

ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JULY 2016

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	1,035	984	5.2%	1,065	-2.8%	10,446	10,643	-1.8%	10,676	-2.2%
Neonatal ICU (NICU)	27	21	27.5%	30	-10.0%	257	222	15.6%	233	10.3%
Total Admissions	1,062	1,005	5.7%	1,095	-3.0%	10,703	10,865	-1.5%	10,909	-1.9%
Patient Days										
Adult & Pediatric	4,071	3,679	10.7%	4,759	-14.5%	44,798	42,897	4.4%	45,294	-1.1%
ICU	425	460	-7.6%	503	-15.5%	4,455	4,828	-7.7%	4,997	-10.8%
CCU	395	451	-12.4%	464	-14.9%	4,402	4,732	-7.0%	4,887	-9.9%
NICU	495	354	39.7%	319	55.2%	4,099	3,720	10.2%	3,399	20.6%
Total Patient Days	5,386	4,944	8.9%	6,045	-10.9%	57,754	56,177	2.8%	58,577	-1.4%
Observation (Obs) Days	691	506	36.6%	740	-6.6%	6,967	5,167	34.8%	5,464	27.5%
Nursery Days	247	230	7.3%	201	22.9%	2,059	2,416	-14.8%	2,247	-8.4%
Total Occupied Beds / Bassinets	6,324	5,680	11.3%	6,986	-9.5%	66,780	63,760	4.7%	66,288	0.7%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.73	4.67	1.3%	5.38	-12.1%	5.14	4.93	4.2%	5.17	-0.6%
NICU	18.33	16.73	9.6%	10.63	72.4%	15.95	16.73	-4.6%	14.59	9.3%
Total ALOS	5.07	4.92	3.1%	5.52	-8.1%	5.40	5.17	4.4%	5.37	0.5%
Average Daily Census	173.7	159.5	8.9%	195.0	-10.9%	189.4	184.2	2.8%	192.7	-1.7%
Hospital Case Mix Index (CMI)	1.5304	1.4398	6.3%	1.4884	2.8%	1.5042	1.4398	4.5%	1.4425	4.3%
Medicare										
Admissions	396	375	5.6%	397	-0.3%	4,216	4,287	-1.7%	4,224	-0.2%
Patient Days	2,361	1,838	28.5%	2,531	-6.7%	24,896	23,918	4.1%	24,848	0.2%
Average Length of Stay	5.96	4.90	21.7%	6.38	-6.5%	5.91	5.58	5.8%	5.88	0.4%
Case Mix Index	1.4833			1.7967	-17.4%	1.5360			1.8236	-15.8%
Medicaid										
Admissions	135	128	5.5%	161	-16.1%	1,365	1,378	-0.9%	1,386	-1.5%
Patient Days	728	668	9.0%	678	7.4%	6,876	6,665	3.2%	6,527	5.3%
Average Length of Stay	5.39	5.22	3.3%	4.21	28.1%	5.04	4.84	4.1%	4.71	7.0%
Case Mix Index	1.0403			1.0995	-5.4%	1.1374			0.8950	27.1%
Commercial										
Admissions	107	101	5.9%	117	-8.5%	1,101	1,118	-1.5%	1,089	1.1%
Patient Days	440	404	8.9%	665	-33.8%	5,686	5,532	2.8%	5,060	12.4%
Average Length of Stay	4.11	4.00	2.8%	5.68	-27.7%	5.16	4.95	4.4%	4.65	11.1%
Case Mix Index	1.5094			1.4214	6.2%	1.3823			1.3968	-1.0%
Blue Cross										
Admissions	141	133	6.0%	187	-24.6%	1,535	1,557	-1.4%	1,614	-4.9%
Patient Days	698	641	8.9%	898	-22.3%	6,743	6,534	3.2%	6,969	-3.2%
Average Length of Stay	4.95	4.82	2.7%	4.80	3.1%	4.39	4.20	4.7%	4.32	1.7%
Case Mix Index	1.5118			1.4558	3.8%	1.3759			1.5218	-9.6%
Exchange										
Admissions	-	-	0.0%	4	-100.0%	16	16	0.0%	62	-74.2%
Patient Days	-	-	0.0%	13	-100.0%	37	37	0.0%	228	-83.8%
Average Length of Stay	-	-	0.0%	3.25	-100.0%	2.31	2.31	0.0%	3.68	-37.1%
Case Mix Index	0.0000			4.8560	-100.0%	0.5709			2.4428	-76.6%
Self Pay										
Admissions	222	210	5.7%	181	22.7%	1,955	1,984	-1.5%	2,089	-6.4%
