OTHER REVENUE	\$ 22,582	\$ 7,846	187.8%	\$ 12,278	83.9%	\$ 319,784	\$ 86,306	270.5%	\$ 136,294	134.6%
NET OPERATING REVENUE	\$ 155,738	\$ 195,592	-20.4%	\$ 256,335	-39.2%	\$ 2,170,205	\$ 2,127,450	2.0%	\$ 3,272,526	-33.7%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 86,319	\$ 122,972	-29.8%	\$ 125,543	-31.2%	\$ 1,056,907	\$ 1,369,162	-22.8%	\$ 1,309,670	-19.3%
Benefits	13,414	34,229	-60.8%	21,001	-36.1%	253,084	370,110	-31.6%	322,147	-21.4%
Physician Services	145,333	170,781	-14.9%	155,092	-6.3%	1,411,605	1,901,285	-25.8%	1,589,411	-11.2%
Cost of Drugs Sold	13,635	10,327	32.0%	22,760	-40.1%	99,036	114,993	-13.9%	101,715	-2.6%
Supplies	3,306	9,386	-64.8%	10,852	-69.5%	53,786	104,094	-48.3%	110,167	-51.2%
Utilities	7,350	8,556	-14.1%	7,258	1.3%	66,169	68,590	-3.5%	60,497	9.4%
Repairs and Maintenance	630	1,892	-66.7%	638	-1.1%	7,828	20,812	-62.4%	7,432	5.3%
Leases and Rentals	479	391	22.5%	457	4.9%	5,190	4,301	20.7%	4,850	7.0%
Other Expense	1,000	1,855	-46.1%	1,000	0.0%	14,117	20,405	-30.8%	16,507	-14.5%
TOTAL OPERATING EXPENSES	\$ 271,467	\$ 360,389	-24.7%	\$ 344,599	-21.2%	\$ 2,967,721	\$ 3,973,752	-25.3%	\$ 3,522,396	-15.7%
Depreciation/Amortization	\$ 33,405	\$ 45,842	-27.1%	\$ 44,940	-25.7%	\$ 375,650	\$ 496,860	-24.4%	\$ 496,391	-24.3%
TOTAL OPERATING COSTS	\$ 304,872	\$ 406,231	-25.0%	\$ 389,539	-21.7%	\$ 3,343,371	\$ 4,470,612	-25.2%	\$ 4,018,787	-16.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (149,135)	\$ (210,639)	-29.2%	\$ (133,204)	12.0%	\$ (1,173,166)	\$ (2,343,162)	-49.9%	\$ (746,261)	57.2%
Operating Margin	-95.76%	-107.69%	-11.1%	-51.96%	84.3%	-54.06%	-110.14%	-50.9%	-22.80%	137.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,354	1,598	-15.3%	1,850	-26.8%	15,343	17,805	-13.8%	19,316	-20.6%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	1,354	1,598	-15.3%	1,850	-26.8%	15,343	17,805	-13.8%	20,431	-24.9%
Average Revenue per Office Visit	334.19	369.30	-9.5%	325.75	2.6%	347.24	369.03	-5.9%	331.85	4.6%
Hospital FTE's (Salaries and Wages)	20.7	32.1	-35.5%	32.0	-35.2%	23.7	33.0	-28.1%	31.3	-24.2%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
AUGUST 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 466,891	\$ 440,158	6.1%	\$ 392,810	18.9%	\$ 3,528,700	\$ 4,901,982	-28.0%	\$ 4,650,928	-24.1%
TOTAL PATIENT REVENUE	\$ 466,891	\$ 440,158	6.1%	\$ 392,810	18.9%	\$ 3,528,700	\$ 4,901,982	-28.0%	\$ 4,650,928	-24.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 239,511	\$ 31,211	667.4%	\$ (63,162)	-479.2%	\$ 1,222,448	\$ 351,319	248.0%	\$ 296,718	312.0%
Self Pay Adjustments	95,163	6,513	1361.1%	(12,954)	-834.6%	357,289	73,315	387.3%	23,978	1390.0%
Bad Debts	6,197	197,995	-96.9%	288,388	-97.9%	638,749	2,228,688	-71.3%	1,967,452	-67.5%
TOTAL REVENUE DEDUCTIONS	\$ 340,871	\$ 235,719	44.6%	\$ 212,271	60.6%	\$ 2,218,486	\$ 2,653,322	-16.4%	\$ 2,288,149	-3.0%
	73.0%	53.6%		54.0%		62.9%	54.1%		49.2%	
NET PATIENT REVENUE	\$ 126,020	\$ 204,439	-38.4%	\$ 180,539	-30.2%	\$ 1,310,215	\$ 2,248,660	-41.7%	\$ 2,362,779	-44.5%
OTHER REVENUE										
FHC Other Revenue	\$ 22,582	\$ 7,846	0.0%	\$ 12,278	83.9%	\$ 319,784	\$ 86,306	0.0%	\$ 136,294	134.6%
TOTAL OTHER REVENUE	\$ 22,582	\$ 7,846	187.8%	\$ 12,278	83.9%	\$ 319,784	\$ 86,306	270.5%	\$ 136,294	134.6%
NET OPERATING REVENUE	\$ 148,602	\$ 212,285	-30.0%	\$ 192,816	-22.9%	\$ 1,629,999	\$ 2,334,966	-30.2%	\$ 2,499,073	-34.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 86,319	\$ 90,921	-5.1%	\$ 88,618	-2.6%	\$ 767,259	\$ 1,012,576	-24.2%	\$ 959,774	-20.1%
Benefits	13,414	25,308	-47.0%	14,824	-9.5%	183,726	273,718	-32.9%	236,081	-22.2%
Physician Services	145,333	110,703	31.3%	96,105	51.2%	934,458	1,232,882	-24.2%	1,137,802	-17.9%
Cost of Drugs Sold	13,635	8,710	56.5%	14,071	-3.1%	68,450	97,004	-29.4%	72,895	-6.1%
Supplies	3,306	5,836	-43.4%	9,471	-65.1%	43,100	64,700	-33.4%	63,203	-31.8%
Utilities	3,653	5,343	-31.6%	3,712	-1.6%	32,958	36,112	-8.7%	31,920	3.3%
Repairs and Maintenance	630	1,892	-66.7%	638	-1.1%	7,764	20,812	-62.7%	7,432	4.5%
Leases and Rentals	479	391	22.5%	457	4.9%	5,190	4,301	20.7%	4,850	7.0%
Other Expense	1,000	1,848	-45.9%	1,000	0.0%	14,117	20,328	-30.6%	16,507	-14.5%
TOTAL OPERATING EXPENSES	\$ 267,770	\$ 250,952	6.7%	\$ 228,895	17.0%	\$ 2,057,021	\$ 2,762,433	-25.5%	\$ 2,530,463	-18.7%
Depreciation/Amortization	\$ 4,081	\$ 5,203	-21.6%	\$ 4,823	-15.4%	\$ 50,287	\$ 56,389	-10.8%	\$ 55,102	-8.7%
TOTAL OPERATING COSTS	\$ 271,851	\$ 256,155	6.1%	\$ 233,719	16.3%	\$ 2,107,308	\$ 2,818,822	-25.2%	\$ 2,585,565	-18.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (123,249)	\$ (43,870)	-180.9%	\$ (40,902)	-201.3%	\$ (477,309)	\$ (483,856)	1.4%	\$ (86,491)	451.9%
Operating Margin	-82.94%	-20.67%	301.3%	-21.21%	291.0%	-29.28%	-20.72%	41.3%	-3.46%	746.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,354	1,153	17.4%	1,214	11.5%	10,236	12,844	-20.3%		0.0%
Average Revenue per Office Visit	344.82	381.75	-9.7%	323.57	6.6%	344.73	381.66	-9.7%	361.32	-4.6%
Hospital FTE's (Salaries and Wages)	20.7	23.3	-11.2%	21.5	-3.8%	16.1	24.0	-33.0%	22.2	-27.7%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
AUGUST 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ (14,392)	\$ 149,977	-109.6%	\$ 209,836	-106.9%	\$ 1,799,041	\$ 1,668,576	7.8%	\$ 2,129,084	-15.5%
TOTAL PATIENT REVENUE	\$ (14,392)	\$ 149,977	-109.6%	\$ 209,836	-106.9%	\$ 1,799,041	\$ 1,668,576	7.8%	\$ 2,129,084	-15.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ (5,328)	\$ (46,171)	-88.5%	\$ 16,648	-132.0%	\$ 630,551	\$ (519,713)	-221.3%	\$ (62,746)	-1104.9%
Self Pay Adjustments	(19,906)	(7,327)	171.7%	8,710	-328.5%	178,700	(82,472)	-316.7%	(21,439)	-933.5%
Bad Debts	3,706	220,168	-98.3%	120,959	-96.9%	449,584	2,478,277	-81.9%	1,439,817	-68.8%
TOTAL REVENUE DEDUCTIONS	\$ (21,528)	\$ 166,670	-112.9%	\$ 146,318	-114.7%	\$ 1,258,835	\$ 1,876,092	-32.9%	\$ 1,355,631	-7.1%
	149.58%	111.13%		69.73%		69.97%	112.44%		63.67%	
NET PATIENT REVENUE	\$ 7,135	\$ (16,693)	-142.7%	\$ 63,518	-88.8%	\$ 540,206	\$ (207,516)	-360.3%	\$ 773,452	-30.2%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 7,135	\$ (16,693)	-142.7%	\$ 63,518	-88.8%	\$ 540,206	\$ (207,516)	-360.3%	\$ 773,452	-30.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ -	\$ 32,051	-100.0%	\$ 36,925	-100.0%	\$ 289,648	\$ 356,586	-18.8%	\$ 349,896	-17.2%
Benefits	-	8,921	-100.0%	6,177	-100.0%	69,358	96,392	-28.0%	86,066	-19.4%
Physician Services	-	60,078	-100.0%	58,986	-100.0%	477,147	668,403	-28.6%	451,609	5.7%
Cost of Drugs Sold	-	1,617	-100.0%	8,689	-100.0%	30,587	17,989	70.0%	28,821	6.1%
Supplies	-	3,550	-100.0%	1,381	-100.0%	10,686	39,394	-72.9%	46,964	-77.2%
Utilities	3,697	3,213	15.1%	3,546	4.3%	33,211	32,478	2.3%	28,578	16.2%
Repairs and Maintenance	-	-	0.0%	-	100.0%	63	-	0.0%	-	100.0%
Other Expense	-	7	-100.0%	-	0.0%	-	77	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 3,697	\$ 109,437	-96.6%	\$ 115,703	-96.8%	\$ 910,700	\$ 1,211,319	-24.8%	\$ 991,934	-8.2%
Depreciation/Amortization	\$ 29,324	\$ 40,639	-27.8%	\$ 40,117	-26.9%	\$ 325,363	\$ 440,471	-26.1%	\$ 441,289	-26.3%
TOTAL OPERATING COSTS	\$ 33,021	\$ 150,076	-78.0%	\$ 155,820	-78.8%	\$ 1,236,063	\$ 1,651,790	-25.2%	\$ 1,433,222	-13.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (25,886)	\$ (166,769)	-84.5%	\$ (92,302)	-72.0%	\$ (695,857)	\$ (1,859,306)	-62.6%	\$ (659,770)	5.5%
Operating Margin	-362.78%	999.04%	-136.3%	-145.32%	149.6%	-128.81%	895.98%	-114.4%	-85.30%	51.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	-	445	-100.0%	636	-100.0%	5,107	4,961	2.9%	6,444	-20.7%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	-	445	-100.0%	636	-100.0%	5,107	4,961	2.9%	6,444	-20.7%
Average Revenue per Office Visit	-	337.03	-100.0%	329.93	-100.0%	352.27	336.34	4.7%	281.66	25.1%
Hospital FTE's (Salaries and Wages)	-	8.8	-100.0%	10.4	-100.0%	7.6	9.0	-15.1%	9.1	-15.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
AUGUST 2020**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 99,841	\$ 1,358	\$ 101,199	22.4%	\$ 648,877	\$ 428,345	\$ 1,077,222	20.2%
Medicaid	160,356	(8,849)	151,507	33.5%	1,340,198	475,233	1,815,431	34.1%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	78,122	(755)	77,367	17.1%	581,581	370,842	952,423	17.9%
Self Pay	129,556	(6,146)	123,410	27.3%	953,323	521,188	1,474,511	27.7%
Other	(985)	-	(985)	-0.2%	4,721	3,434	8,155	0.2%
Total	\$ 466,891	\$ (14,392)	\$ 452,499	100.0%	\$ 3,528,700	\$ 1,799,041	\$ 5,327,741	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 22,223	\$ 9,381	\$ 31,604	28.8%	\$ 432,656	\$ 136,933	\$ 569,589	33.4%
Medicaid	29,808	7,362	37,170	33.9%	410,098	153,380	563,478	33.0%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	12,674	6,004	18,678	17.0%	154,829	112,028	266,857	15.6%
Self Pay	22,019	90	22,108	20.2%	204,405	94,509	298,914	17.5%
Other	25	104	129	0.1%	6,727	2,138	8,865	0.5%
Total	\$ 86,747	\$ 22,942	\$ 109,689	100.0%	\$ 1,208,715	\$ 498,988	\$ 1,707,703	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
AUGUST 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 99,841	21.4%	\$ 49,104	12.5%	\$ 648,877	18.4%	\$ 650,918	14.0%
Medicaid	160,356	34.4%	174,986	44.6%	1,340,198	38.0%	2,017,669	43.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	78,122	16.7%	80,710	20.5%	581,581	16.5%	892,009	19.2%
Self Pay	129,556	27.7%	85,875	21.9%	953,323	27.0%	1,077,371	23.2%
Other	(985)	-0.2%	2,135	0.5%	4,721	0.1%	12,961	0.3%
TOTAL	\$ 466,891	100.0%	\$ 392,810	100.0%	\$ 3,528,700	100.0%	\$ 4,650,928	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 22,223	25.6%	\$ 7,632	7.2%	\$ 432,656	35.7%	\$ 72,946	6.8%
Medicaid	29,808	34.4%	47,131	44.1%	410,098	34.0%	509,317	47.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	12,674	14.6%	34,142	32.0%	154,829	12.8%	297,464	27.6%
Self Pay	22,019	25.4%	17,131	16.1%	204,405	16.9%	195,779	18.2%
Other	25	0.0%	663	0.6%	6,727	0.6%	1,576	0.1%
TOTAL	\$ 86,747	100.0%	\$ 106,698	100.0%	\$ 1,208,715	100.0%	\$ 1,077,083	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
AUGUST 2020**

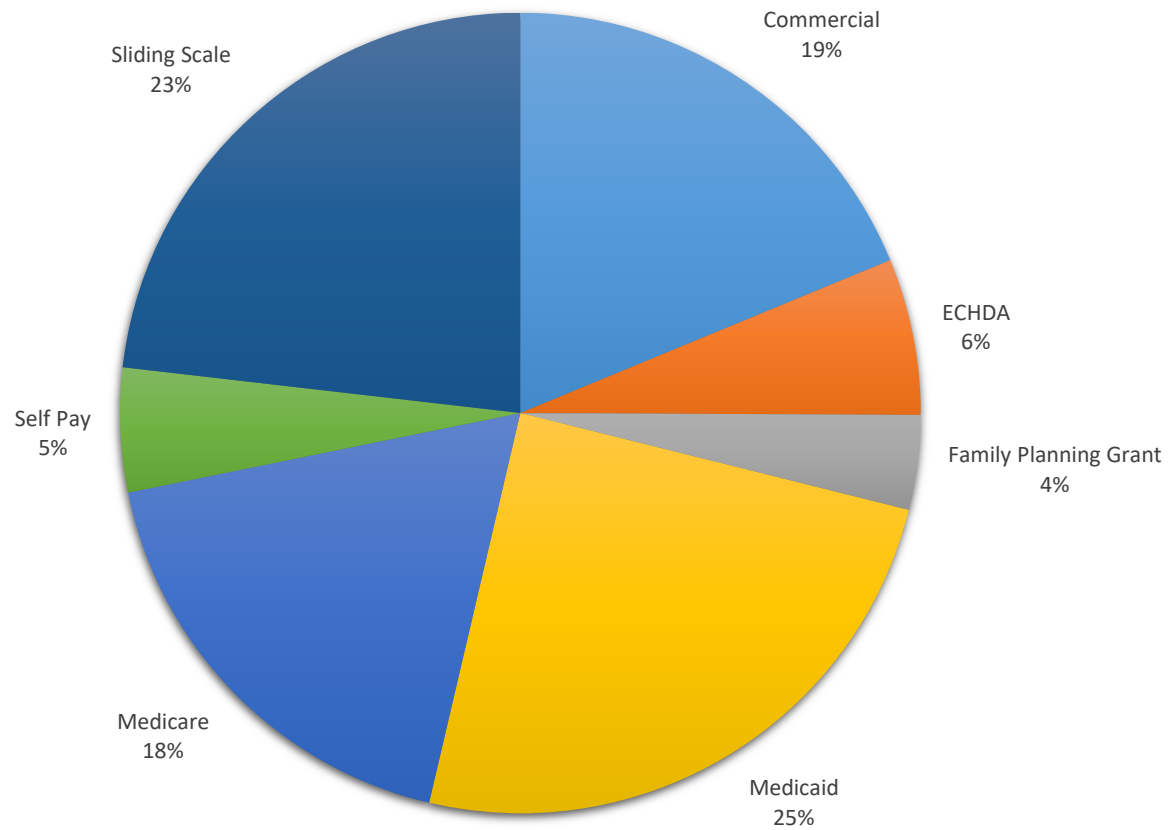
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 1,358	-9.4%	\$ 46,303	22.1%	\$ 428,345	23.8%	\$ 437,869	20.6%
Medicaid	(8,849)	61.5%	\$ 49,711	23.7%	475,233	26.5%	690,121	32.4%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	(755)	5.2%	\$ 49,536	23.6%	370,842	20.6%	428,774	20.1%
Self Pay	(6,146)	42.7%	\$ 62,498	29.8%	521,188	28.9%	569,056	26.7%
Other	-	0.0%	\$ 1,788	0.9%	3,434	0.2%	3,264	0.2%
TOTAL	\$ (14,392)	100.0%	\$ 209,836	100.0%	\$ 1,799,041	100.0%	\$ 2,129,084	100.0%

PAYMENTS BY PAYOR

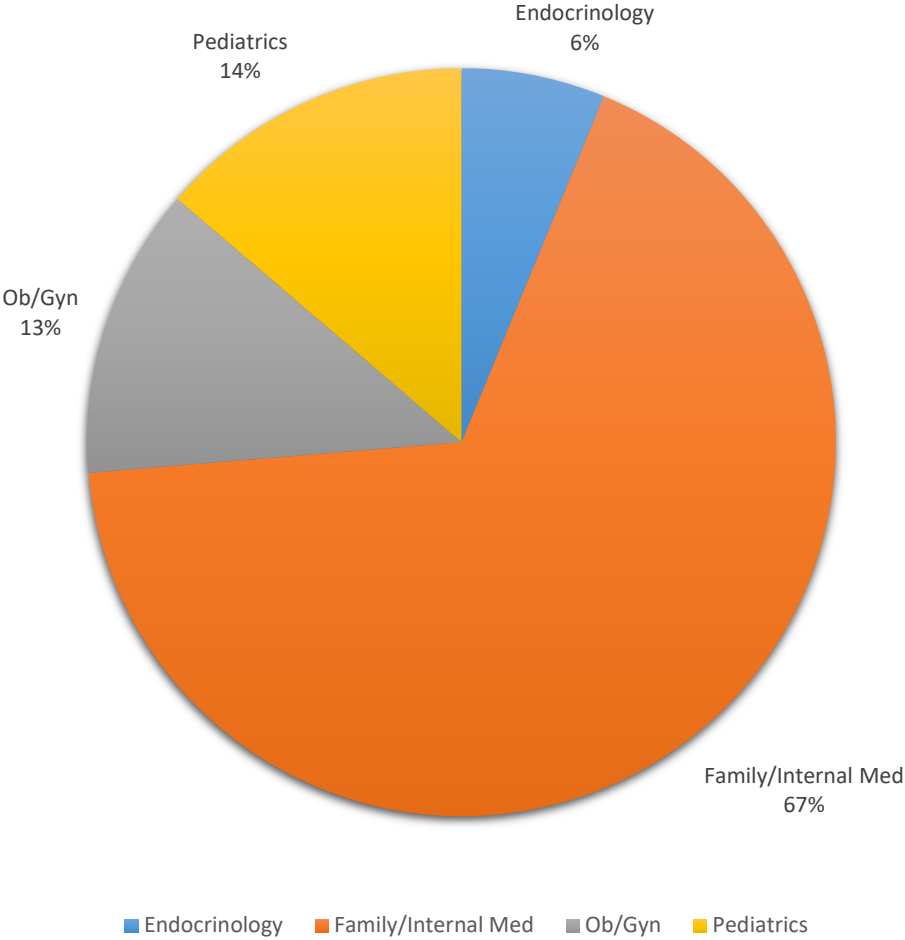
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,381	40.8%	\$ 14,588	28.7%	\$ 136,933	27.4%	\$ 104,857	20.9%
Medicaid	7,362	32.1%	8,548	16.8%	153,380	30.8%	176,190	35.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	6,004	26.2%	19,163	37.7%	112,028	22.5%	145,456	29.0%
Self Pay	90	0.4%	8,310	16.4%	94,509	18.9%	74,682	14.9%
Other	104	0.5%	209	0.4%	2,138	0.4%	206	0.0%
TOTAL	\$ 22,942	100.0%	\$ 50,818	100.0%	\$ 498,989	100.0%	\$ 501,391	100.0%

FHC August Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC August Visits By Service



