

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
AUGUST 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,162	1,153	0.8%	1,146	1.4%	12,199	12,404	-1.7%	11,860	2.9%
Neonatal ICU (NICU)	31	31	0.0%	33	-6.1%	309	318	-2.8%	333	-7.2%
Total Admissions	1,193	1,184	0.8%	1,179	1.2%	12,508	12,722	-1.7%	12,193	2.6%
Patient Days										
Adult & Pediatric	4,304	4,200	2.5%	4,816	-10.6%	46,981	45,884	2.4%	49,450	-5.0%
ICU	405	487	-16.8%	346	17.1%	4,474	4,927	-9.2%	4,588	-2.5%
CCU	337	440	-23.4%	338	-0.3%	4,202	4,460	-5.8%	4,197	0.1%
NICU	367	486	-24.4%	395	-7.1%	5,113	5,198	-1.6%	4,308	18.7%
Total Patient Days	5,413	5,613	-3.6%	5,895	-8.2%	60,770	60,469	0.5%	62,543	-2.8%
Observation (Obs) Days	603	778	-22.5%	621	-2.9%	6,961	7,881	-11.7%	7,599	-8.4%
Nursery Days	261	246	6.1%	161	62.1%	2,630	2,496	5.4%	2,368	11.1%
Total Occupied Beds / Bassinets	6,277	6,637	-5.4%	6,677	-6.0%	70,361	70,846	-0.7%	72,510	-3.0%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.34	4.45	-2.3%	4.80	-9.5%	4.56	4.46	2.4%	4.91	-7.1%
NICU	11.84	15.67	-24.4%	11.97	-1.1%	16.55	16.35	1.2%	12.94	27.9%
Total ALOS	4.54	4.74	-4.3%	5.00	-9.3%	4.86	4.75	2.2%	5.13	-5.3%
Acute / Adult & Pediatric w/o OB	5.00			5.66	-11.7%	5.39			5.61	-3.9%
Average Daily Census	174.6	181.1	-3.6%	190.2	-8.2%	181.4	180.5	0.5%	186.7	-2.8%
Hospital Case Mix Index (CMI)	1.4759	1.4657	0.7%	1.4882	-0.8%	1.5176	1.4657	3.5%	1.4091	7.7%
Medicare										
Admissions	429	425	0.9%	442	-2.9%	4,891	4,973	-1.6%	4,872	0.4%
Patient Days	2,020	2,095	-3.6%	2,312	-12.6%	24,674	33,733	-26.9%	26,993	-8.6%
Average Length of Stay	4.71	4.93	-4.5%	5.23	-10.0%	5.04	6.78	-25.6%	5.54	-8.9%
Case Mix Index	1.5503			1.6173	-4.1%	1.6449			1.7111	-3.9%
Medicaid										
Admissions	143	142	0.7%	124	15.3%	1,501	1,530	-1.9%	1,452	3.4%
Patient Days	617	640	-3.6%	557	10.8%	7,788	7,762	0.3%	6,746	15.4%
Average Length of Stay	4.31	4.51	-4.3%	4.49	-3.9%	5.19	5.07	2.3%	4.65	11.7%
Case Mix Index	1.2330			0.9929	24.2%	1.1727			0.8939	31.2%
Commercial										
Admissions	327	325	0.6%	332	-1.5%	3,314	3,373	-1.7%	3,072	7.9%
Patient Days	1,461	1,515	-3.6%	1,737	-15.9%	15,204	15,181	0.2%	15,201	0.0%
Average Length of Stay	4.47	4.66	-4.2%	5.23	-14.6%	4.59	4.50	1.9%	4.95	-7.3%
Case Mix Index	1.5619			1.5481	0.9%	1.5349			1.4522	5.7%
Self Pay										
Admissions	261	259	0.8%	258	1.2%	2,523	2,562	-1.5%	2,361	6.9%
Patient Days	1,141	1,183	-3.6%	1,154	-1.1%	11,577	11,484	0.8%	12,280	-5.7%
Average Length of Stay	4.37	4.57	-4.3%	4.47	-2.3%	4.59	4.48	2.4%	5.20	-11.8%
Case Mix Index	1.3506			1.3912	-2.9%	1.3878			1.2295	12.9%
All Other										
Admissions	33	33	0.0%	23	43.5%	279	284	-1.8%	436	-36.0%
Patient Days	174	180	-3.3%	135	28.9%	1,527	1,529	-0.1%	2,263	-32.5%