Patient Days	1,286	1,180	9.0%	1,002	28.3%	11,590	11,298	2.6%	12,743	-9.0%
Average Length of Stay	5.79	5.62	3.1%	5.54	4.6%	5.93	5.69	4.1%	6.10	-2.8%
Case Mix Index	1.5028			1.1670	28.8%	1.4701			1.4690	0.1%
All Other										
Admissions	61	58	5.2%	48	27.1%	515	525	-1.9%	445	15.7%
Patient Days	232	213	8.9%	271	-14.4%	2,260	2,193	3.1%	2,345	-3.6%
Average Length of Stay	3.80	3.67	3.6%	5.65	-32.6%	4.39	4.18	5.1%	5.27	-16.7%
Case Mix Index	1.8625			2.1325	-12.7%	1.8478			1.3114	40.9%
Radiology										
InPatient	3,723	3,473	7.2%	3,876	-3.9%	37,290	36,465	2.3%	38,221	-2.4%
OutPatient	7,276	7,501	-3.0%	7,382	-1.4%	74,001	78,764	-6.0%	72,617	1.9%
Cath Lab										
InPatient	312	187	67.2%	240	30.0%	2,693	1,959	37.4%	2,016	33.6%
OutPatient	200	193	3.7%	214	-6.5%	2,483	2,026	22.6%	1,848	34.4%
Laboratory										
InPatient	60,038	56,092	7.0%	64,691	-7.2%	594,557	588,970	0.9%	620,706	-4.2%
OutPatient	35,413	36,684	-3.5%	36,829	-3.8%	371,798	385,185	-3.5%	352,235	5.6%
NonPatient	7,196	5,252	37.0%	6,047	19.0%	64,628	55,149	17.2%	50,222	28.7%
Sleep Lab										
OutPatient	36	37	-2.7%	34	5.9%	317	389	-18.4%	335	-5.4%
Other										
Deliveries	139	147	-5.6%	143	-2.8%	1,216	1,491	-18.4%	1,412	-13.9%
Surgical Cases										
InPatient	315	320	-1.6%	377	-16.4%	3,289	3,307	-0.5%	3,250	1.2%
OutPatient	519	613	-15.3%	631	-17.7%	5,913	6,223	-5.0%	5,803	1.9%
Total Surgical Cases	834	933	-10.6%	1,008	-17.3%	9,202	9,530	-3.4%	9,053	1.6%

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
OutPatient (O/P)										
Emergency Room Visits	3,939	4,142	-4.9%	4,011	-1.8%	40,661	42,753	-4.9%	42,449	-4.2%
Chest Pain Center Visits	-	108	-100.0%	-	0.0%	-	1,050	-100.0%	703	-100.0%
Total ER / CPC Visits	3,939	4,250	-7.3%	4,011	-1.8%	40,661	43,803	-7.2%	43,152	-5.8%
Observation Days	691	506	36.6%	740	-6.6%	6,967	5,167	34.8%	5,464	27.5%
GI Procedures (Endo)	321	300	7.1%	241	33.2%	3,391	2,851	19.0%	2,291	48.0%
Other O/P Occasions of Service	22,439	25,819	-13.1%	25,016	-10.3%	243,940	271,098	-10.0%	250,653	-2.7%
Total O/P Occasions of Service	27,390	30,874	-11.3%	30,008	-8.7%	294,959	322,919	-8.7%	301,560	-2.2%
Hospital Operations										
Manhours Paid	268,522	284,100	-5.5%	297,439	-9.7%	2,846,743	2,902,396	-1.9%	2,867,907	-0.7%
FTE's	1,515.9	1,603.8	-5.5%	1,679	-9.7%	1,633.4	1,665.3	-1.9%	1,650.9	-1.1%
Adjusted Patient Days	9,572	8,395	14.0%	10,264	-6.7%	106,559	94,708	12.5%	98,759	7.9%
Hours / Adjusted Patient Day	28.05	33.84	-17.1%	28.98	-3.2%	26.72	30.65	-12.8%	29.04	-8.0%
Occupancy - Actual Beds	61.4%	56.4%	8.9%	56.9%	8.0%	66.9%	65.1%	2.8%	56.2%	19.1%
FTE's per Adjusted Occupied Bed	4.9	5.9	-17.1%	5.1	-3.2%	4.7	5.4	-12.8%	5.1	-8.0%
InPatient Rehab Unit										
Admissions	31	27	14.8%	41	-24.4%	350	365	-4.1%	351	-0.3%
Patient Days	359	278	29.1%	454	-20.9%	4,292	3,760	14.2%	3,580	19.9%
Average Length of Stay	11.6	10.3	12.4%	11.1	4.6%	12.3	10.3	19.1%	10.2	20.2%
