

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JANUARY 2019**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,246	1,225	1.7%	1,238	0.6%	4,575	4,468	2.4%	4,515	1.3%
Neonatal ICU (NICU)	27	33	-18.7%	32	-15.6%	127	113	12.2%	109	16.5%
Total Admissions	1,273	1,258	1.2%	1,270	0.2%	4,702	4,582	2.6%	4,624	1.7%
Patient Days										
Adult & Pediatric	4,997	4,461	12.0%	4,935	1.3%	17,145	16,810	2.0%	17,454	-1.8%
ICU	495	402	23.1%	455	8.8%	1,716	1,536	11.7%	1,714	0.1%
CCU	505	423	19.4%	467	8.1%	1,729	1,614	7.1%	1,631	6.0%
NICU	595	580	2.6%	502	18.5%	2,226	2,021	10.1%	1,999	11.4%
Total Patient Days	6,592	5,866	12.4%	6,359	3.7%	22,816	21,981	3.8%	22,798	0.1%
Observation (Obs) Days	822	672	22.4%	763	7.8%	3,249	2,582	25.8%	2,879	12.8%
Nursery Days	296	238	24.4%	278	6.5%	992	952	4.2%	1,005	-1.3%
Total Occupied Beds / Bassinets	7,710	6,776	13.8%	7,400	4.2%	27,057	25,515	6.0%	26,682	1.4%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.81	4.31	11.6%	4.73	1.7%	4.50	4.47	0.8%	4.61	-2.3%
NICU	22.04	17.46	26.2%	15.69	40.5%	17.53	17.86	-1.9%	18.34	-4.4%
Total ALOS	5.18	4.66	11.1%	5.01	3.4%	4.85	4.80	1.1%	4.93	-1.6%
Acute / Adult & Pediatric w/o OB	5.77			5.59	3.1%	5.33			5.49	-2.9%
Average Daily Census	212.6	189.2	12.4%	205.1	3.7%	185.5	178.7	3.8%	185.3	0.1%
Hospital Case Mix Index (CMI)	1.6243	1.5166	7.1%	1.4447	12.4%	1.5811	1.5166	4.3%	1.5166	4.3%
Medicare										
Admissions	512	505	1.3%	531	-3.6%	1,808	1,761	2.7%	1,887	-4.2%
Patient Days	2,829	2,517	12.4%	2,883	-1.9%	9,170	8,798	4.2%	9,849	-6.9%
Average Length of Stay	5.53	4.98	11.0%	5.43	1.8%	5.07	5.00	1.5%	5.22	-2.8%
Case Mix Index	1.7351			1.5752	10.2%	1.7101			1.6438	4.0%
Medicaid										
Admissions	189	187	1.1%	166	13.9%	616	602	2.3%	548	12.4%
Patient Days	1,011	900	12.3%	804	25.7%	3,348	3,224	3.8%	2,853	17.4%
Average Length of Stay	5.35	4.81	11.1%	4.84	10.4%	5.44	5.36	1.5%	5.21	4.4%
Case Mix Index	1.2167			1.0606	14.7%	1.2226			1.1827	3.4%
Commercial										
Admissions	349	345	1.2%	284	22.9%	1,303	1,269	2.7%	1,157	12.6%
Patient Days	1,623	1,444	12.4%	1,223	32.7%	5,620	5,424	3.6%	5,232	7.4%
Average Length of Stay	4.65	4.19	11.1%	4.31	8.0%	4.31	4.27	0.9%	4.52	-4.6%
Case Mix Index	1.6792			1.5056	11.5%	1.5767			1.5257	3.3%
Self Pay										
Admissions	201	199	1.0%	270	-25.6%	885	862	2.7%	934	-5.2%
Patient Days	994	885	12.3%	1,342	-25.9%	4,218	4,089	3.2%	4,414	-4.4%
Average Length of Stay	4.95	4.45	11.2%	4.97	-0.5%	4.77	4.74	0.5%	4.73	0.9%
Case Mix Index	1.6089			1.3107	22.7%	1.4957			1.3948	7.2%
All Other										
Admissions	22	22	0.0%	19	15.8%	90	88	2.3%	98	-8.2%