Average Length of Stay	5.27	5.45	-3.3%	5.87	-10.2%	5.47	5.38	1.7%	5.19	5.4%
Case Mix Index	1.5092			2.0003	-24.6%	1.8169			1.6795	8.2%
Radiology										
InPatient	4,327	3,839	12.7%	4,296	0.7%	48,616	38,889	25.0%	43,932	10.7%
OutPatient	8,078	7,767	4.0%	8,510	-5.1%	82,298	78,680	4.6%	81,050	1.5%
Cath Lab										
InPatient	569	457	24.5%	572	-0.5%	6,078	4,637	31.1%	4,515	34.6%
OutPatient	612	481	27.2%	637	-3.9%	6,038	4,871	24.0%	4,885	23.6%
Laboratory										
InPatient	68,348	62,743	8.9%	59,929	14.0%	762,078	635,613	19.9%	663,846	14.8%
OutPatient	52,550	46,028	14.2%	48,293	8.8%	523,776	466,285	12.3%	435,619	20.2%
NonPatient	7,878	2,495	215.8%	1,740	352.8%	85,959	25,278	240.1%	54,189	58.6%
Other										
Deliveries	165	153	8.1%	193	-14.5%	1,721	1,547	11.3%	1,540	11.8%
Surgical Cases										
InPatient	322	343	-6.1%	306	5.2%	3,138	3,473	-9.6%	3,259	-3.7%
OutPatient	655	671	-2.4%	636	3.0%	6,534	6,801	-3.9%	6,481	0.8%
Total Surgical Cases	977	1,014	-3.6%	942	3.7%	9,672	10,274	-5.9%	9,740	-0.7%
GI Procedures (Endo)										
InPatient	128	116	10.3%	97	32.0%	1,128	1,176	-4.1%	1,118	0.9%
OutPatient	349	279	25.1%	318	9.7%	2,990	2,829	5.7%	2,450	22.0%
Total GI Procedures	477	395	20.8%	415	14.9%	4,118	4,005	2.8%	3,568	15.4%

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AUGUST 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,175	4,206	-0.7%	3,908	6.8%	48,300	45,033	7.3%	45,097	7.1%
Observation Days	603	778	-22.5%	621	-2.9%	6,961	7,881	-11.7%	7,599	-8.4%
Other O/P Occasions of Service	19,982	25,121	-20.5%	19,375	3.1%	199,690	254,491	-21.5%	239,128	-16.5%
Total O/P Occasions of Svc.	24,760	30,105	-17.8%	23,904	3.6%	254,951	307,405	-17.1%	291,824	-12.6%
Hospital Operations										
Manhours Paid	277,006	276,027	0.4%	290,856	-4.8%	3,016,196	2,926,753	3.1%	3,060,716	-1.5%
FTE's	1,563.7	1,558.2	0.4%	1,641.9	-4.8%	1,575.6	1,528.9	3.1%	1,598.9	-1.5%
Adjusted Patient Days	10,272	10,595	-3.1%	10,907	-5.8%	111,843	113,410	-1.4%	113,907	-1.8%
Hours / Adjusted Patient Day	26.97	26.05	3.5%	26.67	1.1%	26.97	25.81	4.5%	26.87	0.4%
Occupancy - Actual Beds	50.0%	51.9%	-3.6%	54.5%	-8.2%	52.0%	51.7%	0.5%	53.5%	-2.8%
FTE's / Adjusted Occupied Bed	4.7	4.6	3.5%	4.7	1.1%	4.7	4.5	4.5%	4.7	0.4%
InPatient Rehab Unit										
Admissions	41	34	20.6%	32	28.1%	364	366	-0.5%	396	-8.1%
Patient Days	466	418	11.5%	269	73.2%	4,763	4,494	6.0%	4,569	4.2%
Average Length of Stay	11.4	12.3	-7.6%	8.4	35.2%	13.1	12.3	6.6%	11.5	13.4%
Manhours Paid	6,779	6,571	3.2%	6,246	8.5%	71,566	64,944	10.2%	73,125	-2.1%
FTE's	38.3	37.1	3.2%	35.3	8.5%	37.4	33.9	10.2%	38.2	-2.1%
Center for Primary Care - Clements										
Total Medical Visits	1,181	1,298	-9.0%	1,097	7.7%	10,517	12,894	-18.4%	12,518	-16.0%
