

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
SEPTEMBER 2018**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,082	1,061	2.0%	990	9.3%	13,281	13,465	-1.4%	12,850	3.4%
Neonatal ICU (NICU)	33	24	37.5%	28	17.9%	342	342	0.0%	361	-5.3%
<b>Total Admissions</b>	<b>1,115</b>	<b>1,085</b>	<b>2.8%</b>	<b>1,018</b>	<b>9.5%</b>	<b>13,623</b>	<b>13,807</b>	<b>-1.3%</b>	<b>13,211</b>	<b>3.1%</b>
<b>Patient Days</b>										
Adult & Pediatric	3,851	4,064	-5.2%	3,675	4.8%	50,832	49,948	1.8%	53,125	-4.3%
ICU	366	405	-9.6%	384	-4.7%	4,840	5,332	-9.2%	4,972	-2.7%
CCU	329	362	-9.1%	318	3.5%	4,531	4,822	-6.0%	4,515	0.4%
NICU	421	286	47.4%	483	-12.8%	5,534	5,483	0.9%	4,791	15.5%
<b>Total Patient Days</b>	<b>4,967</b>	<b>5,116</b>	<b>-2.9%</b>	<b>4,860</b>	<b>2.2%</b>	<b>65,737</b>	<b>65,586</b>	<b>0.2%</b>	<b>67,403</b>	<b>-2.5%</b>
Observation (Obs) Days	724	644	12.4%	686	5.6%	7,685	8,525	-9.9%	8,285	-7.2%
Nursery Days	267	202	32.2%	231	15.6%	2,897	2,698	7.4%	2,599	11.5%
<b>Total Occupied Beds / Bassinets</b>	<b>5,958</b>	<b>5,962</b>	<b>-0.1%</b>	<b>5,777</b>	<b>3.1%</b>	<b>76,319</b>	<b>76,809</b>	<b>-0.6%</b>	<b>78,287</b>	<b>-2.5%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.20	4.55	-7.7%	4.42	-5.0%	4.53	4.46	1.6%	4.87	-7.0%
NICU	12.76	11.90	7.2%	17.25	-26.0%	16.18	16.03	0.9%	13.27	21.9%
<b>Total ALOS</b>	<b>4.45</b>	<b>4.72</b>	<b>-5.5%</b>	<b>4.77</b>	<b>-6.7%</b>	<b>4.83</b>	<b>4.75</b>	<b>1.6%</b>	<b>5.10</b>	<b>-5.4%</b>
Acute / Adult & Pediatric w/o OB	4.95			5.28	-6.3%	5.35			5.58	-4.1%
<b>Average Daily Census</b>	<b>165.6</b>	<b>170.5</b>	<b>-2.9%</b>	<b>162.0</b>	<b>2.2%</b>	<b>180.1</b>	<b>179.7</b>	<b>0.2%</b>	<b>184.7</b>	<b>-2.5%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.4627</b>	<b>1.4657</b>	<b>-0.2%</b>	<b>1.5038</b>	<b>-2.7%</b>	<b>1.5166</b>	<b>1.4657</b>	<b>3.5%</b>	<b>1.4091</b>	<b>7.6%</b>
<b>Medicare</b>										
Admissions	426	415	2.7%	419	1.7%	5,317	5,388	-1.3%	5,291	0.5%
Patient Days	2,101	2,163	-2.9%	2,162	-2.8%	26,775	35,897	-25.4%	29,155	-8.2%
Average Length of Stay	4.93	5.21	-5.4%	5.16	-4.4%	5.04	6.66	-24.4%	5.51	-8.6%
Case Mix Index	1.6110			1.7302	-6.9%	1.6438			1.7111	-3.9%
<b>Medicaid</b>										
Admissions	142	138	2.9%	114	24.6%	1,643	1,668	-1.5%	1,566	4.9%
Patient Days	654	674	-3.0%	686	-4.7%	8,442	8,436	0.1%	7,432	13.6%
Average Length of Stay	4.61	4.88	-5.7%	6.02	-23.5%	5.14	5.06	1.6%	4.75	8.3%
Case Mix Index	1.1507			1.1177	3.0%	1.1827			0.8939	32.3%
<b>Commercial</b>										
Admissions	288	280	2.9%	275	4.7%	3,602	3,653	-1.4%	3,347	7.6%
Patient Days	1,127	1,161	-2.9%	1,217	-7.4%	16,331	16,342	-0.1%	16,418	-0.5%
Average Length of Stay	3.91	4.15	-5.6%	4.43	-11.6%	4.53	4.47	1.3%	4.91	-7.6%
Case Mix Index	1.3938			1.4760	-5.6%	1.5257			1.4522	5.1%
<b>Self Pay</b>										