Patient Days	135	120	12.5%	107	26.2%	460	446	3.1%	450	2.2%
Average Length of Stay	6.14	5.45	12.5%	5.63	9.0%	5.11	5.07	0.8%	4.59	11.3%
Case Mix Index	1.8142			1.6625	9.1%	2.0401			1.8170	12.3%
Radiology										
InPatient	4,916	4,780	2.8%	5,043	-2.5%	18,495	18,254	1.3%	18,033	2.6%
OutPatient	7,998	7,908	1.1%	7,407	8.0%	31,110	30,198	3.0%	28,513	9.1%
Cath Lab										
InPatient	699	596	17.3%	657	6.4%	2,307	2,274	1.5%	2,395	-3.7%
OutPatient	524	610	-14.1%	587	-10.7%	2,367	2,328	1.7%	2,135	10.9%
Laboratory										
InPatient	79,573	73,238	8.6%	77,698	2.4%	290,431	279,844	3.8%	277,614	4.6%
OutPatient	63,886	57,773	10.6%	61,228	4.3%	233,117	221,028	5.5%	220,105	5.9%
Other										
Deliveries	179	177	1.1%	178	0.6%	631	644	-2.0%	650	-2.9%
Surgical Cases										
InPatient	304	316	-3.8%	270	12.6%	1,200	1,210	-0.8%	1,212	-1.0%
OutPatient	540	658	-17.9%	557	-3.1%	2,198	2,514	-12.6%	2,313	-5.0%
Total Surgical Cases	844	974	-13.3%	827	2.1%	3,398	3,724	-8.8%	3,525	-3.6%
GI Procedures (Endo)										
InPatient	167	111	50.5%	116	44.0%	603	424	42.2%	414	45.7%
OutPatient	204	296	-31.1%	243	-16.0%	887	1,130	-21.5%	1,130	-21.5%
Total GI Procedures	371	407	-8.8%	359	3.3%	1,490	1,554	-4.1%	1,544	-3.5%

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,838	4,473	8.2%	5,350	-9.6%	18,706	17,985	4.0%	18,015	3.8%
Observation Days	822	672	22.4%	763	7.8%	3,249	2,582	25.8%	2,879	12.8%
Other O/P Occasions of Service	20,765	17,910	15.9%	18,545	12.0%	77,591	69,112	12.3%	71,564	8.4%
Total O/P Occasions of Svc.	26,425	23,055	14.6%	24,658	7.2%	99,546	89,679	11.0%	92,458	7.7%
Hospital Operations										
Manhours Paid	273,448	287,122	-4.8%	276,474	-1.1%	1,080,111	1,117,925	-3.4%	1,124,742	-4.0%
FTE's	1,543.7	1,620.9	-4.8%	1,560.7	-1.1%	1,536.7	1,590.5	-3.4%	1,600.2	-4.0%
Adjusted Patient Days	11,706	10,733	9.1%	11,188	4.6%	41,915	40,403	3.7%	41,060	2.1%
Hours / Adjusted Patient Day	23.36	26.75	-12.7%	24.71	-5.5%	25.77	27.67	-6.9%	27.39	-5.9%
Occupancy - Actual Beds	60.9%	54.2%	12.4%	58.8%	3.7%	53.2%	51.2%	3.8%	53.1%	0.1%
FTE's / Adjusted Occupied Bed	4.1	4.7	-12.7%	4.3	-5.5%	4.5	4.8	-6.9%	4.8	-5.9%
InPatient Rehab Unit										
Admissions	48	38	27.5%	31	54.8%	181	145	25.3%	119	52.1%
Patient Days	518	542	-4.4%	379	36.7%	2,158	2,168	-0.5%	1,549	39.3%
Average Length of Stay	10.8	14.4	-25.0%	12.2	-11.7%	11.9	15.0	-20.5%	13.0	-8.4%
Manhours Paid	7,891	8,415	-6.2%	6,102	29.3%	32,045	33,591	-4.6%	23,711	35.1%
FTE's	44.5	47.5	-6.2%	34.4	29.3%	45.6	47.8	-4.6%	33.7	35.1%
Center for Primary Care - Clements										
Total Medical Visits	1,491	1,055	41.3%	1,117	33.5%	4,634	3,671	26.2%	3,887	19.2%