Manhours Paid	6,225	4,975	25.1%	6,911	-9.9%	66,903	59,150	13.1%	61,929	8.0%
FTE's	35.1	28.1	25.1%	39.0	-9.9%	38.4	33.9	13.1%	35.6	7.7%
Center for Primary Care - Clements										
Total Medical Visits	1,032	808	27.8%	895	15.3%	11,772	10,839	8.6%	10,610	11.0%
Total Dental Visits	632	400	58.0%	494	27.9%	6,106	4,325	41.2%	3,368	81.3%
FTE's	4.6	9.6	-51.7%	9.2	-49.5%	6.7	9.6	-30.3%	8.9	-24.9%
Center for Primary Care - West University										
Total Medical Visits	649	514	26.3%	369	75.9%	6,256	6,540	-4.3%	2,509	149.3%
Total Optometry	265	90	194.4%	99	167.7%	2,502	1,520	64.6%	817	206.2%
Manhours Paid	175	245	-28.4%	-	0.0%	1,829	2,409	-24.1%	598	206.0%
FTE's	1.0	1.4	-28.4%	-	0.0%	1.0	1.4	-24.1%	0.3	205.0%
Caremobile										
Visits	65	193	-66.3%	95	-31.6%	1,162	1,600	-27.4%	1,502	-22.6%
Manhours Paid	187	217	-14.0%	177	5.3%	1,774	1,786	-0.7%	1,827	-2.9%
FTE's	1.1	1.2	-14.0%	1.0	5.3%	1.0	1.0	-0.7%	1.1	-3.3%
Total ECHD Operations										
Total Admissions	1,093	1,032	5.9%	1,136	-3.8%	11,053	11,230	-1.6%	11,260	-1.8%
Total Patient Days	5,745	5,222	10.0%	6,499	-11.6%	62,046	59,936	3.5%	62,157	-0.2%
Total Patient and Obs Days	6,436	5,728	12.4%	7,239	-11.1%	69,013	65,103	6.0%	67,621	2.1%
Total FTE's	1,557.7	1,644.1	-5.3%	1,728.3	-9.9%	1,680.5	1,711.3	-1.8%	1,696.9	-1.0%
Total FTE's per Adj Occupied Bed	4.7	5.3	-10.6%	4.6	2.5%	4.5	4.7	-5.6%	4.7	-4.6%
Total Adjusted Patient Days	10,210	9,632	6.0%	11,617	-12.1%	114,485	110,089	4.0%	109,974	4.1%
Hours / Adjusted Patient Day	27.03	30.23	-10.6%	26.35	2.5%	25.58	27.09	-5.6%	26.80	-4.6%
OutPatient Factor	1.7772	1.8446	-3.7%	1.7875	-0.6%	1.8448	1.8372	0.4%	1.7693	4.3%
Blended O/P Factor	1.9728	2.0719	-4.8%	1.9618	0.6%	2.0405	2.0375	0.1%	1.9414	5.1%
Total Adjusted Admissions	1,942	1,904	2.0%	2,031	-4.3%	20,394	20,629	-1.1%	19,922	2.4%
Hours / Adjusted Admisssion	142.05	152.99	-7.1%	150.77	-5.8%	143.61	144.58	-0.7%	147.96	-2.9%
FTE's - Hospital Contract	60.8	28.0	117.2%	45.2	34.6%	45.8	30.8	48.6%	32.8	39.8%
FTE's - Mgmt Services	48.6	43.0	13.1%	44.9	8.4%	49.2	43.0	14.5%	41.6	18.4%
Total FTE's (including Contract)	1,667.2	1,715.1	-2.8%	1,818.4	-8.3%	1,775.5	1,785.1	-0.5%	1,771.2	0.2%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.1	5.5	-8.3%	4.9	4.3%	4.7	4.9	-4.4%	4.9	-3.4%
Urgent Care Visits										
Health & Wellness	356	660	-46.1%	552	-35.5%	5,470	7,184	-23.9%	6,483	-15.6%
Golder	383	715	-46.5%	563	-32.0%	6,304	7,884	-20.0%	7,081	-11.0%
JBS Clinic	564	726	-22.3%	660	-14.5%	8,984	7,909	13.6%	7,190	25.0%
West University	344	453	-24.1%	404	-14.9%	5,102	4,592	11.1%	4,017	27.0%
Total Urgent Care Visits	1,647	2,555	-35.5%	2,179	-24.4%	25,860	27,570	-6.2%	24,771	4.4%
Wal-Mart Clinic Visits										
East Clinic	191	289	-33.9%	159	20.1%	2,893	3,323	-12.9%	3,288	-12.0%
West Clinic	128	195	-34.4%	105	21.9%	1,572	2,223	-29.3%	2,074	-24.2%