FHC Executive Director's Report-October 2020

- **Provider Update:** Dr. Poudel, General Pediatrics/Pediatric Nephrology, started September 3, 2020.
- **Staffing Update:** The Family Health Clinic has the following open staff positions: 3.5 LVNs, 1 Medical Assistant, 2 Front Desk, and Clinic Manager.
- **Telehealth Update:** For the month of August, telehealth visits accounted for 9% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **COVID 19 Update:** Due to the COVID 19 crisis, the Family Health Clinic has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments; temporary hold on our public walk-in vaccine clinic; implemented telehealth options for remote health services; decreased operating hours to Monday thru Thursday 8am-5pm and Friday 8am to noon; implemented visitor restrictions, and employee and patient screening processes at both FHC locations. Both patients and employees are required to wear masks.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
AUGUST 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,036	1,130	-8.3%	1,165	-11.1%	11,560	12,809	-9.8%	12,689	-8.9%
Neonatal ICU (NICU)	23	29	-20.7%	27	-14.8%	296	320	-7.5%	316	-6.3%
Total Admissions	1,059	1,159	-8.6%	1,192	-11.2%	11,856	13,129	-9.7%	13,005	-8.8%
Patient Days										
Adult & Pediatric	3,875	4,141	-6.4%	4,251	-8.8%	42,169	47,742	-11.7%	46,841	-10.0%
ICU	476	408	16.7%	374	27.3%	4,535	4,680	-3.1%	4,512	0.5%
CCU	297	408	-27.2%	409	-27.4%	3,354	4,681	-28.3%	4,526	-25.9%
NICU	350	534	-34.5%	398	-12.1%	5,402	5,890	-8.3%	5,419	-0.3%
Total Patient Days	4,998	5,491	-9.0%	5,432	-8.0%	55,460	62,993	-12.0%	61,298	-9.5%
Observation (Obs) Days	601	777	-22.7%	851	-29.4%	7,609	8,540	-10.9%	8,593	-11.5%
Nursery Days	283	266	6.4%	347	-18.4%	3,257	2,964	9.9%	2,967	9.8%
Total Occupied Beds / Bassinets	5,882	6,534	-10.0%	6,630	-11.3%	66,326	74,497	-11.0%	72,858	-9.0%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.49	4.39	2.3%	4.32	3.8%	4.33	4.46	-2.9%	4.40	-1.7%
NICU	15.22	18.41	-17.4%	14.74	3.2%	18.25	18.41	-0.8%	17.15	6.4%
Total ALOS	4.72	4.74	-0.4%	4.56	3.6%	4.68	4.80	-2.5%	4.71	-0.8%
Acute / Adult & Pediatric w/o OB	5.39			5.18	4.1%	5.26			5.22	0.8%
Average Daily Census	161.2	177.1	-9.0%	175.2	-8.0%	165.1	187.5	-12.0%	183.0	-9.8%
Hospital Case Mix Index (CMI)	1.6814	1.5507	8.4%	1.4782	13.7%	1.5893	1.5712	1.2%	1.5604	1.9%
Medicare										
Admissions	404	445	-9.2%	423	-4.5%	4,177	5,061	-17.5%	4,965	-15.9%
Patient Days	1,992	2,215	-10.1%	2,124	-6.2%	20,082	25,563	-21.4%	24,878	-19.3%
Average Length of Stay	4.93	4.98	-0.9%	5.02	-1.8%	4.81	5.05	-4.8%	5.01	-4.0%
Case Mix Index	1.9515			1.6831	15.9%	1.8501			1.7235	7.4%
Medicaid										
Admissions	126	147	-14.3%	132	-4.5%	1,476	1,657	-10.9%	1,582	-6.7%
Patient Days	545	801	-32.0%	553	-1.4%	7,303	9,035	-19.2%	8,320	-12.2%
Average Length of Stay	4.33	5.45	-20.6%	4.19	3.2%	4.95	5.45	-9.3%	5.26	-5.9%
Case Mix Index	1.0483			1.0091	3.9%	1.1393			1.1963	-4.8%
Commercial										
Admissions	265	323	-18.0%	326	-18.7%	3,186	3,651	-12.7%	3,594	-11.4%
Patient Days	1,121	1,335	-16.0%	1,353	-17.1%	13,946	15,307	-8.9%	15,160	-8.0%
Average Length of Stay	4.23	4.13	2.3%	4.15	1.9%	4.38	4.19	4.4%	4.22	3.8%
Case Mix Index	1.5946			1.3492	18.2%	1.4808			1.5165	-2.4%
Self Pay										
Admissions	237	223	6.3%	289	-18.0%	2,737	2,518	8.7%	2,615	4.7%
Patient Days	1,207	1,020	18.3%	1,251	-3.5%	12,698	11,684	8.7%	11,589	9.6%
Average Length of Stay	5.09	4.57	11.3%	4.33	17.7%	4.64	4.64	0.0%	4.43	4.7%
Case Mix Index	1.6064			1.5046	6.8%	1.4795			1.4639	1.1%
All Other										
Admissions	27	21	28.6%	22	22.7%	280	242	15.7%	249	12.4%
Patient Days	133	102	30.4%	151	-11.9%	1,431	1,194	19.8%	1,351	5.9%
Average Length of Stay	4.93	4.86	1.4%	6.86	-28.2%	5.11	4.93	3.6%	5.43	-5.8%
Case Mix Index	1.6919			2.0478	-17.4%	1.8891			2.0165	-6.3%
Radiology										
InPatient	3,879	4,349	-10.8%	4,354	-10.9%	43,004	49,895	-13.8%	48,593	-11.5%
OutPatient	5,972	7,549	-20.9%	8,465	-29.5%	76,233	84,063	-9.3%	86,777	-12.2%
Cath Lab										
InPatient	579	516	12.2%	692	-16.3%	5,206	5,923	-12.1%	5,631	-7.5%
OutPatient	618	598	3.3%	887	-30.3%	6,235	6,661	-6.4%	6,978	-10.6%
Laboratory										
InPatient	50,018	69,966	-28.5%	67,984	-26.4%	707,168	802,651	-11.9%	783,795	-9.8%
OutPatient	42,108	57,848	-27.2%	63,520	-33.7%	608,263	644,136	-5.6%	665,022	-8.5%
Other										
Deliveries	178	164	8.5%	209	-14.8%	1,956	1,827	7.1%	1,843	6.1%
Surgical Cases										
InPatient	212	284	-25.4%	309	-31.4%	2,622	3,220	-18.6%	3,218	-18.5%
OutPatient	450	528	-14.8%	633	-28.9%	4,782	5,885	-18.7%	6,097	-21.6%
Total Surgical Cases	662	812	-18.5%	942	-29.7%	7,404	9,105	-18.7%	9,315	-20.5%
GI Procedures (Endo)										
InPatient	96	146	-34.2%	172	-44.2%	1,416	1,673	-15.4%	1,690	-16.2%
OutPatient	152	222	-31.5%	253	-39.9%	2,139	2,472	-13.5%	2,608	-18.0%
Total GI Procedures	248	368	-32.6%	425	-41.6%	3,555	4,145	-14.2%	4,298	-17.3%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
AUGUST 2020**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	2,916	4,557	-36.0%	4,552	-35.9%	41,847	50,993	-17.9%	50,116	-16.5%
Observation Days	601	777	-22.7%	851	-29.4%	7,609	8,540	-10.9%	8,593	-11.5%
Other O/P Occasions of Service	16,090	18,607	-13.5%	20,271	-20.6%	192,914	207,858	-7.2%	211,717	-8.9%
Total O/P Occasions of Svc.	19,607	23,941	-18.1%	25,674	-23.6%	242,370	267,391	-9.4%	270,426	-10.4%
Hospital Operations										
Manhours Paid	256,615	290,671	-11.7%	280,868	-8.6%	2,886,099	3,251,021	-11.2%	3,015,525	-4.3%
FTE's	1,448.6	1,640.9	-11.7%	1,585.5	-8.6%	1,503.2	1,693.2	-11.2%	1,575.3	-4.6%
Adjusted Patient Days	8,710	10,219	-14.8%	10,487	-16.9%	101,792	115,953	-12.2%	114,101	-10.8%
Hours / Adjusted Patient Day	29.46	28.44	3.6%	26.78	10.0%	28.35	28.04	1.1%	26.43	7.3%
Occupancy - Actual Beds	46.2%	50.8%	-9.0%	50.2%	-8.0%	47.3%	53.7%	-12.0%	52.4%	-9.8%
FTE's / Adjusted Occupied Bed	5.2	5.0	3.6%	4.7	10.0%	5.0	4.9	1.1%	4.6	7.3%
InPatient Rehab Unit										
Admissions	43	45	-4.4%	35	22.9%	396	496	-20.2%	438	-9.6%
Patient Days	625	549	13.8%	476	31.3%	5,324	6,049	-12.0%	5,499	-3.2%
Average Length of Stay	14.5	12.2	19.1%	13.6	6.9%	13.4	12.2	10.2%	12.6	7.1%
Manhours Paid	9,519	8,391	13.4%	6,668	42.8%	90,488	93,406	-3.1%	63,441	42.6%
FTE's	53.7	47.4	13.4%	37.6	42.8%	47.1	48.6	-3.1%	33.1	42.2%
Center for Primary Care - Clemons										
Total Medical Visits	1,354	1,153	17.4%	1,214	11.5%	10,236	12,844	-20.3%	12,872	-20.5%
Manhours Paid	2,714	4,135	-34.4%	3,815	-28.9%	30,837	46,054	-33.0%	42,534	-27.5%
FTE's	15.3	23.3	-34.4%	21.5	-28.9%	16.1	24.0	-33.0%	22.2	-27.7%
Center for Primary Care - West University										
Total Medical Visits	-	445	-100.0%	636	-100.0%	5,107	4,961	2.9%	6,444	-20.7%
Total Optometry	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Manhours Paid	953	1,553	-38.7%	1,849	-48.5%	14,669	17,278	-15.1%	17,361	-15.5%
FTE's	5.4	8.8	-38.7%	10.4	-48.5%	7.6	9.0	-15.1%	9.1	-15.8%
Total ECHD Operations										
Total Admissions	1,102	1,204	-8.5%	1,227	-10.2%	12,252	13,625	-10.1%	13,443	-8.9%
Total Patient Days	5,623	6,040	-6.9%	5,908	-4.8%	60,784	69,042	-12.0%	66,797	-9.0%
Total Patient and Obs Days	6,224	6,817	-8.7%	6,759	-7.9%	68,393	77,582	-11.8%	75,390	-9.3%
Total FTE's	1,523.1	1,720.4	-11.5%	1,653.8	-7.9%	1,574.0	1,774.9	-11.3%	1,639.6	-4.0%
FTE's / Adjusted Occupied Bed	4.8	4.7	1.6%	4.5	7.2%	4.7	4.7	0.3%	4.4	7.4%
Total Adjusted Patient Days	9,800	11,241	-12.8%	11,406	-14.1%	111,505	126,124	-11.6%	124,362	-10.3%
Hours / Adjusted Patient Day	27.53	27.11	1.6%	25.69	7.2%	27.10	27.02	0.3%	25.24	7.4%
Outpatient Factor	1.7428	1.8611	-6.4%	1.9306	-9.7%	1.8356	1.8278	0.4%	1.8618	-1.4%
Blended O/P Factor	1.9938	2.0688	-3.6%	2.1673	-8.0%	2.0583	2.0355	1.1%	2.0730	-0.7%
Total Adjusted Admissions	1,921	2,241	-14.3%	2,369	-18.9%	22,512	25,087	-10.3%	25,028	-10.1%
Hours / Adjusted Admission	140.48	136.00	3.3%	123.67	13.6%	134.24	135.84	-1.2%	125.40	7.0%
FTE's - Hospital Contract	23.7	15.7	51.3%	52.3	-54.7%	29.1	16.5	77.0%	47.6	-38.7%
FTE's - Mgmt Services	44.4	50.1	-11.4%	52.6	-15.5%	53.3	50.1	6.4%	61.3	-13.1%
Total FTE's (including Contract)	1,591.2	1,786.1	-10.9%	1,758.7	-9.5%	1,656.4	1,841.5	-10.0%	1,748.5	-5.3%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.0	4.9	2.2%	4.8	5.3%	5.0	4.9	1.7%	4.7	6.0%
ProCare FTEs	191.2	240.7	-20.6%	217.3	-12.0%	198.6	240.7	-17.5%	213.5	-7.0%
Total System FTEs	1,782.4	2,026.8	-12.1%	1,976.0	-9.8%	1,855.0	2,082.2	-10.9%	1,961.9	-5.4%
Urgent Care Visits										
JBS Clinic	599	987	-39.3%	921	-35.0%	9,104	11,322	-19.6%	10,544	-13.7%
West University	402	621	-35.3%	481	-16.4%	5,662	7,123	-20.5%	6,232	-9.1%
42nd Street	578	677	-14.6%	541	6.8%	8,900	7,771	14.5%	6,821	30.5%
Total Urgent Care Visits	1,579	2,285	-30.9%	1,943	-18.7%	23,666	26,216	-9.7%	23,597	0.3%
Wal-Mart Clinic Visits										
East Clinic	-	695	-100.0%	564	-100.0%	2,480	5,094	-51.3%	5,034	-50.7%
West Clinic	-	551	-100.0%	529	-100.0%	2,381	3,974	-40.1%	4,040	-41.1%
Total Wal-Mart Visits	-	1,246	-100.0%	1,093	-100.0%	4,861	9,068	-46.4%	9,074	-46.4%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
AUGUST 2020**

	HOSPITAL	PRO CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 75,465,277	\$ 4,750	\$ 75,470,027
Investments	28,290,007	-	28,290,007
Patient Accounts Receivable - Gross	226,776,684	32,816,635	259,593,319
Less: 3rd Party Allowances	(128,237,487)	(9,301,960)	(137,539,447)
Bad Debt Allowance	(77,769,285)	(16,173,717)	(93,943,003)
Net Patient Accounts Receivable	20,769,912	7,340,958	28,110,870
Taxes Receivable	6,519,335	-	6,519,335
Accounts Receivable - Other	1,742,408	43,708	1,786,116
Inventories	7,113,300	393,077	7,506,377
Prepaid Expenses	2,913,655	120,830	3,034,485
Total Current Assets	142,813,894	7,903,323	150,717,217
CAPITAL ASSETS:			
Property and Equipment	479,850,723	467,364	480,318,087
Construction in Progress	2,620,133	-	2,620,133
	482,470,856	467,364	482,938,220
Less: Accumulated Depreciation and Amortization	(307,204,919)	(329,391)	(307,534,309)
Total Capital Assets	175,265,937	137,973	175,403,910
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	5,731,784	-	5,731,784
Restricted Assets Held in Endowment	6,357,925	-	6,357,925
Restricted TPC, LLC	593,971	-	593,971
Restricted MCH West Texas Services	2,247,595	-	2,247,595
Pension, Deferred Outflows of Resources	5,810,270	-	5,810,270
Assets whose use is Limited	-	69,238	69,238
TOTAL ASSETS	\$ 338,821,374	\$ 8,110,535	\$ 346,931,909
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 2,334,308	\$ -	\$ 2,334,308
Self-Insurance Liability - Current Portion	3,179,304	-	3,179,304
Accounts Payable	31,453,290	3,484,586	34,937,876
A/R Credit Balances	4,271,445	-	4,271,445
Accrued Interest	1,236,200	-	1,236,200
Accrued Salaries and Wages	6,656,441	4,405,721	11,062,162
Accrued Compensated Absences	4,123,340	-	4,123,340
Due to Third Party Payors	2,259,708	-	2,259,708
Deferred Revenue	1,932,987	253,059	2,186,046
Total Current Liabilities	57,447,023	8,143,366	65,590,389
ACCRUED POST RETIREMENT BENEFITS	59,555,276	-	59,555,276
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	-	2,037,980
LONG-TERM DEBT - Less Current Maturities	40,483,387	-	40,483,387
Total Liabilities	159,523,666	8,143,366	167,667,032
FUND BALANCE	179,297,708	(32,831)	179,264,877
TOTAL LIABILITIES AND FUND BALANCE	\$ 338,821,374	\$ 8,110,535	\$ 346,931,909

