

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
FEBRUARY 2019**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>Hospital InPatient Admissions</b>										
Acute / Adult	1,116	1,060	5.3%	1,071	4.2%	5,691	5,528	2.9%	5,586	1.9%
Neonatal ICU (NICU)	28	31	-10.1%	30	-6.7%	155	144	7.4%	139	11.5%
<b>Total Admissions</b>	<b>1,144</b>	<b>1,091</b>	<b>4.8%</b>	<b>1,101</b>	<b>3.9%</b>	<b>5,846</b>	<b>5,673</b>	<b>3.1%</b>	<b>5,725</b>	<b>2.1%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,101	4,463	-8.1%	4,335	-5.4%	21,246	21,273	-0.1%	21,789	-2.5%
ICU	378	366	3.3%	449	-15.8%	2,094	1,902	10.1%	2,163	-3.2%
CCU	368	384	-4.2%	439	-16.2%	2,097	1,998	5.0%	2,070	1.3%
NICU	532	551	-3.4%	343	55.1%	2,758	2,572	7.2%	2,342	17.8%
<b>Total Patient Days</b>	<b>5,379</b>	<b>5,764</b>	<b>-6.7%</b>	<b>5,566</b>	<b>-3.4%</b>	<b>28,195</b>	<b>27,745</b>	<b>1.6%</b>	<b>28,364</b>	<b>-0.6%</b>
Observation (Obs) Days	604	619	-2.4%	636	-5.0%	3,853	3,201	20.4%	3,515	9.6%
Nursery Days	279	238	17.2%	234	19.2%	1,271	1,190	6.8%	1,239	2.6%
<b>Total Occupied Beds / Bassinets</b>	<b>6,262</b>	<b>6,621</b>	<b>-5.4%</b>	<b>6,436</b>	<b>-2.7%</b>	<b>33,319</b>	<b>32,136</b>	<b>3.7%</b>	<b>33,118</b>	<b>0.6%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	4.34	4.92	-11.7%	4.88	-10.9%	4.47	4.55	-1.8%	4.66	-4.1%
NICU	19.00	17.69	7.4%	11.43	66.2%	17.79	17.83	-0.2%	16.85	5.6%
<b>Total ALOS</b>	<b>4.70</b>	<b>5.28</b>	<b>-11.0%</b>	<b>5.06</b>	<b>-7.0%</b>	<b>4.82</b>	<b>4.89</b>	<b>-1.4%</b>	<b>4.95</b>	<b>-2.7%</b>
Acute / Adult & Pediatric w/o OB	5.24			5.62	-6.7%	5.31			5.52	-3.7%
<b>Average Daily Census</b>	<b>192.1</b>	<b>205.9</b>	<b>-6.7%</b>	<b>198.8</b>	<b>-3.4%</b>	<b>186.7</b>	<b>183.7</b>	<b>1.6%</b>	<b>187.8</b>	<b>-0.6%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.5660</b>	<b>1.5166</b>	<b>3.3%</b>	<b>1.5706</b>	<b>-0.3%</b>	<b>1.5780</b>	<b>1.5166</b>	<b>4.1%</b>	<b>1.5166</b>	<b>4.1%</b>
<b>Medicare</b>										
Admissions	443	422	5.0%	457	-3.1%	2,251	2,183	3.1%	2,344	-4.0%
Patient Days	2,189	2,346	-6.7%	2,374	-7.8%	11,359	11,144	1.9%	12,223	-7.1%
Average Length of Stay	4.94	5.56	-11.1%	5.19	-4.9%	5.05	5.11	-1.2%	5.21	-3.2%
Case Mix Index	1.7456			1.7249	1.2%	1.7175			1.6438	4.5%
<b>Medicaid</b>										
Admissions	155	148	4.7%	138	12.3%	771	750	2.8%	686	12.4%
Patient Days	865	927	-6.7%	697	24.1%	4,213	4,151	1.5%	3,550	18.7%
Average Length of Stay	5.58	6.26	-10.9%	5.05	10.5%	5.46	5.53	-1.3%	5.17	5.6%
Case Mix Index	1.1383			1.0410	9.3%	1.2036			1.1827	1.8%
<b>Commercial</b>										
Admissions	328	313	4.8%	269	21.9%	1,631	1,582	3.1%	1,426	14.4%
Patient Days	1,345	1,441	-6.7%	1,214	10.8%	6,965	6,865	1.5%	6,446	8.1%
Average Length of Stay	4.10	4.60	-10.9%	4.51	-9.1%	4.27	4.34	-1.6%	4.52	-5.5%