Manhours Paid	3,905	3,887	0.5%	543	619.2%	15,739	15,422	2.1%	2,374	562.9%
FTE's	22.0	21.9	0.5%	3.1	619.2%	22.4	21.9	2.1%	3.4	562.9%
Center for Primary Care - West University										
Total Medical Visits	526	933	-43.6%	904	-41.8%	2,362	2,774	-14.9%	2,689	-12.2%
Total Optometry	293	276	6.2%	274	6.9%	996	1,104	-9.7%	1,095	-9.0%
Manhours Paid	1,418	2,474	-42.7%	182	677.6%	6,424	9,815	-34.6%	694	825.8%
FTE's	8.0	14.0	-42.7%	1.0	677.6%	9.1	14.0	-34.6%	1.0	825.8%
Total ECHD Operations										
Total Admissions	1,321	1,296	1.9%	1,301	1.5%	4,883	4,726	3.3%	4,743	3.0%
Total Patient Days	7,110	6,408	11.0%	6,738	5.5%	24,974	24,149	3.4%	24,347	2.6%
Total Patient and Obs Days	7,932	7,080	12.0%	7,501	5.7%	28,223	26,731	5.6%	27,226	3.7%
Total FTE's	1,618.3	1,704.3	-5.0%	1,599.3	1.2%	1,613.9	1,674.2	-3.6%	1,638.3	-1.5%
FTE's / Adjusted Occupied Bed	4.0	4.5	-11.8%	4.2	-5.0%	4.3	4.7	-8.7%	4.6	-5.8%
Total Adjusted Patient Days	12,626	11,725	7.7%	11,855	6.5%	45,887	43,469	5.6%	43,863	4.6%
Hours / Adjusted Patient Day	22.70	25.75	-11.8%	23.90	-5.0%	24.72	27.07	-8.7%	26.25	-5.8%
Outpatient Factor	1.7758	1.8298	-2.9%	1.7594	0.9%	1.8381	1.8382	0.0%	1.8016	2.0%
Blended O/P Factor	1.9588	2.0667	-5.2%	1.9918	-1.7%	2.0417	2.0860	-2.1%	2.0648	-1.1%
Total Adjusted Admissions	2,346	2,372	-1.1%	2,289	2.5%	8,978	8,688	3.3%	8,545	5.1%
Hours / Adjusted Admisssion	122.20	127.30	-4.0%	123.77	-1.3%	126.35	135.45	-6.7%	134.76	-6.2%
FTE's - Hospital Contract	47.4	52.0	-8.9%	62.1	-23.7%	48.5	49.7	-2.5%	64.5	-24.8%
FTE's - Mgmt Services	62.7	50.1	25.1%	37.7	66.5%	67.5	50.1	34.7%	44.4	52.0%
Total FTE's (including Contract)	1,728.3	1,806.4	-4.3%	1,699.0	1.7%	1,729.8	1,774.1	-2.5%	1,747.2	-1.0%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.2	4.8	-11.1%	4.4	-4.5%	4.6	5.0	-7.6%	4.9	-5.4%
ProCare FTEs	210.6	229.1	-8.1%	223.8	-5.9%	139.1	229.1	-39.3%	240.1	-42.1%
Total System FTEs	1,938.9	2,035.5	-4.7%	1,922.8	0.8%	1,868.9	2,003.2	-6.7%	1,987.3	-6.0%
Urgent Care Visits										
JBS Clinic	1,178	1,122	5.0%	1,616	-27.1%	4,097	4,452	-8.0%	4,825	-15.1%
West University	766	733	4.5%	1,112	-31.1%	2,634	2,908	-9.4%	3,350	-21.4%
42nd Street	826	838	-1.4%	1,267	-34.8%	2,909	3,325	-12.5%	3,196	-9.0%
Total Urgent Care Visits	2,770	2,693	2.9%	3,995	-30.7%	9,640	10,685	-9.8%	11,371	-15.2%
Wal-Mart Clinic Visits										
East Clinic	616	535	15.1%	723	-14.8%	2,031	1,827	11.2%	2,154	-5.7%
West Clinic	502	421	19.2%	625	-19.7%	1,430	1,335	7.1%	1,761	-18.8%
Total Wal-Mart Visits	1,118	956	16.9%	1,348	-17.1%	3,461	3,162	9.5%	3,915	-11.6%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JANUARY 2019**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 28,598,191	\$ 31,895,862	\$ 5,200	\$ (3,302,870)