Admissions	234	228	2.6%	198	18.2%	2,757	2,790	-1.2%	2,559	7.7%
Patient Days	964	993	-2.9%	725	33.0%	12,541	12,477	0.5%	13,005	-3.6%
Average Length of Stay	4.12	4.36	-5.4%	3.66	12.5%	4.55	4.47	1.7%	5.08	-10.5%
Case Mix Index	1.4258			1.2502	14.0%	1.3948			1.2295	13.4%
<b>All Other</b>										
Admissions	25	24	4.2%	12	108.3%	304	308	-1.3%	448	-32.1%
Patient Days	121	125	-3.2%	70	72.9%	1,648	1,654	-0.4%	2,333	-29.4%
Average Length of Stay	4.84	5.21	-7.1%	5.83	-17.0%	5.42	5.37	0.9%	5.21	4.1%
Case Mix Index	1.8347			1.7957	2.2%	1.8170			1.6795	8.2%
<b>Radiology</b>										
InPatient	4,120	3,174	29.8%	3,594	14.6%	52,736	42,063	25.4%	47,526	11.0%
OutPatient	7,735	6,415	20.6%	7,734	0.0%	90,034	85,095	5.8%	88,784	1.4%
<b>Cath Lab</b>										
InPatient	556	375	48.3%	390	42.6%	6,634	5,012	32.4%	4,905	35.2%
OutPatient	493	395	24.8%	620	-20.5%	6,531	5,266	24.0%	5,505	18.6%
<b>Laboratory</b>										
InPatient	63,585	51,832	22.7%	57,673	10.3%	825,663	687,445	20.1%	721,519	14.4%
OutPatient	49,387	38,021	29.9%	49,582	-0.4%	573,163	504,306	13.7%	485,201	18.1%
NonPatient	7,248	2,062	251.5%	1,868	288.0%	93,207	27,340	240.9%	56,057	66.3%
<b>Other</b>										
Deliveries	165	125	31.9%	147	12.2%	1,886	1,672	12.8%	1,687	11.8%
<b>Surgical Cases</b>										
InPatient	254	284	-10.6%	264	-3.8%	3,392	3,757	-9.7%	3,523	-3.7%
OutPatient	537	556	-3.4%	593	-9.4%	7,071	7,357	-3.9%	7,074	0.0%
<b>Total Surgical Cases</b>	<b>791</b>	<b>840</b>	<b>-5.8%</b>	<b>857</b>	<b>-7.7%</b>	<b>10,463</b>	<b>11,114</b>	<b>-5.9%</b>	<b>10,597</b>	<b>-1.3%</b>
<b>GI Procedures (Endo)</b>										
InPatient	107	98	8.8%	108	-0.9%	1,235	1,274	-3.1%	1,226	0.7%
OutPatient	258	227	13.7%	241	7.1%	3,248	3,056	6.3%	2,691	20.7%
<b>Total GI Procedures</b>	<b>365</b>	<b>325</b>	<b>12.2%</b>	<b>349</b>	<b>4.6%</b>	<b>4,483</b>	<b>4,330</b>	<b>3.5%</b>	<b>3,917</b>	<b>14.4%</b>

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,455	4,641	-4.0%	3,950	12.8%	52,755	49,674	6.2%	49,047	7.6%
Observation Days	724	644	12.4%	686	5.6%	7,685	8,525	-9.9%	8,285	-7.2%
Other O/P Occasions of Service	18,591	20,752	-10.4%	18,119	2.6%	218,281	275,243	-20.7%	257,247	-15.1%
<b>Total O/P Occasions of Svc.</b>	<b>23,770</b>	<b>26,037</b>	<b>-8.7%</b>	<b>22,755</b>	<b>4.5%</b>	<b>278,721</b>	<b>333,442</b>	<b>-16.4%</b>	<b>314,579</b>	<b>-11.4%</b>
<b>Hospital Operations</b>										
Manhours Paid	257,356	254,126	1.3%	278,493	-7.6%	3,273,552	3,180,879	2.9%	3,339,209	-2.0%
FTE's	1,501.2	1,482.4	1.3%	1,624.5	-7.6%	1,569.5	1,525.1	2.9%	1,601.0	-2.0%
Adjusted Patient Days	9,309	9,603	-3.1%	9,533	-2.4%	121,152	123,014	-1.5%	123,440	-1.9%
Hours / Adjusted Patient Day	27.65	26.46	4.5%	29.21	-5.4%	27.02	25.86	4.5%	27.05	-0.1%
Occupancy - Actual Beds	47.4%	48.9%	-2.9%	46.4%	2.2%	51.6%	51.5%	0.2%	52.9%	-2.5%