Case Mix Index	1.4862			1.5380	-3.4%	1.5562			1.5257	2.0%
<b>Self Pay</b>										
Admissions	200	191	4.7%	212	-5.7%	1,085	1,053	3.0%	1,146	-5.3%
Patient Days	887	950	-6.6%	1,154	-23.1%	5,105	5,039	1.3%	5,568	-8.3%
Average Length of Stay	4.44	4.97	-10.8%	5.44	-18.5%	4.71	4.79	-1.7%	4.86	-3.2%
Case Mix Index	1.5018			1.5347	-2.1%	1.4984			1.3948	7.4%
<b>All Other</b>										
Admissions	18	17	5.9%	25	-28.0%	108	105	2.9%	123	-12.2%
Patient Days	93	100	-7.0%	127	-26.8%	553	546	1.3%	577	-4.2%
Average Length of Stay	5.17	5.88	-12.2%	5.08	1.7%	5.12	5.20	-1.5%	4.69	9.2%
Case Mix Index	2.3778			2.1158	12.4%	2.1002			1.8170	15.6%
<b>Radiology</b>										
InPatient	3,984	4,347	-8.4%	4,608	-13.5%	22,479	22,601	-0.5%	22,641	-0.7%
OutPatient	7,367	7,191	2.4%	6,886	7.0%	38,477	37,389	2.9%	35,399	8.7%
<b>Cath Lab</b>										
InPatient	508	541	-6.1%	486	4.5%	2,815	2,815	0.0%	2,881	-2.3%
OutPatient	704	554	27.1%	735	-4.2%	3,071	2,882	6.6%	2,870	7.0%
<b>Laboratory</b>										
InPatient	66,565	66,684	-0.2%	72,312	-7.9%	356,996	346,528	3.0%	349,926	2.0%
OutPatient	59,371	52,741	12.6%	53,694	10.6%	292,488	273,769	6.8%	273,799	6.8%
<b>Other</b>										
Deliveries	167	161	3.7%	153	9.2%	798	805	-0.9%	803	-0.6%
<b>Surgical Cases</b>										
InPatient	245	289	-15.2%	218	12.4%	1,445	1,499	-3.6%	1,430	1.0%
OutPatient	565	599	-5.7%	618	-8.6%	2,763	3,113	-11.2%	2,931	-5.7%
<b>Total Surgical Cases</b>	<b>810</b>	<b>888</b>	<b>-8.8%</b>	<b>836</b>	<b>-3.1%</b>	<b>4,208</b>	<b>4,612</b>	<b>-8.8%</b>	<b>4,361</b>	<b>-3.5%</b>
<b>GI Procedures (Endo)</b>										
InPatient	118	101	16.8%	84	40.5%	721	525	37.3%	498	44.8%
OutPatient	200	269	-25.7%	219	-8.7%	1,087	1,399	-22.3%	1,349	-19.4%
<b>Total GI Procedures</b>	<b>318</b>	<b>370</b>	<b>-14.1%</b>	<b>303</b>	<b>5.0%</b>	<b>1,808</b>	<b>1,924</b>	<b>-6.0%</b>	<b>1,847</b>	<b>-2.1%</b>

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	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,579	4,032	13.6%	4,405	4.0%	23,285	22,017	5.8%	22,420	3.9%
Observation Days	604	619	-2.4%	636	-5.0%	3,853	3,201	20.4%	3,515	9.6%
Other O/P Occasions of Service	19,682	16,114	22.1%	16,686	18.0%	97,273	85,227	14.1%	88,250	10.2%
<b>Total O/P Occasions of Svc.</b>	<b>24,865</b>	<b>20,765</b>	<b>19.7%</b>	<b>21,727</b>	<b>14.4%</b>	<b>124,411</b>	<b>110,445</b>	<b>12.6%</b>	<b>114,185</b>	<b>9.0%</b>
<b>Hospital Operations</b>										
Manhours Paid	254,231	275,683	-7.8%	252,568	0.7%	1,334,342	1,393,608	-4.3%	1,377,310	-3.1%
FTE's	1,588.9	1,723.0	-7.8%	1,578.6	0.7%	1,546.4	1,615.1	-4.3%	1,596.2	-3.1%
Adjusted Patient Days	10,286	10,478	-1.8%	10,257	0.3%	52,200	50,881	2.6%	51,316	1.7%
Hours / Adjusted Patient Day	24.72	26.31	-6.1%	24.62	0.4%	25.56	27.39	-6.7%	26.84	-4.8%