Total Wal-Mart Visits	319	484	-34.1%	264	20.8%	4,465	5,546	-19.5%	5,362	-16.7%
Mission Fitness										
Memberships	2,261	2,660	-15.0%	2,487	-9.1%	2,261	2,660	-15.0%	2,487	-9.1%
Visits	7,051	9,396	-25.0%	8,536	-17.4%	79,660	91,557	-13.0%	88,709	-10.2%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
TEN MONTHS ENDED JULY 31, 2016**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 63,967,178	\$ 51,470,952	\$ 3,146,409	\$ 9,349,817
Investments	35,084,594	40,081,285	-	(4,996,691)
Patient Accounts Receivable - Gross	172,570,753	123,854,050	16,081,964	32,634,740
Less: 3rd Party Allowances	(68,205,905)	(53,125,771)	(3,355,305)	(11,724,829)
Bad Debt Allowance	(66,205,113)	(39,919,274)	(8,747,905)	(17,537,933)
Net Patient Accounts Receivable	38,159,736	30,809,004	3,978,753	3,371,978
Taxes Receivable	5,323,678	6,139,597	-	(815,920)
Accounts Receivable - Other	30,295,345	31,272,441	1,479,994	(2,457,091)
Inventories	6,830,969	6,802,631	246,991	(218,653)
Prepaid Expenses	3,812,809	2,847,774	437,419	527,617
Total Current Assets	183,474,308	169,423,685	9,289,567	4,761,057
CAPITAL ASSETS:				
Property and Equipment	404,842,104	397,547,295	586,120	6,708,690
Construction in Progress	20,468,345	7,142,394	-	13,325,950
	425,310,449	404,689,689	586,120	20,034,640
Less: Accumulated Depreciation and Amortization	(234,421,643)	(217,637,984)	(229,491)	(16,554,168)
Total Capital Assets	190,888,806	187,051,705	356,629	3,480,472
INTANGIBLE ASSETS / GOODWILL - NET	776,847	812,560	564,378	(600,092)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	6,386,435	4,660,223	-	1,726,213
Restricted Assets Held in Endowment	6,364,243	6,405,192	-	(40,949)
Restricted Corner Escrow	5,267,237	12,568,645	-	(7,301,408)
Restricted MCH West Texas Services	1,701,412	1,427,881	-	273,531
Restricted MCH West Texas Services	9,931,627	9,931,627	-	-
Assets whose use is Limited	19,142	-	19,346	(204)
TOTAL ASSETS	\$ 404,810,058	\$ 392,281,517	\$ 10,229,920	\$ 2,298,620
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,691,204	\$ 4,691,204	\$ -	\$ -
Self-Insurance Liability - Current Portion	2,924,832	4,278,821	-	(1,353,989)
Accounts Payable	37,450,343	27,338,050	2,400,222	7,712,070
Accrued Interest	1,157,686	118,833	-	1,038,853
Accrued Salaries and Wages	11,073,334	4,718,278	5,668,308	686,748
Accrued Compensated Absences	5,098,838	4,373,916	179,568	545,354
Due to Third Party Payors	5,804,812	5,665,434	-	139,378
Deferred Revenue	4,882,943	355,892	713,651	3,813,400
Total Current Liabilities	73,083,992	51,540,428	8,961,750	12,581,814
ACCRUED POST RETIREMENT BENEFITS	39,300,369	36,712,422	-	2,587,947
SELF-INSURANCE LIABILITIES - Less Current Portion	1,602,280	1,602,280	-	-
LONG-TERM DEBT - Less Current Maturities	56,708,824	59,516,989	-	(2,808,165)
Total Liabilities	170,695,465	149,372,119	8,961,750	12,361,596
FUND BALANCE	234,114,593	242,909,398	1,268,171	(10,062,976)