FTE's / Adjusted Occupied Bed	4.8	4.6	4.5%	5.1	-5.4%	4.7	4.5	4.5%	4.7	-0.1%
<b>InPatient Rehab Unit</b>										
Admissions	42	34	23.5%	34	23.5%	406	400	1.5%	430	-5.6%
Patient Days	553	418	32.3%	473	16.9%	5,316	4,912	8.2%	5,042	5.4%
Average Length of Stay	13.2	12.3	7.1%	13.9	-5.4%	13.1	12.3	6.6%	11.7	11.7%
Manhours Paid	6,979	5,205	34.1%	6,320	10.4%	78,546	70,149	12.0%	79,445	-1.1%
FTE's	40.7	30.4	34.1%	36.9	10.4%	37.7	33.6	12.0%	38.1	-1.1%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,014	1,384	-26.7%	946	7.2%	11,531	14,278	-19.2%	13,464	-14.4%
Total Dental Visits	-	820	-100.0%	693	-100.0%	350	9,122	-96.2%	8,257	-95.8%
Manhours Paid	3,736	744	402.2%	770	385.5%	26,955	9,051	197.8%	10,033	168.7%
FTE's	21.8	4.3	402.2%	4.5	385.5%	12.9	4.3	197.8%	4.8	168.7%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	610	772	-21.0%	489	24.7%	7,479	8,852	-15.5%	6,784	10.2%
Total Optometry	266	315	-15.6%	280	-5.0%	3,064	3,439	-10.9%	3,294	-7.0%
Manhours Paid	1,765	163	982.0%	156	1033.6%	15,667	1,984	689.6%	2,069	657.3%
FTE's	10.3	1.0	982.0%	0.9	1033.6%	7.5	1.0	689.6%	1.0	657.3%
<b>Total ECHD Operations</b>										
Total Admissions	1,157	1,119	3.4%	1,052	10.0%	14,029	14,207	-1.3%	13,641	2.8%
Total Patient Days	5,520	5,534	-0.3%	5,333	3.5%	71,053	70,498	0.8%	72,445	-1.9%
Total Patient and Obs Days	6,244	6,178	1.1%	6,019	3.7%	78,738	79,023	-0.4%	80,730	-2.5%
Total FTE's	1,574.0	1,518.1	3.7%	1,666.8	-5.6%	1,627.6	1,564.0	4.1%	1,644.9	-1.1%
FTE's / Adjusted Occupied Bed	4.6	4.4	4.1%	4.8	-4.5%	4.5	4.3	6.6%	4.5	0.2%
<b>Total Adjusted Patient Days</b>	<b>10,346</b>	<b>10,388</b>	<b>-0.4%</b>	<b>10,461</b>	<b>-1.1%</b>	<b>130,977</b>	<b>132,227</b>	<b>-0.9%</b>	<b>132,686</b>	<b>-1.3%</b>
<b>Hours / Adjusted Patient Day</b>	<b>26.08</b>	<b>25.05</b>	<b>4.1%</b>	<b>27.31</b>	<b>-4.5%</b>	<b>25.92</b>	<b>24.67</b>	<b>5.1%</b>	<b>25.86</b>	<b>0.2%</b>
<b>Outpatient Factor</b>	<b>1.8742</b>	<b>1.8770</b>	<b>-0.1%</b>	<b>1.9616</b>	<b>-4.5%</b>	<b>1.8437</b>	<b>1.8757</b>	<b>-1.7%</b>	<b>1.8315</b>	<b>0.7%</b>
<b>Blended O/P Factor</b>	<b>2.1127</b>	<b>2.1329</b>	<b>-0.9%</b>	<b>2.2632</b>	<b>-6.6%</b>	<b>2.0953</b>	<b>2.1205</b>	<b>-1.2%</b>	<b>2.0696</b>	<b>1.2%</b>
<b>Total Adjusted Admissions</b>	<b>2,168</b>	<b>2,091</b>	<b>3.7%</b>	<b>2,064</b>	<b>5.1%</b>	<b>25,864</b>	<b>26,525</b>	<b>-2.5%</b>	<b>24,984</b>	<b>3.5%</b>
<b>Hours / Adjusted Admisssion</b>	<b>124.44</b>	<b>124.46</b>	<b>0.0%</b>	<b>138.47</b>	<b>-10.1%</b>	<b>131.26</b>	<b>122.98</b>	<b>6.7%</b>	<b>137.32</b>	<b>-4.4%</b>
<b>FTE's - Hospital Contract</b>	<b>49.9</b>	<b>54.6</b>	<b>-8.5%</b>	<b>85.3</b>	<b>-41.5%</b>	<b>56.6</b>	<b>58.0</b>	<b>-2.5%</b>	<b>69.3</b>	<b>-18.3%</b>