Total Dental Visits	-	821	-100.0%	783	-100.0%	350	8,302	-95.8%	7,564	-95.4%
Manhours Paid	3,241	769	321.6%	803	303.3%	23,219	8,307	179.5%	9,263	150.7%
FTE's	18.3	4.3	321.6%	4.5	303.3%	12.1	4.3	179.5%	4.8	150.7%
Center for Primary Care - West University										
Total Medical Visits	661	785	-15.8%	639	3.4%	6,869	8,080	-15.0%	6,295	9.1%
Total Optometry	288	281	2.5%	366	-21.3%	2,798	3,124	-10.4%	3,014	-7.2%
Manhours Paid	1,899	169	1026.8%	179	958.4%	13,902	1,821	663.4%	1,913	626.7%
FTE's	10.7	1.0	1026.8%	1.0	958.4%	7.3	1.0	663.4%	1.0	626.7%
Total ECHD Operations										
Total Admissions	1,234	1,218	1.3%	1,211	1.9%	12,872	13,088	-1.7%	12,589	2.2%
Total Patient Days	5,879	6,031	-2.5%	6,164	-4.6%	65,533	64,963	0.9%	67,112	-2.4%
Total Patient and Obs Days	6,482	6,809	-4.8%	6,785	-4.5%	72,494	72,844	-0.5%	74,711	-3.0%
Total FTE's	1,631.0	1,600.6	1.9%	1,682.7	-3.1%	1,632.4	1,568.1	4.1%	1,642.9	-0.6%
FTE's / Adjusted Occupied Bed	4.5	4.4	4.0%	4.6	-0.9%	4.5	4.2	6.9%	4.5	0.6%
Total Adjusted Patient Days	11,156	11,384	-2.0%	11,405	-2.2%	120,631	121,839	-1.0%	122,174	-1.3%
Hours / Adjusted Patient Day	25.90	24.91	4.0%	26.14	-0.9%	25.90	24.64	5.1%	25.74	0.6%
Outpatient Factor	1.8976	1.8877	0.5%	1.8502	2.6%	1.8410	1.8756	-1.8%	1.8204	1.1%
Blended O/P Factor	2.1402	2.1206	0.9%	2.0603	3.9%	2.0938	2.1194	-1.2%	2.0527	2.0%
Total Adjusted Admissions	2,342	2,288	2.3%	2,241	4.5%	23,695	24,434	-3.0%	22,918	3.4%
Hours / Adjusted Admisssion	123.39	123.92	-0.4%	133.04	-7.3%	131.88	122.85	7.3%	137.23	-3.9%
FTE's - Hospital Contract	47.4	59.6	-20.4%	68.4	-30.7%	57.2	58.3	-2.0%	67.9	-15.7%
FTE's - Mgmt Services	23.2	15.2	53.3%	50.2	-53.7%	27.1	30.8	-12.1%	49.2	-45.0%
Total FTE's (including Contract)	1,701.7	1,675.3	1.6%	1,801.3	-5.5%	1,716.7	1,657.3	3.6%	1,760.0	-2.5%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.7	4.6	3.7%	4.9	-3.4%	4.8	4.5	6.3%	4.8	-1.2%
ProCare FTEs	220.6	266.3	-17.2%	249.2	-11.5%	228.3	266.3	-14.3%	247.6	-7.8%
Total System FTEs	1,922.3	1,941.6	-1.0%	2,050.5	-6.3%	1,945.0	1,923.6	1.1%	2,007.6	-3.1%
Urgent Care Visits										
Health & Wellness	-	-	0.0%	-	0.0%	-	-	0.0%	396	-100.0%
Golder	-	-	0.0%	479	-100.0%	-	-	0.0%	5,153	-100.0%
JBS Clinic	940	658	42.9%	988	-4.9%	11,232	9,683	16.0%	9,774	14.9%
West University	618	488	26.6%	500	23.6%	7,419	6,511	13.9%	5,452	36.1%
42nd Street	499	555	-10.1%	422	18.2%	7,267	6,120	18.7%	4,055	79.2%
Total Urgent Care Visits	2,057	1,701	20.9%	2,389	-13.9%	25,918	22,314	16.2%	24,830	4.4%
Wal-Mart Clinic Visits										
East Clinic	1,195	479	149.5%	561	113.0%	5,453	4,338	25.7%	4,260	28.0%
West Clinic	592	477	24.1%	588	0.7%	3,899	2,915	33.8%	2,999	30.0%
Total Wal-Mart Visits	1,787	956	86.9%	1,149	55.5%	9,352	7,253	28.9%	7,259	28.8%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