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
AUGUST 2020**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 75,470,027	\$ 21,730,607	\$ 4,700	\$ 53,734,719
Investments	28,290,007	44,279,715	-	(15,989,709)
Patient Accounts Receivable - Gross	259,593,319	212,208,742	24,246,718	23,137,860
Less: 3rd Party Allowances	(137,539,447)	(94,153,094)	(4,149,301)	(39,237,051)
Bad Debt Allowance	<u>(93,943,003)</u>	<u>(83,377,222)</u>	<u>(14,155,859)</u>	<u>3,590,079</u>
Net Patient Accounts Receivable	28,110,870	34,678,425	5,941,558	(12,509,112)
Taxes Receivable	6,519,335	9,069,806	-	(2,550,472)
Accounts Receivable - Other	1,786,116	12,414,472	45,727	(10,674,083)
Inventories	7,506,377	6,802,054	356,733	347,591
Prepaid Expenses	<u>3,034,485</u>	<u>3,227,470</u>	<u>211,520</u>	<u>(404,505)</u>
Total Current Assets	<u>150,717,217</u>	<u>132,202,550</u>	<u>6,560,237</u>	<u>11,954,429</u>
CAPITAL ASSETS:				
Property and Equipment	480,318,087	469,803,260	467,364	10,047,463
Construction in Progress	<u>2,620,133</u>	<u>870,112</u>	<u>-</u>	<u>1,750,021</u>
	482,938,220	470,673,371	467,364	11,797,484
Less: Accumulated Depreciation and Amortization	<u>(307,534,309)</u>	<u>(290,984,763)</u>	<u>(304,223)</u>	<u>(16,245,323)</u>
Total Capital Assets	<u>175,403,910</u>	<u>179,688,608</u>	<u>163,141</u>	<u>(4,447,839)</u>
INTANGIBLE ASSETS / GOODWILL - NET	-	5,174	66,358	(71,532)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,731,784	3,849,297	-	1,882,487
Restricted Assets Held in Endowment	6,357,925	6,285,946	-	71,979
Restricted TPC, LLC	593,971	522,753	-	71,218
Restricted MCH West Texas Services	2,247,595	2,232,525	-	15,070
Pension, Deferred Outflows of Resources	5,810,270	33,175,595	-	(27,365,325)
Assets whose use is Limited	<u>69,238</u>	<u>-</u>	<u>29,000</u>	<u>40,238</u>
TOTAL ASSETS	<u>\$ 346,931,909</u>	<u>\$ 357,962,448</u>	<u>\$ 6,818,736</u>	<u>\$ (17,849,274)</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,334,308	\$ 4,655,041	\$ -	\$ (2,320,733)
Self-Insurance Liability - Current Portion	3,179,304	3,179,304	-	-
Accounts Payable	34,937,876	24,068,706	435,734	10,433,435
A/R Credit Balances	4,271,445	4,964,667	-	(693,222)
Accrued Interest	1,236,200	41,791	-	1,194,410
Accrued Salaries and Wages	11,062,162	7,972,237	5,882,159	(2,792,234)
Accrued Compensated Absences	4,123,340	3,848,446	-	274,894
Due to Third Party Payors	2,259,708	2,717,814	-	(458,105)
Deferred Revenue	<u>2,186,046</u>	<u>348,543</u>	<u>533,674</u>	<u>1,303,828</u>
Total Current Liabilities	<u>65,590,389</u>	<u>51,796,549</u>	<u>6,851,567</u>	<u>6,942,273</u>
ACCRUED POST RETIREMENT BENEFITS	59,555,276	82,062,701	-	(22,507,425)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,037,980	2,037,980	-	-
LONG-TERM DEBT - Less Current Maturities	40,483,387	40,085,043	-	398,344
Total Liabilities	<u>167,667,032</u>	<u>175,982,273</u>	<u>6,851,567</u>	<u>(15,166,808)</u>
FUND BALANCE	<u>179,264,877</u>	<u>181,980,174</u>	<u>(32,831)</u>	<u>(2,682,466)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 346,931,909</u>	<u>\$ 357,962,448</u>	<u>\$ 6,818,736</u>	<u>\$ (17,849,274)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
AUGUST 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 50,220,601	\$ 54,299,843	-7.5%	\$ 53,482,163	-6.1%	\$ 538,942,863	\$ 612,001,273	-11.9%	\$ 593,588,361	-9.2%
Outpatient Revenue	49,910,843	56,758,631	-12.1%	62,428,654	-20.1%	570,368,503	633,699,241	-10.0%	636,937,494	-10.5%
TOTAL PATIENT REVENUE	\$ 100,131,444	\$ 111,058,474	-9.8%	\$ 115,910,817	-13.6%	\$ 1,109,311,366	\$ 1,245,700,514	-10.9%	\$ 1,230,525,855	-9.9%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 61,757,274	\$ 65,410,211	-5.6%	\$ 63,957,944	-3.4%	\$ 650,100,399	\$ 734,150,118	-11.4%	\$ 748,062,200	-13.1%
Policy Adjustments	2,140,949	1,555,387	37.6%	502,545	326.0%	15,280,239	16,925,338	-9.7%	18,475,735	-17.3%
Uninsured Discount	8,677,509	7,718,916	12.4%	11,329,961	-23.4%	137,271,987	88,881,890	54.4%	104,083,003	31.9%
Indigent	1,421,129	1,495,059	-4.9%	1,479,212	-3.9%	14,162,830	16,818,045	-15.8%	15,373,595	-7.9%
Provision for Bad Debts	6,684,582	9,497,768	-29.6%	15,037,479	-55.5%	73,072,901	106,831,816	-31.6%	84,426,843	-13.4%
TOTAL REVENUE DEDUCTIONS	\$ 80,681,444	\$ 85,677,341	-5.8%	\$ 92,307,141	-12.6%	\$ 889,888,357	\$ 963,607,207	-7.7%	\$ 970,421,375	-8.3%
	80.58%	77.15%		79.64%		80.22%	77.35%		78.86%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 225,341	\$ 960,141	-76.5%	\$ 624,861	-63.9%	\$ 21,216,465	10,561,551	100.9%	\$ 3,505,476	505.2%
DSRIP	4,047,243	479,459	744.1%	971,658	316.5%	8,841,833	5,274,049	67.6%	10,688,238	-17.3%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	26,554	-100.0%	-	-	0.0%	26,554	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 4,272,583	\$ 1,439,600	196.8%	\$ 1,623,073	163.2%	\$ 30,058,298	\$ 15,835,600	89.8%	\$ 14,220,267	111.4%
NET PATIENT REVENUE	\$ 23,722,583	\$ 26,820,733	-11.6%	\$ 25,226,749	-6.0%	\$ 249,481,307	\$ 297,928,907	-16.3%	\$ 274,324,747	-9.1%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 4,612,857	\$ 6,965,762	-33.8%	\$ 5,568,054	-17.2%	\$ 54,530,514	\$ 67,663,381	-19.4%	\$ 64,764,338	-15.8%
Other Revenue	834,451	1,116,300	-25.2%	1,057,216	-21.1%	9,298,477	10,468,890	-11.2%	9,648,503	-3.6%
TOTAL OTHER REVENUE	\$ 5,447,308	\$ 8,082,062	-32.6%	\$ 6,625,270	-17.8%	\$ 63,828,991	\$ 78,132,271	-18.3%	\$ 74,412,842	-14.2%
NET OPERATING REVENUE	\$ 29,169,891	\$ 34,902,795	-16.4%	\$ 31,852,019	-8.4%	\$ 313,310,298	\$ 376,061,178	-16.7%	\$ 348,737,589	-10.2%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,547,133	\$ 13,653,447	-8.1%	\$ 13,647,497	-8.1%	\$ 141,736,556	\$ 151,602,985	-6.5%	\$ 146,007,778	-2.9%
Benefits	1,684,627	3,010,529	-44.0%	1,972,277	-14.6%	28,204,250	33,204,785	-15.1%	29,889,517	-5.6%
Temporary Labor	525,357	949,614	-44.7%	1,260,391	-58.3%	8,804,501	10,515,183	-16.3%	12,054,918	-27.0%
Physician Fees	1,412,540	1,194,060	18.3%	1,486,003	-4.9%	16,232,606	13,032,911	24.6%	14,200,762	14.3%
Texas Tech Support	1,058,412	1,083,333	-2.3%	1,118,881	-5.4%	11,294,322	11,916,663	-5.2%	11,127,947	1.5%
Purchased Services	4,159,222	4,843,765	-14.1%	5,312,841	-21.7%	50,667,656	54,923,669	-7.7%	51,759,903	-2.1%
Supplies	4,792,860	5,173,413	-7.4%	5,029,755	-4.7%	50,402,887	57,727,924	-12.7%	54,496,780	-7.5%
Utilities	334,890	373,735	-10.4%	375,342	-10.8%	3,580,178	4,060,895	-11.8%	3,575,821	0.1%
Repairs and Maintenance	611,946	752,589	-18.7%	647,631	-5.5%	7,517,413	8,287,658	-9.3%	8,391,226	-10.4%
Leases and Rent	139,633	117,870	18.5%	140,413	-0.6%	1,632,433	1,295,267	26.0%	1,411,209	15.7%
Insurance	130,858	183,914	-28.8%	175,250	-25.3%	1,620,254	2,021,990	-19.9%	1,484,029	9.2%
Interest Expense	242,143	244,360	-0.9%	256,969	-5.8%	2,719,609	2,721,826	-0.1%	2,843,506	-4.4%
ECHDA	141,300	279,009	-49.4%	294,221	-52.0%	3,006,629	3,069,099	-2.0%	3,057,685	-1.7%
Other Expense	113,357	411,476	-72.5%	222,326	-49.0%	1,499,132	4,570,441	-67.2%	1,783,783	-16.0%
TOTAL OPERATING EXPENSES	\$ 27,894,278	\$ 32,271,114	-13.6%	\$ 31,939,797	-12.7%	\$ 328,918,427	\$ 358,951,296	-8.4%	\$ 342,084,866	-3.8%
Depreciation/Amortization	\$ 1,567,796	\$ 1,606,187	-2.4%	\$ 1,523,822	2.9%	\$ 16,998,461	\$ 17,416,983	-2.4%	\$ 17,354,976	-2.1%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	7,905	-	0.0%	11,357	-30.4%
TOTAL OPERATING COSTS	\$ 29,462,073	\$ 33,877,301	-13.0%	\$ 33,463,618	-12.0%	\$ 345,924,793	\$ 376,368,279	-8.1%	\$ 359,451,199	-3.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (292,182)	\$ 1,025,494	128.5%	\$ (1,611,599)	81.9%	\$ (32,614,495)	\$ (307,101)	10520.1%	\$ (10,713,610)	204.4%
Operating Margin	-1.00%	2.94%	-134.1%	-5.06%	-80.2%	-10.41%	-0.08%	12647.2%	-3.07%	238.8%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 85,645	\$ 84,831	1.0%	\$ 58,695	45.9%	\$ 728,517	\$ 933,142	-21.9%	\$ 1,232,961	-40.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,274,529	1,171,872	8.8%	1,408,658	-9.5%
Trauma Funds	8,957	-	0.0%	-	0.0%	8,957	-	0.0%	-	0.0%
Donations	-	20,833	-100.0%	-	-	253,000	229,163	10.4%	486,675	-48.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	25,869,749	-	0.0%	-	0.0%
Build America Bonds Subsidy	79,530	79,277	0.3%	82,117	-3.2%	872,245	872,047	0.0%	900,993	-3.2%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (118,050)	\$ 1,210,435	-109.8%	\$ (1,470,787)	-92.0%	\$ (3,607,498)	\$ 2,899,123	-224.4%	\$ (6,684,323)	-46.0%
Unrealized Gain/(Loss) on Investments	\$ (16,129)	\$ (6,622)	0.0%	\$ 65,901	-124.5%	\$ 86,157	\$ (72,842)	0.0%	\$ 236,611	-63.6%
Investment in Subsidiaries	4,556	59,747	-92.4%	11,073	-58.9%	838,875	657,217	27.6%	571,982	46.7%
CHANGE IN NET POSITION	\$ (129,624)	\$ 1,263,560	110.3%	\$ (1,393,813)	90.7%	\$ (2,682,465)	\$ 3,483,498	177.0%	\$ (5,875,730)	-54.3%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
AUGUST 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 50,220,601	\$ 54,299,843	-7.5%	\$ 53,482,163	-6.1%	\$ 538,942,863	\$ 612,001,273	-11.9%	\$ 593,588,361	-9.2%
Outpatient Revenue	37,303,561	45,074,817	-17.2%	49,770,195	-25.0%	450,317,967	506,587,572	-11.1%	511,551,720	-12.0%
TOTAL PATIENT REVENUE	\$ 87,524,161	\$ 99,374,660	-11.9%	\$ 103,252,357	-15.2%	\$ 989,260,830	\$ 1,118,588,845	-11.6%	\$ 1,105,140,081	-10.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 55,185,773	\$ 59,616,769	-7.4%	\$ 57,470,319	-4.0%	\$ 595,417,689	\$ 671,120,841	-11.3%	\$ 685,964,264	-13.2%
Policy Adjustments	75,141	214,142	-64.9%	67,594	11.2%	1,366,062	2,413,677	-43.4%	2,177,685	-37.3%
Uninsured Discount	8,025,882	7,382,567	8.7%	10,634,974	-24.5%	129,767,191	85,196,417	52.3%	97,795,858	32.7%
Indigent Care	1,413,652	1,482,730	-4.7%	1,472,278	-4.0%	13,900,825	16,690,031	-16.7%	15,254,198	-8.9%
Provision for Bad Debts	6,430,437	9,200,306	-30.1%	14,658,015	-56.1%	63,526,313	103,561,209	-38.7%	81,629,725	-22.2%
TOTAL REVENUE DEDUCTIONS	\$ 71,130,886	\$ 77,896,514	-8.7%	\$ 84,303,180	-15.6%	\$ 803,978,080	\$ 878,982,175	-8.5%	\$ 882,821,729	-8.9%
	81.27%	78.39%		81.65%		81.27%	78.58%		79.88%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 225,341	\$ 960,141	-76.5%	\$ 624,861	-63.9%	\$ 21,216,465	\$ 10,561,551	100.9%	\$ 3,505,476	505.2%
DSRIP	4,047,243	479,459	744.1%	971,658	316.5%	8,841,833	5,274,049	67.6%	10,688,238	-17.3%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	26,554	-100.0%	-	-	0.0%	26,554	-100.0%
TOTAL OTHER PATIENT REVENUE	\$ 4,272,583	\$ 1,439,600	196.8%	\$ 1,623,073	163.2%	\$ 30,058,298	\$ 15,835,600	89.8%	\$ 14,220,267	111.4%
NET PATIENT REVENUE	\$ 20,665,859	\$ 22,917,746	-9.8%	\$ 20,572,250	0.5%	\$ 215,341,048	\$ 255,442,270	-15.7%	\$ 236,538,620	-9.0%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 4,612,857	\$ 6,965,762	-33.8%	\$ 5,568,054	-17.2%	\$ 54,530,514	\$ 67,663,381	-19.4%	\$ 64,764,338	-15.8%
Other Revenue	627,595	929,023	-32.4%	907,514	-30.8%	6,949,206	8,376,001	-17.0%	7,957,685	-12.7%
TOTAL OTHER REVENUE	\$ 5,240,452	\$ 7,894,785	-33.6%	\$ 6,475,569	-19.1%	\$ 61,479,720	\$ 76,039,382	-19.1%	\$ 72,722,023	-15.5%
NET OPERATING REVENUE	\$ 25,906,311	\$ 30,812,531	-15.9%	\$ 27,047,819	-4.2%	\$ 276,820,768	\$ 331,481,652	-16.5%	\$ 309,260,643	-10.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 8,887,336	\$ 9,558,272	-7.0%	\$ 9,907,305	-10.3%	\$ 100,976,777	\$ 106,946,202	-5.6%	\$ 104,798,735	-3.6%
Benefits	1,381,092	2,660,543	-48.1%	1,657,269	-16.7%	24,179,647	28,909,538	-16.4%	25,777,914	-6.2%
Temporary Labor	364,635	184,403	97.7%	720,153	-49.4%	4,463,482	2,097,862	112.8%	6,075,170	-26.5%
Physician Fees	1,321,660	1,023,021	29.2%	1,254,798	5.3%	14,439,193	11,162,881	29.4%	12,371,297	16.7%
Texas Tech Support	1,058,412	1,083,333	-2.3%	1,118,881	-5.4%	11,294,322	11,916,663	-5.2%	11,127,947	1.5%
Purchased Services	4,143,450	4,812,239	-13.9%	5,076,623	-18.4%	49,310,841	53,099,685	-7.1%	49,076,838	0.5%
Supplies	4,675,936	5,022,264	-6.9%	4,886,905	-4.3%	49,015,851	56,112,917	-12.6%	52,881,900	-7.3%
Utilities	334,183	370,125	-9.7%	368,926	-9.4%	3,558,123	4,025,185	-11.6%	3,529,558	0.8%
Repairs and Maintenance	611,946	751,683	-18.6%	646,767	-5.4%	7,515,864	8,277,692	-9.2%	8,387,085	-10.4%
Leases and Rentals	(26,476)	(51,246)	-48.3%	(40,463)	-34.6%	(209,590)	(563,706)	-62.8%	(516,903)	-59.5%
Insurance	101,391	134,783	-24.8%	106,207	-4.5%	1,109,076	1,482,613	-25.2%	932,558	18.9%
Interest Expense	242,143	244,360	-0.9%	256,969	-5.8%	2,719,609	2,721,826	-0.1%	2,843,506	-4.4%
ECHDA	141,300	279,009	-49.4%	294,221	-52.0%	3,006,629	3,069,099	-2.0%	3,057,685	-1.7%
Other Expense	61,108	341,952	-82.1%	124,856	-51.1%	865,410	3,767,372	-77.0%	1,089,821	-20.6%
TOTAL OPERATING EXPENSES	\$ 23,298,116	\$ 26,414,741	-11.8%	\$ 26,379,416	-11.7%	\$ 272,245,234	\$ 293,025,829	-7.1%	\$ 281,433,112	-3.3%
Depreciation/Amortization	\$ 1,559,501	\$ 1,588,546	-1.8%	\$ 1,504,172	3.7%	\$ 16,847,639	\$ 17,217,919	-2.2%	\$ 17,136,834	-1.7%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	1,772	-	100.0%	11,357	-84.4%
TOTAL OPERATING COSTS	\$ 24,857,617	\$ 28,003,287	-11.2%	\$ 27,883,588	-10.9%	\$ 289,094,645	\$ 310,243,748	-6.8%	\$ 298,581,304	-3.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,048,694	\$ 2,809,244	-62.7%	\$ (835,770)	225.5%	\$ (12,273,877)	\$ 21,237,904	-157.8%	\$ 10,679,339	-214.9%
Operating Margin	4.05%	9.12%	-55.6%	-3.09%	-231.0%	-4.43%	6.41%	-169.2%	3.45%	-228.4%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 85,645	\$ 84,831	1.0%	\$ 58,695	45.9%	\$ 728,517	\$ 933,142	-21.9%	\$ 1,232,961	-40.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,274,529	1,171,872	8.8%	1,408,658	-9.5%
Trauma Funds	8,957	-	0.0%	-	0.0%	8,957	-	0.0%	-	0.0%
Donations	-	20,833	-100.0%	-	0.0%	253,000	229,163	10.4%	486,675	-48.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	24,711,430	-	-	-	0.0%
Build America Bonds Subsidy	79,530	79,277	0.3%	82,117	-3.2%	872,245	872,047	0.0%	900,993	-3.2%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 1,222,826	\$ 2,994,185	-59.2%	\$ (694,957)	-276.0%	\$ 15,574,800	\$ 24,444,128	-36.3%	\$ 14,708,627	5.9%
Procure Capital Contribution	(1,340,876)	(1,783,750)	-24.8%	(775,830)	72.8%	(19,182,297)	(21,545,005)	-11.0%	(21,392,949)	-10.3%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (118,050)	\$ 1,210,435	-109.8%	\$ (1,470,787)	-92.0%	\$ (3,607,497)	\$ 2,899,123	-224.4%	\$ (6,684,323)	-46.0%
Unrealized Gain/(Loss) on Investments	\$ (16,129)	\$ (6,622)	143.6%	\$ 65,901	-124.5%	\$ 86,157	\$ (72,842)	-218.3%	\$ 236,611	-63.6%
Investment in Subsidiaries	4,556	59,747	-92.4%	11,073	-58.9%	838,875	657,217	27.6%	571,982	46.7%
CHANGE IN NET POSITION	\$ (129,624)	\$ 1,263,560	110.3%	\$ (1,393,813)	90.7%	\$ (2,682,465)	\$ 3,483,498	177.0%	\$ (5,875,729)	-54.3%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
AUGUST 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 12,607,282	\$ 11,683,814	7.9%	\$ 12,658,460	-0.4%	\$ 120,050,536	\$ 127,111,669	-5.6%	\$ 125,385,774	-4.3%
TOTAL PATIENT REVENUE	\$ 12,607,282	\$ 11,683,814	7.9%	\$ 12,658,460	-0.4%	\$ 120,050,536	\$ 127,111,669	-5.6%	\$ 125,385,774	-4.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 6,571,501	\$ 5,793,442	13.4%	\$ 6,487,625	1.3%	\$ 54,682,710	\$ 63,029,277	-13.2%	\$ 62,097,935	-11.9%
Policy Adjustments	2,065,808	1,341,245	54.0%	434,951	375.0%	13,914,178	14,511,661	-4.1%	16,298,050	-14.6%
Uninsured Discount	651,627	336,349	93.7%	694,988	-6.2%	7,504,796	3,685,473	103.6%	6,287,146	19.4%
Indigent	7,477	12,329	-39.4%	6,933	7.8%	262,006	128,014	104.7%	119,398	119.4%
Provision for Bad Debts	254,145	297,462	-14.6%	379,464	-33.0%	9,546,588	3,270,607	191.9%	2,797,118	241.3%
TOTAL REVENUE DEDUCTIONS	\$ 9,550,558	\$ 7,780,827	22.7%	\$ 8,003,961	19.3%	\$ 85,910,277	\$ 84,625,032	1.5%	\$ 87,599,646	-1.9%
	75.75%	66.59%		63.23%		71.56%	66.58%		69.86%	
Medicaid Supplemental Payments	\$ -	\$ -		\$ -		-	-		\$ -	#DIV/0!
NET PATIENT REVENUE	\$ 3,056,724	\$ 3,902,987	-21.7%	\$ 4,654,499	-34.3%	\$ 34,140,259	\$ 42,486,637	-19.6%	\$ 37,786,127	-9.6%
						28.4%				
OTHER REVENUE										
Other Income	\$ 206,856	\$ 187,277	10.5%	\$ 149,701	38.2%	\$ 2,349,271	\$ 2,092,889	12.3%	\$ 1,690,819	38.9%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 3,263,580	\$ 4,090,264	-20.2%	\$ 4,804,200	-32.1%	\$ 36,489,530	\$ 44,579,526	-18.1%	\$ 39,476,946	-7.6%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,659,797	\$ 4,095,175	-10.6%	\$ 3,740,192	-2.1%	\$ 40,759,778	\$ 44,656,783	-8.7%	\$ 41,209,043	-1.1%
Benefits	303,535	349,986	-13.3%	315,008	-3.6%	4,024,603	4,295,247	-6.3%	4,111,603	-2.1%
Temporary Labor	160,723	765,211	-79.0%	540,238	-70.2%	4,341,019	8,417,321	-48.4%	5,979,748	-27.4%
Physician Fees	90,880	171,039	-46.9%	231,205	-60.7%	1,793,413	1,870,030	-4.1%	1,829,465	-2.0%
Purchased Services	15,771	31,526	-50.0%	236,219	-93.3%	1,356,815	1,823,984	-25.6%	2,683,065	-49.4%
Supplies	116,925	151,149	-22.6%	142,850	-18.1%	1,387,036	1,615,007	-14.1%	1,614,881	-14.1%
Utilities	707	3,610	-80.4%	6,416	-89.0%	22,055	35,710	-38.2%	46,264	-52.3%
Repairs and Maintenance	0	906	-100.0%	863	-100.0%	1,550	9,966	-84.4%	4,141	-62.6%
Leases and Rentals	166,109	169,116	-1.8%	180,876	-8.2%	1,842,023	1,858,973	-0.9%	1,928,112	-4.5%
Insurance	29,467	49,131	-40.0%	69,043	-57.3%	511,177	539,377	-5.2%	551,471	-7.3%
Other Expense	52,249	69,524	-24.8%	97,470	-46.4%	633,722	803,069	-21.1%	693,962	-8.7%
TOTAL OPERATING EXPENSES	\$ 4,596,162	\$ 5,856,373	-21.5%	\$ 5,560,380	-17.3%	\$ 56,673,193	\$ 65,925,467	-14.0%	\$ 60,651,754	-6.6%
Depreciation/Amortization	\$ 8,294	\$ 17,641	-53.0%	\$ 19,650	-57.8%	\$ 150,823	\$ 199,064	-24.2%	\$ 218,142	-30.9%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	6,132	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 4,604,456	\$ 5,874,014	-21.6%	\$ 5,580,030	-17.5%	\$ 56,830,148	\$ 66,124,531	-14.1%	\$ 60,869,896	-6.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,340,876)	\$ (1,783,750)	24.8%	\$ (775,830)	72.8%	\$ (20,340,618)	\$ (21,545,005)	5.6%	\$ (21,392,949)	4.9%
Operating Margin	-41.09%	-43.61%	-5.8%	-16.15%	154.4%	-55.74%	-48.33%	15.3%	-54.19%	2.9%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ 1,158,320	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,340,876	\$ 1,783,750	-24.8%	\$ 775,830	72.8%	\$ 19,182,298	\$ 21,545,005	-11.0%	\$ 21,392,949	-10.3%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,662	9,878	-12.31%	10,451	-17.12%	96,736	107,800	-10.26%	109,692	-11.81%
Total Hospital Visits	5,043	5,064	-0.41%	5,417	-6.90%	54,943	54,480	0.85%	59,689	-7.95%
Total Procedures	11,231	10,940	2.66%	12,326	-8.88%	117,848	119,653	-1.51%	130,696	-9.83%
Total Surgeries	757	824	-8.13%	1,046	-27.63%	8,340	8,869	-5.96%	10,016	-16.73%
Total Provider FTE's	89.9	91.4	-1.64%	88.9	1.12%	84.5	91.4	-7.51%	83.3	1.53%
Total Staff FTE's	88.9	136.3	-34.78%	118.3	-24.85%	101.8	136.3	-25.28%	118.8	-14.27%
Total Administrative FTE's	12.4	13.0	-4.62%	10.1	22.77%	12.2	13.0	-5.99%	11.4	7.20%
Total FTE's	191.2	240.7	-20.57%	217.3	-12.01%	198.6	240.7	-17.49%	213.5	-6.96%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
AUGUST 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 466,891	\$ 440,158	6.1%	\$ 392,810	18.9%	\$ 3,528,700	\$ 4,901,982	-28.0%	\$ 4,650,928	-24.1%
TOTAL PATIENT REVENUE	\$ 466,891	\$ 440,158	6.1%	\$ 392,810	18.9%	\$ 3,528,700	\$ 4,901,982	-28.0%	\$ 4,650,928	-24.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 239,511	\$ 31,211	667.4%	\$ (63,162)	-479.2%	\$ 1,222,448	\$ 351,319	248.0%	\$ 296,718	312.0%
Self Pay Adjustments	95,163	6,513	1361.1%	(12,954)	-834.6%	357,289	73,315	387.3%	23,978	1390.0%
Bad Debts	6,197	197,995	-96.9%	288,388	-97.9%	638,749	2,228,688	-71.3%	1,967,452	-67.5%
TOTAL REVENUE DEDUCTIONS	\$ 340,871	\$ 235,719	44.6%	\$ 212,271	60.6%	\$ 2,218,486	\$ 2,653,322	-16.4%	\$ 2,288,149	-3.0%
	73.0%	53.6%		54.0%		62.9%	54.1%		49.2%	
NET PATIENT REVENUE	\$ 126,020	\$ 204,439	-38.4%	\$ 180,539	-30.2%	\$ 1,310,215	\$ 2,248,660	-41.7%	\$ 2,362,779	-44.5%
OTHER REVENUE										
FHC Other Revenue	\$ 22,582	\$ 7,846	0.0%	\$ 12,278	83.9%	\$ 319,784	\$ 86,306	0.0%	\$ 136,294	134.6%
TOTAL OTHER REVENUE	\$ 22,582	\$ 7,846	187.8%	\$ 12,278	83.9%	\$ 319,784	\$ 86,306	270.5%	\$ 136,294	134.6%
NET OPERATING REVENUE	\$ 148,602	\$ 212,285	-30.0%	\$ 192,816	-22.9%	\$ 1,629,999	\$ 2,334,966	-30.2%	\$ 2,499,073	-34.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 86,319	\$ 90,921	-5.1%	\$ 88,618	-2.6%	\$ 767,259	\$ 1,012,576	-24.2%	\$ 959,774	-20.1%
Benefits	13,414	25,308	-47.0%	14,824	-9.5%	183,726	273,718	-32.9%	236,081	-22.2%
Physician Services	145,333	110,703	31.3%	96,105	51.2%	934,458	1,232,882	-24.2%	1,137,802	-17.9%
Cost of Drugs Sold	13,635	8,710	56.5%	14,071	-3.1%	68,450	97,004	-29.4%	72,895	-6.1%
Supplies	3,306	5,836	-43.4%	9,471	-65.1%	43,100	64,700	-33.4%	63,203	-31.8%
Utilities	3,653	5,343	-31.6%	3,712	-1.6%	32,958	36,112	-8.7%	31,920	3.3%
Repairs and Maintenance	630	1,892	-66.7%	638	-1.1%	7,764	20,812	-62.7%	7,432	4.5%
Leases and Rentals	479	391	22.5%	457	4.9%	5,190	4,301	20.7%	4,850	7.0%
Other Expense	1,000	1,848	-45.9%	1,000	0.0%	14,117	20,328	-30.6%	16,507	-14.5%
TOTAL OPERATING EXPENSES	\$ 267,770	\$ 250,952	6.7%	\$ 228,895	17.0%	\$ 2,057,021	\$ 2,762,433	-25.5%	\$ 2,530,463	-18.7%
Depreciation/Amortization	\$ 4,081	\$ 5,203	-21.6%	\$ 4,823	-15.4%	\$ 50,287	\$ 56,389	-10.8%	\$ 55,102	-8.7%
TOTAL OPERATING COSTS	\$ 271,851	\$ 256,155	6.1%	\$ 233,719	16.3%	\$ 2,107,308	\$ 2,818,822	-25.2%	\$ 2,585,565	-18.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (123,249)	\$ (43,870)	-180.9%	\$ (40,902)	-201.3%	\$ (477,309)	\$ (483,856)	1.4%	\$ (86,491)	451.9%
Operating Margin	-82.94%	-20.67%	301.3%	-21.21%	291.0%	-29.28%	-20.72%	41.3%	-3.46%	746.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,354	1,153	17.4%	1,214	11.5%	10,236	12,844	-20.3%		0.0%
Average Revenue per Office Visit	344.82	381.75	-9.7%	323.57	6.6%	344.73	381.66	-9.7%	361.32	-4.6%
Hospital FTE's (Salaries and Wages)	20.7	23.3	-11.2%	21.5	-3.8%	16.1	24.0	-33.0%	22.2	-27.7%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
AUGUST 2020**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ (14,392)	\$ 149,977	-109.6%	\$ 209,836	-106.9%	\$ 1,799,041	\$ 1,668,576	7.8%	\$ 2,129,084	-15.5%
TOTAL PATIENT REVENUE	\$ (14,392)	\$ 149,977	-109.6%	\$ 209,836	-106.9%	\$ 1,799,041	\$ 1,668,576	7.8%	\$ 2,129,084	-15.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ (5,328)	\$ (46,171)	-88.5%	\$ 16,648	-132.0%	\$ 630,551	\$ (519,713)	-221.3%	\$ (62,746)	-1104.9%
Self Pay Adjustments	(19,906)	(7,327)	171.7%	8,710	-328.5%	178,700	(82,472)	-316.7%	(21,439)	-933.5%
Bad Debts	3,706	220,168	-98.3%	120,959	-96.9%	449,584	2,478,277	-81.9%	1,439,817	-68.8%
TOTAL REVENUE DEDUCTIONS	\$ (21,528)	\$ 166,670	-112.9%	\$ 146,318	-114.7%	\$ 1,258,835	\$ 1,876,092	-32.9%	\$ 1,355,631	-7.1%
	149.58%	111.13%		69.73%		69.97%	112.44%		63.67%	
NET PATIENT REVENUE	\$ 7,135	\$ (16,693)	-142.7%	\$ 63,518	-88.8%	\$ 540,206	\$ (207,516)	-360.3%	\$ 773,452	-30.2%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 7,135	\$ (16,693)	-142.7%	\$ 63,518	-88.8%	\$ 540,206	\$ (207,516)	-360.3%	\$ 773,452	-30.2%
OPERATING EXPENSE										
Salaries and Wages	\$ -	\$ 32,051	-100.0%	\$ 36,925	-100.0%	\$ 289,648	\$ 356,586	-18.8%	\$ 349,896	-17.2%
Benefits	-	8,921	-100.0%	6,177	-100.0%	69,358	96,392	-28.0%	86,066	-19.4%
Physician Services	-	60,078	-100.0%	58,986	-100.0%	477,147	668,403	-28.6%	451,609	5.7%
Cost of Drugs Sold	-	1,617	-100.0%	8,689	-100.0%	30,587	17,989	70.0%	28,821	6.1%
Supplies	-	3,550	-100.0%	1,381	-100.0%	10,686	39,394	-72.9%	46,964	-77.2%
Utilities	3,697	3,213	15.1%	3,546	4.3%	33,211	32,478	2.3%	28,578	16.2%
Repairs and Maintenance	-	-	0.0%	-	100.0%	63	-	0.0%	-	100.0%
Other Expense	-	7	-100.0%	-	0.0%	-	77	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 3,697	\$ 109,437	-96.6%	\$ 115,703	-96.8%	\$ 910,700	\$ 1,211,319	-24.8%	\$ 991,934	-8.2%
Depreciation/Amortization	\$ 29,324	\$ 40,639	-27.8%	\$ 40,117	-26.9%	\$ 325,363	\$ 440,471	-26.1%	\$ 441,289	-26.3%
TOTAL OPERATING COSTS	\$ 33,021	\$ 150,076	-78.0%	\$ 155,820	-78.8%	\$ 1,236,063	\$ 1,651,790	-25.2%	\$ 1,433,222	-13.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (25,886)	\$ (166,769)	-84.5%	\$ (92,302)	-72.0%	\$ (695,857)	\$ (1,859,306)	-62.6%	\$ (659,770)	5.5%
Operating Margin	-362.78%	999.04%	-136.3%	-145.32%	149.6%	-128.81%	895.98%	-114.4%	-85.30%	51.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	-	445	-100.0%	636	-100.0%	5,107	4,961	2.9%	6,444	-20.7%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	1,115	-100.0%
Total Visits	-	445	-100.0%	636	-100.0%	5,107	4,961	2.9%	7,559	-32.7%
Average Revenue per Office Visit	-	337.03	-100.0%	329.93	-100.0%	352.27	336.34	4.7%	281.66	25.1%
Hospital FTE's (Salaries and Wages)	-	8.8	-100.0%	10.4	-100.0%	7.6	9.0	-15.1%	9.1	-15.8%