<b>FTE's - Mgmt Services</b>	<b>46.5</b>	<b>15.2</b>	<b>207.0%</b>	<b>52.1</b>	<b>-10.6%</b>	<b>28.7</b>	<b>29.5</b>	<b>-2.9%</b>	<b>49.5</b>	<b>-42.0%</b>
<b>Total FTE's (including Contract)</b>	<b>1,670.5</b>	<b>1,587.8</b>	<b>5.2%</b>	<b>1,804.2</b>	<b>-7.4%</b>	<b>1,712.9</b>	<b>1,651.6</b>	<b>3.7%</b>	<b>1,763.7</b>	<b>-2.9%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.8</b>	<b>4.6</b>	<b>5.6%</b>	<b>5.2</b>	<b>-6.4%</b>	<b>4.8</b>	<b>4.5</b>	<b>6.1%</b>	<b>4.9</b>	<b>-1.6%</b>
<b>ProCare FTEs</b>	<b>217.1</b>	<b>267.2</b>	<b>-18.8%</b>	<b>248.2</b>	<b>-12.5%</b>	<b>222.1</b>	<b>267.2</b>	<b>-16.9%</b>	<b>247.6</b>	<b>-10.3%</b>
<b>Total System FTEs</b>	<b>1,887.6</b>	<b>1,855.0</b>	<b>1.8%</b>	<b>2,052.4</b>	<b>-8.0%</b>	<b>1,935.0</b>	<b>1,918.8</b>	<b>0.8%</b>	<b>2,011.3</b>	<b>-3.8%</b>
<b>Urgent Care Visits</b>										
Health & Wellness	-	-	0.0%	-	0.0%	-	-	0.0%	396	-100.0%
Golder	-	-	0.0%	576	-100.0%	-	-	0.0%	5,729	-100.0%
JBS Clinic	856	802	6.7%	1,141	-25.0%	12,088	10,485	15.3%	10,915	10.7%
West University	558	598	-6.7%	587	-4.9%	7,977	7,109	12.2%	6,039	32.1%
42nd Street	554	612	-9.5%	475	16.6%	7,821	6,732	16.2%	4,530	72.6%
<b>Total Urgent Care Visits</b>	<b>1,968</b>	<b>2,012</b>	<b>-2.2%</b>	<b>2,779</b>	<b>-29.2%</b>	<b>27,886</b>	<b>24,326</b>	<b>14.6%</b>	<b>27,609</b>	<b>1.0%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	389	340	14.4%	441	-11.8%	5,842	4,678	24.9%	4,701	24.3%
West Clinic	276	257	7.4%	353	-21.8%	4,175	3,172	31.6%	3,352	24.6%
<b>Total Wal-Mart Visits</b>	<b>665</b>	<b>597</b>	<b>11.4%</b>	<b>794</b>	<b>-16.2%</b>	<b>10,017</b>	<b>7,850</b>	<b>27.6%</b>	<b>8,053</b>	<b>24.4%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
SEPTEMBER 2018**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 31,901,062	\$ 28,613,702	\$ 3,182,405	\$ 104,954
Investments	20,681,168	9,944,475	-	10,736,693
Patient Accounts Receivable - Gross	281,249,190	261,880,248	31,937,883	(12,568,940)
Less: 3rd Party Allowances	(108,820,909)	(111,292,583)	(19,277,473)	21,749,146
Bad Debt Allowance	<u>(136,105,720)</u>	<u>(120,430,575)</u>	<u>(7,312,604)</u>	<u>(8,362,541)</u>
Net Patient Accounts Receivable	36,322,561	30,157,090	5,347,806	817,664
Taxes Receivable	9,684,905	7,863,699	-	1,821,206
Accounts Receivable - Other	29,503,753	24,080,983	3,400,671	2,022,098
Inventories	6,876,574	6,963,047	239,016	(325,490)
Prepaid Expenses	<u>4,448,245</u>	<u>3,944,229</u>	<u>345,688</u>	<u>158,328</u>
Total Current Assets	<u>139,418,267</u>	<u>111,567,227</u>	<u>12,515,586</u>	<u>15,335,453</u>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	465,848,582	455,174,078	517,888	10,156,616
Construction in Progress	<u>194,727</u>	<u>1,173,137</u>	<u>-</u>	<u>(978,411)</u>
	466,043,308	456,347,215	517,888	9,178,205
Less: Accumulated Depreciation and Amortization	<u>(273,929,100)</u>	<u>(254,567,501)</u>	<u>(285,754)</u>	<u>(19,075,844)</u>