AUGUST 2018**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 30,740,485	\$ 28,613,702	\$ 3,182,405	\$ (1,055,622)
Investments	20,690,188	9,944,475	-	10,745,713
Patient Accounts Receivable - Gross	305,824,377	261,880,248	31,937,883	12,006,247
Less: 3rd Party Allowances	(104,082,266)	(111,292,583)	(19,277,473)	26,487,790
Bad Debt Allowance	<u>(158,955,793)</u>	<u>(120,430,575)</u>	<u>(7,312,604)</u>	<u>(31,212,614)</u>
Net Patient Accounts Receivable	42,786,319	30,157,090	5,347,806	7,281,422
Taxes Receivable	7,725,474	7,863,699	-	(138,226)
Accounts Receivable - Other	39,552,787	24,080,983	3,400,671	12,071,133
Inventories	7,078,421	6,963,047	239,016	(123,643)
Prepaid Expenses	4,601,265	3,944,229	345,688	311,349
Total Current Assets	<u>153,174,938</u>	<u>111,567,227</u>	<u>12,515,586</u>	<u>29,092,125</u>
CAPITAL ASSETS:				
Property and Equipment	463,375,980	455,174,078	517,888	7,684,014
Construction in Progress	176,820	1,173,137	-	(996,317)
	<u>463,552,800</u>	<u>456,347,215</u>	<u>517,888</u>	<u>6,687,697</u>
Less: Accumulated Depreciation and Amortization	<u>(272,004,867)</u>	<u>(254,567,501)</u>	<u>(285,754)</u>	<u>(17,151,612)</u>
Total Capital Assets	<u>191,547,933</u>	<u>201,779,714</u>	<u>232,134</u>	<u>(10,463,915)</u>
INTANGIBLE ASSETS / GOODWILL - NET	236,872	115,702	315,368	(194,198)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	7,018,772	4,673,001	-	2,345,771
Restricted Assets Held in Endowment	6,095,260	6,224,654	-	(129,393)
Restricted MCH West Texas Services	2,119,390	1,985,952	-	133,438
Pension, Deferred Outflows of Resources	19,031,459	31,204,964	-	(12,173,506)
Assets whose use is Limited	49,976	-	15,603	34,373
TOTAL ASSETS	<u>\$ 379,657,241</u>	<u>\$ 358,051,889</u>	<u>\$ 13,078,691</u>	<u>\$ 8,526,661</u>
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,637,900	\$ 4,637,900	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	58,153,068	17,884,766	5,605,329	34,662,972
Accrued Interest	1,319,753	49,802	-	1,269,951
Accrued Salaries and Wages	10,326,405	5,909,425	6,391,578	(1,974,598)
Accrued Compensated Absences	4,109,598	4,316,028	255,178	(461,607)
Due to Third Party Payors	336,420	1,158,950	-	(822,530)
Deferred Revenue	1,706,373	535,857	859,437	311,078
Total Current Liabilities	<u>84,423,116</u>	<u>38,326,327</u>	<u>13,111,522</u>	<u>32,985,267</u>
ACCRUED POST RETIREMENT BENEFITS	60,410,446	67,655,988	-	(7,245,542)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	47,019,646	49,892,633	-	(2,872,987)
Total Liabilities	<u>194,014,678</u>	<u>158,036,419</u>	<u>13,111,522</u>	<u>22,866,737</u>
FUND BALANCE	<u>185,642,563</u>	<u>200,015,470</u>	<u>(32,831)</u>	<u>(14,340,077)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 379,657,241</u>	<u>\$ 358,051,889</u>	<u>\$ 13,078,691</u>	<u>\$ 8,526,660</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