**ECTOR COUNTY HOSPITAL DISTRICT
AUGUST 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 37,052,880	42.4%	\$ 39,397,132	38.2%	\$ 380,490,044	38.5%	\$ 429,813,275	38.9%
Medicaid	9,817,052	11.2%	8,031,146	7.8%	116,105,657	11.7%	106,219,585	9.6%
Commercial	23,059,807	26.3%	28,170,847	27.3%	284,601,421	28.8%	316,550,494	28.6%
Self Pay	13,956,491	15.9%	23,282,962	22.5%	175,952,960	17.8%	207,232,941	18.8%
Other	3,637,932	4.2%	4,370,269	4.2%	32,110,749	3.2%	45,323,787	4.1%
TOTAL	\$ 87,524,161	100.0%	\$ 103,252,357	100.0%	\$ 989,260,830	100.0%	\$ 1,105,140,081	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,398,251	43.1%	\$ 7,867,718	39.0%	\$ 76,354,473	39.1%	\$ 83,376,808	38.8%
Medicaid	1,742,502	10.2%	2,288,930	11.4%	24,549,976	12.6%	24,378,115	11.4%
Commercial	6,546,976	38.2%	7,909,034	39.3%	73,090,797	37.5%	82,715,096	38.5%
Self Pay	421,243	2.5%	1,374,832	6.8%	11,863,923	6.1%	15,629,436	7.3%
Other	1,026,788	6.0%	695,253	3.5%	9,166,818	4.7%	8,621,179	4.0%
TOTAL	\$ 17,135,761	100.0%	\$ 20,135,766	100.0%	\$ 195,025,987	100.0%	\$ 214,720,634	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
AUGUST 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 99,841	21.4%	\$ 49,104	12.5%	\$ 648,877	18.4%	\$ 650,918	14.0%
Medicaid	160,356	34.4%	174,986	44.6%	1,340,198	38.0%	2,017,669	43.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	78,122	16.7%	80,710	20.5%	581,581	16.5%	892,009	19.2%
Self Pay	129,556	27.7%	85,875	21.9%	953,323	27.0%	1,077,371	23.2%
Other	(985)	-0.2%	2,135	0.5%	4,721	0.1%	12,961	0.3%
TOTAL	\$ 466,891	100.0%	\$ 392,810	100.0%	\$ 3,528,700	100.0%	\$ 4,650,928	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 22,223	25.6%	\$ 7,632	7.2%	\$ 432,656	35.7%	\$ 72,946	6.8%
Medicaid	29,808	34.4%	47,131	44.1%	410,098	34.0%	509,317	47.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	12,674	14.6%	34,142	32.0%	154,829	12.8%	297,464	27.6%
Self Pay	22,019	25.4%	17,131	16.1%	204,405	16.9%	195,779	18.2%
Other	25	0.0%	663	0.6%	6,727	0.6%	1,576	0.1%
TOTAL	\$ 86,747	100.0%	\$ 106,698	100.0%	\$ 1,208,715	100.0%	\$ 1,077,083	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
AUGUST 2020**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 1,358	-9.4%	\$ 46,303	22.1%	\$ 428,345	23.8%	\$ 437,869	20.6%
Medicaid	(8,849)	61.5%	\$ 49,711	23.7%	475,233	26.5%	690,121	32.4%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	(755)	5.2%	\$ 49,536	23.6%	370,842	20.6%	428,774	20.1%
Self Pay	(6,146)	42.7%	\$ 62,498	29.8%	521,188	28.9%	569,056	26.7%
Other	-	0.0%	\$ 1,788	0.9%	3,434	0.2%	3,264	0.2%
TOTAL	\$ (14,392)	100.0%	\$ 209,836	100.0%	\$ 1,799,041	100.0%	\$ 2,129,084	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,381	40.8%	\$ 14,588	28.7%	\$ 136,933	27.4%	\$ 104,857	20.9%
Medicaid	7,362	32.1%	8,548	16.8%	153,380	30.8%	176,190	35.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	6,004	26.2%	19,163	37.7%	112,028	22.5%	145,456	29.0%
Self Pay	90	0.4%	8,310	16.4%	94,509	18.9%	74,682	14.9%
Other	104	0.5%	209	0.4%	2,138	0.4%	206	0.0%
TOTAL	\$ 22,942	100.0%	\$ 50,818	100.0%	\$ 498,989	100.0%	\$ 501,391	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
AUGUST 2020**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 51,600,509	\$ -	\$ 51,600,509
Mission Fitness	332,564	-	332,564
Petty Cash	8,950	-	8,950
Dispro	-	4,651,615	4,651,615
General Liability	-	2,103,937	2,103,937
Professional Liability	-	1,607,648	1,607,648
Funded Worker's Compensation	-	1,684,448	1,684,448
Funded Depreciation	-	10,728,295	10,728,295
Designated Funds	-	2,747,311	2,747,311
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 51,942,023	\$ 23,523,254	\$ 75,465,277

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 750,000	\$ 750,000
Funded Depreciation	-	24,003,000	24,003,000
Funded Worker's Compensation	-	600,000	600,000
General Liability	-	900,000	900,000
Professional Liability	-	1,500,000	1,500,000
Designated Funds	23,622	500,000	523,622
Allowance for Change in Market Values	-	13,385	13,385
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 23,622	\$ 28,266,385	\$ 28,290,007
Total Unrestricted Cash and Investments			\$ 103,755,283

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 3,843,719	\$ -	\$ 3,843,719
Assets Held By Trustee - Debt Payment Reserves	1,888,065	-	1,888,065
Assets Held In Endowment-Board Designated	-	6,357,925	6,357,925
Restricted TPC, LLC-Equity Stake	593,971	-	593,971
Restricted MCH West Texas Services-Equity Stake	2,247,595	-	2,247,595
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 8,573,350	\$ 6,357,925	\$ 14,931,274

Total Cash & Investments			<u>\$ 118,686,558</u>
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**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
AUGUST 2020**

	Hospital	Procare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:			
Excess of Revenue over Expenses	\$ (2,682,465)	-	\$ (2,682,465)
Noncash Expenses:			
Depreciation and Amortization	16,225,328	91,525	16,316,853
Unrealized Gain/Loss on Investments	86,157	-	86,157
Accretion (Bonds)	-	-	-
Changes in Assets and Liabilities			
Patient Receivables, Net	13,908,513	(1,399,400)	12,509,112
Taxes Receivable/Deferred	4,134,915	(280,615)	3,854,300
Inventories, Prepaids and Other	10,674,633	56,364	10,730,997
Accounts Payable	6,691,362	3,048,852	9,740,213
Accrued Expenses	153,507	(1,516,676)	(1,363,169)
Due to Third Party Payors	(458,105)	-	(458,105)
Accrued Post Retirement Benefit Costs	4,857,901	-	4,857,901
Net Cash Provided by Operating Activities	\$ 53,591,744	50	\$ 53,591,794
Cash Flows from Investing Activities:			
Investments	\$ 15,903,552	-	\$ 15,903,552
Acquisition of Property and Equipment	(11,797,484)	-	(11,797,484)
Net Cash used by Investing Activities	\$ 4,106,068	-	\$ 4,106,068
Cash Flows from Financing Activities:			
Current Portion Debt	\$ (2,320,733)	-	\$ (2,320,733)
Intercompany Activities	\$ -	-	-
Net Repayment of Long-term Debt/Bond Issuance	398,344	-	398,344
Net Cash used by Financing Activities	(1,922,389)	-	(1,922,389)
Net Increase (Decrease) in Cash	55,775,423	50	55,775,472
Beginning Cash & Cash Equivalents @ 9/30/2019	34,621,128	4,700	34,625,828
Ending Cash & Cash Equivalents @ 8/31/2020	\$ 90,396,551	\$ 4,750	\$ 90,401,300
Balance Sheet			
Cash and Cash Equivalents	\$ 75,465,277	4,750	\$ 75,470,027
Restricted Assets	14,931,274	-	14,931,274
Ending Cash & Cash Equivalents @ 8/31/2020	\$ 90,396,551	4,750	\$ 90,401,301

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2020

	<u>ACTUAL</u> <u>COLLECTIONS</u>	<u>BUDGETED</u> <u>COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR</u> <u>COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 357,473	\$ 1,510,369	\$ (1,152,896)	\$ 347,199	\$ 10,274
NOVEMBER	1,151,010	1,510,369	(359,359)	863,534	287,476
DECEMBER	3,300,400	1,510,369	1,790,031	3,052,335	248,065
JANUARY	4,845,249	1,510,369	3,334,880	4,374,472	470,777
FEBRUARY	6,455,075	1,510,369	4,944,706	5,039,715	1,415,360
MARCH	1,361,450	1,510,369	(148,919)	1,683,658	(322,208)
APRIL	271,564	1,510,369	(1,238,805)	315,850	(44,285)
MAY	254,701	1,510,369	(1,255,668)	163,395	91,307
JUNE	177,064	1,510,369	(1,333,305)	122,536	54,528
JULY	106,473	1,510,369	(1,403,896)	117,348	(10,875)
AUGUST	90,659	1,510,369	(1,419,710)	76,544	14,115
TOTAL	\$ 18,371,117	\$ 16,614,059	\$ 1,757,058	\$ 16,156,583	\$ 2,214,534
<u>SALES</u>					
OCTOBER	\$ 4,204,814	\$ 4,083,969	\$ 120,845	\$ 4,584,041	\$ (379,228)
NOVEMBER	4,143,047	4,109,569	33,478	4,601,483	(458,436)
DECEMBER	4,251,049	4,166,072	84,977	4,814,865	(563,815)
JANUARY	3,763,912	4,205,740	(441,828)	4,940,411	(1,176,499)
FEBRUARY	3,771,703	4,566,473	(794,770)	4,702,958	(931,255)
MARCH	3,855,612	4,638,267	(782,655)	4,472,410	(616,798)
APRIL	4,710,736	4,803,821	(93,085)	4,682,192	28,545
MAY	4,055,799	5,327,102	(1,271,303)	4,727,670	(671,871)
JUNE	2,958,862	4,547,671	(1,588,809)	4,245,339	(1,286,478)
JULY	2,762,363	5,145,245	(2,382,882)	4,297,275	(1,534,912)
AUGUST	3,102,488	5,455,393	(2,352,905)	4,243,196	(1,140,709)
SUB TOTAL	41,580,384	51,049,322	(9,468,938)	50,311,840	(8,731,456)
ACCRUAL	(3,663,929)	-	(3,663,929)	-	(3,663,929)
TOTAL	\$ 37,916,455	\$ 51,049,322	\$ (13,132,867)	\$ 50,311,840	\$ (12,395,385)
TAX REVENUE	\$ 56,287,573	\$ 67,663,381	\$ (11,375,808)	\$ 66,468,424	\$ (10,180,851)

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2020**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	NET INFLOW
DSH			
1st Qtr	\$ (1,200,156)	\$ 3,056,849	\$ 1,856,693
2nd Qtr	(668,408)	1,709,047	1,040,639
3rd Qtr	(5,616,330)	17,060,305	11,443,975
4th Qtr	-	-	-
DSH TOTAL	\$ (7,484,895)	\$ 21,826,201	\$ 14,341,307
UC			
1st Qtr	\$ -	\$ -	-
2nd Qtr	(503,626)	1,287,716	784,090
3rd Qtr	(5,652,432)	17,132,821	11,480,389
4th Qtr	-	-	-
UC TOTAL	\$ (6,156,057)	\$ 18,420,537	\$ 12,264,479
DSRIP			
1st Qtr	\$ -	\$ -	\$ -
2nd Qtr	(1,803,212)	4,600,459	2,797,247
3rd Qtr	-	-	-
4th Qtr	(5,774,723)	18,900,424	13,125,701
DSRIP UPL TOTAL	\$ (7,577,935)	\$ 23,500,884	\$ 15,922,949
UHRIP			
1st Qtr	\$ (1,880,035)	\$ 1,978,942	\$ 98,907
2nd Qtr	-	513,321	513,321
3rd Qtr	(1,071,921)	-	(1,071,921)
4th Qtr	(931,869)	243,032	(688,837)
UHRIP TOTAL	\$ (3,883,825)	\$ 2,735,294	\$ (1,148,531)
GME			
1st Qtr	\$ -	\$ -	\$ -
2nd Qtr	(220,796)	564,552	343,756
3rd	-	-	-
4th Qtr	-	-	-
GME TOTAL	\$ (220,796)	\$ 564,552	\$ 343,756
Blended Cash Activity	\$ (25,323,508)	\$ 67,047,468	\$ 41,723,959

INCOME STATEMENT ACTIVITY:

FY 2020 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 12,922,114
Uncompensated Care Accrual	12,248,890
URIP	(4,596,877)
GME	642,338
Regional UPL Benefit	-
Medicaid Supplemental Payments	21,216,465
DSRIP Accrual	8,841,833
Total Adjustments	\$ 30,058,298

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF AUGUST 31, 2020**

<u>ITEM</u>	CIP BALANCE AS OF 7/31/2020	AUGUST "+" ADDITIONS	AUGUST "- " ADDITIONS	AUGUST TRANSFERS	CIP BALANCE AS OF 8/31/2020	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
ICU/CCU UPGRADES	405,455	-	-	-	405,455	-	405,455	500,000	94,545
IDIABETES CENTER	233,593	1,361	-	(234,954)	0	-	0	150,000	150,000
IODP MOB UPGRADES	155,776	5,155	-	-	160,930	-	160,930	150,000	(10,930)
IREGIONAL LAB	11,853	-	-	-	11,853	-	11,853	150,000	138,148
ISUITE 250 CHW	425,892	682	-	-	426,574	-	426,574	442,500	15,926
IBUSINESS OFFICE RENOVATION	66,380	2,577	-	(68,957)	-	-	-	75,000	75,000
IROCK HOUSE RENOVATIONS	1,290	12,941	-	-	14,231	-	14,231	48,500	34,269
SUB-TOTAL	\$ 1,300,238	\$ 22,716	\$ -	\$ (303,911)	\$ 1,019,043	\$ -	\$ 1,019,043	\$ 1,516,000	\$ 496,957
<u>MINOR BUILDING IMPROVEMENT</u>									
IL&D SLEEP ROOM	10,802	-	-	(10,802)	0	-	0	45,000	45,000
IREFRACTORY BOILER UPGRADE	-	-	-	-	-	-	-	30,000	30,000
IREHAB EXPANSION	40,167	-	(28)	(40,139)	-	-	-	25,000	25,000
ICATH LAB #2 REPLACEMENT	2,488	-	-	(2,488)	-	-	-	20,000	20,000
ILOADING DOCK IMPROVEMENTS	32,088	-	-	(32,088)	-	-	-	40,000	40,000
IER TUBE STATION	-	-	-	-	-	-	-	48,000	48,000
IER TRIAGE	-	3,768	-	-	3,768	-	3,768	75,000	71,232
IRENTAL PROPERTY REPAIRS - CASA ORTIZ	-	4,039	-	-	4,039	-	4,039	25,000	20,961
SUB-TOTAL	\$ 85,545	\$ 7,807	\$ (28)	\$ (85,517)	\$ 7,807	\$ -	\$ 7,807	\$ 308,000	\$ 300,193
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 1,714,935	\$ 117,308	\$ (238,960)	\$ -	\$ 1,593,284	\$ -	\$ 1,593,284	\$ 2,250,000	\$ 656,716
SUB-TOTAL	\$ 1,714,935	\$ 117,308	\$ (238,960)	\$ -	\$ 1,593,284	\$ -	\$ 1,593,284	\$ 2,250,000	\$ 656,716
TOTAL CONSTRUCTION IN PROGRESS	\$ 3,100,718	\$ 147,830	\$ (238,987)	\$ (389,428)	\$ 2,620,133	\$ -	\$ 2,620,133	\$ 4,074,000	\$ 1,453,867

**ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
AUGUST 2020**

<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
L&D Sleep Room	Building	\$ 10,802
Diabetes Center	Building	234,954
Rehab Expansion	Building	40,139
Business Office Renovation	Building	68,957
Cath Lab #2 Replacement	Building	2,488
Loading Dock Improvements	Building	\$ 32,088
TOTAL PROJECT TRANSFERS		\$ 389,428
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ 389,428

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2020 CAPITAL EQUIPMENT
CONTINGENCY FUND
AUGUST 2020**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-19	ER RENOVATION	6850	125,000	-	100,988	24,012
Oct-19	9C TELEMETRY UPGRADE	6190	45,000	-	33,964	11,036
Oct-19	Imaging (X-Ray)	7260	-	-	186,900	(186,900)
Oct-19	Anesthesia CareAware	7370	-	-	57,166	(57,166)
Oct-19	Cart	6620	-	-	4,876	(4,876)
Oct-19	Savi Scout Surgical Guidance System	7240	-	-	65,000	(65,000)
Oct-19	Walter Lorenz Surgical Assist Arm	6620	-	-	45,320	(45,320)
Oct-19	Portable Monitors	6850	-	-	20,744	(20,744)
Oct-19	Bio-Console 560 Speed Controller System	6620	-	-	15,000	(15,000)
Nov-19	Isolation Room Renovations	8200	151,650	-	179,298	(27,648)
Nov-19	Procure Administration Renovation	9300	298,800	-	300,245	(1,445)
Nov-19	Windows 2012 Server	9100	-	-	14,476	(14,476)
Nov-19	Ice Maker	8020	-	-	3,500	(3,500)
Nov-19	Monitor (Cardiac)	6090	-	-	176,453	(176,453)
Nov-19	Air Curtain Refrigerator	8020	-	-	10,075	(10,075)
Nov-19	Vital Signs Monitor	6630	-	-	7,399	(7,399)
Dec-19	Drainage Repairs	8200	45,000	-	15,315	29,685
Dec-19	ER Restrooms Renovation	8200	45,000	-	29,137	15,863
Dec-19	PeriFlux 6000 Stand Alone TCPO2 System	7460	-	-	10,174	(10,174)
Dec-19	Honda Odyssey	9300	-	-	29,500	(29,500)
Jan-20	3M 360 Encompass System	9180	-	-	237,638	(237,638)
Jan-20	Steamer	8020	-	-	6,937	(6,937)
Jan-20	RF Controller	6620	-	-	27,500	(27,500)
Jan-20	Hot Food Serving Table	8020	-	-	3,000	(3,000)
Jan-20	9 Central 4 Central Restrooms	8200	30,000	-	26,458	3,542
Feb-20	Pathology Renovation	7040	20,000	-	16,033	3,967
Feb-20	SQL Server	9100	-	-	44,941	(44,941)
Feb-20	Prime TC Swing - Away Model	7230	-	-	2,836	(2,836)
Feb-20	Fluent System	6620	-	-	27,000	(27,000)
Feb-20	AED Wall Mount Bracket for Lifepak	6850	-	-	2,791	(2,791)
Mar-20	Security Fencing - Family Health Clinic	8200	45,000	-	23,224	21,776
May-20	Imaging C-Arm	7260	-	-	279,876	(279,876)
Jun-20	Neptune 3 Rover	6620	-	-	83,030	(83,030)
Jun-20	Remote Display	6850	-	-	10,916	(10,916)
Jul-20	Hana Table	6620	-	-	86,088	(86,088)
Aug-20	Optimum UV Enlight Bundle	8270	-	-	49,650	(49,650)
Aug-20	iNtuition Gold Suite Software	7230	-	-	49,007	(49,007)
Aug-20	i-STAT 1 Analyzer	7030	-	-	7,150	(7,150)
Aug-20	Ford Ecosport	7090	-	-	18,524	(18,524)
Aug-20	Power Edge R740	7230	-	-	4,907	(4,907)
Aug-20	NVIDIA Quadro	7230	-	-	858	(858)
Aug-20	Bedside SpO2 Monitor	7400	-	-	24,400	(24,400)
Aug-20	Airvo	7400	-	-	16,578	(16,578)
Aug-20	One EVO 20 Cart for LCDs	6850	-	-	8,827	(8,827)
Aug-20	Lab & Pharmacy Freezer	7030	-	-	7,490	(7,490)
Aug-20	Lab & Pharmacy Freezer	7030	-	-	5,610	(5,610)
Aug-20	Control Unit	7400	-	-	14,985	(14,985)
Aug-20	L&D Sleep Room	6700	45,000	-	10,802	34,198
Aug-20	Diabetes Center	6370	150,000	-	234,954	(84,954)
Aug-20	Rehab Expansion	7430	25,000	-	40,139	(15,139)
Aug-20	Business Office Renovation	9030	75,000	-	68,957	6,043
Aug-20	Cath Lab #2 Replacement	7220	20,000	-	2,488	17,512
Aug-20	Loading Dock Improvements	6760	40,000	-	32,088	7,912
			\$ 1,760,450	\$ -	\$ 2,781,211	\$ (1,020,761)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
AUGUST 2020**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (1,324,716)	\$ 94,477	\$ -	\$ (1,419,193)
AR UNCOMPENSATED CARE	(15,589)	-	-	(15,589)
AR DSRIP	(3,909,788)	3,171,328	-	(7,081,116)
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	744,394	4,192,740	-	(3,448,346)
AR GME	298,582	-	-	298,582
AR BAB REVENUE	477,181	82,117	-	395,064
AR PHYSICIAN GUARANTEES	225,752	210,927	-	14,825
AR ACCRUED INTEREST	83,735	220,763	-	(137,029)
AR OTHER:	1,959,726	1,966,337	45,727	(52,339)
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,959,726	1,966,337	45,727	(52,339)
AR DUE FROM THIRD PARTY PAYOR	<u>2,294,467</u>	<u>4,281,519</u>	<u>-</u>	<u>(1,987,052)</u>
TOTAL ACCOUNTS RECEIVABLE - OTHER	<u>\$ 1,786,116</u>	<u>\$ 12,414,472</u>	<u>\$ 45,727</u>	<u>\$ (10,674,083)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
AUGUST 2020**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
9 CENTRAL	3.8	1.9	94.0%	4.9	-23.4%	2.9	2.2	31.2%	3.0	-3.8%
5 CENTRAL	3.2	0.2	1264.0%	2.6	19.2%	2.5	0.2	898.1%	0.9	185.2%
CARDIOPULMONARY	2.1	-	0.0%	0.7	213.7%	2.2	-	0.0%	0.4	466.6%
6 Central	1.4	0.3	340.5%	2.7	-48.1%	1.8	0.3	429.5%	0.9	103.4%
PM&R - PHYSICAL	-	1.9	-100.0%	2.9	-100.0%	1.5	2.0	-23.0%	0.8	82.3%
OPERATING ROOM	-	-	0.0%	1.1	-100.0%	1.5	-	0.0%	0.2	712.9%
INTENSIVE CARE UNIT 4 (CCU)	2.6	0.3	709.9%	3.1	-17.6%	1.5	0.3	356.0%	0.9	64.7%
STERILE PROCESSING	-	-	0.0%	3.7	-100.0%	1.1	-	0.0%	3.9	-70.5%
IMAGING - DIAGNOSTICS	-	-	0.0%	0.8	-100.0%	1.1	-	0.0%	0.1	1354.8%
LABOR AND DELIVERY	1.1	0.1	1995.2%	-	0.0%	1.2	0.0	2390.4%	0.0	2763.9%
7 CENTRAL	1.0	0.0	18029.0%	2.5	-59.0%	1.2	0.0	11875.1%	0.5	137.2%
8 CENTRAL	1.6	0.1	1283.1%	1.3	18.0%	1.3	0.1	929.5%	0.4	191.3%
4 CENTRAL	0.6	0.1	1132.6%	0.4	73.5%	0.9	0.1	1668.1%	0.4	163.6%
4 EAST	-	0.3	-100.0%	1.3	-100.0%	0.7	0.3	120.1%	0.6	15.6%
LABORATORY - CHEMISTRY	-	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
MEDICAL STAFF	-	0.5	-100.0%	1.5	-100.0%	0.3	0.5	-44.1%	0.2	21.3%
IMAGING - ULTRASOUND	-	0.2	-100.0%	-	0.0%	0.3	0.3	3.1%	0.5	-49.2%
NURSING ORIENTATION	1.7	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
6 West	0.2	0.2	23.7%	1.0	-78.5%	0.2	0.2	11.1%	0.4	-44.3%
RAD MCH CVI	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
DISASTER AND EMERGENCY OPERATIONS	0.6	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
IMAGING - NUCLEAR MEDICINE	-	-	0.0%	1.1	-100.0%	0.1	-	0.0%	0.6	-87.7%
EMERGENCY DEPARTMENT	-	-	0.0%	0.3	-100.0%	0.1	-	0.0%	0.1	12.7%
INTENSIVE CARE UNIT 2	0.7	0.2	202.1%	0.4	72.2%	0.1	0.2	-52.9%	0.2	-51.0%
INPATIENT REHAB	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.4	-91.2%
PM&R - SPEECH	-	0.2	-100.0%	0.9	-100.0%	0.0	0.2	-89.3%	0.4	-93.1%
IMAGING - CT SCAN	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
5 WEST	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
INPATIENT REHAB - THERAPY	-	-	0.0%	-	0.0%	-	-	0.0%	0.4	-100.0%
NEO-NATAL INTENSIVE CARE	-	0.1	-100.0%	-	0.0%	-	0.1	-100.0%	0.1	-100.0%
PM&R - OCCUPATIONAL	-	1.0	-100.0%	1.0	-100.0%	-	1.0	-100.0%	0.5	-100.0%
TRAUMA SERVICE	-	-	0.0%	0.5	-100.0%	-	-	0.0%	0.7	-100.0%
FOOD SERVICE	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
FINANCIAL ACCOUNTING	-	-	0.0%	1.0	-100.0%	-	-	0.0%	1.3	-100.0%
PATIENT ACCOUNTING	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
IT OPERATIONS	-	-	0.0%	-	0.0%	-	-	0.0%	0.7	-100.0%
ADMINISTRATION	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
SUBTOTAL	20.5	7.8	164.9%	35.7	-42.4%	23.6	8.2	187.2%	20.2	17.2%
TRANSITION LABOR										
LABORATORY - CHEMISTRY	3.2	2.9	10.1%	3.3	-4.7%	3.0	3.0	1.4%	4.3	-29.4%
INTENSIVE CARE UNIT 4 (CCU)	-	-	0.0%	2.2	-100.0%	0.6	-	0.0%	2.8	-77.9%
INPATIENT REHAB - THERAPY	-	1.0	-100.0%	1.0	-100.0%	0.5	1.0	-47.4%	1.0	-43.8%
7 CENTRAL	-	0.1	-100.0%	2.4	-100.0%	0.5	0.1	457.1%	3.3	-85.8%
NEO-NATAL INTENSIVE CARE	-	0.1	-100.0%	1.5	-100.0%	0.3	0.1	387.5%	5.2	-93.7%
PM&R - OCCUPATIONAL	-	1.0	-100.0%	0.9	-100.0%	0.2	1.0	-75.4%	1.0	-74.3%
INTENSIVE CARE UNIT 2	-	0.1	-100.0%	1.7	-100.0%	0.2	0.1	266.9%	1.7	-86.8%
4 EAST	-	-	0.0%	2.3	-100.0%	0.0	-	0.0%	2.1	-97.8%
9 CENTRAL	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.1	-94.4%
8 CENTRAL	-	-	0.0%	0.1	-100.0%	-	-	0.0%	1.5	-100.0%
INPATIENT REHAB	-	1.0	-100.0%	0.9	-100.0%	-	1.0	-100.0%	1.1	-100.0%
OPERATING ROOM	-	1.9	-100.0%	-	0.0%	-	2.0	-100.0%	1.2	-100.0%
6 Central	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.8	-100.0%
LABORATORY - HEMATOLOGY	-	-	0.0%	-	0.0%	-	-	0.0%	0.7	-100.0%
EMERGENCY DEPARTMENT	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
5 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
4 CENTRAL	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
LABOR AND DELIVERY	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.0	-100.0%
6 West	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.0	-100.0%
5 WEST	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
SUBTOTAL	3.2	7.9	-60.0%	16.6	-81.0%	5.5	8.2	-33.0%	27.4	-79.9%
GRAND TOTAL	23.7	15.7	51.3%	52.3	-54.7%	29.1	16.5	77.0%	47.6	-38.7%

ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
AUGUST 2020

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
	\$	\$	\$	%	\$	%	\$	\$	\$	%	\$	%
RT TEMPORARY LABOR	\$ 35,204	\$ -	\$ 35,204	100.0%	\$ 2,610	1249.0%	\$ 398,920	\$ -	\$ 398,920	100.0%	\$ 50,976	682.6%
OR TEMPORARY LABOR	-	-	-	100.0%	7,880	-100.0%	329,283	-	329,283	100.0%	29,640	1010.9%
5C TEMPORARY LABOR	44,288	2,792	41,496	1486.3%	36,209	22.3%	355,456	32,572	322,884	991.3%	121,218	193.2%
6C TEMPORARY LABOR	20,968	4,247	16,721	393.7%	35,668	-41.2%	270,564	48,475	222,089	458.2%	126,907	113.2%
L & D TEMPORARY LABOR	17,914	628	17,286	2752.6%	-	100.0%	201,419	6,517	194,902	2990.7%	4,698	4187.1%
ICU4 TEMPORARY LABOR	53,547	5,020	48,527	966.7%	42,989	24.6%	244,797	57,246	187,551	327.6%	142,085	72.3%
7C TEMPORARY LABOR	17,434	116	17,318	14929.6%	34,049	-48.8%	180,794	1,340	179,454	13392.1%	74,847	141.8%
8C TEMPORARY LABOR	20,683	1,274	19,409	1523.5%	18,368	12.6%	178,685	14,936	163,749	1096.3%	62,653	185.2%
DIAG TEMPORARY LABOR	-	-	-	100.0%	17,169	-100.0%	163,083	-	163,083	100.0%	17,169	849.6%
IMCU9 TEMPORARY LABOR	62,880	24,107	38,773	160.8%	75,562	-16.8%	452,505	293,142	159,363	54.4%	425,326	6.4%
SP Temporary Labor	-	-	-	100.0%	47,821	-100.0%	148,352	-	148,352	100.0%	495,838	-70.5%
IMCU4 TEMPORARY LABOR	9,749	1,240	8,509	686.2%	4,905	98.8%	140,105	13,505	126,600	937.4%	58,995	137.5%
4E TEMPORARY LABOR	-	4,452	(4,452)	-100.0%	19,105	-100.0%	121,369	47,541	73,828	155.3%	96,866	25.3%
Temp Labor - Productive Salaries	24,376	-	24,376	100.0%	-	100.0%	66,518	-	66,518	100.0%	-	100.0%
MED STAFF TEMPORARY LABOR	-	15,012	(15,012)	-100.0%	44,880	-100.0%	92,183	165,132	(72,950)	-44.2%	74,758	23.3%
ALL OTHER	29,607	57,641	(28,034)	-48.6%	160,402	-81.5%	560,932	651,264	(90,332)	-13.9%	1,139,688	-50.8%
TOTAL TEMPORARY LABOR	\$ 336,651	\$ 116,529	\$ 220,122	188.9%	\$ 547,617	-38.5%	\$ 3,902,964	\$ 1,331,670	\$ 2,571,294	193.1%	\$ 2,921,464	33.6%
ICU4 TRANSITION LABOR	\$ -	\$ -	\$ -	100.0%	\$ 22,397	-100.0%	\$ 72,021	\$ -	\$ 72,021	100.0%	\$ 299,158	-75.9%
CHEM TRANSITION LABOR	26,766	18,700	8,066	43.1%	26,076	2.6%	276,683	211,928	64,755	30.6%	366,489	-24.5%
7C TRANSITION LABOR	-	930	(930)	-100.0%	26,979	-100.0%	57,798	10,781	47,017	436.1%	389,088	-85.1%
REHAB TRANSITION LABOR	-	11,438	(11,438)	-100.0%	10,122	-100.0%	63,920	131,229	(67,309)	-51.3%	94,623	-32.4%
ALL OTHER	1,218	36,806	(35,588)	-96.7%	86,962	-98.6%	90,096	412,254	(322,158)	-78.1%	2,004,349	-95.5%
TOTAL TRANSITION LABOR	\$ 27,984	\$ 67,874	\$ (39,890)	-58.8%	\$ 172,536	-83.8%	\$ 560,517	\$ 766,192	\$ (205,675)	-26.8%	\$ 3,153,706	-82.2%
GRAND TOTAL TEMPORARY LABOR	\$ 364,635	\$ 184,403	\$ 180,232	97.7%	\$ 720,153	-49.4%	\$ 4,463,482	\$ 2,097,862	\$ 2,365,620	112.8%	\$ 6,075,170	-26.5%
PA OTHER PURCH SVCS	\$ 722,333	\$ 151,904	\$ 570,429	375.5%	\$ 122,162	491.3%	\$ 7,058,466	\$ 1,646,444	\$ 5,412,022	328.7%	\$ 1,714,929	311.6%
HIM CODING SERVICES	18,838	23,250	(4,412)	-19.0%	621,962	-97.0%	2,738,144	547,104	2,191,040	400.5%	4,136,245	-33.8%
OTHER PURCH SVCS	18,690	-	18,690	100.0%	-	100.0%	298,030	-	298,030	100.0%	-	100.0%
ADMIN LEGAL FEES	27,828	39,583	(11,755)	-29.7%	22,391	24.3%	729,421	435,413	294,008	67.5%	466,839	56.2%
AMBULANCE FEES	25,683	11,173	14,510	129.9%	7,029	265.4%	328,105	121,102	207,003	170.9%	84,146	289.9%
PA ELIGIBILITY FEES	2,383	34,846	(32,463)	-93.2%	(510)	-567.1%	565,280	377,686	187,594	49.7%	401,984	40.6%
ADM PHYS RECRUITMENT	-	4,293	(4,293)	-100.0%	3,145	-100.0%	222,558	47,223	175,335	371.3%	46,818	375.4%
DIET OTHER PURCH SVCS	19,953	9,746	10,207	104.7%	10,659	87.2%	281,380	107,206	174,174	162.5%	117,987	138.5%
COMPLIANCE CONSULTING FEES	8,671	10,112	(1,441)	-14.2%	15,831	-45.2%	284,052	111,232	172,820	155.4%	156,217	81.8%
CREDIT CARD FEES	58,569	19,354	39,215	202.6%	23,039	154.2%	294,428	209,774	84,654	40.4%	263,115	11.9%
MED ASSETS CONTRACT	16,739	25,148	(8,409)	-33.4%	17,987	-6.9%	360,156	276,628	83,528	30.2%	81,841	340.1%
NSG OTHER PURCH SVCS	6,626	5,736	890	15.5%	6,944	-4.6%	131,360	63,096	68,264	108.2%	60,810	116.0%
OR FEES (PERFUSSION SERVICES)	38,861	28,135	10,726	38.1%	33,383	16.4%	368,656	309,485	59,171	19.1%	341,527	7.9%
ADMIN OTHER FEES	9,500	19,120	(9,620)	-50.3%	28,178	-66.3%	265,264	210,320	54,944	26.1%	267,957	-1.0%
ADM APPRAISAL DIST FEE	17,000	17,575	(575)	-3.3%	-	100.0%	229,476	193,325	36,151	18.7%	160,192	43.3%
4E OTHER PURCH SVCS	37,445	11,667	25,778	220.9%	10,965	241.5%	157,793	128,337	29,456	23.0%	125,521	25.7%
LAB ADMIN OTHER PURCH SVCS	3,288	4,303	(1,015)	-23.6%	2,147	53.1%	76,001	47,333	28,668	60.6%	44,992	68.9%
PH CONTRACT PURCH SVC	14,148	7,278	6,870	94.4%	7,124	98.6%	108,499	80,058	28,441	35.5%	83,713	29.6%
NSG ED OTHER PURCH SVCS	7,857	7,865	(8)	-0.1%	13,229	-40.6%	112,909	86,515	26,394	30.5%	114,902	-1.7%
MM OTHER PURCH SVCS	5,872	5,667	205	3.6%	5,714	2.8%	85,543	62,337	23,206	37.2%	60,920	40.4%
ENGINEERING OTHER PURCH SVCS	9,682	7,347	2,335	31.8%	2,815	243.9%	101,527	80,817	20,710	25.6%	80,904	25.5%
MED STAFF REVIEW FEES	6,504	8,058	(1,554)	-19.3%	4,736	37.3%	72,401	88,638	(16,237)	-18.3%	62,053	16.7%
340B CONTRACT PURCH SVC	4,822	8,333	(3,511)	-42.1%	7,379	-34.7%	67,891	91,663	(23,772)	-25.9%	95,228	-28.7%
TS OTHER PURCH SVCS	9,490	7,838	1,652	21.1%	5,055	87.8%	55,828	86,218	(30,390)	-35.2%	89,241	-37.4%
REHAB OTHER PURCH SVCS	5,586	11,552	(5,966)	-51.6%	9,500	-41.2%	89,115	127,072	(37,957)	-29.9%	116,683	-23.6%
COMM REL MEDIA PLACEMENT	2,954	8,750	(5,796)	-66.2%	1,464	101.8%	50,072	96,250	(46,178)	-48.0%	55,808	-10.3%
FA AUDIT FEES - INTERNAL	5,720	13,998	(8,278)	-59.1%	-	100.0%	90,190	153,978	(63,788)	-41.4%	63,760	41.5%
MISSION FITNESS OTHER PURCH SVCS	12,407	14,676	(2,269)	-15.5%	11,347	9.3%	101,482	167,119	(65,637)	-39.3%	136,260	-25.5%
ECHD POLICE DEPT OTHER PURCH SVCS	233	17,784	(17,551)	-98.7%	20,281	-98.9%	128,639	195,624	(66,986)	-34.2%	201,401	-36.1%
FIN ACCT COST REPORT/CONSULTANT FEES	1,967	14,643	(12,676)	-86.6%	123	1496.9%	78,704	161,073	(82,369)	-51.1%	156,512	-49.7%
COMM REL ADVERTISEMENT PURCH SVCS	25,533	50,000	(24,467)	-48.9%	9,684	163.7%	428,950	550,000	(121,050)	-22.4%	371,685	14.9%
IT INFORMATION SOLUTIONS SVCS	25,341	45,952	(20,611)	-44.9%	18,618	36.1%	382,104	505,472	(123,368)	-24.4%	277,468	37.7%
PHARMACY SERVICES	5,585	23,545	(17,960)	-79.3%	10,848	-48.5%	128,158	258,995	(130,837)	-50.5%	266,277	-51.9%
COMM REL MEDIA PLACEMENT	41,089	50,000	(8,911)	-17.8%	10,681	284.7%	385,791	550,000	(164,209)	-29.9%	196,543	96.3%
PRIMARY CARE WEST OTHER PURCH SVCS	-	60,078	(60,078)	-100.0%	58,986	-100.0%	477,147	668,403	(191,256)	-28.6%	451,609	5.7%
SERV EXC SURVEY SERVICES	30,049	85,407	(55,358)	-64.8%	75,069	-60.0%	660,015	939,477	(279,462)	-29.7%	922,091	-28.4%
ADM CONSULTANT FEES	89,208	85,417	3,791	4.4%	42,481	110.0%	615,792	939,587	(323,795)	-34.5%	1,400,636	-56.0%
FHC OTHER PURCH SVCS	144,371	110,703	33,668	30.4%	95,580	51.0%	922,470	1,232,882	(310,412)	-25.2%	1,129,065	-18.3%
PT ACCTS COLLECTION FEES	75,964	1,014,884	(938,920)	-92.5%	664,959	-88.4%	2,419,557	11,000,034	(8,580,477)	-78.0%	5,454,087	-55.9%
ALL OTHERS	2,586,661	2,736,519	(149,858)	-5.5%	3,085,639	-16.2%	27,361,490	30,145,765	(2,784,275)	-9.2%	28,818,873	-5.1%
TOTAL PURCHASED SERVICES	\$ 4,143,450	\$ 4,812,239	\$ (668,789)	-13.9%	\$ 5,076,623	-18.4%	\$ 49,310,841	\$ 53,099,685	\$ (3,788,844)	-7.1%	\$ 49,076,838	0.5%



Financial Presentation

For the Month Ended

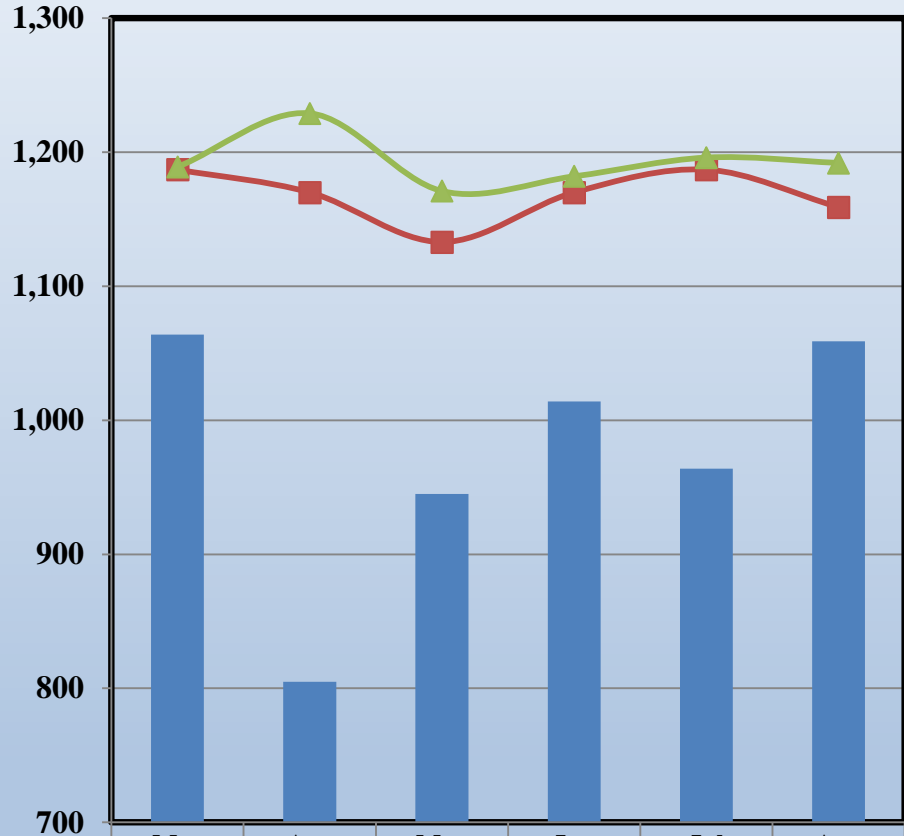
August 31, 2020

Volume



Admissions

Total – Adults and NICU

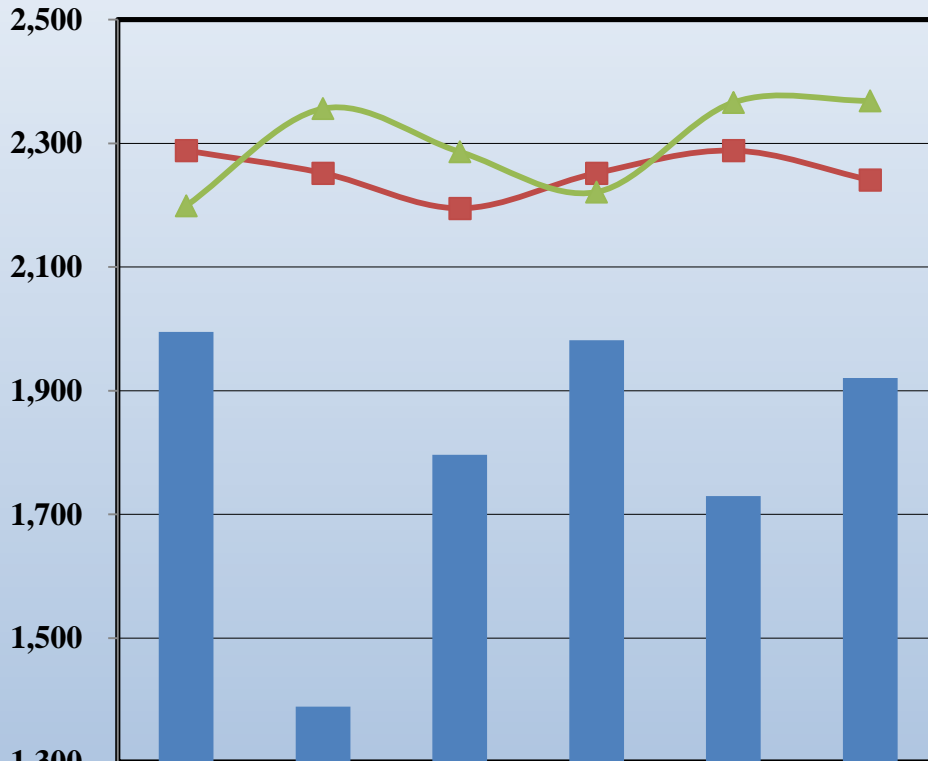


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,059	1,159	1,192
Var %		-8.6%	-11.2%
Year-To-Date	11,856	13,129	13,005
Var %		-9.7%	-8.8%
Annualized	12,953	14,234	14,120
Var %		-9.0%	-8.3%

	Mar	Apr	May	Jun	Jul	Aug
— Act	1,064	805	945	1,014	964	1,059
— Bud	1,187	1,170	1,133	1,170	1,187	1,159
— Prior	1,189	1,229	1,171	1,182	1,196	1,192

Adjusted Admissions

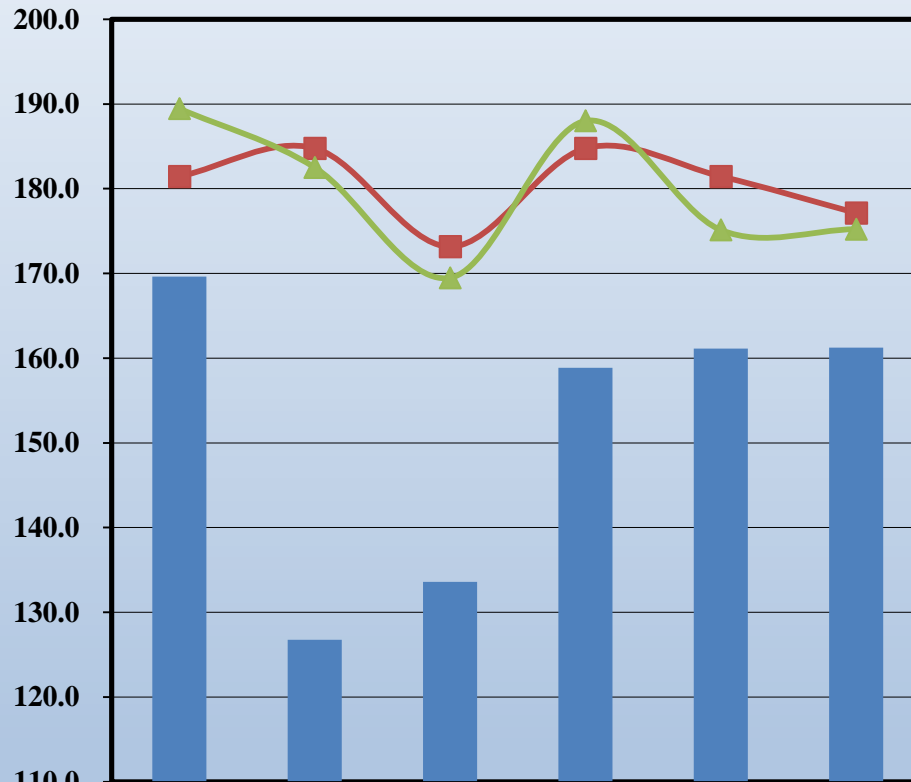
Including Acute & Rehab Unit



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,921	2,241	2,369
Var %		-14.3%	-18.9%
Year-To-Date	22,512	25,087	25,028
Var %		-10.3%	-10.1%
Annualized	24,721	27,225	27,213
Var %		-9.2%	-9.2%

	Mar	Apr	May	Jun	Jul	Aug
Act	1,995	1,389	1,796	1,982	1,730	1,921
Bud	2,288	2,252	2,195	2,252	2,288	2,241
Prior	2,199	2,356	2,286	2,221	2,366	2,369

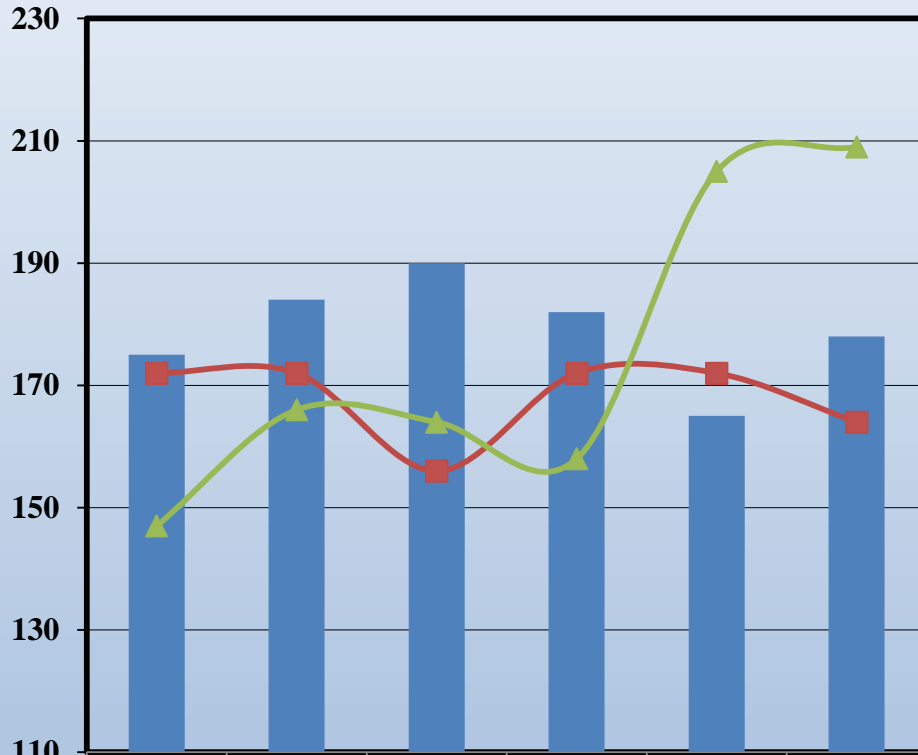
Average Daily Census



Act	169.6	126.8	133.6	158.9	161.1	161.2
Bud	181.5	184.8	173.2	184.8	181.5	177.1
Prior	189.5	182.5	169.5	188.0	175.1	175.2

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	161.2	177.1	175.2
Var %		-9.0%	-8.0%
Year-To-Date	165.1	187.5	183.0
Var %		-12.0%	-9.8%
Annualized	165.1	186.1	181.6
Var %		-11.3%	-9.1%