Total Capital Assets	<u>192,114,208</u>	<u>201,779,714</u>	<u>232,134</u>	<u>(9,897,639)</u>
INTANGIBLE ASSETS / GOODWILL - NET	219,217	115,702	315,368	(211,853)
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	4,731,764	4,673,001	-	58,763
Restricted Assets Held in Endowment	6,105,800	6,224,654	-	(118,854)
Restricted MCH West Texas Services	2,121,628	1,985,952	-	135,676
Pension, Deferred Outflows of Resources	20,838,572	31,204,964	-	(10,366,392)
Assets whose use is Limited	<u>61,843</u>	<u>-</u>	<u>15,603</u>	<u>46,240</u>
TOTAL ASSETS	<u>\$ 365,993,939</u>	<u>\$ 358,051,889</u>	<u>\$ 13,078,691</u>	<u>\$ (5,136,641)</u>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ 4,637,900	\$ -	\$ 136,079
Self-Insurance Liability - Current Portion	3,833,600	3,833,600	-	-
Accounts Payable	25,241,810	16,951,744	5,605,329	2,684,737
A/R Credit Balances	14,690,059	933,022	-	13,757,037
Accrued Interest	42,618	49,802	-	(7,184)
Accrued Salaries and Wages	9,277,439	5,909,425	6,391,578	(3,023,563)
Accrued Compensated Absences	3,936,690	4,316,028	255,178	(634,516)
Due to Third Party Payors	335,256	1,158,950	-	(823,694)
Deferred Revenue	<u>310,825</u>	<u>535,857</u>	<u>859,437</u>	<u>(1,084,469)</u>
Total Current Liabilities	<u>62,442,277.20</u>	<u>38,326,327.49</u>	<u>13,111,522</u>	<u>11,004,428</u>
ACCRUED POST RETIREMENT BENEFITS	60,410,417	67,655,988	-	(7,245,571)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,161,470	2,161,470	-	-
LONG-TERM DEBT - Less Current Maturities	44,929,369	49,892,633	-	(4,963,264)
Total Liabilities	<u>169,943,533</u>	<u>158,036,419</u>	<u>13,111,522</u>	<u>(1,204,407)</u>
FUND BALANCE	<u>196,050,406</u>	<u>200,015,470</u>	<u>(32,831)</u>	<u>(3,932,234)</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 365,993,939</u>	<u>\$ 358,051,889</u>	<u>\$ 13,078,691</u>	<u>\$ (5,136,641)</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
SEPTEMBER 2018**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 47,288,538	\$ 47,819,318	-1.1%	\$ 43,857,414	7.8%	\$ 599,938,662	\$ 601,821,542	-0.3%	\$ 557,172,031	7.7%
Outpatient Revenue	52,618,619	54,172,361	-2.9%	49,204,453	6.9%	657,093,159	674,326,675	-2.6%	595,926,379	10.3%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 99,907,157</b>	<b>\$ 101,991,679</b>	<b>-2.0%</b>	<b>\$ 93,061,867</b>	<b>7.4%</b>	<b>\$ 1,257,031,821</b>	<b>\$ 1,276,148,217</b>	<b>-1.5%</b>	<b>\$ 1,153,098,410</b>	<b>9.0%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 48,848,137	\$ 59,394,658	-17.8%	\$ 62,637,167	-22.0%	\$ 776,991,187	\$ 749,800,819	3.6%	\$ 683,184,908	13.7%
Policy Adjustments	14,927,270	6,515,917	129.1%	4,460,058	234.7%	31,930,336	82,624,326	-61.4%	53,800,498	-40.7%