Investments	26,746,168	20,681,168	-	6,065,000
Patient Accounts Receivable - Gross	268,509,936	230,686,164	50,563,027	(12,739,254)
Less: 3rd Party Allowances	(113,617,306)	(94,459,620)	(14,361,289)	(4,796,397)
Bad Debt Allowance	(110,510,539)	(105,167,022)	(30,938,698)	25,595,181
Net Patient Accounts Receivable	44,382,091	31,059,521	5,263,040	8,059,530
Taxes Receivable	9,750,259	9,684,905	-	65,354
Accounts Receivable - Other	19,565,941	26,708,957	2,794,795	(9,937,812)
Inventories	6,920,189	6,668,788	207,786	43,615
Prepaid Expenses	4,081,970	4,086,736	361,509	(366,275)
Total Current Assets	140,044,809	130,785,937	8,632,329	626,542
CAPITAL ASSETS:				
Property and Equipment	466,757,685	465,327,885	520,697	909,104
Construction in Progress	391,727	194,727	-	197,000
	467,149,412	465,522,611	520,697	1,106,104
Less: Accumulated Depreciation and Amortization	(280,256,377)	(273,603,842)	(325,258)	(6,327,277)
Total Capital Assets	186,893,036	191,918,770	195,439	(5,221,173)
INTANGIBLE ASSETS / GOODWILL - NET	161,433	28,354	190,863	(57,784)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	5,695,431	4,731,764	-	963,667
Restricted Assets Held in Endowment	6,184,815	6,105,800	-	79,015
Restricted MCH West Texas Services	2,185,059	2,121,628	-	63,431
Pension, Deferred Outflows of Resources	20,838,572	20,838,572	-	-
Assets whose use is Limited	7,158	-	61,843	(54,685)
TOTAL ASSETS	\$ 362,392,953	\$ 356,913,466	\$ 9,080,474	\$ (3,600,986)
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ 4,773,979	\$ -	\$ -
Self-Insurance Liability - Current Portion	4,075,156	3,833,600	-	241,556
Accounts Payable	12,485,754	23,821,711	1,420,100	(12,756,056)
A/R Credit Balances	8,968,586	14,690,059	-	(5,721,473)
Accrued Interest	1,087,105	42,618	-	1,044,487
Accrued Salaries and Wages	13,496,569	3,268,854	6,008,586	4,219,130
Accrued Compensated Absences	3,749,288	3,936,690	-	(187,402)
Due to Third Party Payors	948,569	335,256	-	613,313
Deferred Revenue	3,367,942	310,825	-	3,057,116
Total Current Liabilities	52,952,948.22	55,013,591.98	7,428,685	(9,489,329)
ACCRUED POST RETIREMENT BENEFITS	63,373,468	60,410,417	-	2,963,051
SELF-INSURANCE LIABILITIES - Less Current Portion	2,409,871	2,161,470	-	248,401
LONG-TERM DEBT - Less Current Maturities	43,867,494	44,929,369	-	(1,061,876)
Total Liabilities	162,603,781	162,514,848	7,428,685	(7,339,753)
FUND BALANCE	199,789,173	194,398,618	1,651,788	3,738,767