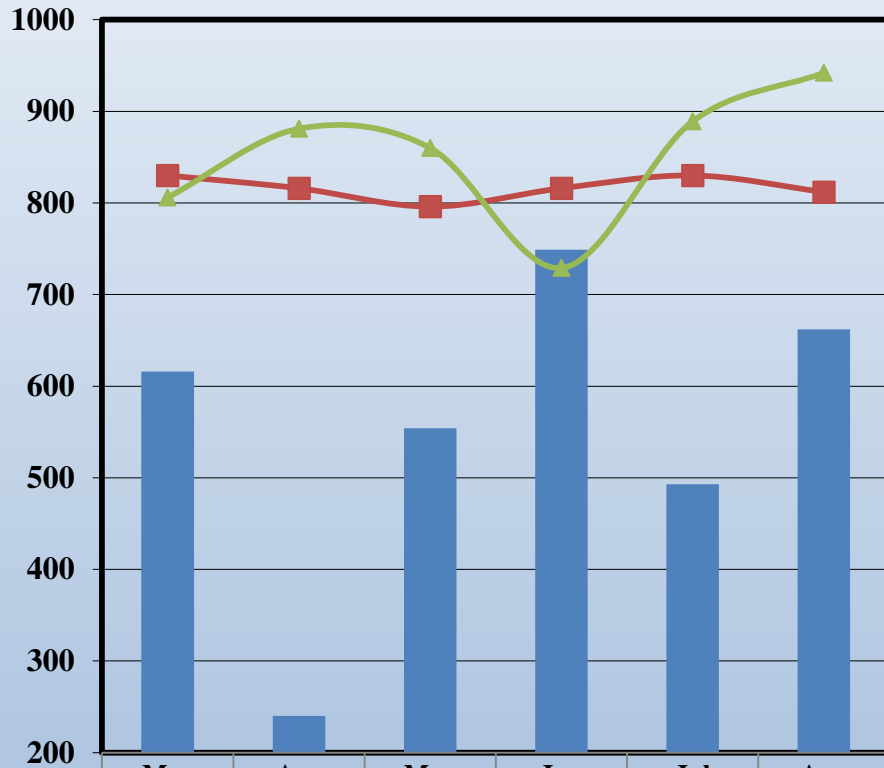
Deliveries



	Mar	Apr	May	Jun	Jul	Aug
Act	175	184	190	182	165	178
Bud	172	172	156	172	172	164
Prior	147	166	164	158	205	209

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	178	164	209
Var %		8.5%	-14.8%
Year-To-Date	1,956	1,827	1,843
Var %		7.1%	6.1%
Annualized	2,160	2,004	2,008
Var %		7.8%	7.6%

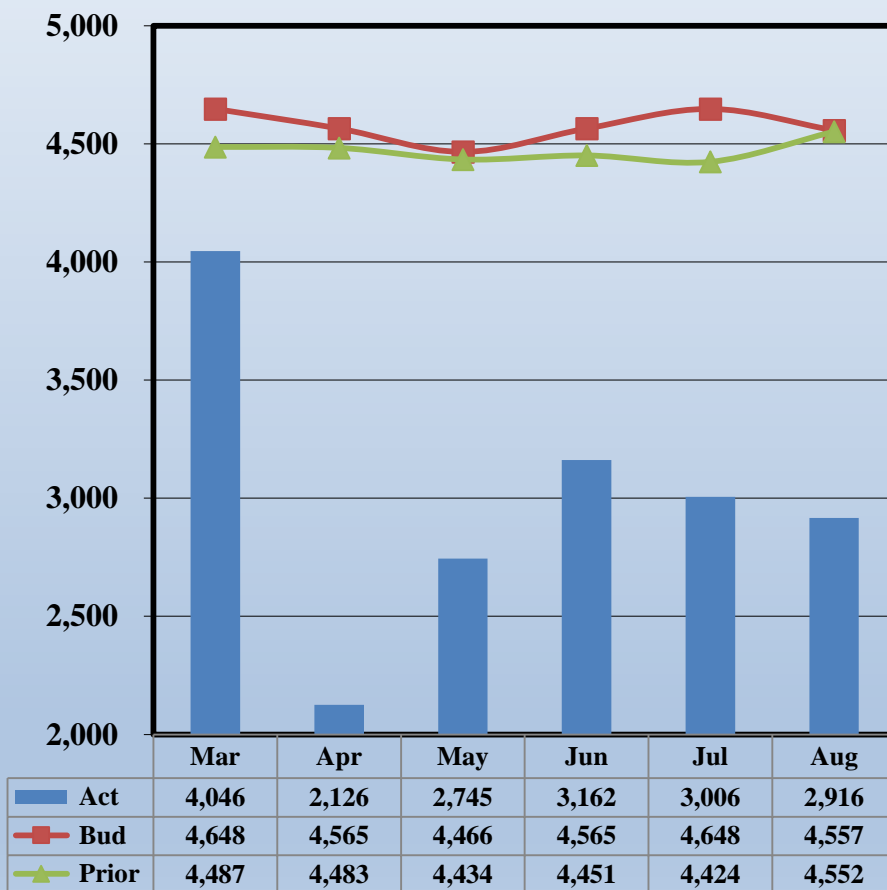
Total Surgical Cases



	Mar	Apr	May	Jun	Jul	Aug
Act	616	240	554	749	493	662
Bud	830	816	796	816	830	812
Prior	806	881	860	729	889	942

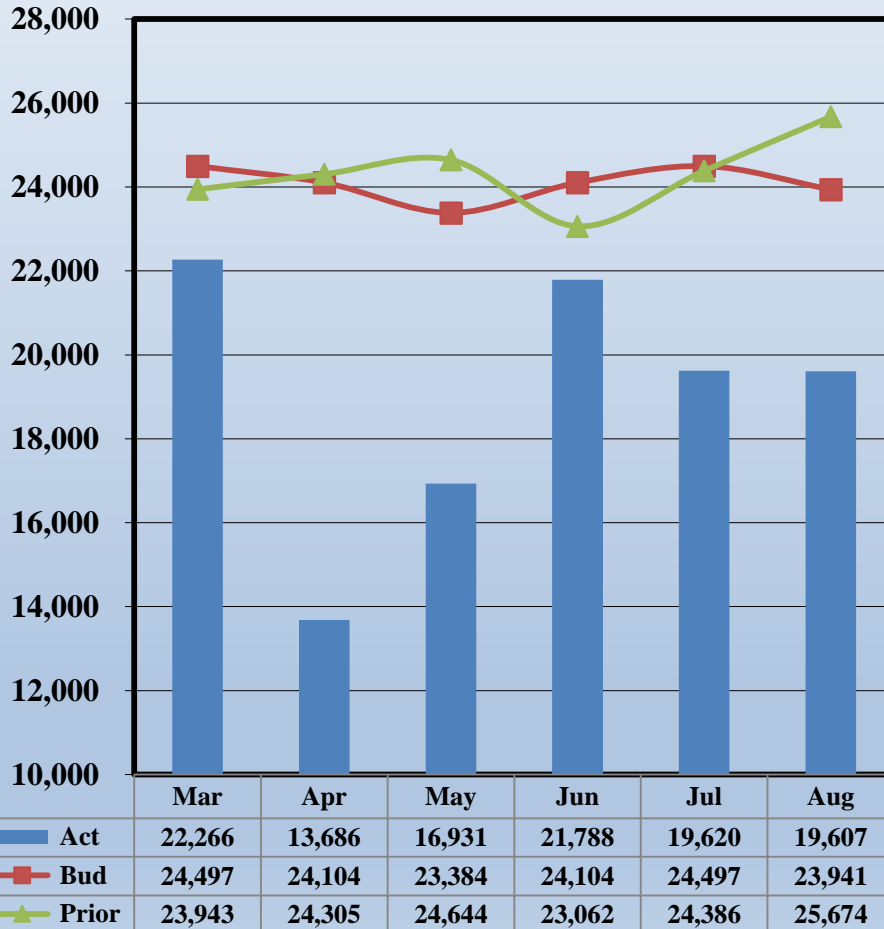
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	662	812	942
Var %		-18.5%	-29.7%
Year-To-Date	7,404	9,105	9,315
Var %		-18.7%	-20.5%
Annualized	8,218	9,945	10,106
Var %		-17.4%	-18.7%

Emergency Room Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,916	4,557	4,552
Var %		-36.0%	-35.9%
Year-To-Date	41,847	50,993	50,116
Var %		-17.9%	-16.5%
Annualized	46,233	55,489	54,571
Var %		-16.7%	-15.3%

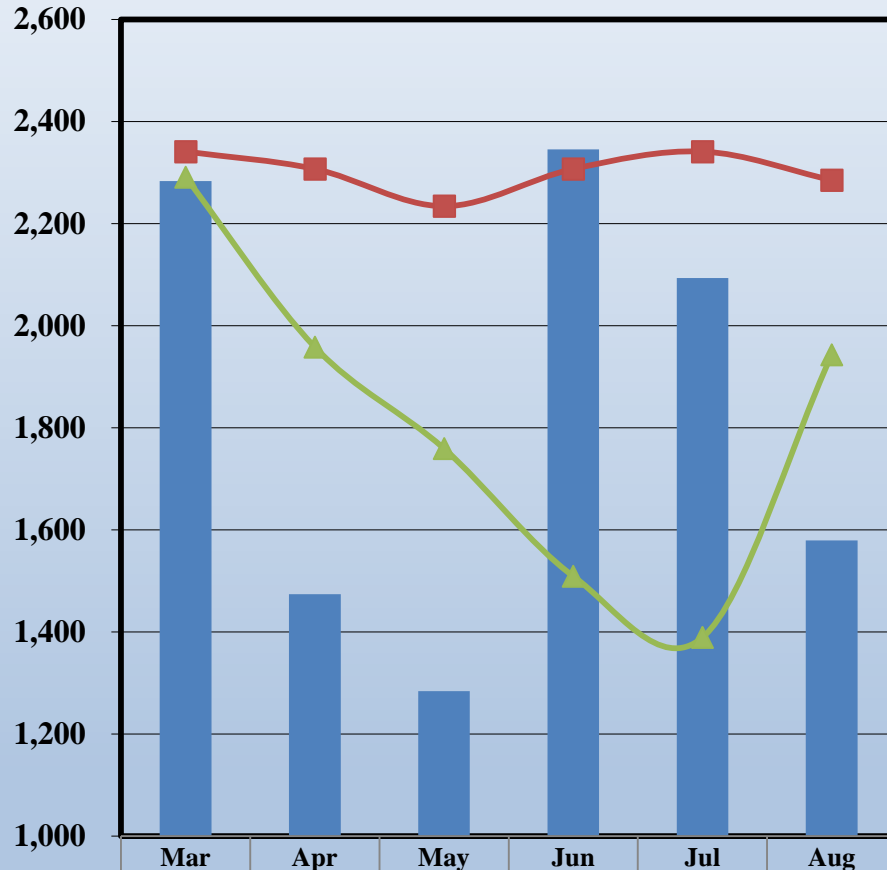
Total Outpatient Occasions of Service



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	19,607	23,941	25,674
Var %		-18.1%	-23.6%
Year-To-Date	242,370	267,391	270,426
Var %		-9.4%	-10.4%
Annualized	266,926	290,442	294,196
Var %		-8.1%	-9.3%

Urgent Care Visits

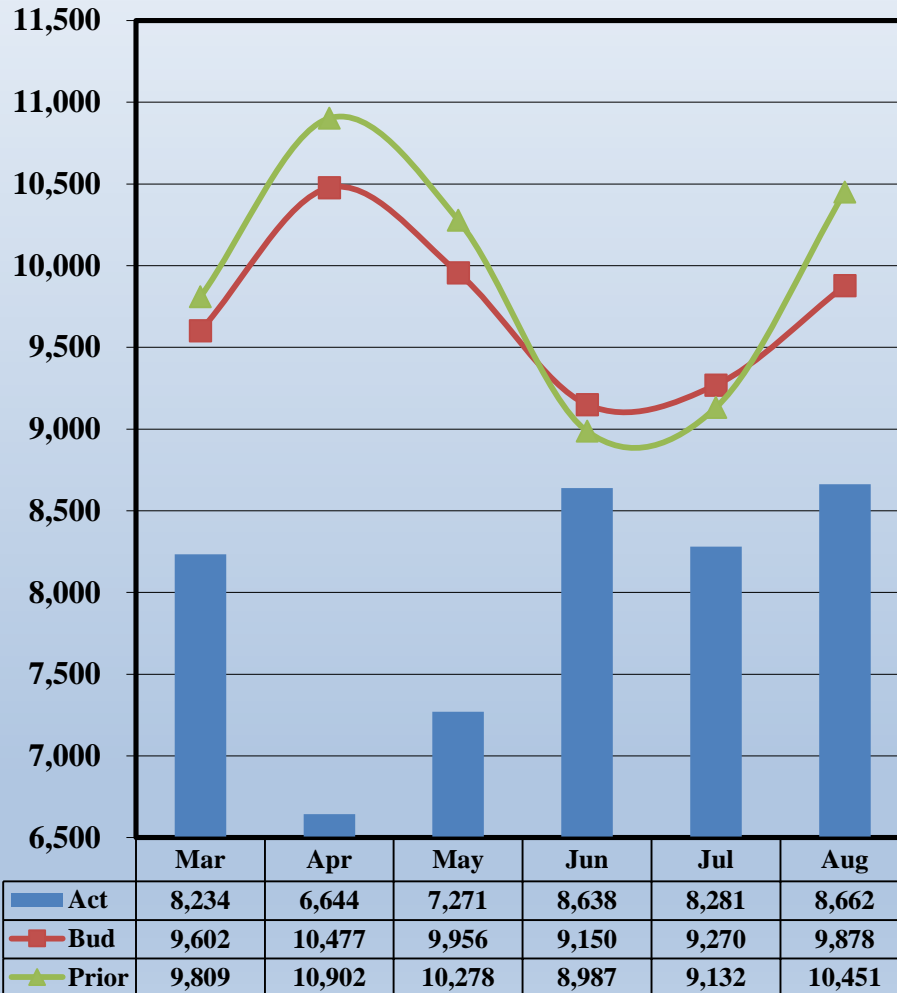
(JBS Clinic, West University & 42nd Street)



■ Act	2,283	1,474	1,284	2,345	2,093	1,579
■ Bud	2,341	2,307	2,234	2,307	2,341	2,285
▲ Prior	2,291	1,958	1,759	1,509	1,389	1,943

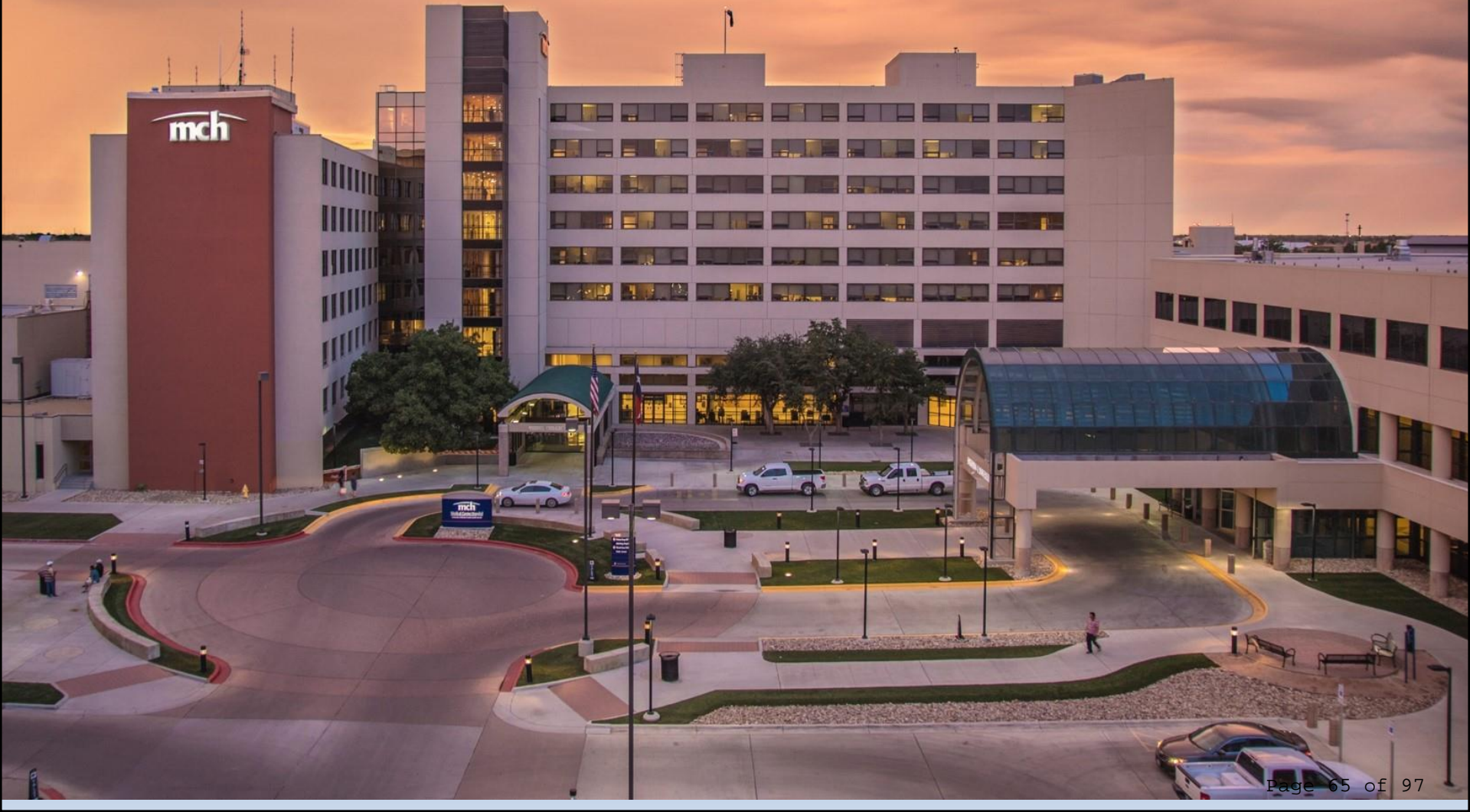
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,579	2,285	1,943
Var %		-30.9%	-18.7%
Year-To-Date	23,666	26,216	23,597
Var %		-9.7%	0.3%
Annualized	25,590	28,827	25,565
Var %		-11.2%	0.1%

Total ProCare Office Visits



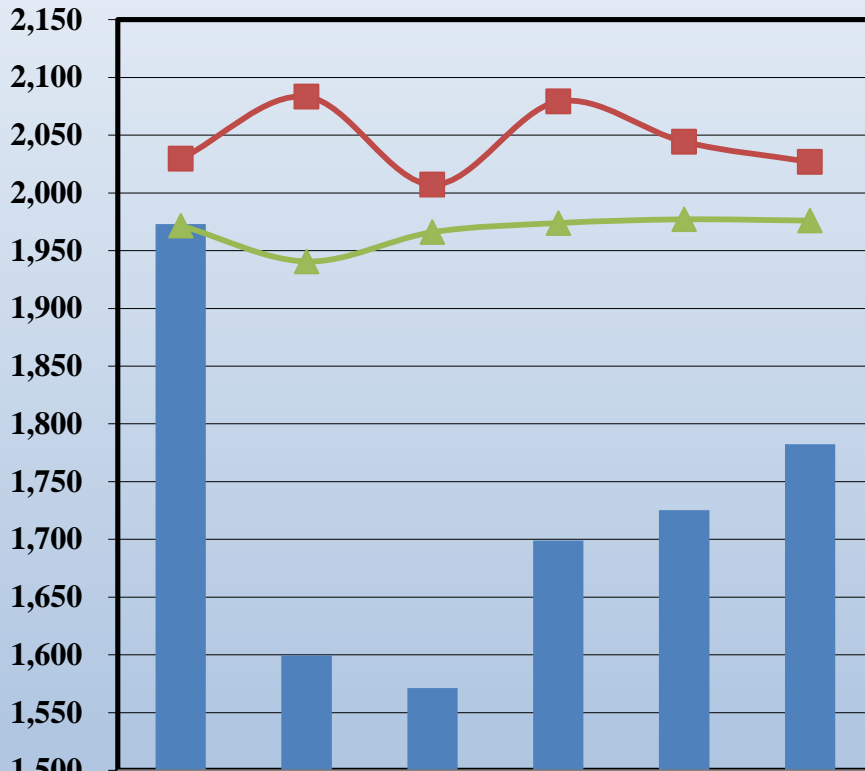
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,662	9,878	10,451
Var %		-12.3%	-17.1%
Year-To-Date	96,736	107,800	109,692
Var %		-10.3%	-11.8%
Annualized	106,274	117,926	118,837
Var %		-9.9%	-10.6%

Staffing



Blended FTE's

Including Contract Labor and Management Services

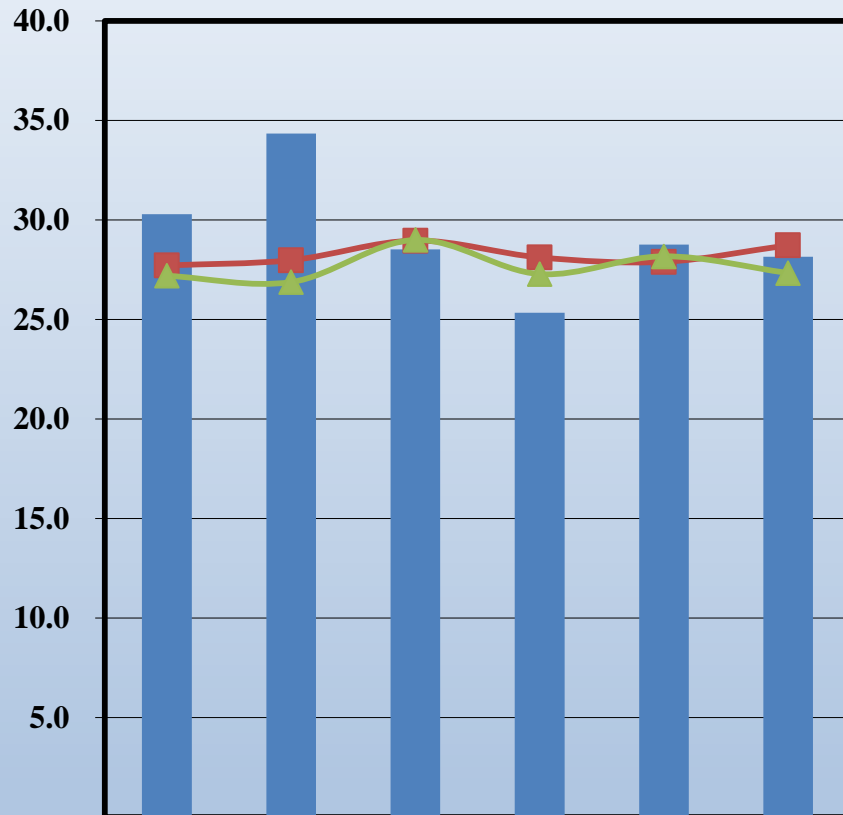


	Mar	Apr	May	Jun	Jul	Aug
Act	1,973	1,599	1,571	1,699	1,725	1,782
Bud	2,029	2,083	2,007	2,079	2,044	2,027
Prior	1,972	1,941	1,966	1,974	1,977	1,976

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,782	2,027	1,976
Var %		-12.1%	-9.8%
Year-To-Date	1,855	2,082	1,962
Var %		-10.9%	-5.4%
Annualized	1,865	2,075	1,956
Var %		-10.1%	-4.7%

Paid Hours per Adjusted Patient Day

(Ector County Hospital District)



	Mar	Apr	May	Jun	Jul	Aug
Act	30.3	34.3	28.5	25.3	28.8	28.2
Bud	27.7	28.0	29.0	28.1	27.9	28.7
Prior	27.2	26.9	29.0	27.3	28.2	27.3