Uninsured Discount	1,543,724	3,209,993	-51.9%	6,766,699	-77.2%	85,773,322	40,629,896	111.1%	59,489,338	44.2%
Indigent	(1,292,009)	2,182,301	-159.2%	343,712	-475.9%	925,348	27,597,898	-96.6%	14,578,120	-93.7%
Provision for Bad Debts	7,325,757	9,339,404	-21.6%	2,288,118	220.2%	112,714,002	118,500,206	-4.9%	109,664,776	2.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 71,352,880</b>	<b>\$ 80,642,273</b>	<b>-11.5%</b>	<b>\$ 76,495,753</b>	<b>-6.7%</b>	<b>\$ 1,008,334,195</b>	<b>\$ 1,019,153,145</b>	<b>-1.1%</b>	<b>\$ 920,717,640</b>	<b>9.5%</b>
	<b>71.42%</b>	<b>79.07%</b>		<b>82.20%</b>		<b>80.22%</b>	<b>79.86%</b>		<b>79.85%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 4,034,189	\$ 1,156,242	248.9%	\$ (2,394,244)	-268.5%	\$ 16,752,856	13,874,909	20.7%	\$ 278,904	5906.7%
DSRIP	(1,877,947)	1,000,000	-287.8%	5,712,797	-132.9%	8,895,315	12,000,000	-25.9%	16,712,797	-46.8%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	98,392	-	0.0%	-	0.0%	230,443	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 2,254,635</b>	<b>\$ 2,156,242</b>	<b>4.6%</b>	<b>\$ 3,318,553</b>	<b>-32.1%</b>	<b>\$ 25,878,614</b>	<b>\$ 25,874,909</b>	<b>0.0%</b>	<b>\$ 16,991,701</b>	<b>52.3%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 30,808,912</b>	<b>\$ 23,505,648</b>	<b>31.1%</b>	<b>\$ 19,884,666</b>	<b>54.9%</b>	<b>\$ 274,576,241</b>	<b>\$ 282,869,981</b>	<b>-2.9%</b>	<b>\$ 249,372,471</b>	<b>10.1%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 8,123,300	\$ 4,668,367	74.0%	\$ 6,679,761	21.6%	\$ 69,343,262	\$ 55,600,000	24.7%	\$ 49,031,140	41.4%
Other Revenue	941,070	920,296	2.3%	5,122,933	-81.6%	9,986,297	11,034,962	-9.5%	15,412,438	-35.2%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 9,064,370</b>	<b>\$ 5,588,663</b>	<b>62.2%</b>	<b>\$ 11,802,694</b>	<b>-23.2%</b>	<b>\$ 79,329,559</b>	<b>\$ 66,634,962</b>	<b>19.1%</b>	<b>\$ 64,443,579</b>	<b>23.1%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 39,873,282</b>	<b>\$ 29,094,311</b>	<b>37.0%</b>	<b>\$ 31,687,361</b>	<b>25.8%</b>	<b>\$ 353,905,799</b>	<b>\$ 349,504,943</b>	<b>1.3%</b>	<b>\$ 313,816,050</b>	<b>12.8%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 12,572,385	\$ 12,771,309	-1.6%	\$ 12,568,256	0.0%	\$ 153,776,812	\$ 154,370,864	-0.4%	\$ 152,601,557	0.8%
Benefits	453,940	3,750,572	-87.9%	(903,978)	-150.2%	31,030,040	45,609,949	-32.0%	37,138,667	-16.4%
Temporary Labor	850,261	775,911	9.6%	1,310,875	-35.1%	11,147,847	10,576,833	5.4%	13,646,372	-18.3%
Physician Fees	1,437,789	1,255,128	14.6%	2,302,424	-37.6%	13,970,087	14,984,421	-6.8%	6,044,148	131.1%
Texas Tech Support	982,604	1,000,000	-1.7%	-	-	11,005,254	12,000,000	-8.3%	-	-
Purchased Services	4,253,873	2,100,501	102.5%	7,839,880	-45.7%	35,726,973	24,301,180	47.0%	33,731,553	5.9%