TOTAL LIABILITIES AND FUND BALANCE	\$ 404,810,058	\$ 392,281,517	\$ 10,229,920	\$ 2,298,620

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
TEN MONTHS ENDED JULY 31, 2016**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Routine Revenue	\$ 8,723,853	\$ 7,482,276	16.6%	\$ 9,043,053	-3.5%	\$ 88,182,461	\$ 84,602,977	4.2%	\$ 86,913,816	1.5%
Inpatient Ancillary Revenue	35,837,335	31,713,268	13.0%	34,393,649	4.2%	342,460,230	329,395,685	4.0%	329,756,045	3.9%
Outpatient Revenue	43,351,033	42,012,229	3.2%	41,777,526	3.8%	448,062,931	429,526,689	4.3%	392,269,676	14.2%
TOTAL PATIENT REVENUE	\$87,912,221	\$81,207,774	8.3%	\$85,214,228	3.2%	\$ 878,705,622	\$ 843,525,351	4.2%	\$ 808,939,537	8.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$50,006,654	\$43,280,332	15.5%	\$45,362,363	10.2%	\$485,341,664	\$454,287,269	6.8%	\$439,480,566	10.4%
Policy Adjustments	5,928,788	5,779,959	2.6%	6,737,203	-12.0%	64,283,699	59,045,832	8.9%	56,590,788	13.6%
Uninsured Discount	3,400,269	5,093,830	-33.2%	4,282,781	-20.6%	39,321,712	53,007,591	-25.8%	50,373,520	-21.9%
Indigent	2,273,037	1,786,258	27.3%	2,336,035	-2.7%	20,159,971	18,763,233	7.4%	18,210,587	10.7%
Provision for Bad Debts	6,610,672	5,389,672	22.7%	5,252,206	25.9%	66,004,570	55,648,055	18.6%	52,861,246	24.9%
TOTAL REVENUE DEDUCTIONS	\$68,219,420	\$61,330,051	11.2%	\$63,970,588	6.6%	\$675,111,616	\$640,751,980	5.4%	\$617,516,707	9.3%
	77.60%	75.52%		75.07%		76.83%	75.96%		76.34%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 491,667	\$ 541,667	-9.2%	\$ 685,541	-28.3%	\$ 2,897,723	5,416,667	-46.5%	\$ 6,425,725	-54.9%
DSRIP	1,000,000	1,000,000	0.0%	961,219	4.0%	10,000,000	10,000,000	0.0%	9,612,190	4.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	-	511,243	-	0.0%	-	-
TOTAL OTHER PATIENT REVENUE	\$ 1,491,667	\$ 1,541,667	-3.2%	\$ 1,646,760	-9.4%	\$ 13,408,966	\$ 15,416,667	-13.0%	\$ 16,037,915	-16.4%
NET PATIENT REVENUE	\$21,184,469	\$21,419,389	-1.1%	\$22,890,400	-7.5%	\$217,002,971	\$218,190,038	-0.5%	\$207,460,745	4.6%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 2,814,058	\$ 4,278,823	-34.2%	\$ 3,644,756	-22.8%	\$ 33,735,312	\$ 39,144,123	-13.8%	\$ 44,469,075	-24.1%
Other Revenue	1,012,553	778,384	30.9%	981,057	3.2%	9,668,626	9,397,928	2.9%	8,779,305	10.1%
TOTAL OTHER REVENUE	\$ 3,826,611	\$ 5,057,207	-24.3%	\$ 4,625,813	-17.3%	\$ 43,403,938	\$ 48,542,050	-10.6%	\$ 53,248,381	-18.5%
NET OPERATING REVENUE	\$25,011,079	\$26,476,596	-5.5%	\$27,516,213	-9.1%	\$260,406,909	\$266,732,089	-2.4%	\$260,709,126	-0.1%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$11,371,405	\$12,795,740	-11.1%	\$12,144,949	-6.4%	\$123,420,217	\$129,138,303	-4.4%	\$118,477,270	4.2%
Benefits	3,319,321	2,944,227	12.7%	3,014,303	10.1%	29,591,441	28,659,305	3.3%	28,505,840	3.8%