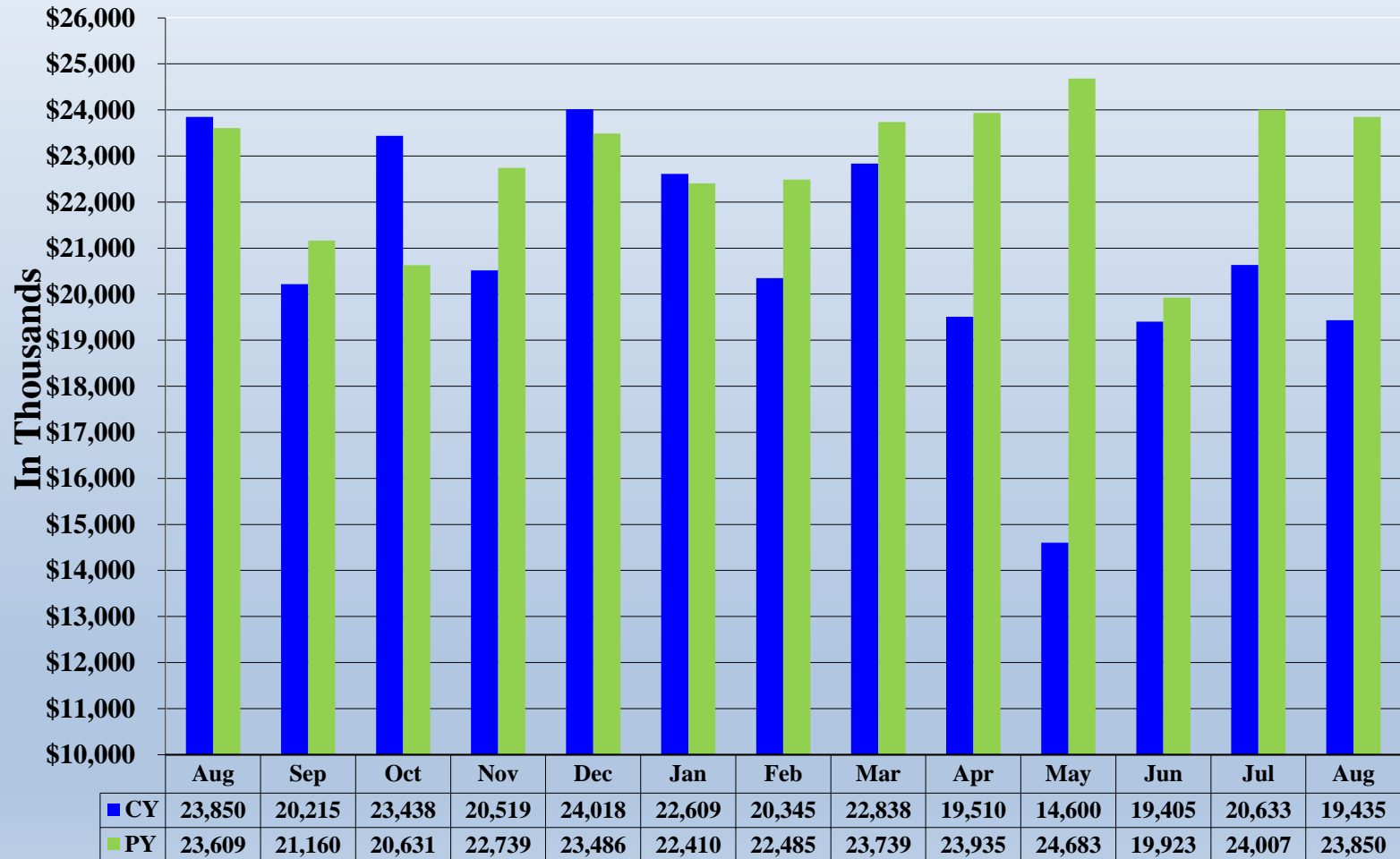
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	28.2	28.7	27.3
Var %		-2.0%	3.0%
Year-To-Date	28.7	28.1	27.2
Var %		2.1%	5.5%
Annualized	28.7	28.1	27.2
Var %		2.1%	5.5%

Accounts Receivable



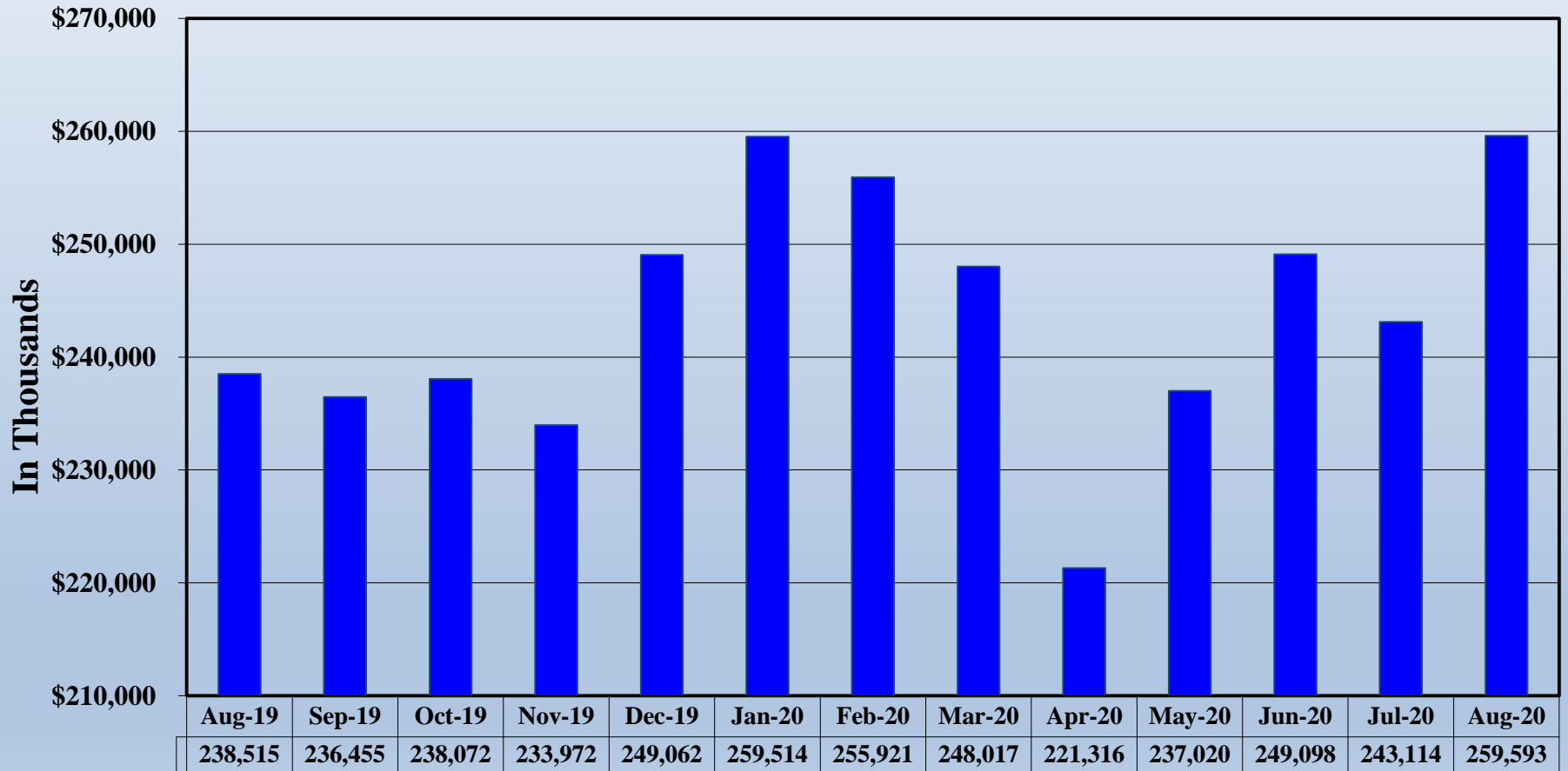
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

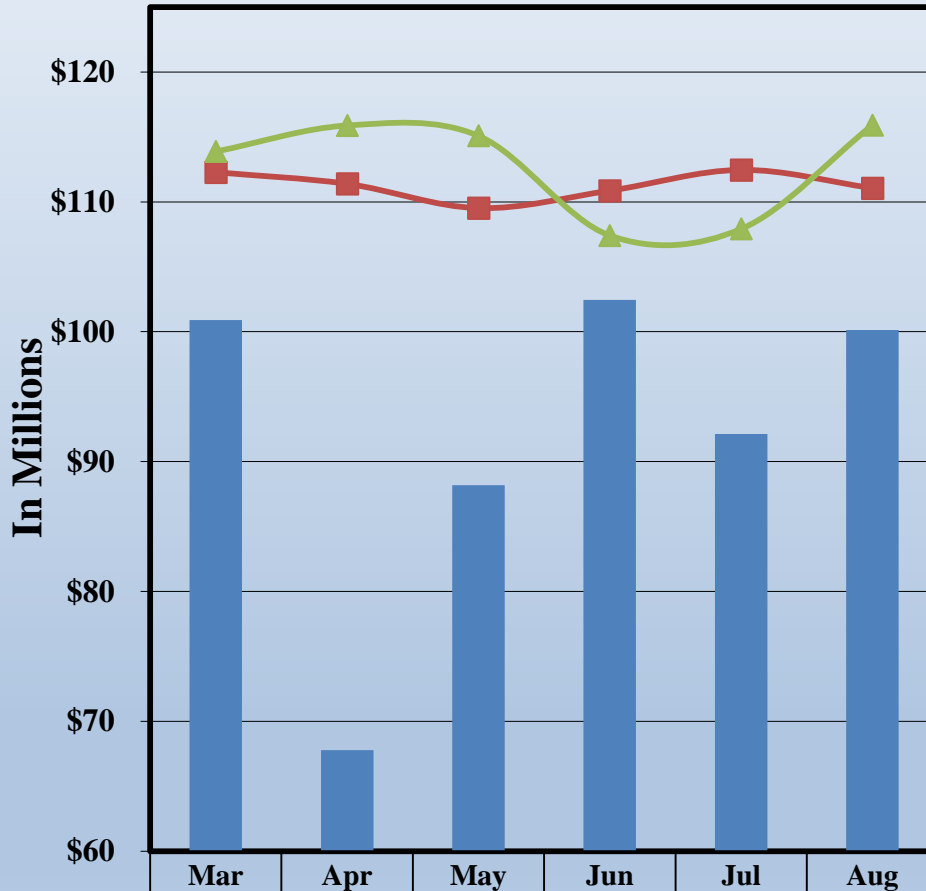


Revenues & Revenue Deductions



Total Patient Revenues

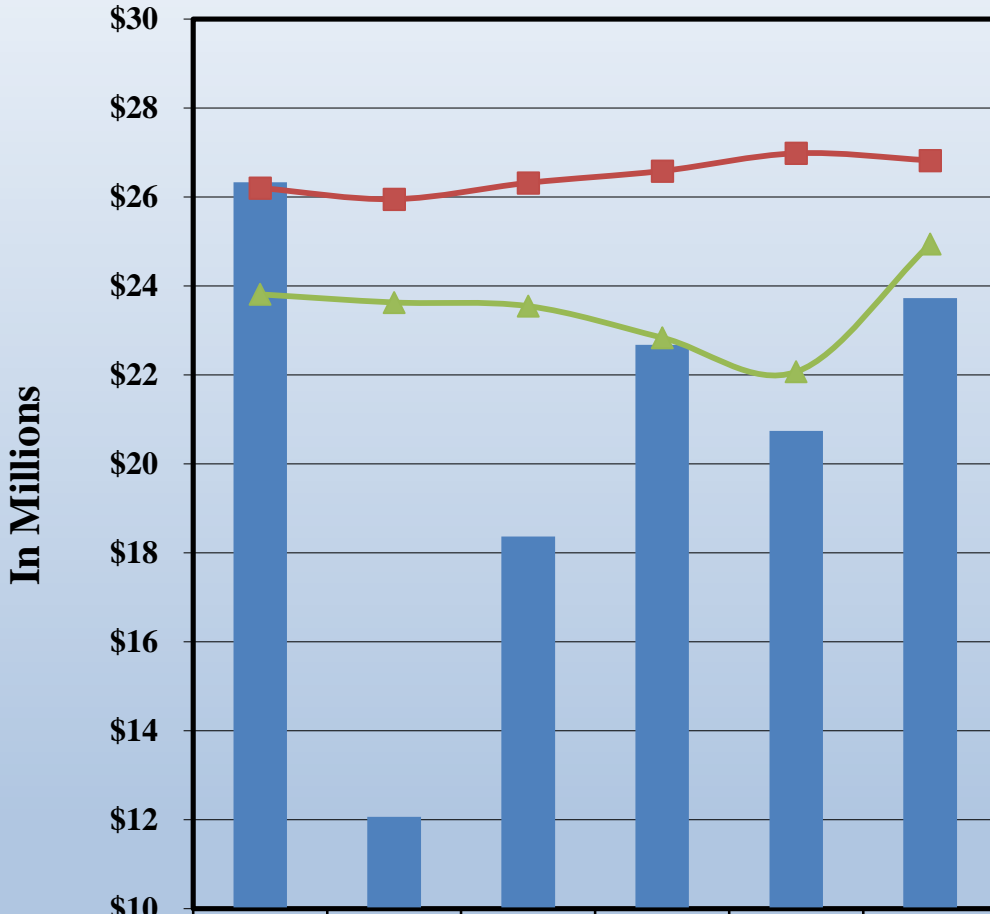
(Ector County Hospital District)



	Mar	Apr	May	Jun	Jul	Aug
■ Act	\$100.9	\$67.8	\$88.2	\$102.4	\$92.1	\$100.1
■ Bud	\$112.3	\$111.4	\$109.5	\$110.9	\$112.5	\$111.1
▲ Prior	\$113.9	\$115.9	\$115.1	\$107.4	\$107.9	\$115.9

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 100.1	\$ 111.1	\$ 115.9
Var %		-9.8%	-13.6%
Year-To-Date	\$ 1,109.3	\$ 1,245.7	\$ 1,230.5
Var %		-10.9%	-9.9%
Annualized	\$ 1,214.9	\$ 1,345.9	\$ 1,330.4
Var %		-9.7%	-8.7%

Total Net Patient Revenues



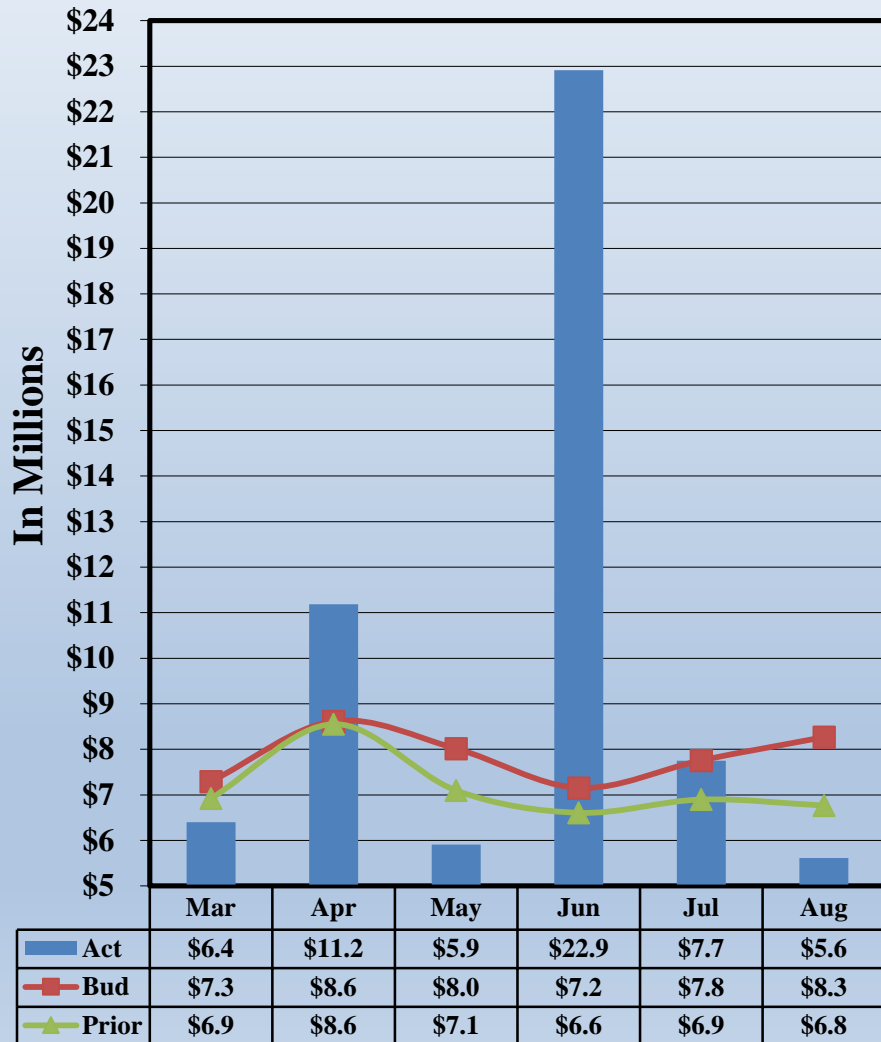
	Mar	Apr	May	Jun	Jul	Aug
Act	\$26.3	\$12.1	\$18.4	\$22.7	\$20.7	\$23.7
Bud	\$26.2	\$25.9	\$26.3	\$26.6	\$27.0	\$26.8
Prior	\$23.8	\$23.6	\$23.5	\$22.8	\$22.1	\$24.9

	Actual	Budget	Prior Year
Month	\$ 23.7	\$ 26.8	\$ 24.9
Var %		-11.6%	-4.9%
Year-To-Date	\$ 249.5	\$ 297.9	\$ 267.6
Var %		-16.3%	-6.8%
Annualized	\$ 272.8	\$ 320.5	\$ 298.4
Var %		-14.9%	-8.6%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



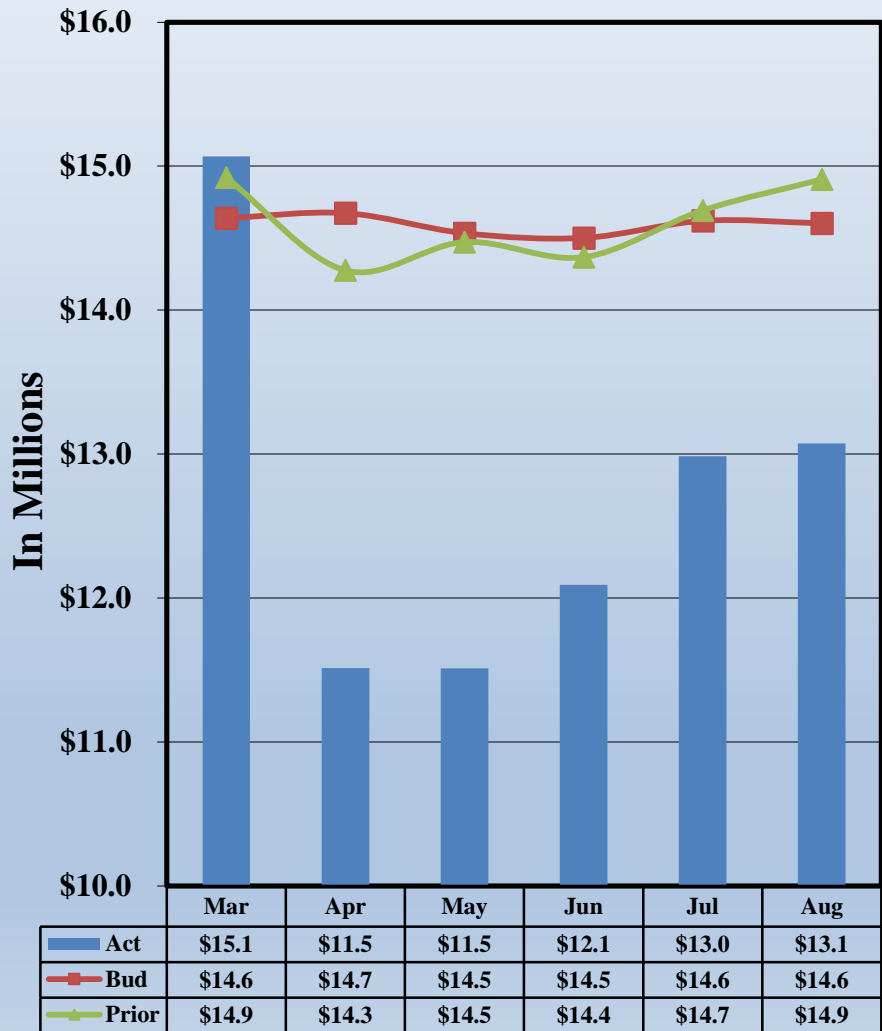
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.6	\$ 8.3	\$ 6.8
Var %		-32.1%	-17.0%
Year-To-Date	\$ 92.2	\$ 81.3	\$ 78.4
Var %		13.4%	17.6%
Annualized	\$ 98.6	\$ 88.5	\$ 87.7
Var %		11.4%	12.4%

Operating Expenses



Salaries, Wages & Contract Labor

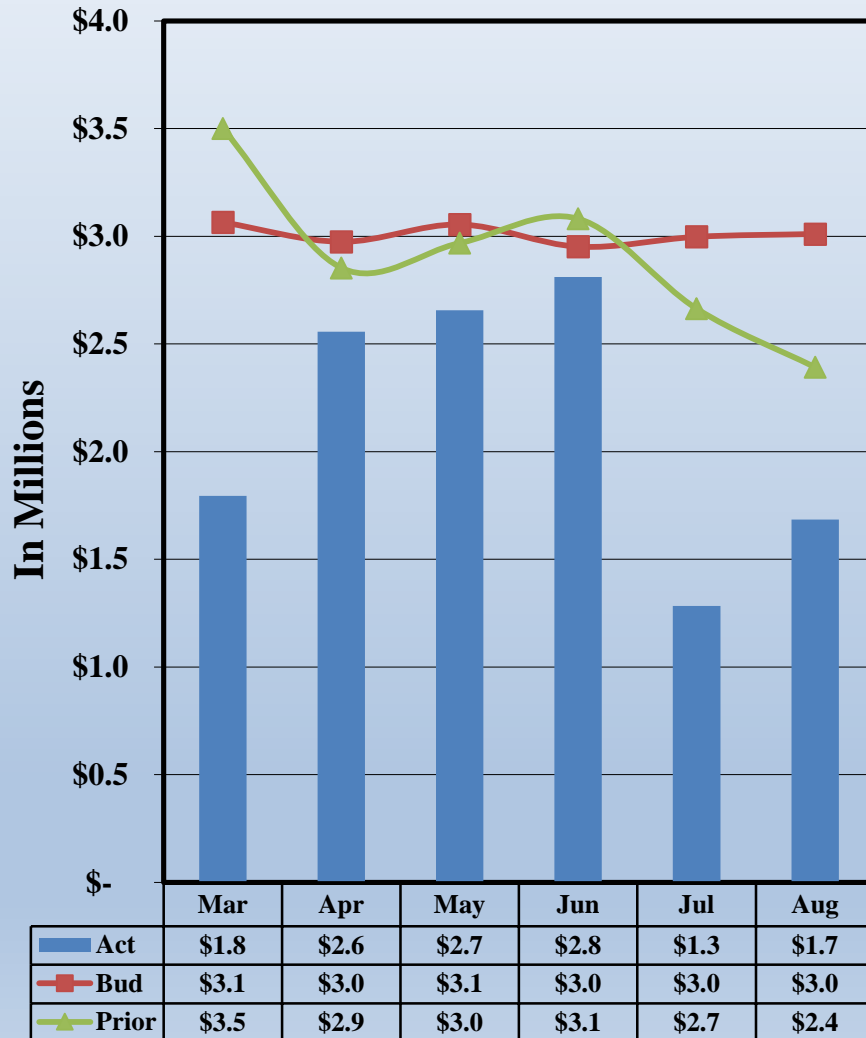
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 13.1	\$ 14.6	\$ 14.9
Var %		-10.3%	-12.1%
Year-To-Date	\$ 150.5	\$ 162.1	\$ 158.1
Var %		-7.2%	-4.8%
Annualized	\$ 165.0	\$ 175.9	\$ 171.5
Var %		-6.2%	-3.8%

Employee Benefit Expense

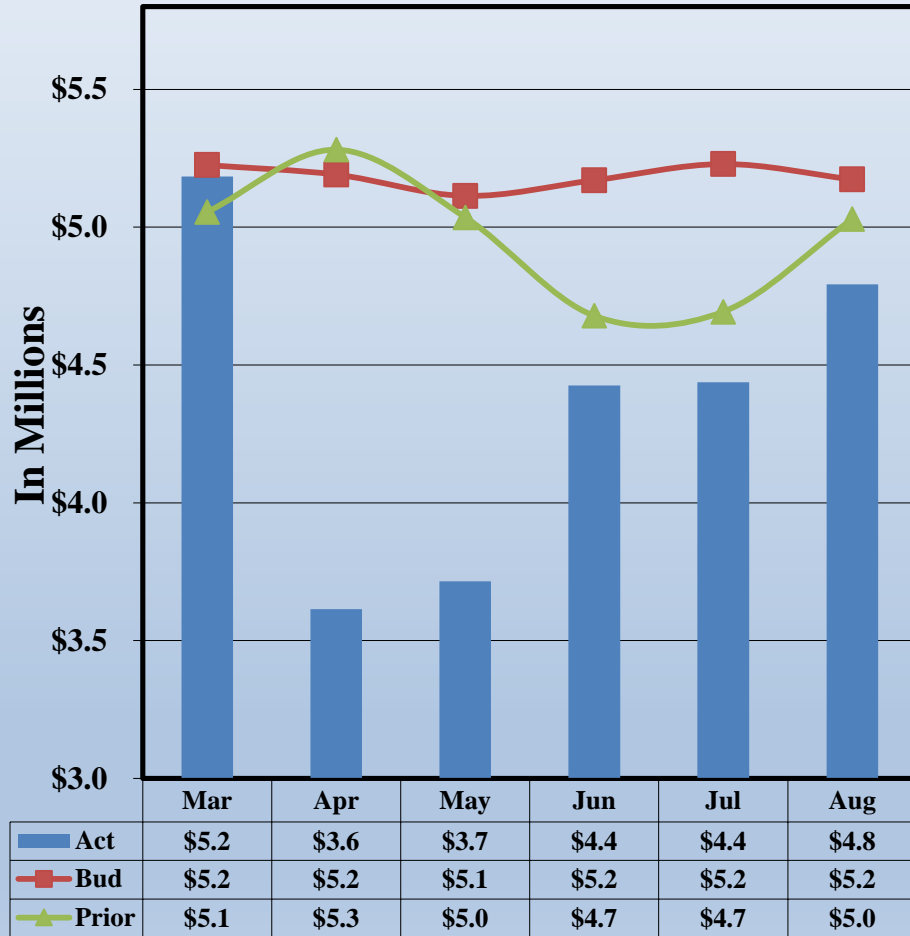
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.7	\$ 3.0	\$ 2.4
Var %		-44.0%	-29.6%
Year-To-Date	\$ 28.2	\$ 33.2	\$ 34.5
Var %		-15.1%	-18.3%
Annualized	\$ 31.2	\$ 36.4	\$ 36.4
Var %		-14.3%	-14.3%