Occupancy - Actual Beds	55.0%	59.0%	-6.7%	57.0%	-3.4%	53.5%	52.6%	1.6%	53.8%	-0.6%
FTE's / Adjusted Occupied Bed	4.3	4.6	-6.1%	4.3	0.4%	4.5	4.8	-6.7%	4.7	-4.8%
<b>InPatient Rehab Unit</b>										
Admissions	43	41	4.2%	34	26.5%	224	186	20.6%	153	46.4%
Patient Days	514	542	-5.2%	379	35.6%	2,672	2,710	-1.4%	1,928	38.6%
Average Length of Stay	12.0	13.1	-8.9%	11.1	7.2%	11.9	14.6	-18.2%	12.6	-5.3%
Manhours Paid	7,543	8,207	-8.1%	5,699	32.3%	39,588	41,798	-5.3%	29,411	34.6%
FTE's	47.1	51.3	-8.1%	35.6	32.3%	45.9	48.4	-5.3%	34.1	34.6%
<b>Center for Primary Care - Clements</b>										
Total Medical Visits	1,425	939	51.8%	994	43.4%	6,059	4,609	31.5%	4,881	24.1%
Manhours Paid	3,572	3,509	1.8%	484	638.0%	19,311	18,931	2.0%	2,858	575.6%
FTE's	22.3	21.9	1.8%	3.0	638.0%	22.4	21.9	2.0%	3.3	575.6%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	363	669	-45.7%	648	-44.0%	2,725	3,443	-20.8%	3,337	-18.3%
Total Optometry	119	229	-48.0%	227	-47.6%	1,115	1,332	-16.3%	1,322	-15.7%
Manhours Paid	1,506	2,234	-32.6%	156	865.5%	7,930	12,049	-34.2%	850	833.1%
FTE's	9.4	14.0	-32.6%	1.0	865.5%	9.2	14.0	-34.2%	1.0	833.1%
<b>Total ECHD Operations</b>										
Total Admissions	1,187	1,132	4.8%	1,135	4.6%	6,070	5,858	3.6%	5,878	3.3%
Total Patient Days	5,893	6,306	-6.5%	5,945	-0.9%	30,867	30,455	1.4%	30,292	1.9%
Total Patient and Obs Days	6,497	6,925	-6.2%	6,581	-1.3%	34,720	33,656	3.2%	33,807	2.7%
Total FTE's	1,667.8	1,810.2	-7.9%	1,618.2	3.1%	1,623.9	1,699.5	-4.4%	1,634.6	-0.7%
FTE's / Adjusted Occupied Bed	4.1	4.4	-6.3%	4.1	0.2%	4.3	4.7	-8.2%	4.5	-4.7%
<b>Total Adjusted Patient Days</b>	<b>11,268</b>	<b>11,463</b>	<b>-1.7%</b>	<b>10,955</b>	<b>2.9%</b>	<b>57,156</b>	<b>54,932</b>	<b>4.0%</b>	<b>54,815</b>	<b>4.3%</b>
<b>Hours / Adjusted Patient Day</b>	<b>23.68</b>	<b>25.27</b>	<b>-6.3%</b>	<b>23.63</b>	<b>0.2%</b>	<b>24.51</b>	<b>26.69</b>	<b>-8.2%</b>	<b>25.73</b>	<b>-4.7%</b>
<b>Outpatient Factor</b>	<b>1.9122</b>	<b>1.8178</b>	<b>5.2%</b>	<b>1.8427</b>	<b>3.8%</b>	<b>1.8517</b>	<b>1.8342</b>	<b>1.0%</b>	<b>1.8095</b>	<b>2.3%</b>
<b>Blended O/P Factor</b>	<b>2.1381</b>	<b>2.0630</b>	<b>3.6%</b>	<b>2.0869</b>	<b>2.5%</b>	<b>2.0594</b>	<b>2.0815</b>	<b>-1.1%</b>	<b>2.0691</b>	<b>-0.5%</b>
<b>Total Adjusted Admissions</b>	<b>2,270</b>	<b>2,058</b>	<b>10.3%</b>	<b>2,092</b>	<b>8.5%</b>	<b>11,247</b>	<b>10,746</b>	<b>4.7%</b>	<b>10,636</b>	<b>5.7%</b>
<b>Hours / Adjusted Admisssion</b>	<b>117.57</b>	<b>140.71</b>	<b>-16.4%</b>	<b>123.79</b>	<b>-5.0%</b>	<b>124.58</b>	<b>136.46</b>	<b>-8.7%</b>	<b>132.60</b>	<b>-6.1%</b>
<b>FTE's - Hospital Contract</b>	<b>43.3</b>	<b>54.9</b>	<b>-21.1%</b>	<b>58.3</b>	<b>-25.7%</b>	<b>47.5</b>	<b>50.7</b>	<b>-6.3%</b>	<b>63.3</b>	<b>-25.0%</b>