AUGUST 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 50,324,513	\$ 53,318,640	-5.6%	\$ 49,698,891	1.3%	\$ 552,650,124	\$ 554,002,224	-0.2%	\$ 510,678,065	8.2%
Outpatient Revenue	57,381,044	59,749,698	-4.0%	52,693,748	8.9%	604,474,540	620,154,313	-2.5%	544,612,633	11.0%
TOTAL PATIENT REVENUE	\$ 107,705,558	\$ 113,068,337	-4.7%	\$ 102,392,639	5.2%	\$ 1,157,124,665	\$ 1,174,156,538	-1.5%	\$ 1,055,290,698	9.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 52,440,753	\$ 66,882,961	-21.6%	\$ 63,452,025	-17.4%	\$ 728,143,050	\$ 690,406,161	5.5%	\$ 620,547,741	17.3%
Policy Adjustments	2,534,398	7,407,207	-65.8%	(3,626,048)	-169.9%	17,003,066	76,108,409	-77.7%	49,340,440	-65.5%
Uninsured Discount	5,513,815	3,635,264	51.7%	6,125,527	-10.0%	84,229,598	37,419,903	125.1%	52,722,640	59.8%
Indigent	(1,419,655)	2,467,003	-157.5%	760,002	-286.8%	2,217,357	25,415,597	-91.3%	14,234,408	-84.4%
Provision for Bad Debts	27,790,376	10,622,757	161.6%	17,204,941	61.5%	105,388,245	109,160,802	-3.5%	102,815,657	2.5%
TOTAL REVENUE DEDUCTIONS	\$ 86,859,886	\$ 91,015,192	-4.6%	\$ 83,916,447	3.5%	\$ 936,981,315	\$ 938,510,872	-0.2%	\$ 839,660,885	11.6%
	80.65%	80.50%		81.96%		80.97%	79.93%		79.57%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,156,242	\$ 1,156,242	0.0%	\$ 297,632	288.5%	\$ 12,718,667	12,718,667	0.0%	\$ 2,673,149	375.8%
DSRIP	1,000,000	1,000,000	0.0%	1,000,000	0.0%	10,773,262	11,000,000	-2.1%	11,000,000	-2.1%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	132,051	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,156,242	\$ 2,156,242	0.0%	\$ 1,297,632	66.2%	\$ 23,623,980	\$ 23,718,667	-0.4%	\$ 13,673,149	72.8%
NET PATIENT REVENUE	\$ 23,002,114	\$ 24,209,388	-5.0%	\$ 19,773,825	16.3%	\$ 243,767,329	\$ 259,364,333	-6.0%	\$ 229,302,962	6.3%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,314,108	\$ 4,960,958	27.3%	\$ 4,510,296	40.0%	\$ 61,219,962	\$ 50,931,633	20.2%	\$ 42,351,380	44.6%
Other Revenue	986,385	922,841	6.9%	961,124	2.6%	9,045,227	10,114,666	-10.6%	10,283,400	-12.0%
TOTAL OTHER REVENUE	\$ 7,300,493	\$ 5,883,799	24.1%	\$ 5,471,420	33.4%	\$ 70,265,189	\$ 61,046,299	15.1%	\$ 52,634,779	33.5%
NET OPERATING REVENUE	\$ 30,302,606	\$ 30,093,187	0.7%	\$ 25,245,245	20.0%	\$ 314,032,518	\$ 320,410,632	-2.0%	\$ 281,937,741	11.4%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 13,125,231	\$ 13,574,650	-3.3%	\$ 13,089,673	0.3%	\$ 141,204,427	\$ 141,599,554	-0.3%	\$ 140,033,301	0.8%
Benefits	287,206	3,752,991	-92.3%	11,971,362	-97.6%	30,576,099	41,859,378	-27.0%	38,042,645	-19.6%
Temporary Labor	920,169	859,258	7.1%	1,199,338	-23.3%	10,297,586	9,800,922	5.1%	12,335,498	-16.5%