Temporary Labor	974,378	400,076	143.5%	732,333	33.1%	6,978,152	4,417,358	58.0%	5,029,417	38.7%
Physician Fees	376,689	194,995	93.2%	362,052	4.0%	3,504,522	2,202,761	59.1%	3,516,805	-0.3%
Texas Tech Support	16,696	16,696	0.0%	16,753	-0.3%	166,961	166,961	0.0%	167,533	-0.3%
Purchased Services	2,423,653	2,883,517	-15.9%	2,034,147	19.1%	24,411,849	26,259,466	-7.0%	21,897,833	11.5%
Supplies	5,219,221	4,491,301	16.2%	5,215,757	0.1%	47,067,870	47,544,412	-1.0%	46,694,609	0.8%
Utilities	308,402	394,951	-21.9%	383,889	-19.7%	3,133,268	3,684,036	-15.0%	3,600,346	-13.0%
Repairs and Maintenance	1,038,211	960,486	8.1%	525,056	97.7%	9,665,444	9,490,953	1.8%	8,750,609	10.5%
Leases and Rent	133,272	135,231	-1.4%	157,958	-15.6%	1,414,433	1,337,373	5.8%	1,237,842	14.3%
Insurance	87,901	136,801	-35.7%	142,006	-38.1%	1,263,702	1,332,201	-5.1%	1,269,332	-0.4%
Interest Expense	56,566	273,489	-79.3%	272,584	-79.2%	2,472,524	2,734,892	-9.6%	2,725,841	-9.3%
ECHDA	26,600	45,424	-41.4%	32,438	-18.0%	366,602	486,254	-24.6%	474,960	-22.8%
Other Expense	290,915	247,629	17.5%	292,777	-0.6%	2,426,298	2,695,810	-10.0%	3,089,732	-21.5%
TOTAL OPERATING EXPENSES	\$25,643,229	\$25,920,562	-1.1%	\$25,327,003	1.2%	\$255,883,283	\$260,150,085	-1.6%	\$245,437,971	4.3%
Depreciation/Amortization	\$ 1,728,963	\$ 1,722,737	0.4%	\$ 1,772,433	-2.5%	\$ 17,387,035	\$ 17,423,472	-0.2%	\$ 18,080,126	-3.8%
(Gain) Loss on Sale of Assets	-	-	-100.0%	(5,190)	-100.0%	(6,540)	-	-100.0%	(44,806)	-85.4%
TOTAL OPERATING COSTS	\$27,372,192	\$27,643,299	-1.0%	\$27,094,245	1.0%	\$273,263,778	\$277,573,557	-1.6%	\$263,473,291	3.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,361,113)	\$ (1,166,703)	102.4%	\$ 421,968	-659.5%	\$ (12,856,868)	\$ (10,841,468)	18.6%	\$ (2,764,165)	365.1%
Operating Margin	-9.44%	-4.41%	114.2%	1.53%	-715.6%	-4.94%	-4.06%	21.5%	-1.06%	365.7%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 32,591	\$ 22,900	42.3%	\$ 6,524	399.6%	\$ 312,511	\$ 214,576	45.6%	\$ 122,004	156.1%
Tobacco Settlement	-	-	0.0%	-	0.0%	777,932	885,046	-12.1%	1,020,392	-23.8%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	26,894	139,488	-80.7%	32,016	-16.0%	724,774	1,394,876	-48.0%	258,157	180.7%
Build America Bonds Subsidy	84,233	76,492	10.1%	83,781	0.5%	842,778	764,918	10.2%	837,716	0.6%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (2,217,395)	\$ (927,823)	139.0%	\$ 544,289	-507.4%	\$ (10,198,874)	\$ (7,582,053)	34.5%	\$ (525,895)	1839.3%
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	-	\$ (17,634)	\$ -	0.0%	\$ 136,790	-112.9%
Investment in Subsidiaries	11,630	7,407	57.0%	4,733	145.7%	153,531	74,068	107.3%	62,394	146.1%
CHANGE IN NET POSITION	\$ (2,205,765)	\$ (920,417)	139.6%	\$ 549,022	-501.8%	\$ (10,062,976)	\$ (7,507,985)	34.0%	\$ (326,711)	2980.1%
EBIDA	\$ (420,237)	\$ 1,075,809	-139.1%	\$ 2,594,040	-116.2%	\$ 9,796,583	\$ 12,650,379	-22.6%	\$ 20,479,256	-52.2%