<b>FTE's - Mgmt Services</b>	<b>66.6</b>	<b>50.1</b>	<b>32.9%</b>	<b>39.7</b>	<b>67.8%</b>	<b>67.3</b>	<b>50.1</b>	<b>34.3%</b>	<b>43.5</b>	<b>54.7%</b>
<b>Total FTE's (including Contract)</b>	<b>1,777.8</b>	<b>1,915.3</b>	<b>-7.2%</b>	<b>1,716.1</b>	<b>3.6%</b>	<b>1,738.7</b>	<b>1,800.3</b>	<b>-3.4%</b>	<b>1,741.5</b>	<b>-0.2%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>4.4</b>	<b>4.7</b>	<b>-5.6%</b>	<b>4.4</b>	<b>0.7%</b>	<b>4.6</b>	<b>4.9</b>	<b>-7.2%</b>	<b>4.8</b>	<b>-4.2%</b>
<b>ProCare FTEs</b>	<b>212.6</b>	<b>241.1</b>	<b>-11.8%</b>	<b>227.6</b>	<b>-6.6%</b>	<b>216.1</b>	<b>241.1</b>	<b>-10.4%</b>	<b>237.8</b>	<b>-9.1%</b>
<b>Total System FTEs</b>	<b>1,990.4</b>	<b>2,156.4</b>	<b>-7.7%</b>	<b>1,943.7</b>	<b>2.4%</b>	<b>1,954.8</b>	<b>2,041.4</b>	<b>-4.2%</b>	<b>1,979.3</b>	<b>-1.2%</b>
<b>Urgent Care Visits</b>										
JBS Clinic	1,257	1,014	24.0%	1,250	0.6%	5,354	5,466	-2.0%	6,075	-11.9%
West University	880	662	32.9%	862	2.1%	3,514	3,570	-1.6%	4,212	-16.6%
42nd Street	971	757	28.3%	936	3.7%	3,880	4,082	-4.9%	4,132	-6.1%
<b>Total Urgent Care Visits</b>	<b>3,108</b>	<b>2,433</b>	<b>27.7%</b>	<b>3,048</b>	<b>2.0%</b>	<b>12,748</b>	<b>13,118</b>	<b>-2.8%</b>	<b>14,419</b>	<b>-11.6%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	600	557	7.7%	469	27.9%	2,631	2,384	10.4%	2,623	0.3%
West Clinic	556	432	28.7%	441	26.1%	1,986	1,767	12.4%	2,202	-9.8%
<b>Total Wal-Mart Visits</b>	<b>1,156</b>	<b>989</b>	<b>16.9%</b>	<b>910</b>	<b>27.0%</b>	<b>4,617</b>	<b>4,151</b>	<b>11.2%</b>	<b>4,825</b>	<b>-4.3%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
FEBRUARY 2019**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 23,599,098	\$ 35,063,275	\$ 5,200	\$ (11,469,377)
Investments	41,792,963	20,681,168	-	21,111,796
Patient Accounts Receivable - Gross	251,714,421	233,801,086	50,818,982	(32,905,646)
Less: 3rd Party Allowances	(109,436,266)	(96,357,975)	(14,361,289)	1,282,999
Bad Debt Allowance	<u>(99,212,924)</u>	<u>(106,436,913)</u>	<u>(30,938,698)</u>	<u>38,162,687</u>
Net Patient Accounts Receivable	43,065,232	31,006,197	5,518,995	6,540,040
Taxes Receivable	9,750,259	9,874,752	-	(124,492)
Accounts Receivable - Other	18,281,319	20,607,851	1,919,795	(4,246,327)
Inventories	7,026,360	6,668,788	207,786	149,787
Prepaid Expenses	<u>4,087,009</u>	<u>3,915,303</u>	<u>361,509</u>	<u>(189,802)</u>
Total Current Assets	<u>147,602,242</u>	<u>127,817,334</u>	<u>8,013,284</u>	<u>11,771,623</u>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	463,499,115	461,430,074	520,697	1,548,344
Construction in Progress	<u>306,675</u>	<u>194,727</u>	<u>-</u>	<u>111,949</u>
	463,805,790	461,624,800	520,697	1,660,293