Supplies	4,609,245	4,169,595	10.5%	4,384,831	5.1%	56,250,420	54,277,743	3.6%	55,313,059	1.7%
Utilities	303,466	334,509	-9.3%	320,846	-5.4%	3,989,725	3,952,596	0.9%	4,059,293	-1.7%
Repairs and Maintenance	1,224,726	1,174,643	4.3%	1,632,855	-25.0%	11,659,775	14,228,756	-18.1%	12,461,252	-6.4%
Leases and Rent	134,236	148,211	-9.4%	183,599	-26.9%	1,535,966	1,627,323	-5.6%	1,598,159	-3.9%
Insurance	133,632	117,107	14.1%	621,931	-78.5%	1,690,315	1,387,257	21.8%	2,197,362	-23.1%
Interest Expense	232,990	270,706	-13.9%	(87,363)	-366.7%	3,243,940	3,281,657	-1.1%	2,912,363	11.4%
ECHDA	208,968	44,092	373.9%	35,955	481.2%	2,927,062	535,268	446.8%	351,962	731.6%
Other Expense	296,314	185,420	59.8%	560,468	-47.1%	2,255,566	2,463,287	-8.4%	2,513,657	-10.3%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 27,694,428</b>	<b>\$ 28,097,704</b>	<b>-1.4%</b>	<b>\$ 30,770,580</b>	<b>-10.0%</b>	<b>\$ 340,209,784</b>	<b>\$ 343,597,133</b>	<b>-1.0%</b>	<b>\$ 324,569,406</b>	<b>4.8%</b>
Depreciation/Amortization	\$ 1,963,624	\$ 1,811,951	8.4%	\$ 620,418	216.5%	\$ 20,708,758	\$ 22,396,453	-7.5%	\$ 20,484,280	1.1%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(3,452)	-	0.0%	(53,427)	-93.5%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 29,658,052</b>	<b>\$ 29,909,656</b>	<b>-0.8%</b>	<b>\$ 31,390,998</b>	<b>-5.5%</b>	<b>\$ 360,915,091</b>	<b>\$ 365,993,586</b>	<b>-1.4%</b>	<b>\$ 345,000,259</b>	<b>4.6%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 10,215,230</b>	<b>\$ (815,344)</b>	<b>-1352.9%</b>	<b>\$ 296,362</b>	<b>3346.9%</b>	<b>\$ (7,009,291)</b>	<b>\$ (16,488,643)</b>	<b>-57.5%</b>	<b>\$ (31,184,209)</b>	<b>-77.5%</b>
Operating Margin	25.62%	-2.80%	-1014.2%	0.94%	2639.2%	-1.98%	-4.72%	-58.0%	-9.94%	-80.1%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 55,070	\$ 27,550	99.9%	\$ 26,531	107.6%	\$ 432,751	\$ 318,416	35.9%	\$ 504,710	-14.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	935,087	859,458	8.8%	859,458	8.8%
Donations	55,890	9,709	475.7%	298,058	-81.2%	123,319	522,500	-76.4%	777,775	-84.1%
Build America Bonds Subsidy	84,413	84,323	0.1%	84,160	0.3%	1,013,231	1,011,875	0.1%	1,009,634	0.4%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ 10,410,604</b>	<b>\$ (693,763)</b>	<b>-1600.6%</b>	<b>\$ 705,111</b>	<b>1376.4%</b>	<b>\$ (4,504,904)</b>	<b>\$ (13,776,394)</b>	<b>-67.3%</b>	<b>\$ (28,032,633)</b>	<b>-83.9%</b>
Unrealized Gain/(Loss) on Investments	\$ (4,998)	\$ -	0.0%	\$ 29,716	-116.8%	\$ (124,059)	\$ -	0.0%	\$ (384,879)	-67.8%
Investment in Subsidiaries	2,238	39,019	-94.3%	(34,610)	-106.5%	696,728	468,232	48.8%	1,251,967	-44.3%
<b>CHANGE IN NET POSITION</b>	<b>\$ 10,407,843</b>	<b>\$ (654,744)</b>	<b>-1689.6%</b>	<b>\$ 700,217</b>	<b>1386.4%</b>	<b>\$ (3,932,234)</b>	<b>\$ (13,308,161)</b>	<b>-70.5%</b>	<b>\$ (27,165,545)</b>	<b>-85.5%</b>