Physician Fees	1,034,712	1,267,883	-18.4%	228,163	353.5%	12,532,298	13,729,293	-8.7%	3,741,724	234.9%
Texas Tech Support	1,086,956	1,000,000	8.7%	-	-	10,022,650	11,000,000	-8.9%	-	-
Purchased Services	3,883,456	1,849,255	110.0%	2,813,708	38.0%	31,473,100	22,200,679	41.8%	25,891,673	21.6%
Supplies	4,860,891	4,801,037	1.2%	4,777,822	1.7%	51,641,175	50,108,148	3.1%	50,928,228	1.4%
Utilities	369,716	398,070	-7.1%	339,064	9.0%	3,686,259	3,618,087	1.9%	3,738,447	-1.4%
Repairs and Maintenance	1,098,610	1,186,610	-7.4%	1,117,908	-1.7%	10,435,049	13,054,113	-20.1%	10,828,397	-3.6%
Leases and Rent	146,428	157,265	-6.9%	143,033	2.4%	1,401,730	1,479,111	-5.2%	1,414,560	-0.9%
Insurance	169,244	117,107	44.5%	118,861	42.4%	1,556,684	1,270,149	22.6%	1,575,431	-1.2%
Interest Expense	271,212	271,212	0.0%	282,609	-4.0%	3,010,951	3,010,951	0.0%	2,999,726	0.4%
ECHDA	205,015	45,325	352.3%	16,027	1179.2%	2,718,094	491,176	453.4%	316,007	760.1%
Other Expense	279,353	198,905	40.4%	202,733	37.8%	1,959,253	2,277,868	-14.0%	1,953,189	0.3%
TOTAL OPERATING EXPENSES	\$ 27,738,198	\$ 29,479,569	-5.9%	\$ 36,300,302	-23.6%	\$ 312,515,356	\$ 315,499,429	-0.9%	\$ 293,798,826	6.4%
Depreciation/Amortization	\$ 1,652,128	\$ 1,827,703	-9.6%	\$ 2,103,269	-21.4%	\$ 18,745,134	\$ 20,584,502	-8.9%	\$ 19,863,862	-5.6%
(Gain) Loss on Sale of Assets	(1,500)	-	0.0%	1,096	-236.9%	(3,452)	-	0.0%	(53,427)	-93.5%
TOTAL OPERATING COSTS	\$ 29,388,826	\$ 31,307,272	-6.1%	\$ 38,404,667	-23.5%	\$ 331,257,039	\$ 336,083,931	-1.4%	\$ 313,609,261	5.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ 913,780	\$ (1,214,085)	-175.3%	\$ (13,159,422)	-106.9%	\$ (17,224,521)	\$ (15,673,299)	9.9%	\$ (31,671,520)	-45.6%
Operating Margin	3.02%	-4.03%	-174.7%	-52.13%	-105.8%	-5.48%	-4.89%	12.1%	-11.23%	-51.2%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 104,012	\$ 27,746	274.9%	\$ 35,068	196.6%	\$ 377,681	\$ 290,866	29.8%	\$ 478,179	-21.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	935,087	859,458	8.8%	859,458	8.8%
Donations	-	254,480	-100.0%	15,361	-100.0%	67,429	512,791	-86.9%	479,717	-85.9%
Build America Bonds Subsidy	84,413	84,323	0.1%	84,142	0.3%	928,818	927,552	0.1%	925,474	0.4%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 1,102,206	\$ (847,537)	-230.0%	\$ (13,024,852)	-108.5%	\$ (14,915,507)	\$ (13,082,631)	14.0%	\$ (28,928,692)	-48.4%
Unrealized Gain/(Loss) on Investments	\$ -	\$ -	0.0%	\$ -	-	\$ (119,060)	\$ -	0.0%	\$ (414,595)	-71.3%
Investment in Subsidiaries	16,150	39,019	-58.6%	22,462	-28.1%	694,491	429,213	61.8%	1,286,577	-46.0%
CHANGE IN NET POSITION	\$ 1,118,356	\$ (808,517)	-238.3%	\$ (13,002,390)	-108.6%	\$ (14,340,077)	\$ (12,653,418)	13.3%	\$ (28,056,710)	-48.9%