Less: Accumulated Depreciation and Amortization	<u>(281,073,301)</u>	<u>(273,018,611)</u>	<u>(325,258)</u>	<u>(7,729,432)</u>
Total Capital Assets	<u>182,732,490</u>	<u>188,606,190</u>	<u>195,439</u>	<u>(6,069,138)</u>
INTANGIBLE ASSETS / GOODWILL - NET	150,195	28,354	190,863	(69,022)
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	7,148,746	4,731,764	-	2,416,982
Restricted Assets Held in Endowment	6,184,815	6,105,800	-	79,015
Restricted MCH West Texas Services	2,189,026	2,121,628	-	67,398
Pension, Deferred Outflows of Resources	6,725,511	6,725,511	-	-
Assets whose use is Limited	<u>14,972</u>	<u>-</u>	<u>61,843</u>	<u>(46,871)</u>
TOTAL ASSETS	<u>\$ 353,130,638</u>	<u>\$ 336,519,221</u>	<u>\$ 8,461,429</u>	<u>\$ 8,149,988</u>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 4,773,979	\$ 4,773,979	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,493,156	3,493,156	-	-
Accounts Payable	14,898,562	16,840,141	2,485,674	(4,427,253)
A/R Credit Balances	4,559,188	4,449,515	-	109,672
Accrued Interest	1,325,753	42,618	-	1,283,135
Accrued Salaries and Wages	10,527,912	6,378,073	6,008,586	(1,858,747)
Accrued Compensated Absences	3,982,152	3,936,690	-	45,462
Due to Third Party Payors	939,334	335,256	-	604,078
Deferred Revenue	<u>6,828,439</u>	<u>353,553</u>	<u>-</u>	<u>6,474,885</u>
Total Current Liabilities	<u>51,328,473.39</u>	<u>40,602,981.94</u>	<u>8,494,259</u>	<u>2,231,232</u>
ACCRUED POST RETIREMENT BENEFITS	48,749,123	45,849,123	-	2,900,000
SELF-INSURANCE LIABILITIES - Less Current Portion	2,409,871	2,409,871	-	-
LONG-TERM DEBT - Less Current Maturities	43,600,748	44,929,369	-	(1,328,621)
Total Liabilities	<u>146,088,215</u>	<u>133,791,345</u>	<u>8,494,259</u>	<u>3,802,611</u>
FUND BALANCE	<u>207,042,422</u>	<u>202,727,876</u>	<u>(32,831)</u>	<u>4,347,377</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 353,130,638</u>	<u>\$ 336,519,221</u>	<u>\$ 8,461,429</u>	<u>\$ 8,149,988</u>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
FEBRUARY 2019**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 49,349,201	\$ 49,930,193	-1.2%	\$ 49,035,618	0.6%	\$ 269,237,517	\$ 255,541,575	5.4%	\$ 253,142,598	6.4%
Outpatient Revenue	56,165,650	53,074,264	5.8%	53,295,346	5.4%	285,223,432	276,378,234	3.2%	270,635,035	5.4%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 105,514,851</b>	<b>\$ 103,004,457</b>	<b>2.4%</b>	<b>\$ 102,330,963</b>	<b>3.1%</b>	<b>\$ 554,460,949</b>	<b>\$ 531,919,809</b>	<b>4.2%</b>	<b>\$ 523,777,633</b>	<b>5.9%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 62,277,084	\$ 64,312,963	-3.2%	\$ 67,714,805	-8.0%	\$ 348,352,767	\$ 336,985,849	3.4%	\$ 343,860,274	1.3%
Policy Adjustments	1,312,808	1,746,259	-24.8%	216,901	505.3%	14,487,001	8,716,095	66.2%	11,792,016	22.9%