TOTAL LIABILITIES AND FUND BALANCE	\$ 362,392,953	\$ 356,913,466	\$ 9,080,474	\$ (3,600,986)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JANUARY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 60,549,701	\$ 53,752,644	12.6%	\$ 55,139,389	9.8%	\$ 219,888,316	\$ 205,611,382	6.9%	\$ 204,106,981	7.7%
Outpatient Revenue	58,057,276	57,337,792	1.3%	54,687,925	6.2%	229,057,782	223,303,970	2.6%	217,339,689	5.4%
TOTAL PATIENT REVENUE	\$ 118,606,976	\$ 111,090,436	6.8%	\$ 109,827,314	8.0%	\$ 448,946,098	\$ 428,915,352	4.7%	\$ 421,446,670	6.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 73,876,714	\$ 71,363,379	3.5%	\$ 69,763,356	5.9%	\$ 286,075,684	\$ 272,672,886	4.9%	\$ 276,145,469	3.6%
Policy Adjustments	1,151,533	1,787,208	-35.6%	(207,874)	-654.0%	13,174,193	6,969,836	89.0%	11,575,115	13.8%
Uninsured Discount	7,573,542	7,646,255	-1.0%	5,115,928	48.0%	22,670,891	31,862,589	-28.8%	21,356,954	6.2%
Indigent	7,095	1,721,713	-99.6%	70,824	-90.0%	361,251	6,678,631	-94.6%	1,035,781	-65.1%
Provision for Bad Debts	10,712,586	6,315,052	69.6%	14,562,068	-26.4%	28,826,176	24,890,710	15.8%	28,344,511	1.7%
TOTAL REVENUE DEDUCTIONS	\$ 93,321,469	\$ 88,833,607	5.1%	\$ 89,304,302	4.5%	\$ 351,108,195	\$ 343,074,652	2.3%	\$ 338,457,830	3.7%
	78.68%	79.97%		81.31%		78.21%	79.99%		80.31%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 865,393	\$ 1,156,242	-25.2%	\$ 1,156,242	-25.2%	\$ 3,461,570	4,624,968	-25.2%	\$ 4,624,970	-25.2%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	3,886,632	3,886,632	0.0%	3,773,262	3.0%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,837,051	\$ 2,127,900	-13.7%	\$ 2,156,242	-14.8%	\$ 7,348,202	\$ 8,511,600	-13.7%	\$ 8,398,232	-12.5%
NET PATIENT REVENUE	\$ 27,122,558	\$ 24,384,729	11.2%	\$ 22,679,255	19.6%	\$ 105,186,105	\$ 94,352,300	11.5%	\$ 91,387,072	15.1%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,265,269	\$ 5,829,200	7.5%	\$ 5,165,539	21.3%	\$ 24,119,292	\$ 22,951,862	5.1%	\$ 20,425,385	18.1%
Other Revenue	903,573	923,090	-2.1%	753,232	20.0%	3,332,309	3,310,810	0.6%	3,064,505	8.7%
TOTAL OTHER REVENUE	\$ 7,168,842	\$ 6,752,290	6.2%	\$ 5,918,771	21.1%	\$ 27,451,601	\$ 26,262,672	4.5%	\$ 23,489,891	16.9%
NET OPERATING REVENUE	\$ 34,291,400	\$ 31,137,019	10.1%	\$ 28,598,027	19.9%	\$ 132,637,706	\$ 120,614,972	10.0%	\$ 114,876,962	15.5%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 13,685,583	\$ 12,994,036	5.3%	\$ 13,243,548	3.3%	\$ 52,333,961	\$ 50,906,136	2.8%	\$ 51,786,309	1.1%
Benefits	2,349,376	3,350,788	-29.9%	2,997,080	-21.6%	12,488,003	13,012,789	-4.0%	14,408,106	-13.3%
Temporary Labor	1,100,117	895,334	22.9%	902,625	21.9%	4,289,189	3,450,743	24.3%	3,971,707	8.0%