Supply Expense

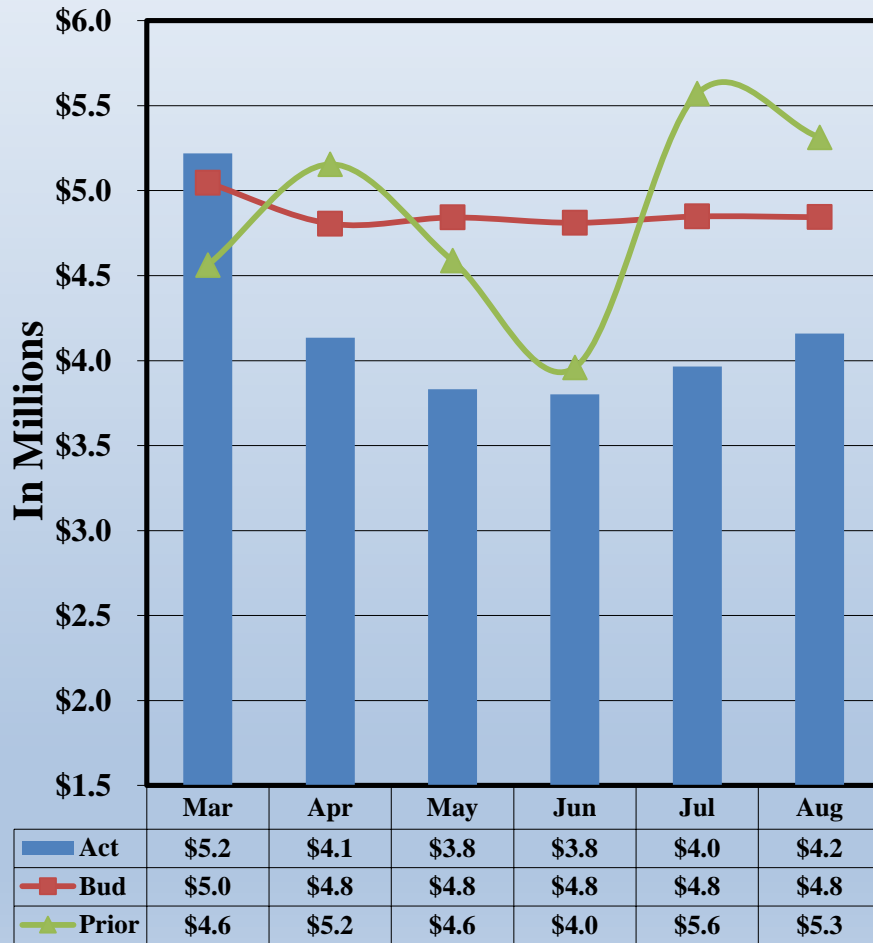
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.8	\$ 5.2	\$ 5.0
Var %		-7.4%	-4.7%
Year-To-Date	\$ 50.4	\$ 57.7	\$ 54.5
Var %		-12.7%	-7.5%
Annualized	\$ 54.3	\$ 62.2	\$ 59.1
Var %		-12.7%	-8.1%

Purchased Services

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.2	\$ 4.8	\$ 5.3
Var %		-14.1%	-21.7%
Year-To-Date	\$ 50.7	\$ 54.9	\$ 51.8
Var %		-7.7%	-2.1%
Annualized	\$ 56.0	\$ 58.8	\$ 56.1
Var %		-4.8%	-0.2%

Total Operating Expense

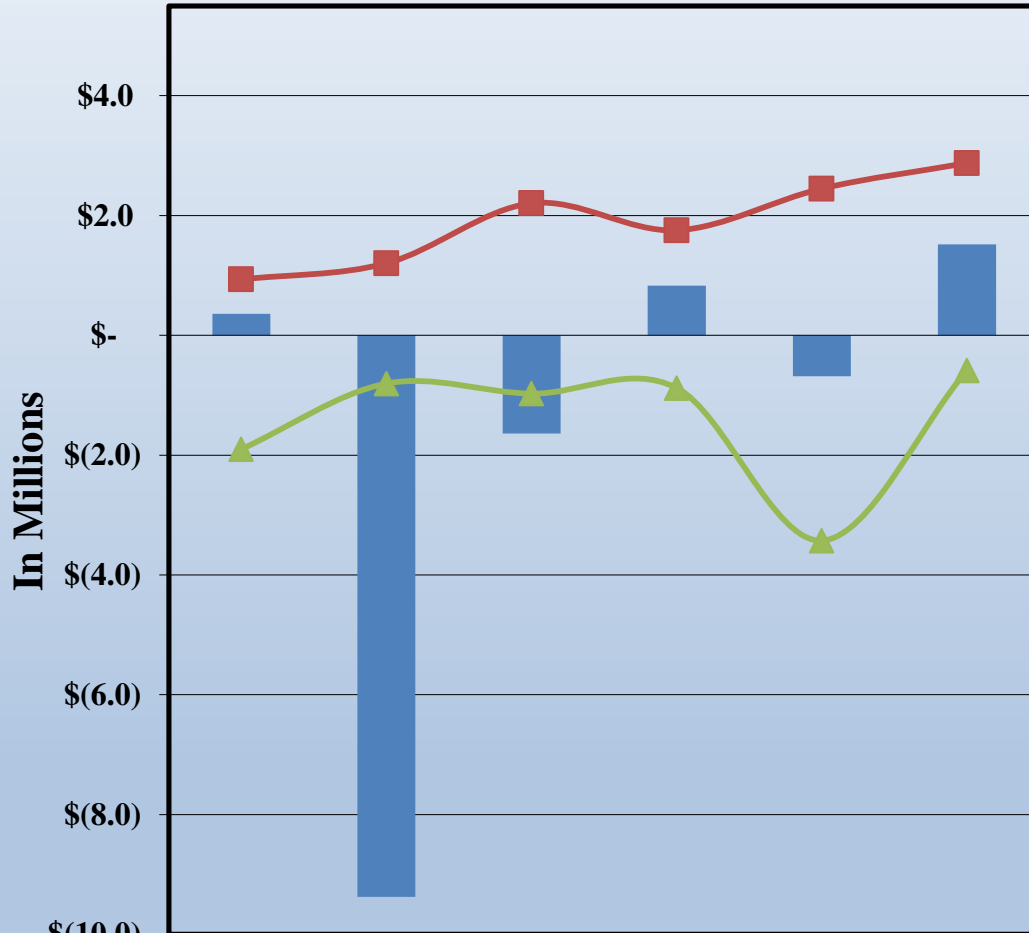
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 27.9	\$ 32.3	\$ 32.4
Var %		-13.6%	-13.9%
Year-To-Date	\$ 328.9	\$ 359.0	\$ 347.2
Var %		-8.4%	-5.3%
Annualized	\$ 360.6	\$ 388.4	\$ 374.9
Var %		-7.2%	-3.8%

Operating EBIDA

Ector County Hospital District Operations

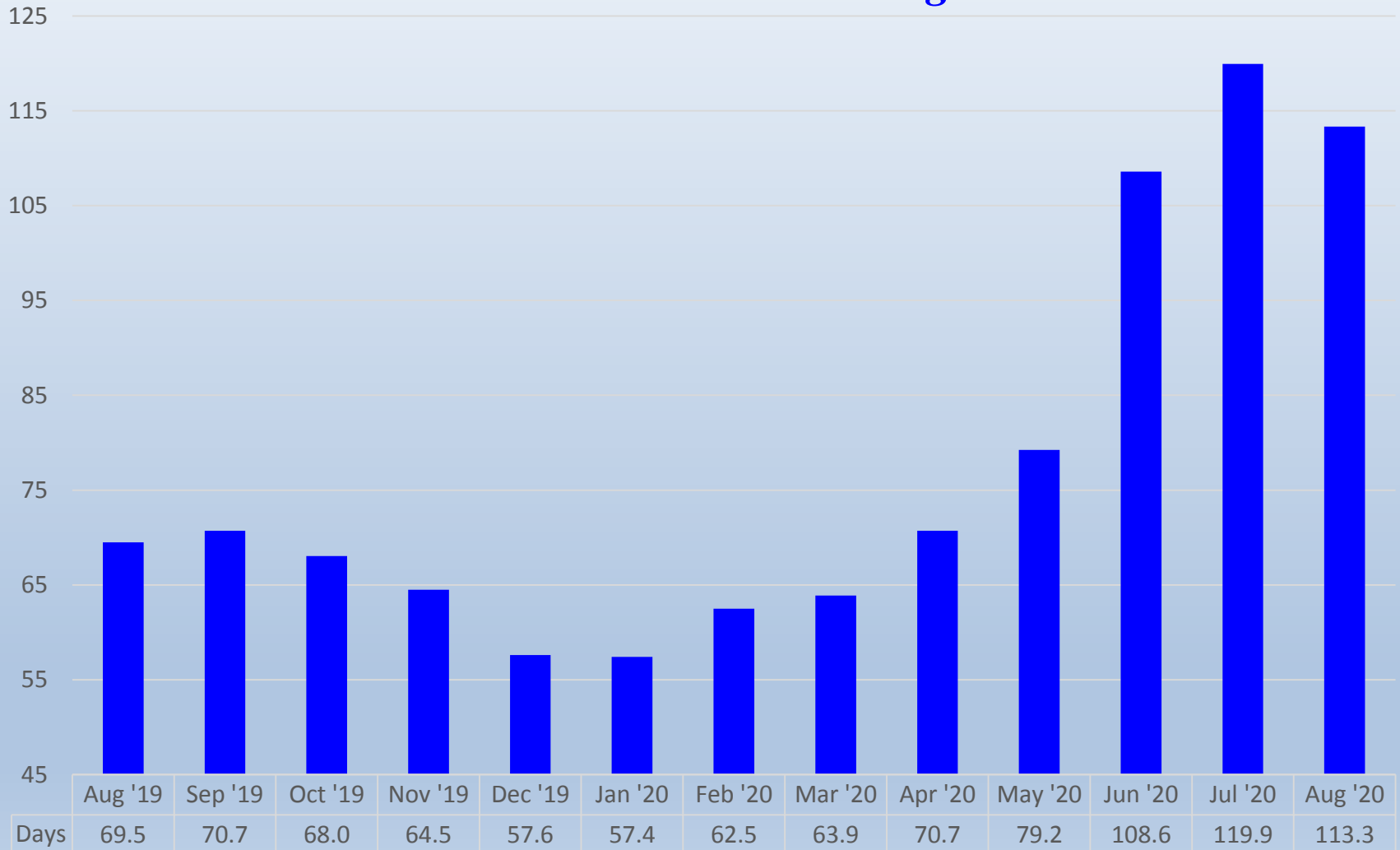


	Mar	Apr	May	Jun	Jul	Aug
■ Act	\$0.4	\$(9.4)	\$(1.6)	\$0.8	\$(0.7)	\$1.5
■ Bud	\$0.9	\$1.2	\$2.2	\$1.8	\$2.4	\$2.9
▲ Prior	\$(1.9)	\$(0.8)	\$(1.0)	\$(0.9)	\$(3.4)	\$(0.6)

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.5	\$ 2.9	\$ (0.6)
Var %		-48.3%	-350.0%
Year-To-Date	\$ (12.9)	\$ 19.8	\$ (2.3)
Var %		-165.2%	460.9%
Annualized	\$ (15.2)	\$ 20.3	\$ 14.6
Var %		-174.9%	-204.1%

Days Cash on Hand

Thirteen Month Trending



13 Month Debt Service Ratio

Must be Greater Than 110%



mch



MEMORANDUM

TO: ECHD Board of Directors

FROM: Linda Carpenter, Vice President/Chief Information Officer

SUBJECT: FairWarning Support & Maintenance Agreement
FairWarning Managed Privacy Services Agreement

DATE: 10/6/20

Cost:

FairWarning License Support & Maintenance 3-Year Agreement	\$217,923.00
- pro-rate one month (sync agreements)	\$ 6,083.00
FairWarning Managed Privacy Services 3-Year Agreement	<u>\$ 60,615.00</u>
Total	<u>\$284,621.00</u>

Budget Reference / IT Operational Budget:

Support Yr-1 (both agreements) + one month pro-rate	\$ 98,929.00
Support Yr-2 (both agreements)	\$ 92,846.00
Support Yr-3 (both agreements)	<u>\$ 92,846.00</u>
Total	<u>\$284,621.00</u>

Background:
FairWarning is a managed service that Medical Center Health System (MCHS) uses to provide real-time event monitoring and continuous application security to detect irregular and abnormal user behavior in MCHS electronic systems in order to protect and audit access to our patients' Protected Health Information (PHI). The FairWarning Managed Services reports all incidents and threats to the MCHS Compliance department for their information, follow up, and action.

FairWarning provides license support/maintenance and the managed privacy services under two separate agreements.

FairWarning offers 3-year option for both agreements that will lock in the amount paid annually. Additionally, proposals were submitted to Track Manager (EMTS) to review for possible additional cost savings and were in agreement with proposals as well.

Funding:

The one-time pro-rate fee of \$6,083 plus the annual support fees in the amount of \$92,846 from FairWarning will continue to come from budgeted operational funds and will be billed annually in November over the next three years.



FY 2020 CAPITAL EQUIPMENT REQUEST

Date: September 30, 2020
To: Ector County Hospital District Board of Directors
Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO
From: Sherice Matthews
Re: Bio-medical Applications of Texas/Fresenius Medical Care

Total Cost **\$ 1,614,336**

OBJECTIVE

Renewal of the current contract with Fresenius for the hospital inpatient dialysis program.

HISTORY

Current dialysis treatments are being delivered in the critical care, COVID units, and the designated dialysis unit on the first floor. Fresenius has delivered this service since 2015. Current contract does operate under a 3% increase each year for service.

We have developed performance improvement procedures to ensure water quality, time management, and quality care for this class of patients. We will continue to work alongside the Fresenius leadership to maintain the credibility of the dialysis program.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Russell Tippin, Chief Executive Officer
Through Matt Collins, Chief Operating Officer

SUBJECT: Crothall Healthcare Inc. Contract Amendment – Housekeeping

DATE: September 28, 2020

Cost:

Service Agreement Renewal through 3/2022 **\$2,329,474.00**
(Operational Budget)

Contract Total **\$2,329,474.00**

Background:

This contract renewal provides for on-going MCHS Environmental Services to include, management, supplies and contract labor.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense



To: ECHD Board of Directors
Through: Russell Tippin, President & CEO
Through: Matt Collins, COO
From: Carol Evans, Divisional Director of Radiology
Date: October 1, 2020
RE: Contract Renewal – Merge Healthcare, Inc.

Operational Cost: \$95,000 -Budgeted
Term: 10/1/20-9/30/21

REQUEST

The Department of Radiology is requesting approval to renew iConnect cloud archive services with Merge Healthcare. Contract term is one year for a total estimated spend of \$95,000. This is a budgeted operational expense.

PURPOSE OF CONTRACT

Merge provides cloud back-up to radiology images for disaster recovery. This is an essential service in case of failure of primary systems to ensure access to patient imaging. Fees are charged monthly based on the number of images that are backed-up each month. Historically, this expense has not been over \$95,000 annually.

FINANCIAL CONSIDERATIONS

Contract has been reviewed by Tract Manager. No additional savings were identified.

RECOMMENDATION

Merge Healthcare has been the PACS (Picture Archiving and Communication System) vendor for Medical Center Health System for many years. Back-up of images is critical as insurance against loss of primary systems. Approval of contract to continue this service is recommended.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Minh Hong, Director of Pharmacy
Through Matt Collins, Chief Operating Officer

SUBJECT: Meducation Software – Discharge Medication List

DATE: September 28, 2020

License Fee:

First Year	\$30,955
Second Year	\$32,075
Third Year	\$32,877
MCH foundation donation	-\$29,000
Contract Total	\$66,907

Background:

Medication misuses are the causes of many hospital admission. MCH attempts to provide patients with more and easier to understand medication education during the hospital stay and upon discharge. Meducation provides an integrated and easy-to-use solution to tackle this challenge.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: majority of first year license fee will be paid for by MCH foundation.

MEMORANDUM

TO: ECHD Board of Directors
FROM: Steve Ewing, Chief Financial Officer
SUBJECT: Paramount Health Solutions - Statement of Work
DATE: September 30, 2020

Cost:

\$160 per chart with a two month look back period. Engagement estimate \$192,000.00
Engagement guarantees to recover 100% of fee otherwise non-billable.
Long-term benefit is to gain the knowledge of current CDI deficiencies that will be improved moving forward.

Contract Total **\$192,000.00**

Background:

PHS will provide medical DRG/Clinical Validation coding audit services. Services will include a project leader for coordination and continual oversight and a Qualified Physician auditor. PHS shall meet productivity standards as set forth by the hospital.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense



FY 2020 CAPITAL EQUIPMENT REQUEST

Date: September 30, 2020
To: Ector County Hospital District Board of Directors
Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO
From: Kim Leftwich
Re: Hearing Screen Associates

Total Cost **\$ 100,845**

OBJECTIVE

In an attempt to decrease cost and ensure quality newborn hearing screens we are proposing a move from Pediatrix to Hearing Screen Associates.

HISTORY

MCH has been in partnership with the Pediatrix company for the required newborn hearing screens since 2014. Over the years the quality of the service provided has become an ongoing issue. All newborns are required to undergo a hearing screen prior to departure from the hospital. We generate state reporting and submit for quality measures and compliance and are also required to send any hearing screen failures to an Audiologist for follow up. The new company will automate all state reports, provide continued service and follow up to the newborns needing this service, and will improve on the patient experience for testing.

A transfer of companies will be a cost savings of \$ 4845.00



FY 2020 CAPITAL EQUIPMENT REQUEST

Date: September 8, 2020

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Uroskop Omnia Max

Total Cost	\$ 378,591
Unbudgeted Amount... CER 6620-20-01	\$ 378,591

OBJECTIVE

Obtain UROSKOP Omnia Max urology table with Xray capability that is reliable in order to replace our current one which has been non-reliable over last two years and now completely not functioning. Several types of physicians utilize this technology for different conditions.

HISTORY

As mentioned, our current cysto table is nonfunctioning. Trimedx has exhausted all efforts to remedy our issues. Please see attached service history and attempts. We purchased our current Siemens Uroskop Cysto system in 2006. This table is a Urology table used to treat renal and bladder calculi (stones) and allow for ureteral stent placement to prevent possible sepsis. This table is utilized by 5 Urologists and 3 Gastroenterologists. The Gastroenterologist use it for retrieving gallstones when they are lodged in the common bile duct preventing an open surgical procedure, which in turns decreases patient hospitalization time and decreases risk of infection. This table reached end of support status (EOS) on 12/31/2018. We have received our second notice regarding it being end of support.

When a system reaches end of support status several issues arise:

1. Availability of spare parts can no longer be guaranteed; therefore Siemens may be unable to complete a required service repair due to unavailability of needed parts.
2. As the number of systems in use declines, there may be fewer engineers available to maintain and repair these products.

PURCHASE CONSIDERATIONS

Siemens is the Market Leader in flat panel X-ray with over 10,000 worldwide and 4,000 in Unites States. Uroskop is the #1 rated table by MDBuyline for over 40 consecutive quarters. Our last machine was from Siemens and lasted us 14 years (reliably for 12years)

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor. Up to 32 hours of on-site clinical education and training—scheduled consecutively within 12 months from install.

WARRANTY AND SERVICE CONTRACT

1-year warranty

DISPOSITION OF EXISTING EQUIPMENT

Vendor to trade in the End of life machine.

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Meets MD Buyline and Vizient pricing recommendation.

COMMITTEE APPROVAL

Surgery Dept.	Pending
FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending

MEMORANDUM

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering
Through Matt Collins, Chief Operating Officer

SUBJECT: Elevator

DATE: September 28, 2020

Cost:

Elevator (4/4/2020 – 5/01/2021)	\$168,198
Contingency	<u>25,000</u>
Contract Total	<u>\$193,198</u>

Background:

Elevator #13 (ER to ICU Elevator) was installed in 1997. The elevator has and continues to have electromechanical problems resulting in elevator failures that put the unit out of service for weeks at a time. In some instances, trapping patients and staff in the elevator requiring extraction. Parts for the unit are scarce and hard to source. At this time management is recommending the elevator be modernized to improve reliability and safety. The modernization package includes: new controllers, power unit, jack pump, cab upgrades, hoist way improvements, and door equipment.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

12 – 18 Weeks

Funding: Emergency Capital 2020

Regional Services
October Board Report

Big Spring

Provided lunch to hospital staff, introduced self and role to new CNO, Mary, she worked as case management director prior to this and has been at the hospital for about 8 years. She stated they have some new member's to the leadership team and are very excited to continue to work with MCH. Mary stated they are in the process right now of switching to Medi Tech (new EMR) once this is "live" they will go live with the Xerferal system with MCH for BH patients. They are hoping this will help with the transition of these patients. Mary stated as far as specialties they have most areas covered that are needed except for neurology, I will provide a list of neurologist in the area.

Stanton

Met with Nancy, she stated they are doing well. We discussed COVID numbers and volumes. Nancy stated their numbers are slowly increasing, they have no inpatients at this time but stated they are more than happy to accept patients in their swing bed, she stated they have all 3 therapies and have great outcomes from their swing bed. I will remind case management team. I have let her know we have several new providers and working to extend our specialty services to keep more of our community here in Ector County. We again discussed upcoming winter months and ability to exchange patients if needed. Spoke with Tara she thanked for connecting her with our compliance committee for some policy updates, she stated this is something they had wanted to do for a while, so this helped kick start this project.

Kermit

Attended med staff meeting, all providers in attendance (they use Concord in ED). Dr Compton will be leaving in the next few weeks, they are in the interview process now. They are hoping to find a provider who can continue to see pregnant mothers as this is a need in their community. We will re look that process of sending patients to women's center once that happens. I spoke about some of our new services and provide all MDs with updated provider list.

New Mexico (Nor Lea and Lea Regional)

Met with ED staff at both hospitals, provided with provider updates, both not allowing visitors. Left my information to call with any issues. The personnel at the front spoke with ED about any transfer issues none reported. Will call to follow up

Rounded on 9 clinics in Mexico area providing all provider updates and assuring there were no issues with patients getting into clinics. Hospital complex (Cardio, ENT, Podiatry, Pediatric, Surgery), Lea Regional Medical Group (Cardio and ENT) Women's Health Group and Mario Henriquez at Lea Regional Primary Care Clinic

Iraan

Spoke with Connie she stated they are doing well, she stated she is still managing the trauma director position at this time. She stated they have sent MCH a few patients in the last month and had no issues with transfers. Dr Garcia is the only provider in today, they also have Dr. Armen who I have not met yet,

will arrange next time to come when he is here. I provided updates on providers, ICA and physician access, 2C Expansion, and lab pathologist. Connie is looking for PALS class instructor to come to staff, I have provided her resources on this. Connie has confirmed they would be interested in provider education for pediatric. I spoke with staff in office, nurse who makes referral is out today, provided them with the new Pro Care list and card to call if any issues. They stated they are glad to have Dr. Babel, he was able to help their patient and they will continue to use.

Crane

Spoke with Pat she stated all is going well, she stated they are still waiting on a company from Dallas to look at their HVAC system, they are hoping to have all patient areas with either uVC or other filtration system. They have not received the UVC lights still at this time because of manufacture delays. Per Pat no issues with transfers at this time. ICA has gone "live" with hospital, going well on both ends. Per Pat they are seeing a lot of strep. They have 4 new COVID cases (3 from same house) this week as well. We discussed and assume maybe people are becoming more lax with mask. I provided updates on providers, ICA and physician access, 2C Expansion, and lab pathologist. Provided with ATLS course information. Provided clinic manager provider list.

Others

Concord Visit- Russell and I met with Concord Group as they cover several EDs in our region to discuss any transfer issues and prevent any barriers of patients getting into our system when needed.

Project updates:

- ICA "live" in Crane, next stop is Andrews
- Physician Access- Testing configurations at this time, we are in the last phases before rolling this out.
- MCH outreach group continuing to brainstorm ways we can offer virtual education to the region.
- Dr. Garcia (Pediatric Hospitalist) has agreed to provide pediatric education to the region
- AIDET training will be offered by our quality team in Ward per CEO request

MCH Telecare Updates:

408 Registered and 90 visits to date (85 employee visits, 5 scheduled)

Dr. Giraldo is using the new platform, MCH Telecare. There are plans within the next month to onboard the rest of the internal medicine team to the new platform. Will have all Procure Providers using new platform by April 2021.

All MCHS Procure providers still providing telemedicine via Doxyme.