Uninsured Discount	21,287,166	8,309,005	156.2%	6,712,810	217.1%	43,958,057	40,171,594	9.4%	28,069,764	56.6%
Indigent	(200,383)	1,680,611	-111.9%	1,570,513	-112.8%	160,868	8,359,242	-98.1%	2,606,293	-93.8%
Provision for Bad Debts	(2,696,801)	6,057,228	-144.5%	6,620,237	-140.7%	26,129,375	30,947,938	-15.6%	34,964,748	-25.3%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 81,979,873</b>	<b>\$ 82,106,066</b>	<b>-0.2%</b>	<b>\$ 82,835,266</b>	<b>-1.0%</b>	<b>\$ 433,088,068</b>	<b>\$ 425,180,718</b>	<b>1.9%</b>	<b>\$ 421,293,096</b>	<b>2.8%</b>
	<b>77.70%</b>	<b>79.71%</b>		<b>80.95%</b>		<b>78.11%</b>	<b>79.93%</b>		<b>80.43%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 865,393	\$ 1,156,242	-25.2%	\$ 1,156,242	-25.2%	\$ 4,326,963	5,781,210	-25.2%	\$ 5,781,212	-25.2%
DSRIP	971,658	971,658	0.0%	1,000,000	-2.8%	4,858,290	4,858,290	0.0%	4,773,262	1.8%
Medicaid Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	132,051	-100.0%	-	-	0.0%	132,051	-100.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,837,051</b>	<b>\$ 2,127,900</b>	<b>-13.7%</b>	<b>\$ 2,288,293</b>	<b>-19.7%</b>	<b>\$ 9,185,253</b>	<b>\$ 10,639,500</b>	<b>-13.7%</b>	<b>\$ 10,686,525</b>	<b>-14.0%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 25,372,028</b>	<b>\$ 23,026,291</b>	<b>10.2%</b>	<b>\$ 21,783,990</b>	<b>16.5%</b>	<b>\$ 130,558,133</b>	<b>\$ 117,378,591</b>	<b>11.2%</b>	<b>\$ 113,171,062</b>	<b>15.4%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 6,027,816	\$ 5,857,435	2.9%	\$ 5,915,478	1.9%	\$ 30,147,108	\$ 28,809,297	4.6%	\$ 26,340,864	14.4%
Other Revenue	822,029	930,613	-11.7%	845,337	-2.8%	4,154,338	4,241,423	-2.1%	3,909,842	6.3%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 6,849,845</b>	<b>\$ 6,788,048</b>	<b>0.9%</b>	<b>\$ 6,760,815</b>	<b>1.3%</b>	<b>\$ 34,301,446</b>	<b>\$ 33,050,720</b>	<b>3.8%</b>	<b>\$ 30,250,706</b>	<b>13.4%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 32,221,873</b>	<b>\$ 29,814,339</b>	<b>8.1%</b>	<b>\$ 28,544,806</b>	<b>12.9%</b>	<b>\$ 164,859,579</b>	<b>\$ 150,429,311</b>	<b>9.6%</b>	<b>\$ 143,421,768</b>	<b>14.9%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 12,882,647	\$ 12,526,260	2.8%	\$ 12,220,154	5.4%	\$ 65,216,608	\$ 63,432,396	2.8%	\$ 64,006,464	1.9%
Benefits	2,459,967	3,291,758	-25.3%	3,606,626	-31.8%	14,947,970	16,304,547	-8.3%	18,014,732	-17.0%
Temporary Labor	920,787	839,669	9.7%	840,085	9.6%	5,209,976	4,290,412	21.4%	4,811,792	8.3%
Physician Fees	1,126,726	1,100,878	2.3%	801,887	40.5%	5,556,044	5,893,449	-5.7%	6,248,175	-11.1%
Texas Tech Support	999,260	1,001,417	-0.2%	26,866	3619.4%	4,959,658	5,007,085	-0.9%	4,026,866	23.2%
Purchased Services	4,199,829	3,706,529	13.3%	2,344,645	79.1%	22,611,218	19,232,096	17.6%	10,499,904	115.3%