Physician Fees	1,106,828	1,164,647	-5.0%	1,734,838	-36.2%	4,429,319	4,792,571	-7.6%	5,446,288	-18.7%
Texas Tech Support	988,410	1,001,417	-1.3%	1,000,000	-1.2%	3,960,399	4,005,668	-1.1%	4,000,000	-1.0%
Purchased Services	4,939,177	3,880,212	27.3%	1,709,420	188.9%	18,411,389	15,525,567	18.6%	8,155,259	125.8%
Supplies	5,514,427	5,029,995	9.6%	4,406,934	25.1%	20,158,373	19,292,884	4.5%	19,059,376	5.8%
Utilities	330,117	412,654	-20.0%	346,917	-4.8%	1,265,180	1,334,004	-5.2%	1,348,747	-6.2%
Repairs and Maintenance	803,898	609,896	31.8%	961,002	-16.3%	3,369,426	2,404,491	40.1%	3,882,409	-13.2%
Leases and Rent	141,226	96,461	46.4%	143,046	-1.3%	490,356	398,570	23.0%	504,719	-2.8%
Insurance	123,503	135,001	-8.5%	134,249	-8.0%	515,298	540,004	-4.6%	519,879	-0.9%
Interest Expense	263,992	264,838	-0.3%	275,225	-4.1%	1,045,358	1,052,919	-0.7%	1,106,634	-5.5%
ECHDA	393,917	253,230	55.6%	29,835	1220.3%	1,172,651	1,004,980	16.7%	568,324	106.3%
Other Expense	110,537	178,869	-38.2%	148,751	-25.7%	591,289	722,227	-18.1%	646,338	-8.5%
TOTAL OPERATING EXPENSES	\$ 31,851,108	\$ 30,267,378	5.2%	\$ 28,033,469	13.6%	\$ 124,520,189	\$ 118,443,553	5.1%	\$ 115,404,094	7.9%
Depreciation/Amortization	\$ 1,588,741	\$ 1,724,924	-7.9%	\$ 1,773,391	-10.4%	\$ 6,516,610	\$ 6,860,396	-5.0%	\$ 6,994,873	-6.8%
(Gain) Loss on Sale of Assets	2,880	-	0.0%	-	0.0%	3,004	-	0.0%	(452)	-765.3%
TOTAL OPERATING COSTS	\$ 33,442,729	\$ 31,992,302	4.5%	\$ 29,806,859	12.2%	\$ 131,039,802	\$ 125,303,949	4.6%	\$ 122,398,516	7.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ 848,670	\$ (855,283)	-199.2%	\$ (1,208,833)	-170.2%	\$ 1,597,904	\$ (4,688,977)	-134.1%	\$ (7,521,553)	-121.2%
Operating Margin	2.47%	-2.75%	-190.1%	-4.23%	-158.5%	1.20%	-3.89%	-131.0%	-6.55%	-118.4%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 62,845	\$ 22,718	176.6%	\$ 43,457	44.6%	\$ 330,862	\$ 86,114	284.2%	\$ 122,217	170.7%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Donations	-	-	-	-	-	300,260	-	-	923	32447.8%
Build America Bonds Subsidy	84,413	82,117	2.8%	84,413	0.0%	337,653	328,468	2.8%	337,382	0.1%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 995,929	\$ (750,448)	-232.7%	\$ (1,080,963)	-192.1%	\$ 2,566,679	\$ (4,274,395)	-160.0%	\$ (7,061,031)	-136.3%
Unrealized Gain/(Loss) on Investments	\$ -	\$ (12,484)	0.0%	\$ -	-	\$ 30,157	\$ (49,936)	0.0%	\$ (52,622)	-157.3%
Investment in Subsidiaries	11,837	5,929	99.7%	16,199	-26.9%	63,431	23,716	167.5%	61,432	3.3%
CHANGE IN NET POSITION	\$ 1,007,766	\$ (757,003)	-233.1%	\$ (1,064,764)	-194.6%	\$ 2,660,267	\$ (4,300,615)	-161.9%	\$ (7,052,222)	-137.7%