Supplies	4,564,273	4,653,478	-1.9%	4,676,887	-2.4%	24,722,646	23,946,362	3.2%	23,736,263	4.2%
Utilities	339,279	346,801	-2.2%	335,742	1.1%	1,604,459	1,680,805	-4.5%	1,684,489	-4.8%
Repairs and Maintenance	859,739	571,037	50.6%	1,055,997	-18.6%	4,229,165	2,975,528	42.1%	4,938,406	-14.4%
Leases and Rent	120,943	91,232	32.6%	199,041	-39.2%	611,299	489,802	24.8%	703,760	-13.1%
Insurance	117,342	135,001	-13.1%	130,902	-10.4%	632,640	675,005	-6.3%	650,781	-2.8%
Interest Expense	248,582	239,867	3.6%	268,946	-7.6%	1,293,940	1,292,786	0.1%	1,375,580	-5.9%
ECHDA	304,256	229,410	32.6%	442,658	-31.3%	1,476,907	1,234,390	19.6%	1,010,982	46.1%
Other Expense	158,590	260,577	-39.1%	278,894	-43.1%	749,879	982,804	-23.7%	925,232	-19.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 29,302,219</b>	<b>\$ 28,993,914</b>	<b>1.1%</b>	<b>\$ 27,229,332</b>	<b>7.6%</b>	<b>\$ 153,822,407</b>	<b>\$ 147,437,467</b>	<b>4.3%</b>	<b>\$ 142,633,427</b>	<b>7.8%</b>
Depreciation/Amortization	\$ 1,564,441	\$ 1,727,296	-9.4%	\$ 1,646,747	-5.0%	\$ 8,081,051	\$ 8,587,692	-5.9%	\$ 8,641,620	-6.5%
(Gain) Loss on Sale of Assets	4,931	-	0.0%	-	0.0%	7,935	-	0.0%	(452)	-1857.4%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 30,871,591</b>	<b>\$ 30,721,210</b>	<b>0.5%</b>	<b>\$ 28,876,079</b>	<b>6.9%</b>	<b>\$ 161,911,393</b>	<b>\$ 156,025,159</b>	<b>3.8%</b>	<b>\$ 151,274,595</b>	<b>7.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 1,350,282</b>	<b>\$ (906,871)</b>	<b>-248.9%</b>	<b>\$ (331,274)</b>	<b>-507.6%</b>	<b>\$ 2,948,186</b>	<b>\$ (5,595,848)</b>	<b>-152.7%</b>	<b>\$ (7,852,827)</b>	<b>-137.5%</b>
Operating Margin	4.19%	-3.04%	-237.8%	-1.16%	-461.1%	1.79%	-3.72%	-148.1%	-5.48%	-132.7%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 262,224	\$ 23,124	1034.0%	\$ 13,168	1891.4%	\$ 593,086	\$ 109,238	442.9%	\$ 135,385	338.1%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Donations	-	786	-100.0%	-	-	300,260	786	38101.0%	923	32447.8%
Build America Bonds Subsidy	70,637	82,117	-14.0%	84,956	-16.9%	408,290	410,585	-0.6%	422,338	-3.3%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ 1,683,143</b>	<b>\$ (800,844)</b>	<b>-310.2%</b>	<b>\$ (233,150)</b>	<b>-821.9%</b>	<b>\$ 4,249,822</b>	<b>\$ (5,075,239)</b>	<b>-183.7%</b>	<b>\$ (7,294,182)</b>	<b>-158.3%</b>
Unrealized Gain/(Loss) on Investments	\$ -	\$ (12,484)	0.0%	\$ -	-	\$ 30,157	\$ (62,420)	0.0%	\$ (52,622)	-157.3%
Investment in Subsidiaries	3,967	5,929	-33.1%	(45,370)	-108.7%	67,398	29,645	127.4%	16,061	319.6%
<b>CHANGE IN NET POSITION</b>	<b>\$ 1,687,110</b>	<b>\$ (807,399)</b>	<b>-309.0%</b>	<b>\$ (278,521)</b>	<b>-705.7%</b>	<b>\$ 4,347,377</b>	<b>\$ (5,108,014)</b>	<b>-185.1%</b>	<b>\$ (7,330,743)</b>	<b>-159.3%</b>